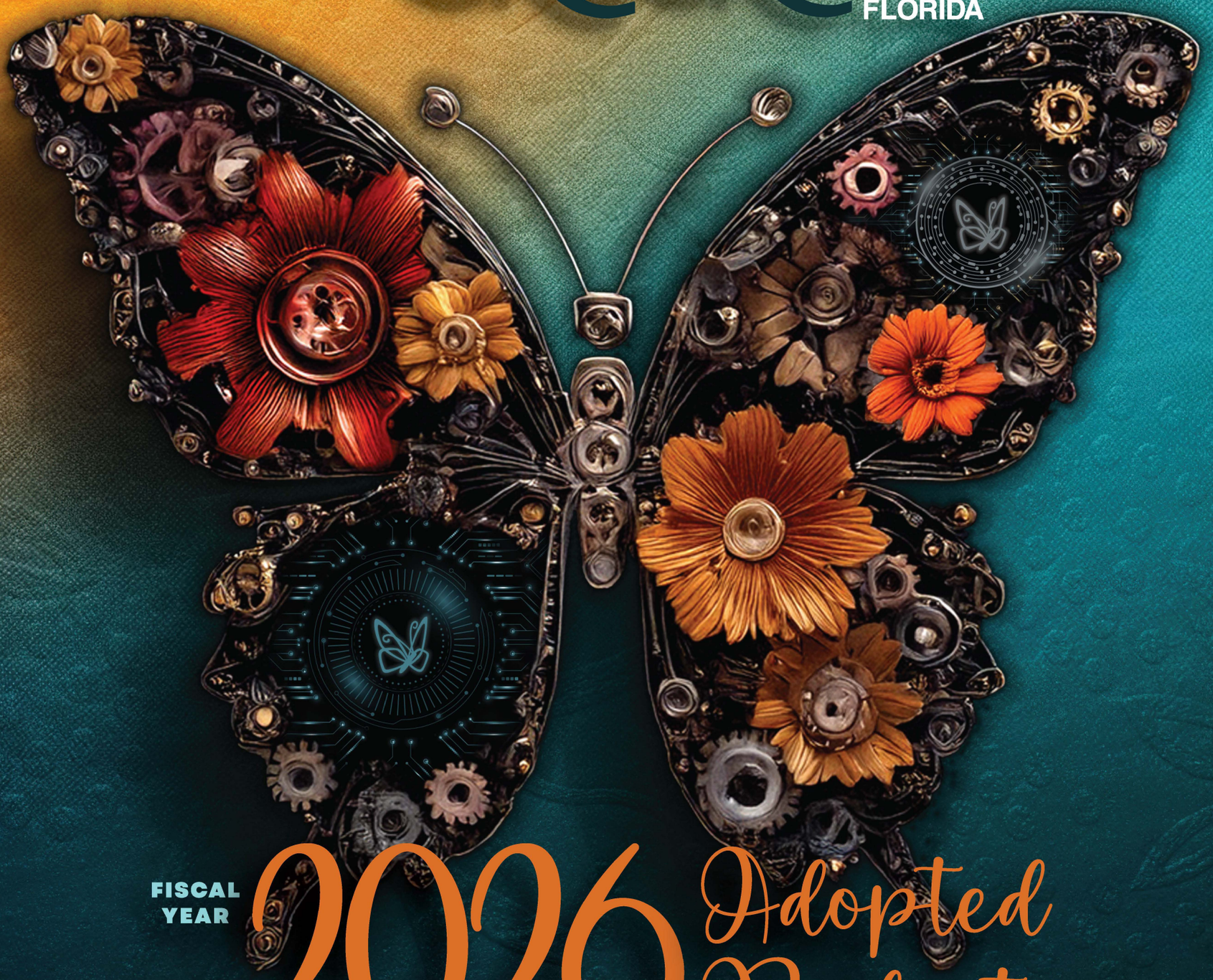
THE CITY OF

COCONUT CREEK

FLORIDA



FISCAL YEAR

2026 Adopted Budget

AND FIVE YEAR CAPITAL IMPROVEMENT PROGRAM

AN INNOVATIVE AND ENGAGED COMMUNITY WITH A SMALL-TOWN PERSONAL TOUCH.

City of Coconut Creek
Fiscal Year 2026 Adopted
Comprehensive Annual Budget

Jacqueline Railey, Mayor
Jeffrey R. Wasserman, Vice-Mayor
Sandra L. Welch, Commissioner
Joshua Rydell, Commissioner
John A. Brodie, Commissioner

Sheila N. Rose, City Manager

Scott Stoudenmire, Deputy City Manager

Terrill C. Pyburn, City Attorney

Joseph Kavanagh, City Clerk

Frederick Hofer, Chief of Police

Eric Rupert, Director of Information Technology

Harry Mautte, Director of Public Works

Brian Blizzard, Chief of Fire Rescue

Osama Elshami, Director of Utilities and Engineering

Pamela J. Kershaw, Director of Human Resources

Peta-Gay Lake, Director of Finance and Administrative Services

Justin Proffitt, Director of Sustainable Development

Wayne K. Tobey, Director of Parks and Recreation

Yvonne Lopez, Director of Community Relations

VISION
2030
COCONUT CREEK
FUN!
FOR ALL AGES
OPEN SPACES
FUN CENTER
AMPHITHEATER
GATHERING SPOTS
KIOSK
EDUCATIONAL PARKS
SPORTSPLEX
GOOD SCHOOLS
INNOVATIVE
SMART TECH
LYONS RD
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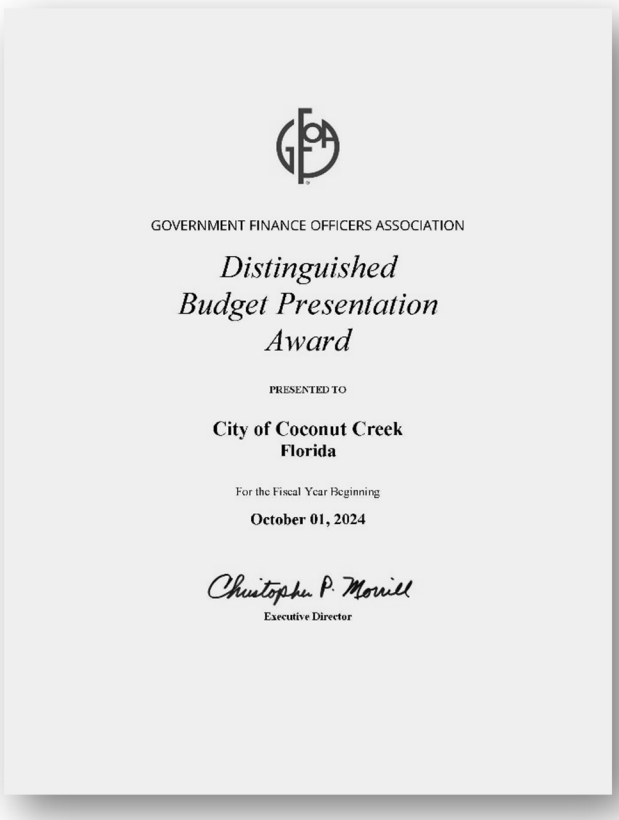


GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

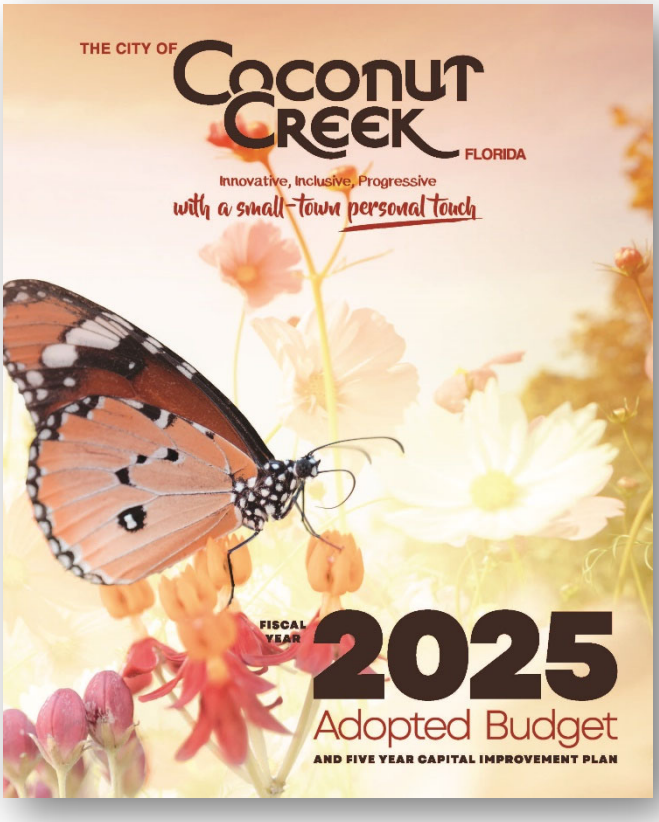
City of Coconut Creek
Florida

For the Fiscal Year Beginning

October 01, 2024

Christopher P. Morrill

Executive Director



The Government Finance Officers Association of the United States and Canada (GFOA) presented the Distinguished Budget Presentation Award to the City of Coconut Creek, Florida for its annual budget for the fiscal year beginning October 1, 2024. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, operations guide, financial plan, and communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

READER'S GUIDE

This section provides readers with a guide to the document contents, where and how to find the information, and how to understand the information. The following describes each of its major sections:

BUDGET MESSAGE
The first significant section of the FY26 Budget is the City Manager's Budget Message. The reader will gain an understanding of the City Manager's vision, major issues, recommended policy, operational changes, and financial plan.

AT A GLANCE
This section provides the reader with the background of the City. In this section are the City's history, useful facts, demographics, Budget Highlights, City-wide organizational chart, an explanation of the type of government, and a matrix of the relationship between departments and funds.

LONG-TERM PLANNING
This section provides an understanding of the City's vision, mission, and strategic priorities. Goals and objectives are linked at a policy level to those of the City. Included in this section are the City's Strategic Plan, Key Performance Indicator Scorecard, Comprehensive Plan, Economic Outlook, Legislative Issues, and Emerging Issues

BUDGET STRUCTURE
This section provides an overview of the Budget and Financial Policies, a description of the Strategic Priority Budget, an overview of the Budget Process and Budget Calendar, and the basis on which the budget is developed, and a description of the City's accounting funds.

BUDGET OVERVIEW
This section provides the reader with a basic overview of the budget. It also answers one of the most often asked questions: "What's included in the Budget?" Included in this section are the Tax Millage Summary, Budget Summary, Fund Summaries, Budget Overview by Fund, and an Expenditure Summary.

REVENUE ANALYSIS
This section includes Revenue Detail and Analysis of Revenue Sources. This section also provides a more detailed description of major revenue sources.

PROGRAM SUMMARIES
This section includes the program summaries for FY26. Included are summaries of Program Modifications, Capital Outlay Requests, Capital Improvement Program Requests, as well as the Staffing Overview.

DEPARTMENT SUMMARIES
This section explains the services offered by the City of Coconut Creek. Each department includes an organizational chart, a budget for the department core programs, divisional narratives of programs, key performance indicators, department highlights and accomplishments, explanations of variances between the FY25 and FY26 budgets, a personnel complement, a schedule of line item budgeted expenditures, and program modifications or capital outlay requests, as applicable.

CAPITAL IMPROVEMENT PROGRAM
This section provides a comprehensive listing and explanation of the capital needs of the City for the next five years, including the operating impact.

APPENDICES
This section contains a Debt Administration Overview, Debt Fund Summary, Debt Service Requirements, Budget Ordinance, Resolution for Capital Improvement Program, Millage Rate Ordinance, Glossary, and Acronyms.

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Budget Message

October 1, 2025

Honorable Mayor and Members of the City Commission:

In accordance with Article VI, Section 601-602 of the City Charter, I am pleased to present the Fiscal Year (FY) 2026 Adopted Budget and Capital Improvement Program for your review. The FY 2026 Budget represents one of the most important documents presented to and approved by the City Commission. Built on the foundation of the City's Vision 2030 Strategic Plan, this budget is both the operational and financial plan for City services and serves as a communication tool to inform the public about City activities.

The development of the FY 2026 Budget began several months ago through a comprehensive process of planning, analysis, review, and evaluation. Guided by our refreshed Vision 2030, City Commission directives from the March 25, 2025 Commission Budget Workshop, and community input, the FY 2026 Budget addresses our community's needs, desires, and priorities. This budget supports our Vision; provides the financial framework to carry out our Mission; reflects our values; and supports the five key areas of focus of Adaptable and Transformative Mobility, Resilience and Resource Stewardship, High Performance Government, Strategic Growth and Economic Vitality, and Safety and Quality of Life.

The adopted FY 2026 budget is designed to enhance public safety services, continue strategic investments in capital projects and infrastructure, optimize service delivery, and support economic development initiatives. While the City maintains a strong financial position, the reality of approaching build-out places us at a critical financial crossroads marked by competing priorities and limited resources. Key challenges and capital priorities include the continued development of the MainStreet area, addressing aging infrastructure, and advancing major public safety projects such as the construction of Fire Station 113 and renovations to the Police Department. Additionally, external factors, such as rising tariffs, decreasing availability of federal and state appropriations funding, and potential changes to property tax structures pose potential fiscal impacts that must be carefully monitored. The adopted budget reflects declining revenues across several funds, including reductions in franchise fees and utility taxes. Effectively prioritizing initiatives and balancing available resources to meet essential needs is more important than ever. The rising costs of goods, services, and living expenses continue to place

pressure on City finances and operations, reinforcing the need for a strategic and forward-looking approach to funding decisions.

During the March 2025 strategic planning session, the City Commission reaffirmed their commitment to public safety as a primary focus for the upcoming year, emphasizing the need to prioritize funding for Fire Station 113 and the Police Department renovations. These projects are essential for enhancing public safety and strengthening emergency response capabilities.

The City of Coconut Creek has long been recognized as a thoughtfully planned community, known for its commitment to sound financial management while delivering high quality services to residents, businesses, and stakeholders. The adopted budget reflects this tradition, successfully balancing the delivery of exceptional services and amenities with the cultivation of a business-friendly climate and proactive resilience and resource stewardship.

The FY 2026 budget provides sufficient operating revenues to support current expenditures, maintain healthy general fund reserves, and establish contingency funding for unforeseen emergencies. It also ensures ongoing maintenance and replacement of capital assets, while sustaining the high quality of life and service levels our community expects. In addition, the City is placing a strong emphasis on securing external funding through the strategic pursuit of grants. A newly launched Grants Team, led by an in-house Grants Administrator, will work collaboratively with all departments to identify opportunities and secure funding to supplement City resources and advance key initiatives. The City is carefully monitoring proposed changes to FEMA through the Fixing Emergency Management for Americans Act of 2025, now under consideration in the House. This legislation proposes to reshape FEMA into an independent, Cabinet-level agency and streamline disaster funding to states and local governments. City staff will continue to track developments and assess any impacts on funding opportunities and emergency support coordination in Coconut Creek.

Planning and Economic Development

Planning for an innovative, long-term economic development strategy and financial plan remains a priority for Coconut Creek’s future. Expanding our commercial base and creating a unique sense of place are essential for achieving these goals and supporting the City’s continued growth. As part of our continued focus on long-term financial health, staff are advancing a comprehensive Economic Development Strategy. We have strengthened our Platinum City concierge-level permitting support by reallocating staffing resources to create a dedicated Permit Concierge for small businesses. In parallel, we are conducting an in-depth economic analysis to assess redevelopment opportunities, vacant parcels, and long-term, strategic financial planning needs. This data-driven approach will guide future economic development initiatives, including potential staffing decisions aligned with business recruitment, retention, and strategic growth. Collectively, these efforts position Coconut Creek for a stable and vibrant economic future.

The Broward County Property Appraiser has reported a preliminary assessed value for Coconut Creek of approximately $6.48 billion, an increase of $396 million or 6.51% over the prior year's final valuation. Assessed values from new construction increased slightly by $2.4 million or 0.04%, and property value reassessments increased by $394 million or 6.47%. As required by state law, assessed values for homesteaded properties increased by the consumer price index of 2.9% under the Save Our Homes provision.

The development of Coconut Creek's MainStreet area remains a key priority for the City. MainStreet is envisioned as a vibrant destination and central gathering place for the community. The plan includes a mix of new housing options, commercial opportunities, greenway trails, City parks, open spaces and land preservation, and recreation and civic amenities. It will also serve as the permanent home of the new Fire Station 113. The MainStreet project presents a significant opportunity for Coconut Creek, one that is expected to generate increased permit fees, property tax, and fire assessment revenues. At the same time, the scale of the development brings corresponding increases in operating costs and demands for substantial infrastructure improvements and the delivery of exceptional, responsive services that meet the needs of a growing community. The City must also carefully plan and invest in the development of key City-owned parcels within MainStreet, including a multi-purpose park, a parking garage and civic plaza, to ensure these assets reach their full potential and support a larger vision for the area.

While large-scale projects like MainStreet are vital to our long-term economic development, our small businesses are equally important in building a resilient and balanced local economy. Small businesses are the backbone of the community, driving job creation, and helping to "keep the cash in the Creek", where it supports local neighborhoods and services. To ensure both large and small businesses thrive, the City will continue to proactively plan for innovative development and redevelopment of key properties in the City.

The following are commercial projects that are scheduled to be completed or under construction in FY 2026:

- *Greystar Logistics* – Located at the southern gateway to the City at Atlantic Boulevard and Lyons Road, Greystar Logistics is a large-scale project featuring three light industrial / warehouse buildings with ancillary office space. Upon completion, the single-story buildings will provide over 350,000 square feet of flexible warehouse and office use. The site design includes a multi-purpose sidewalk connection, pedestrian plaza, signature entrance monument sign with butterfly art, and a solar tree.

- *Sentry Self Storage at Strada* – Now under construction, the new Sentry Self Storage facility is located within the Strada Plaza. This modern, state-of-the-art facility will offer more than 120,000 square feet of climate-controlled storage in a split four-and-five-story structure, providing secure and convenient options in a contemporary style building. Sentry is the latest addition to Strada Plaza, a growing mixed-use commercial development that originally included a medical office building, Conviva

Care Center and a bank. The site has continued to evolve with the addition of Sprouts Farmers Market and Cali Coffee, two highly anticipated additions that are helping to establish the City's active commercial destinations.

- *Lincoln Auto Dealership* - This project is currently under construction and will feature a new 25,802 square foot Lincoln Auto Dealership, including a modern showroom and service building. Located on Sample Road, immediately west of the existing Infiniti Dealership, the new facility will expand the City's automotive cluster and enhance the overall commercial character of the area.

Community Resilience

The City's Vision 2030 Strategic Plan highlights our commitment to responsible resource management and community resilience. In response, the City will broaden resiliency plans that began in 2009 and continue through the development of a Community Resilience Plan. This updated roadmap will carry forward previously unfulfilled goals and introduce new components that align with regional frameworks developed by the State of Florida and Broward County. It will be a living document capable of identifying and addressing the most pressing challenges such as improving infrastructure performance and responding to regional environmental stressors.

In 2021, the State of Florida emphasized the importance of pinpointing areas at risk from inland flooding and coastal water level increases. In alignment, the City finalized a Vulnerability Assessment, which outlines current and projected regional stressors. This review supports durable infrastructure upgrades; informs future investment planning; strengthens the Community Resilience Plan; improves access to funding opportunities; engages residents in awareness-building; and provides the State with data to support long-term planning.

The City remains committed to advancing local initiatives that reduce single-use waste and minimize dependence on costly landfill and solid waste disposal programs. To reduce costs and improve environmental quality, the City recently adopted the Pass Up Plastics ordinance, which limits the use of disposable plastics and bans foam-based materials on municipal properties. It also aligns with State policy by prohibiting the intentional release of balloons, plastic glitter, and confetti within City limits. As part of our continued resilience and resource stewardship efforts, the budget includes funding for two new food waste diversion pilot programs. These initiatives will build on the success of our existing recycling drop-off sites, including glass and textile recycling.

Regional Concerns

The City of Coconut Creek continues to take a leadership role in several critical regional and local issues. The City Attorney's Office works collaboratively with staff and the Commission to address key issues such as the proposed expansions of Monarch Hill

Landfill and the Florida's Turnpike, as well as the broader countywide issue of solid waste and recycling.

Broward County has approved amendments to the Land Use Plan to allow both horizontal and vertical expansion of the Monarch Hill Landfill. This includes converting the adjacent decommissioned waste-to-energy facility into additional landfill space and increasing the landfill's height from 225 feet to 325 feet. The City actively challenged the approval, maintaining that the expansion conflicts with the County's Solid Waste Element and other key planning documents, and is therefore incompatible with established regional waste management policies. Due to these efforts, the City and County were able to arrive at a settlement, providing the City with $600,000 per year over the next five years. Additionally, the landfill's expansion will be capped with no further expansions planned at this location.

Florida's Turnpike Enterprise is moving forward with the planned widening of Florida's Turnpike from south of I-595 to Wiles Road (Milepost 53 to 70) in Broward County. This project includes a 5.5-mile segment within the City of Coconut Creek, from Atlantic Boulevard to Wiles Road, and proposes expanding the roadway from six to ten lanes. The four additional lanes would be constructed entirely on the west side of the existing expressway. The City has expressed concerns regarding the proximity of the proposed expansion to residential communities, particularly Sunshine Drive and Wynmoor. In response, the City has requested that Florida's Turnpike Enterprise either relocate the existing gas lines on the east side of the corridor or limit the expansion to eight lanes to mitigate potential impacts.

Additionally, the proposed widening of the Sawgrass Expressway from US 441 to Powerline Road is expected to affect nearby communities, including SOS Children's Village, Coco Bay, and Tallowwood. The City has retained legal counsel and continues to advocate for meaningful commitments from Florida's Turnpike Enterprise to address these concerns and remains engaged with the community to ensure residents are informed and involved throughout the process. Budgeting legal fees for these two issues is reaffirmed in this document.

In 2023, Broward County, along with Coconut Creek and 27 other Broward County municipalities, established the Solid Waste Disposal and Recyclable Materials Processing Authority (SWA). The Authority has developed a long-term, environmentally resilient, transparent, innovative, and economically efficient Master Plan to manage the disposal, reduction, recycling, and reuse of waste generated in Broward County. The City of Coconut Creek actively participates in this effort to ensure that any future systems meet our standards for exceptional and resilient service.

In 2024 and 2025, numerous Federal and State grant programs were significantly reduced, suspended, or eliminated altogether. These cuts have posed challenges for local governments nationwide, including the City of Coconut Creek, which has historically relied on external funding to support critical community development, infrastructure, and cultural projects. In light of these changes, the City has taken a proactive and strategic

approach by centralizing its grant management functions and significantly increasing its pursuit of competitive grant opportunities.

Recognizing the importance of securing alternative funding sources, the City has aligned its grant-seeking efforts with its Capital Improvement Program (CIP) to ensure that grant applications directly support priority infrastructure and community facility upgrades, including those that enhance public access to recreation, public spaces, and cultural enrichment. By doing so, Coconut Creek has positioned itself to maximize available funding while minimizing the financial burden on local taxpayers.

This focused strategy reflects the City's commitment to being a responsible steward of public resources. Through improved coordination, targeted planning, and diligent monitoring of grant opportunities, the City aims to sustain and expand essential community services despite the shifting funding landscape. Coconut Creek's increased grant activity is not only a response to fiscal challenges, it is a deliberate effort to maintain momentum on key community projects that support quality of life, fairness in access, and community strength.

Transportation and Traffic Congestion

Traffic and congestion are regional issues in South Florida. Coconut Creek experiences these challenges and is committed to strategic growth to minimize travel demand and maintain quality of life. The City remains focused on delivering adaptable and transformative mobility by identifying and providing alternate means of transportation and supporting infrastructure improvement projects at both the local and regional levels.

Pedestrian safety remains a growing concern, particularly during nighttime hours when visibility is lower. Enhancing roadway lighting can play an important role in creating safer conditions and helping reduce the risk of accidents after dark. In an effort to support improved transportation and mobility safety, the City partnered with the Broward Metropolitan Planning Organization to secure a Department of Housing and Urban Development (HUD) Grant for $3.9 million dollars to design and install pedestrian lighting along a 5.5 mile segment of Lyons Road. This project is in design, and construction will begin during FY26.

The Broward County Mobility Advancement Program (MAP) provides vital surtax funding to support improvements in traffic signalization, roadways, intersections, pedestrian mobility, and public transportation (bus and rail), while also enabling future investments in the County's overall transportation system. This revenue stream helps supplement limited local option gas taxes and general revenue funds, offering much needed support to Broward's 31 municipalities. Coconut Creek has been actively leveraging MAP funding to address transportation needs across the City. In FY 2023, the City completed the Comprehensive Street Improvement Project Phase II using MAP funds, and in FY 2024, began the design for the Sample Road Multi-Purpose Pathway, with construction scheduled to begin in late FY 2025. Additionally, Coconut Creek's South Creek

Neighborhood Improvement Project has been programmed for a $15.9 million award. Design is slated for FY 2026, with construction planned for FY 2029. These investments reflect the City's commitment to delivering innovative, future-ready transportation solutions.

Broward County's Transportation Department is in the process of completing a Comprehensive Operational Analysis (COA) to evaluate current and future transit needs and recommend improvements across fixed routes, community shuttles, and commuter express services. The COA will also explore integration with the premium transit network and the inclusion of Mobility on Demand options. In alignment with this effort, the City has paused finalizing its Transit Master Plan until the COA is complete, which is anticipated by the end of the year.

The Lyons Creek School Drop Off improvements were approved by the Broward County Public School Board (BCPS) on April 15, 2025, allowing for the "flip" of the bus and parent drop off locations to counteract congestion during pick up and drop off times. The City worked closely with BCPS to implement temporary improvements, successfully deploying the "flip" prior to the start of the new school year.

The Winston Park Crosswalk and Traffic Signal Evaluation was conducted earlier this year based on concerns for safety and prevention of future accidents. Installation of a Crosswalk with Rectangular Rapid Flashing Beacon (RRFB) will be undertaken by City staff and is included in the FY 2026 Adopted Budget. Staff retained consultant services to determine the appropriate design configuration.

A Traffic Signal Evaluation at Lyons Road and Winston Park Boulevard was requested through Broward County Traffic Engineering (BCTE). The review will determine whether a dedicated left-turn arrow for southbound traffic on Lyons Road is warranted, as opposed to the existing permissive left-turn signal. Broward County recently replaced the signal with a mast arm configuration and will confirm the changes to the signal following the required evaluation period.

Public Safety

Police

Under new leadership, the Coconut Creek Police Department is embarking on an exciting chapter defined by innovation, professionalism, and a renewed commitment to building community trust. The department proudly maintains its State accreditation through the Commission for Law Enforcement Accreditation (CFA)—a distinction held by fewer than half of Florida's law enforcement agencies—having once again met rigorous standards in policies, operations, and services. Highlighting the department's excellence, one of our own team members was recently recognized by the CFA for outstanding service as a Team Leader assessor, reflecting the exceptional quality of our personnel. To retain this accredited status, the department undergoes thorough reviews and complies with more

than 230 CFA standards, reinforcing our reputation as a professional, transparent, and community-focused agency.

In line with its mission to protect, serve, and enhance the quality of life for our residents, the department launched a School Zone Enforcement Safety Program. This initiative is designed to curb speeding in school zones through strategically placed speed detection systems. Enforcement will occur during key times to include student drop-off, pick-up and classroom hours. National studies confirm this type of enforcement leads to a measurable reduction in speeding, significantly enhancing safety for students and nearby residents.

As part of ongoing efforts to ensure transparency and accountability, the department has implemented a body-worn camera program. This policing tool strengthens public trust, supports officer safety and provides critical documentation of interactions, benefitting both officers and the public.

Recognizing the need to support a growing population and evolving technological demands, the City is moving forward with plans to renovate the Police Station, a priority project identified by the City Commission. Originally constructed in the mid 1980's, the current facility lacks the hurricane resilience and capacity required of a modern public safety hub. The renovation will address these limitations and ensure the department is equipped to serve the community for decades to come.

Fire Rescue

During Fiscal Year 2025, Coconut Creek Fire Rescue achieved several significant milestones that demonstrate its ongoing dedication to excellence in service delivery and operational readiness.

A major highlight was earning full accreditation from the Commission on Accreditation of Ambulance Services (CAAS), achieving a perfect score with no deficiencies following a thorough on-site evaluation. FY 2025 also marked an important leadership transition with the official swearing-in of a new Fire Chief and Deputy Fire Chief.

In line with strategic priorities, the department launched a new Community Paramedic program led by our Fire and Life Safety Specialist, and successfully reinstated the Community Emergency Response Team (CERT), strengthening community readiness and improving the City's proactive emergency response capabilities.

Key capital investments included acquiring a new rescue truck for Fire Station 94, replacing structural firefighting gear, providing ballistic vests for rescue personnel, and adding mechanical CPR devices, enhancing both responder safety and patient care.

Looking ahead to FY 2026, the department plans to continue modernizing its fleet with the replacement of the rescue truck at Fire Station 113. Additional planned purchases include stair chairs, mechanical CPR devices, mobile radios, ballistic vests, thermal

imaging cameras, and ongoing replacement of fire protection gear. These investments align with our apparatus rotation schedule and are vital to meeting end-of-life replacement standards.

Progress also continues on the design and construction of a permanent facility for Fire Station 113, strategically located in the City's central area to improve coverage and response times.

Parks and Recreation

Parks and Recreation is dedicated to enhancing residents' quality of life by offering a wide range of leisure opportunities and fostering strong community engagement. The department delivers year-round recreational and fitness programs and special events across two community centers, two fitness centers, eighteen parks, and nine greenways. The City remains committed to providing recreational, educational, and special needs programming that meets the evolving interests of our community—and the upcoming fiscal year will continue this tradition.

Currently, the implementation of the Parks and Recreation Master Plan is underway, with a focus this year on improvements at Sunshine Drive Park and Donaldson Park. Planned upgrades for Sunshine Drive Park include a new playground, half-court basketball, adult exercise equipment, a multi-purpose path with enhanced ADA access, outdoor games, and additional site furnishings. At Donaldson Park, enhancements will feature an ADA-accessible kayak and canoe launch, adult exercise equipment, outdoor games, a shade canopy, and more site furnishings.

The Adopted Budget also includes the long-awaited rehabilitation of the Recreation Complex building, promotion of the Pass Up Plastics Policy at events and facility rentals, continuation of the resiliency series, the Hate Ends Now Holocaust Cattle Car exhibit, and installation of a gymnasium divider curtain at the Recreation Complex to maximize play space. These initiatives will provide safe, engaging entertainment while enriching the community with diverse educational and cultural experiences.

Information Technology

The Information Technology (IT) Department remains committed to continuous improvement in cybersecurity and infrastructure resilience. Priority areas include strengthening security awareness training, improving vulnerability management and remediation, and advancing the City's overall cyber-resilience. This effort involves ongoing assessments of the City's cybersecurity strategy, off-site redundancy, threat landscape, and readiness to defend against exploitation and ransomware attacks.

Additionally, the City is actively seeking grant funding to complete the fiber optic installation, which includes an application for appropriations that has recently passed its first committee and is awaiting full House approval. This upgrade will greatly improve connectivity across administrative buildings along with network capacity, boost system flexibility, and support future public safety and technology needs. These improvements are essential to advancing communication, public engagement, and service delivery for residents, businesses, and the community at large. As another improvement to service delivery, a cross-departmental Artificial Intelligence (AI) team has begun meeting to identify AI applications to improve City services, efficiency, and decision-making over the next year.

FINANCIAL HIGHLIGHTS

The City of Coconut Creek is committed to ensuring service excellence, operational efficiency, continuous improvement, and fiscal accountability. To prudently ensure that our resources are allocated efficiently and effectively, the following is included in the FY 2026 Adopted Budget:

- Total FY 2026 Budget for all City funds is $217,892,060 or $4,816,120 less than FY 2025.
- The Property Tax Millage Rate will remain the same at 6.8988 mills; a 6.47% increase over the rollback rate of 6.4793 mills. The rollback rate is the rate that generates the same amount of tax revenue as the current year less new construction.
- The adopted annual Fire Assessment fees for single-family and multi-family homes is $333.26 and $299.94 respectively, a 10% increase over the current rates.
- The adopted annual Solid Waste Collection and Disposal rate for single-family is $326.54 per year, a 4.5% increase over the current rate of $312.48.
- Water and Sewer Rates are scheduled by ordinance to increase by the greater of 2.5%, inflation, or the increase established by Broward County Water and Wastewater Division, effective June 1, 2026.
- Stormwater Rates are scheduled by ordinance to increase 3.1%. This equates to $0.16 per month increase from $5.08 to $5.24 for single-family homes.
- FY 2026 Capital Budget invests $22,918,040 for capital improvements throughout the City.
- No staffing increases are required this fiscal year with existing service levels remaining the same.

The City’s financial position remains strong, with revenues sufficient to support the rising costs associated with delivering the high-quality municipal services our community

expects. However, ongoing declines in certain revenue streams necessitate a conservative and deliberate approach to budgeting. The City's budget is funded through a wide range of revenue sources and managed through the use of multiple funds. The four major operating funds include the General Fund, Community Improvement Fund, Water and Wastewater Operating Fund, and Stormwater Fund. Working as a team, City staff ensure that all budget requests align with both the City's short- and long-term strategic goals. Budget planning is intentionally structured to support flexibility and responsiveness to evolving technologies, market conditions, and community needs, positioning the City to act proactively rather than reactively.

General Fund

The General Fund is the City's largest operating fund, representing more than half of the total City budget. It supports core municipal functions including police, fire rescue, parks and recreation, public works, land development and design, information technology and various administrative departments.

For FY 2026, the City projects $42.5 million in property tax revenue, which comprises approximately 33% of total anticipated General Fund revenue. The remaining revenues are primarily derived from charges for services, intergovernmental revenues, utility taxes, and franchise fees. Total General Fund revenue required to support the FY 2026 budget is $96,374,750, excluding transfers in and appropriated fund balance.

The FY 2026 General Fund budget totals $128,304,750, reflecting a 3% decrease, or $3,332,720, from the FY 2025 General Fund budget of $131,637,470. This reduction is primarily due to decreases in the transfer out to the Capital Improvement Program of $8.6 million, capital outlay of $1.1 million, and contingency funding of $875,000. These savings were partially offset by increases in operating costs needed to maintain the high level of service provided for the Coconut Creek community.

As of September 30, 2025, fund balance reserves are projected at approximately $30.5 million, which is appropriated within the FY 2026 revenue budget. Of this amount, $10 million is designated to balance the budget without overstating revenues, acknowledging that not all appropriated amounts will be expended. The FY 2026 Budget reflects the City's proactive planning and prioritization of funding for its top three capital initiatives: Fire Station 113 with Fire Administration and Redundant Server Room; Police Department Renovations; and the MainStreet Development Project.

Street Maintenance and Construction Fund

Major revenue sources in the Street Maintenance and Construction Fund include intergovernmental revenues such as grants, state revenue sharing, and local option gas taxes. In accordance with state law, these funds are restricted to street construction and maintenance related expenditures. The City continues to actively pursue and leverage

Broward County Transportation Surtax funding to help offset community transportation operating costs and enhance local infrastructure.

Enterprise Funds

The City's Enterprise Funds, which include the Water/Wastewater Operating Fund, Water/Wastewater Capital Improvement Fund, and Stormwater Fund, are self-supporting through revenues generated for services provided. As such, these funds do not receive any tax revenue support. The total budgeted revenue for the Enterprise Funds in FY 2026 is $33.1 million, excluding appropriated retained earnings.

Other Funds

The Transportation Surtax Fund accounts for revenues received through the Broward County Mobility Advancement Program (MAP). These funds support improvements in traffic signalization, roadways, intersections, and public transportation, while also providing for future investments in the City's transportation infrastructure. Projects funded through this program include the Comprehensive Streets Improvement Program, Sample Road Multi-Purpose Pathway and South Creek Neighborhood Improvements.

The Community Improvement Fund is supported by proceeds received from the Seminole Tribe of Florida, Inc. as outlined in a Municipal Services Provider Agreement (MSPA) approved in 1999. Per City ordinance, these funds are restricted for capital improvements, land acquisitions, professional services for the MainStreet area, and repayment of loans or other debt associated with eligible projects. Approximately $15.9 million in revenue is budgeted for this fund in FY 2026. The City previously secured $20 million in financing in FY 2017 and FY 2018 to support several capital projects, with debt service obligations to be paid from this fund over the next eight years. Additionally, this fund will partially finance the new Fire Station 113 with Fire Administration and Redundant Server Room; Police Department Renovations; and the MainStreet Development Project.

The Seminole Mitigation Fund is used to account for revenues received under a mitigation agreement with the Seminole Tribe of Florida, Inc., following the designation of additional tribal property as federal trust lands. These funds are restricted for operating cost impacts and capital improvement projects within the MainStreet area, as well as other costs to mitigate the lands going into trust. For FY 2026, approximately $6.5 million in revenue is budgeted. Of this amount, $1 million of these funds will be transferred to the General Fund to support police and fire services, as well the purchase of a fire rescue truck for Fire Station 113, additional design for the Police Station improvements, ballistic helmets and vests for the SWAT teams, and the Recreation Complex building rehabilitation.

The Parks Improvement Fund, Utility Undergrounding Fund, and Public Safety Fund are all capital project funds supported by developer-contributed impact fees. These revenues help offset the cost of capital infrastructure required as a result of new development. Past uses of these funds include the construction of park amenities, underground utility

installations, and Police and Fire capital expenditures.

All other budgeted funds are fully described in the Budget Structure section and summarized in the Budget Overview section of this document.

PROGRAM MODIFICATIONS AND SERVICES

The City of Coconut Creek is committed to ensuring operational efficiency and continuous improvement. To prudently ensure that our resources are allocated efficiently and effectively, the following modifications are included in the FY 2026 Adopted Budget:

Personnel Staffing Changes

Each department regularly reviews staffing needs to ensure responsive, efficient, and effective service delivery for our residents, making adjustments as needed by eliminating, modifying, or adding positions. For the FY 2026 Budget, staffing levels remain unchanged, with a total of 514 full-time equivalent (FTE) positions.

COLA and Insurance Benefits

The City's compensation plan aims to uphold equitable and competitive market wages. The cost of living adjustment (COLA) for general employees is determined annually after considering the local Consumer Price Index (CPI), comparisons with surrounding cities, and a sustainable budget. A 2.2% COLA is recommended for general employees for FY 2026. According to their respective collective bargaining agreement, the Fire collective bargaining units will also receive a 2.2% COLA. FY 2026 COLA for members of the Police Lieutenants, Police Sergeants, and Police Officers bargaining units are pending the outcome of the collective bargaining agreement negotiations.

Medical insurance premiums will increase by 8.2% in FY 2026, with no plan changes other than deductible adjustments required by the Internal Revenue Service. To help offset the impact of rising premiums, the City will modify its cost-sharing model for family coverage under the High Deductible Health Plan (HDHP). For general employees, Police Lieutenants, and members of the fire bargaining units, the City’s contribution will be increased to ensure that employees enrolled in the HDHP will not experience a premium increase in FY 2026, with a commensurate increase applied to the City’s contribution for those electing the buy-up medical plan. Additionally, the City will continue to contribute $1,000 annually to the Health Savings Accounts (HSAs) of general employees, Police Lieutenants, and fire bargaining unit members enrolled in the HDHP. The City will also continue to fully fund employee-only coverage under the HDHP. Medical insurance contributions for members of the Police Officers’ and Police Sergeants’ bargaining units will be determined through the ongoing collective bargaining process. The total projected cost of these medical insurance contribution adjustments for FY 2026 is approximately $688,700.

Additional New Requests and Other Changes

Additional new programs based on input from the City Commission, our residents and staff are summarized below:

To strengthen its legal resources, the City will retain outside legal counsel to represent its interests in proceedings involving Broward County, Waste Management, and the Florida Department of Transportation. Accordingly, the FY 2026 Adopted Budget includes dedicated funding to support these legal services.

To help prevent and address homelessness, the City will launch the Homeless Engagement, Assistance and Resource Team (HEART) Program. This initiative is designed to provide essential supplies to individuals experiencing homelessness, with a focus on facilitating reunification with family members and loved ones, and reducing public safety risks.

To honor and commemorate fallen firefighters, the City will establish an Honor Guard Program that embodies the high standards of service, integrity, and commitment upheld by our Fire Rescue Department. This program will further strengthen the relationship between the department and the community by participating in ceremonial events, funeral services, flag ceremonies, and the presentation of colors at public gatherings.

As part of the City's continued efforts to enhance the resident experience at the Butterfly Festival, City staff will continue to work to reimagine the butterfly Festival as an element of the City's economic development initiative, which will enhance our residents' experience amid the growing number of non-resident attendees.

Building on the success of the "Never Forget" series in FY 2025, the Hate Ends Now Holocaust Cattle Car Exhibit is scheduled to return for a one-day event in FY 2026. This impactful exhibit will once again provide residents, local schools, and community organizations with a powerful educational experience, promoting awareness, reflection, and civic dialogue around this historic event.

To support our strategic goal of resilience and resource stewardship, included in the budget are two pilots for Food Waste Diversion at Commercial and Multi-Family properties. These pilots support improved recycling practices and helping reduce long-term waste disposal costs for both the City and the Coconut Creek community.

Capital Improvement Program

The City's departments and staff continue to do a commendable job managing and maintaining City infrastructure through our comprehensive Five-Year Capital Improvement Program (CIP). Fiscal Year 2026 includes numerous Citywide CIP projects totaling $20,918,040. The majority of these funds are for recurring CIP projects that maintain City infrastructure and are detailed in the CIP section of this FY 2026 Adopted

Budget along with the following items:

Project	FY 2026 Funding
Recreation Complex Building Rehabilitation	$ 2,200,000
MainStreet Village Green and Parking Garage	1,883,370
South Creek Neighborhood Improvements	1,786,400
Meter Reading Conversion (AMI)	1,500,000
Police Station Improvements	990,000
MainStreet Infrastructure Expansion	593,400
Hillsboro Corridor Project	320,000
Exterior Painting Program	242,000
Fire Station #94 Improvements	165,000
Public Art	120,000

Details of all capital projects can be found in the CIP section of this document.

CONCLUSION

Coconut Creek remains steadfast in its vision of being an innovative and engaged community with a small-town personal touch. The initiatives and programs outlined in this budget reflect our ongoing commitment to meeting the needs of our residents and businesses, while advancing the City's Mission to provide exceptional, responsive, and resilient services for the Coconut Creek community.

I would like to extend our sincere appreciation to all of our department directors and their dedicated teams for their hard work and collaboration in the development of this budget. I would also like to thank you, our City Commission, for your continued leadership, support, and dedication in maintaining the "Butterfly Capital of the World" as a vibrant, award-winning City to live, work, and play.

Respectfully submitted,

SHEILA ROSE
City Manager

PETA-GAY LAKE
Director of Finance and Administrative Services

At a Glance

COCONUT CREEK

The City of Coconut Creek is a full-service municipality located within the north central portion of Broward County, the second most populated county in the State. The City was incorporated in 1967 by the Legislature of the State of Florida and is approximately 12 square miles. Coconut Creek is located just north of Fort Lauderdale and abuts unincorporated Palm Beach County to the north. Location is key, and with easy access to major highways, airports, and the Atlantic Ocean, Coconut Creek is the ideal location to live and run a business. The City is less than 10 miles west of the beach, and the sub-tropical climate provides comfortable living year-round. With an estimated population of 57,673, Coconut Creek has received an overall grade of "A-" by Niche.com, a community ratings website that looks at a variety of factors including safety, walkability, cost of living, schools, and more.

The City was originally developed for residential purposes with a mix of multi-family and single-family development. Because the tax burden historically rested on residential properties, the City has various economic development initiatives, partners, and networks to encourage new businesses to locate within the City.

Coconut Creek operates under a Commission-Manager form of government. Five Commissioners are elected at-large from the City's five districts to serve staggered four-year terms. Annually, of the five elected Commissioners, a Mayor and Vice-Mayor are elected by the Commission at the second regularly scheduled Commission meeting in March. Together, the Mayor and Commission are responsible for the legislative functions of the City, including setting City policy, passing local ordinances, approving the City's Comprehensive Annual Budget, and appointing a City Manager and City Attorney.

The City Manager oversees the administrative functions of the City. This includes overseeing the day-to-day operations of the City; hiring staff; submitting an annual operating and capital improvement budget to the Commission; providing recommendations to City Commission; as well as carrying out the policies and ordinances of the City.

Residents of Coconut Creek enjoy many recreational services within the City limits, including eighteen local parks and two recreation facilities: the Community Center and the Recreation Complex. The City's parks and facilities offer many inviting amenities, such as baseball/softball fields, soccer/football fields, tennis courts, pickleball courts, racquetball courts, volleyball courts, basketball courts, a roller hockey rink, playgrounds, pavilions, nature/walking trails, meeting rooms, gymnasiums, a boat ramp, an outdoor amphitheater, a dog park, fitness centers, a senior center, and much more. Residents of all ages and abilities partake in these parks and recreation services, including recreation programs, athletic leagues/clinics, day/summer camps, personal training, group exercise classes, lectures, theater productions, socials, special needs programming, special events, and many more.

The Coconut Creek Senior Expo: A wealth of information, resources, services, and activities tailored for seniors and their caregivers

Coconut Creek Youth Flag Football provides an opportunity for youth to participate in team sports while learning good sportsmanship, teamwork, and leadership

In a continuing effort to create and maintain a healthy balance between new growth and resource conservation, the City has adopted a resilient planning approach to creating a unique lifestyle for its residents and businesses. MainStreet, an innovative planning project that embraces the City's desire for resiliency with innovative design standards, will create a pedestrian-oriented, mixed-use downtown development in the center of Coconut Creek. Currently, MainStreet is home to the Promenade at Coconut Creek – MainStreet's first commercial development, the Seminole Casino Coconut Creek, and Monarch Station – MainStreet's first residential development. Further development of this area is also included in the Parks and Recreation Master Plan to ensure the City's legacy of parks and open spaces will continue throughout MainStreet's growth. Over the last two years, City staff has been working with a development team that proposes to bring the MainStreet vision to life. In the winter of 2023, the City Commission approved the MainStreet Master Plan that includes 105,000 square feet of commercial development, over 2,360 residential dwelling units, and an abundance of active and passive recreational uses.

Coconut Creek's MainStreet Area will be a mix of commercial and residential developments with a civic space area

Hard work and a commitment to its residents through strategic planning has continued to make Coconut Creek an award-winning City with recognitions by outside agencies through the presentation of various awards and certificates, including:

- **Awarded the 2025 Bell Seal Award for Workplace Mental Health (Gold Level)** from Mental Health America
- **Awarded the 2025 Award for Excellence in Public Procurement** from the Florida Association of Public Procurement Officials (FAPPO) for meeting or exceeding benchmarks in public procurement
- **Awarded the 2025 Distinguished Budget Presentation Award** from the Government Finance Officers Association (GFOA) for FY25
- **Awarded 2025 Sunsational Awards** from the Florida Festivals and Events Association; 1st Place Award for our Holocaust Remembrance photo and 3rd Place Award for our Groove N Grub promotional poster
- **Awarded the Workforce Well-Being Award (Gold Level)** from the American Heart Association for FY24

- **Gold Level 2024 Healthy Workforce** designation by Cigna Healthcare
- **Awarded the 2024 Healthiest Employers** from the South Florida Business Journal
- **Awarded the 2024 Achievement of Excellence in Procurement Award** from the National Procurement Institute (NPI)
- **Awarded the 2024 Certificate of Achievement for Excellence in Financial Reporting (ACFR)** from the Government Finance Officers Association (GFOA) for FY24
- **Awarded the 2024 Popular Annual Financial Reporting Award (PAFR)** from the Government Finance Officers Association (GFOA) for FY24
- **Awarded the 2024 Gold Standard** from the Commission on Accreditation of Ambulance Services (CAAS) for FY24
- **Awarded the 2024 Florida Law Enforcement Accreditation** from the Commission for Florida Law Enforcement Accreditation (CFA) through FY27

Once known for its natural areas and farmlands, Coconut Creek has blossomed into a vibrant and unique community. Our City is dedicated to continuing its mission of delivering exceptional, responsive and resilient services to residents, businesses, and visitors. With deliberate architecture which combines function and style, our development efforts promote mixed land use to create purposeful spaces and ensure a resilient future. We are committed to fostering economic growth, and providing enriching cultural, educational, and recreational opportunities. Our goal is to make Coconut Creek “An innovative and engaged community with a small-town personal touch.”

CITY OF COCONUT CREEK AT A GLANCE

Date of Incorporation	**February 20, 1967**
Form of Government	**Commission-Manager**
Area *(Including water)*	**12.78 sq. miles**
Total Adopted Fiscal Year 2026 Budget in millions *(Includes Enterprise Funds)*	**$217,892,060**

City Demographics

Population *(as of August 31, 2025)*	57,933
Median Age	42.8
Median Household Income	$75,516
Average Household Size	2.42
Percentage of Single Households	30.9%
Percentage of Married Households	69.1%
Percentage of Families with Children	58.4%
Single Family Home Median Market Value	$504,110
Registered Voters	39,367

Police Department

Number of Stations	1
Sworn Officers	116
Civilians	41

Fire Rescue Department

Number of Fire Stations	3
Fire Fighters	76
Civilians	4
Fire Engine/Ladder	3
EMS Transport Units	3
FY25 Total Fire/EMS Runs	8,410
FY25 Avg. Response Time Fire/EMS	6:15

Major Employers

Major Employers	Employees
Seminole Coconut Creek Casino	1,396
Broward County School Board	1,617
Broward College North	801
City of Coconut Creek	514
Atlantic Technical College	364
Al Hendrickson Toyota	292
Walmart	269
Vista BMW	270
Publix	206
Cusano's Bakery	164

Public Schools Located in the City

School	Enrollment
Elementary	
Coconut Creek K-8 Academy of Excellence	446
Tradewinds Elementary	846
Winston Park Elementary	884
Middle School	
Coconut Creek K-8 Academy of Excellence	67
Lyons Creek Middle	1,352
High School	
Atlantic Technical High School	702
Coconut Creek High School	1,976
Monarch High School	2,241
Dave Thomas Education Center	541
College / Technical Schools	
Atlantic Technical Center	3,763
Broward College North	16,784

Existing Land Usage (%)

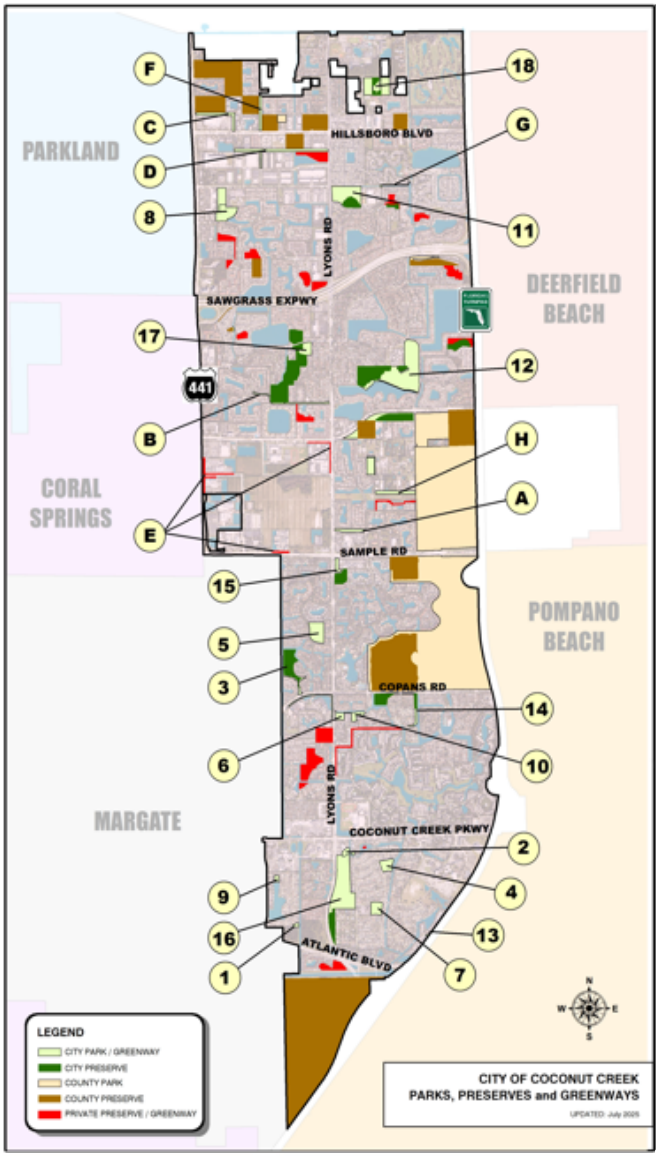
Residential	47%
Commercial	10%
Industrial	2%
Recreational	18%
Community Facilities	6%
Other	17%

Utility System	Quantity
Active Accounts	
Water	12,142
Capacity per day (thousand gallons)	
Water (tgd) max.	8,500
Sewer (tgd) max.	6,540
Miles of Water and Sewer Mains	
Water	286
Sewer	241
Fire Hydrants	2,025
Lift Stations	59

Solid Waste Collection	Number
Residential Accounts	8,677

CITY OF COCONUT CREEK AT A GLANCE

Parks and Recreation



PARKS & RECREATION - CITY PARKS & FACILITIES

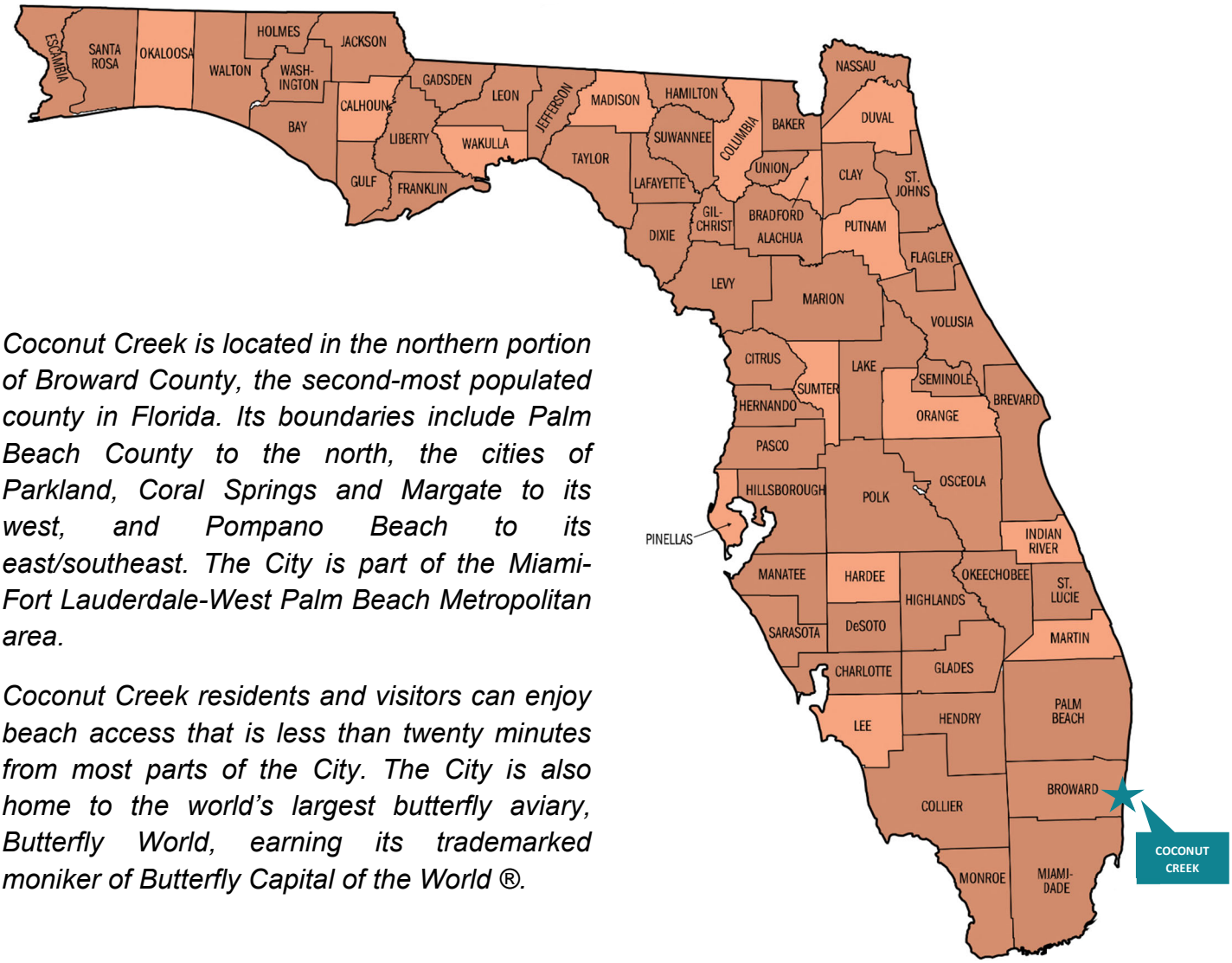
	Athletic Field	Basketball Court	Boat Ramp/Dock	Dog Park/Path	Fitness Apparatus	Fitness Center	Hockey Rink	Jog/Walk Path	Nature Preserve	Pavillion	Picnic Areas	Playground	Racquetball Court	Restrooms	Tennis Court	Volleyball Court
1 Coco Point Park 4870 NW 6 Street												●				
2 Community Center 1100 Lyons Road		●	●			●		●			●	●		●		
3 Cypress Park 2465 NW 49 Terrace								●	●	●		●		●		●
4 Donaldson Park 900 NW 43 Avenue			●					●		●	●	●		●		●
5 George S. Gerber Park 4715 NW 30 Street	●	●						●				●		●		●
6 Golden Raintree Park 2200 Lyons Road									●							
7 Hosford Park 4422 Coconut Creek Blvd.	●	●						●				●		●		
8 Lakeside Park 5555 Regency Lakes Blvd.	●										●	●		●		
9 Lakewood Park 4966 NW 10 Street												●				
10 Pond Apple Park 4440 NW 22 Road									●		●	●				
11 Recreation Complex 4455 Sol Press Blvd.	●	●			●	●		●	●	●		●		●		●
12 Sabal Pines Park 5005 NW 39 Avenue	●			●	●		●	●	●	●	●	●		●	●	
13 Sunshine Drive Park 346 Sunshine Drive											●	●				
14 Township Estates Park 2140 NW 40 Avenue									●							
15 Veteran's Park 3550 Lyons Road								●	●							
16 Windmill Park 700 Lyons Road		●		●				●				●	●	●	●	●
17 Winston Park 5201 NW 49 Avenue		●						●	●	●	●	●	●	●	●	●
18 Oak Trails Park 4230 NW 74 Street					●			●	●		●					

GREENWAY TRAILS

- A Coral Tree 3800 Lyons Road
- B Hilton Road 5100 Hilton Road
- C Long Pine North 5551 W. Hillsboro Blvd.
- D Long Pine South 6901 Lyons Road
- E MainStreet 4800 Wiles Road
- F Pinecreek 5101 W. Hillsboro Blvd.
- G Country Lakes 6800 NW 39 Avenue
- H Whispering Trails 3844 NW 42 Avenue

The City offers many athletic, fitness and recreational activities and programs in its facilities and parks. Our amenities include gymnasiums, fitness centers, meeting rooms, baseball, football, lacrosse, and soccer fields; basketball, racquetball, tennis and volleyball court, picnic shelters, playground, and boat ramps.

LOCATION



Coconut Creek is located in the northern portion of Broward County, the second-most populated county in Florida. Its boundaries include Palm Beach County to the north, the cities of Parkland, Coral Springs and Margate to its west, and Pompano Beach to its east/southeast. The City is part of the Miami-Fort Lauderdale-West Palm Beach Metropolitan area.

Coconut Creek residents and visitors can enjoy beach access that is less than twenty minutes from most parts of the City. The City is also home to the world's largest butterfly aviary, Butterfly World, earning its trademarked moniker of Butterfly Capital of the World ®.

City Hall : 4800 West Copans Road, Coconut Creek, FL 33063 : 954-973-6770
City Hall Hours of Operation: Monday through Thursday - 7:00 a.m. to 6:00 p.m.

HISTORY OF COCONUT CREEK

The area that now encompasses Coconut Creek, Margate, North Lauderdale, Tamarac, and parts of Coral Springs was primarily farmland or Florida wilderness. Early settlers of the area farmed land west of Pompano Beach for decades. Today, roads have been named after some of these pioneer families such as Lyons, Blount, Sample, McNab, Wiles, and Hammond.

In 1956, the City of Pompano Beach, on the far northeastern side of Broward County, had been growing for several decades. To the west, the Town of Margate was incorporated as a City, six years later. The area in between was acres and acres of farmland where beans, peppers, tomatoes, eggplant, and pumpkins were grown.

Pompano Beach real estate developer R.E. Bateman envisioned the land as more than just farmland. Instead, he saw an investment opportunity. Approaching 15 feet above sea level, the area was well-drained. There were trees everywhere, particularly native pines. These, coupled with an abundance of rock, caused Bateman to speculate why the area had not been farmed – there was too much clearing and root-stumping to do. However, he thought, if as many of the trees as possible were retained, it could be developed into beautiful home sites.

Bateman purchased several hundred acres west of the Florida Turnpike and north of Atlantic Boulevard, named it "Edgefield," and started clearing the land that literally was on the edge of several farm fields. Deciding later that his neighborhood in progress needed a more tropical name, Bateman rechristened it after the Dade County communities, Coconut Grove and Indian Creek, hence: Coconut Creek Homes.

Bateman's neighborhood project began to develop in the early 1960s when builder Jack Brown joined the endeavor. Jack Brown Properties had set up an office on Northwest 45th Avenue and began building homes in the area, marketing it as a tropical, natural paradise far from the urban centers of Miami and Fort Lauderdale.

"Coconut Creek is, in the minds of many, the ideal Florida," Brown writes in an early promotional brochure. "A serene and verdant spot removed from the tumult of the tourist world, an oasis of peace and beauty in the heart of the Gold Coast… In developing Coconut Creek, we have striven to preserve Mother Nature's handiwork of wooded land and rambling waters, embellishing vast acres with coconut palms."

Aside from brochures and traditional advertising, promotional events were organized in an effort to attract potential buyers to the area. One of the most popular promotional events utilized the neighborhood's many canals. The widened section of the canal between Northwest 43rd Avenue and Northwest 45th Avenue created Lake Julie and the adjoining lagoon. In 1964-65, area ski clubs held exhibition shows on these waters every Sunday afternoon. Every month, these shows brought in hundreds of spectators from all over the country.

Brown's marketing efforts worked and by 1965, the neighborhood grew to nearly 200 occupied homes. Residents from the Coconut Creek Homeowners Association began sponsoring neighborhood picnics, holiday parties, and other community events. They were also civically active, working to get streetlights and other improvements initiated.

The area proved to be attractive not only to residents looking to buy in the rural northwest, but to other forces as well. Further development, beyond the little neighborhood, was already in the works: the Broward County School Board obtained 115 acres of land in the area to build the North Broward Junior College campus.

By 1963, both Margate and Pompano Beach were expressing interest in annexing the Coconut Creek Homes into their cities. The two had asked the Florida State Legislature to include the neighborhood in their reserve areas, but Coconut Creek residents protested, asking to be left out of any possible reserve area. In 1965, Margate and Pompano Beach agreed on reserve area boundaries, which placed the Coconut Creek neighborhood in the Pompano reserve. However, Coconut Creek homeowners petitioned the legislature a second time to be left as they were. The petition, coupled with a separate reserve dispute between Pompano and Deerfield Beach, kept the neighborhood out of any other jurisdiction a second time. However, the residents were wary of having to fight every two years to keep their autonomy and knew that eventual annexation was inevitable.

Coconut Creek Homeowners Association President, John M. Reed, appointed a committee to begin studying four future situations: annexation into Margate, annexation into Pompano Beach, remain an unincorporated neighborhood, or create a brand new city.

In 1966, the committee recommended the incorporation of a new city and the choice was taken to the neighborhood residents for a final vote. On November 3, 1966, the majority favored beginning the incorporation process.

The newly named Committee of Incorporation of Coconut Creek hired Fort Lauderdale attorney Robert A. Urban to handle the legalities of incorporation and began taking contributions from residents to handle the costs of starting the new city.

On February 19th, 236 out of 260 eligible voters turned out at Calvary Presbyterian Church and approved incorporation 163 to 73. The petitions and the ballot results were presented to the Circuit Court and the Florida State Legislature for approval, which was granted.

"The incorporation of the City of Coconut Creek is now an accomplished reality," new Mayor Gardner C. George wrote a supporter in a March 1, 1967 letter. "The required two-thirds majority vote, the elected slate of officials, and the City seal have been accepted by the court. All officials have now been sworn in, and your new city is actually in operation."

The new city operated under the Florida State Statutes until a City Charter was drawn up and adopted. Lacking a City Hall, the new council and administration began working from their homes and held official public meetings at Calvary Presbyterian Church until a permanent municipal headquarters was operational. Residents also elected their first officials: Gardner C. George, Mayor; James H. Bush, William H. Davis, Myrtle C. Reed, Harold G. Smith, and Hollis W. Wacaster, council members; Helen M. Donaldson, City Clerk; and Jack M. Cooper, Marshall. The adoption of the Charter occurred November 2, 1971.

Adopted from the *Quad City News*, November 19, 1987

COCONUT CREEK HIGHLIGHTS

1967 The City of Coconut Creek is incorporated.

1970 The City's first school, Coconut Creek Elementary, opens; City census: 1,359 residents.

1971 The City's Charter is adopted; the City of Coconut Creek Police Department is created.

1972 Coconut Creek High School opens; the City of Coconut Creek Volunteer Fire Department is created.

1973 The Coconut Creek Community Center opens.

1980 City census: 6,288 residents.

1982 The Coconut Creek Public Safety Department is established by City Charter, phasing out volunteer firefighters.

1983 Coconut Creek Plaza, the first major shopping area in the City, is completed.

1986 Government Center opens.

1987 The City celebrates its 20th anniversary.

1988 Butterfly World at Tradewinds Park South opens; the City receives its first Tree City USA designation award; Ted Thomas Activity Center is dedicated.

1989 Veterans Park is dedicated.

1990 Winston Park Nature Center opens; Winston Park Elementary opens; City census: 27,485 residents.

1992 Cocoplum Park and Windmill Park open; SOS Children's Village Foster Care Neighborhood opens; the City celebrates its 25th anniversary.

1993 The Public Safety North Substation is dedicated; the City's first bus shuttle service begins operation; Holiday Fantasy of Lights opens at Tradewinds Park.

1994 The Recreation Complex opens.

1996 Tradewinds Elementary School opens; the Coconut Creek Community Center is dedicated as Rowe Community Center.

1997 Cocoplum Park is rededicated as George S. Gerber Memorial Park; the City celebrates its 30th anniversary.

1998 The City Commission approves the resolution for the design of Sabal Pines Park.

1999 The City's Municipal Service Provider Agreement with the Seminole Tribe is approved; Lakeside Park is dedicated.

2000 Seminole Casino Coconut Creek opens; the City contracts with the City of Margate for fire and EMS services; Lyons Creek Middle School opens; City census: 45,517 residents.

2002 The City is declared the "Butterfly Capital of the World"; the City celebrates its 35th anniversary.

2003 The inaugural Butterfly Celebration and 5K "Butterfly Run" is held.

2004 The City receives the Emerald Award from Broward County for environmental preservation leadership; MainStreet Master Plan is unveiled to residents.

2005 Coconut Creek Community Center grand opening is held; MainStreet design is approved by the State of Florida; The City is named "Community Wildlife Habitat" by the National Wildlife Federation.

2007 The groundbreaking of the first MainStreet project is held for the Promenade at Coconut Creek shopping center; the City celebrates its 40th anniversary.

2008 The City celebrates groundbreakings and ribbon-cuttings for several major commercial developments including JM Lexus and El Dorado Home Furnishing Center.

2009 The Promenade at Coconut Creek shopping center grand opening is held.

2010 The City is recognized for its Reclaimed Water Project from the Broward branch of the American Society of Civil Engineers; Money Magazine ranks Coconut Creek 48th Best Places to Live; City census: 52,934 residents.

2011 The City is awarded Audubon Sustainable Community Certification from Audubon International; the City is honored by ICLEI – Local Governments for Climate Protection Achievements.

2012 The City receives the Playful City designation for its initiatives to reduce childhood obesity by creating innovative programs to get children active, playing, and healthy.

2013 The Public Works / Emergency Operations Center Administration Building is completed; the City is awarded the Green Leaf Award from the Broward League of Cities.

2014 The City is recognized as the 9th Top City to Live in Florida by Movoto Real Estate Brokerage; the City's first hotel, Hampton Inn and Suites, opens.

2015 The Sun Sentinel ranks Coconut Creek as one of the best mid-sized employers in the tri-county area; the City earns a Gold-Level Certification under the Florida Green Building Coalition's (FGBC) Green Local Government program; Cusano's Bakery opens its manufacturing and distribution facility; the City's first movie theater, Silverspot Movie Theater, opens in the Promenade at Coconut Creek shopping center.

2016 Coconut Creek is ranked as the 10th safest place to live in Florida among large cities by ValuePenguin; five gold medals are earned for the "Let's Move!" public health campaign, making the City #1 in the country; Cooper's Hawk restaurant opens in the Promenade at Coconut Creek shopping center.

2017 The City earns a Class 1 rating from the Insurance Services Office (ISO) for the overall effectiveness of the City's Fire Department; the City earns a Healthy Weight Community Champion designation from the State Surgeon General; Fire Station #50 is completed; the City celebrates its 50th anniversary.

2018 Windmill Park has a grand re-opening after undergoing major renovation; Seminole land goes into trust; Monarch Station, MainStreet's first residential development, is completed; the City is recognized as the 9th safest City in Florida by SafeHome.org; Texas Roadhouse restaurant opens in the Promenade at Coconut Creek Shopping Center.

2019 The Police Department receives accreditation through the Commission for Florida Law Enforcement Accreditation, Inc. (CFA), the highest honor a law enforcement agency can receive; the City is named Tree City USA for the 30th consecutive year by the Arbor Day Foundation; voters approve a one-cent surtax to assist with improvements on the county's transportation system; Teen Political Forum, along with three new advisory boards (Education, Public Safety, and Communication), is implemented; planning phase of the Parks and Recreation Master Plan is completed.

2020 The City is awarded a $1 million grant from Broward County for the Hillsboro Corridor Redevelopment project; the Parks and Recreation Master Plan is adopted; the City is recognized as 11th "Best Places to Live in Florida" and ranked 26th "Safest City" among Florida's 50 Safest Cities by Safewise; the City's first pet lodge, Pet Paradise, opens on Hillsboro Boulevard; Naked Taco restaurant opens in the Promenade at Coconut Creek shopping center; the City is recognized by Government Fleet Magazine as a notable fleet in the Leading Fleets program; the City's splash pad parks, CocoIsland and CocoParadise, are completed.

2021 The Coconut Creek Fire Rescue Department is established; the City adopts its updated 10-year strategic plan – Vision 2030; the Police Department receives re-accreditation through the Commission for Florida Law Enforcement Accreditation, Inc. (CFA), the United States Police Canine Association (USPCA) Certification, and the Florida Department of Law Enforcement (FDLE) Canine Team Certification; the City launches CocoNEWS, CreekTALK Kids, and Creek Fit online training in response to COVID-19; Unity in Our Community program is developed to proactively address continued improvement in the Coconut Creek community.

2022 Implementation of the Parks and Recreation Master Plan begins; the City is Awarded Healthiest Employer designation by South Florida Journal; the City Commission approves the future arrival of the Cheesecake Factory restaurant in the City; Lyons Road Mobility Project is completed; Coconut Creek hosts its first Juneteenth event.

2023 Coconut Creek is ranked 1st in the Mid-sized Employer category for the 2023 Healthiest Employers of South Florida; the City launches its first phone app, CreekArmor, providing a one-to-one line of communication between residents and the Police Department; the City successfully transitions dispatch communication services from Broward County to the City of Coral Springs, resulting in improved response times; the Police Department hosts the United States Police Canine Association (USPCA) Region 1 Field Trials; the City is awarded the 2022 Niagara Perk Your Park grant for Coco Point Park.

2024 The City is awarded 3rd place for the Healthiest Employees of South Florida; Rule G Brewing Co., Coconut Creek's first microbrewery, opens; the Chamber participates in the ribbon-cutting event for the 100th franchise of Clean Eatz Café, which recently opened in Coconut Creek; to support our environment, the City expands its environmental efforts and adopts the Resilience Action Plan (Formerly the Green Plan and Climate Action Plan); the City Clerk Department, in collaboration with Granicus, implements a new tool for community members to subscribe to public meeting agendas; the Coconut Creek Fire Rescue Department welcomes volunteer firefighters from Bomberos Maipú in Chile.

2025 The Police Department receives reaccreditation through the Commission for Florida Law Enforcement Accreditation, Inc. (CFA) with a perfect score, valid through 2027; the Fire Rescue Department receives accreditation from the Commission on Accreditation of Ambulance Services (CAAS), making it the 26th agency in Florida – and only the 185th nationwide – to achieve this distinction; Sprouts Farmers Market opens in the City; Cali Coffee opens drive-thru coffee franchises at two locations in the City; Coconut Creek Mazda car dealership opens in the City; City census: 57,673.

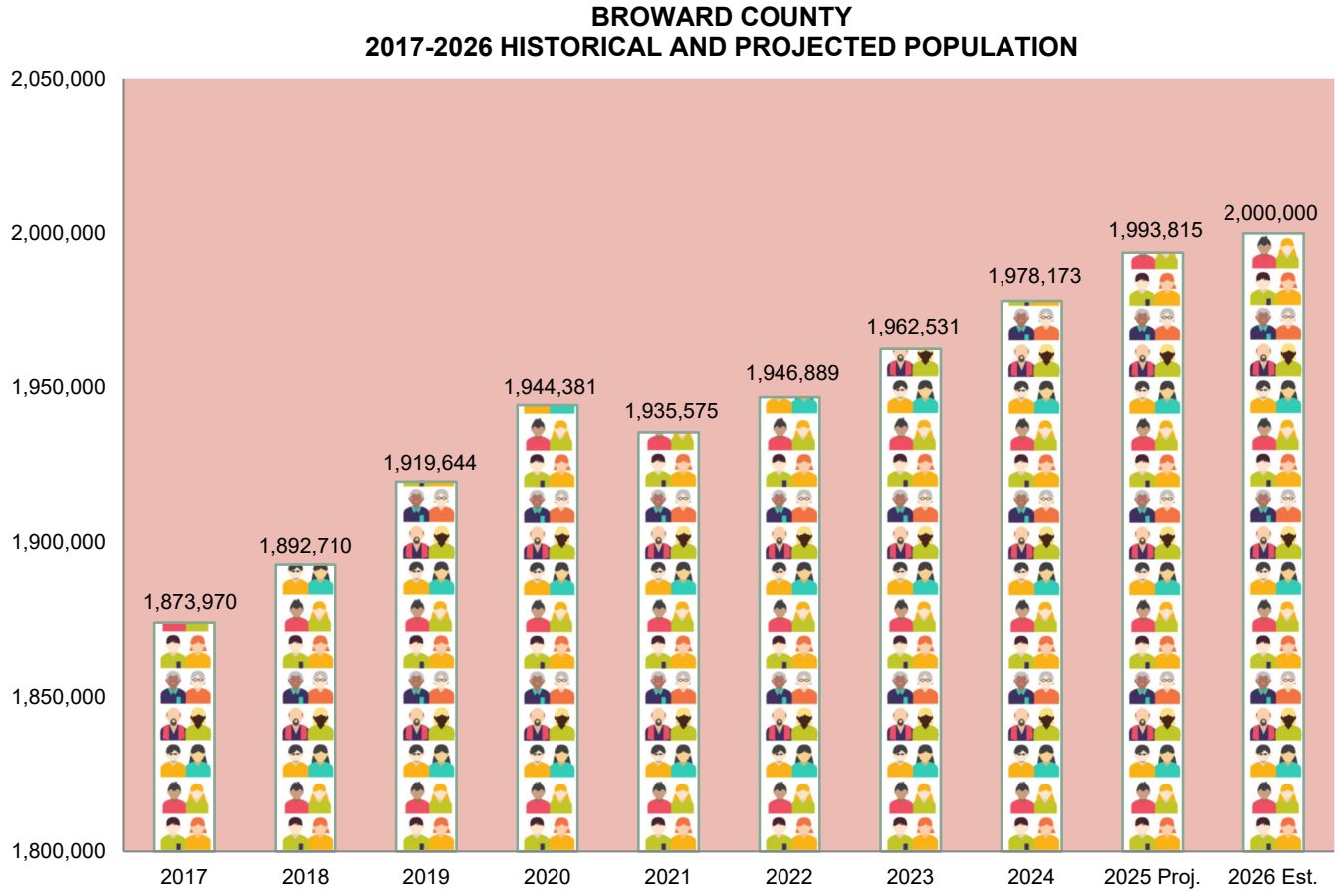
DEMOGRAPHICS

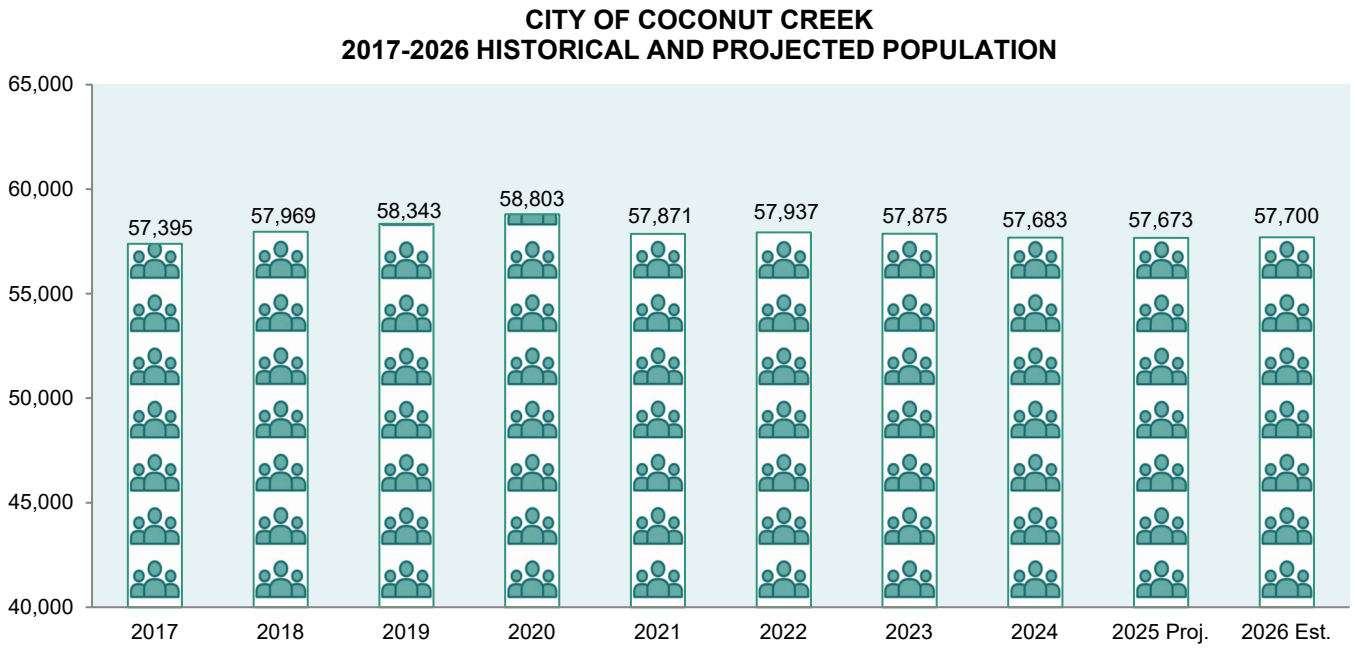
Population Demographics

The U.S. Census Bureau carries out a nationwide count of all residents every ten years, with the most recent census completed in 2020. The information collected is used to analyze key areas such as: (1) Population; (2) Employment; (3) Business and Economy; (4) Income and Poverty; (5) Families and Living Arrangements; (6) Housing; (7) Education; (8) Health; and (9) Race and Ethnicity.

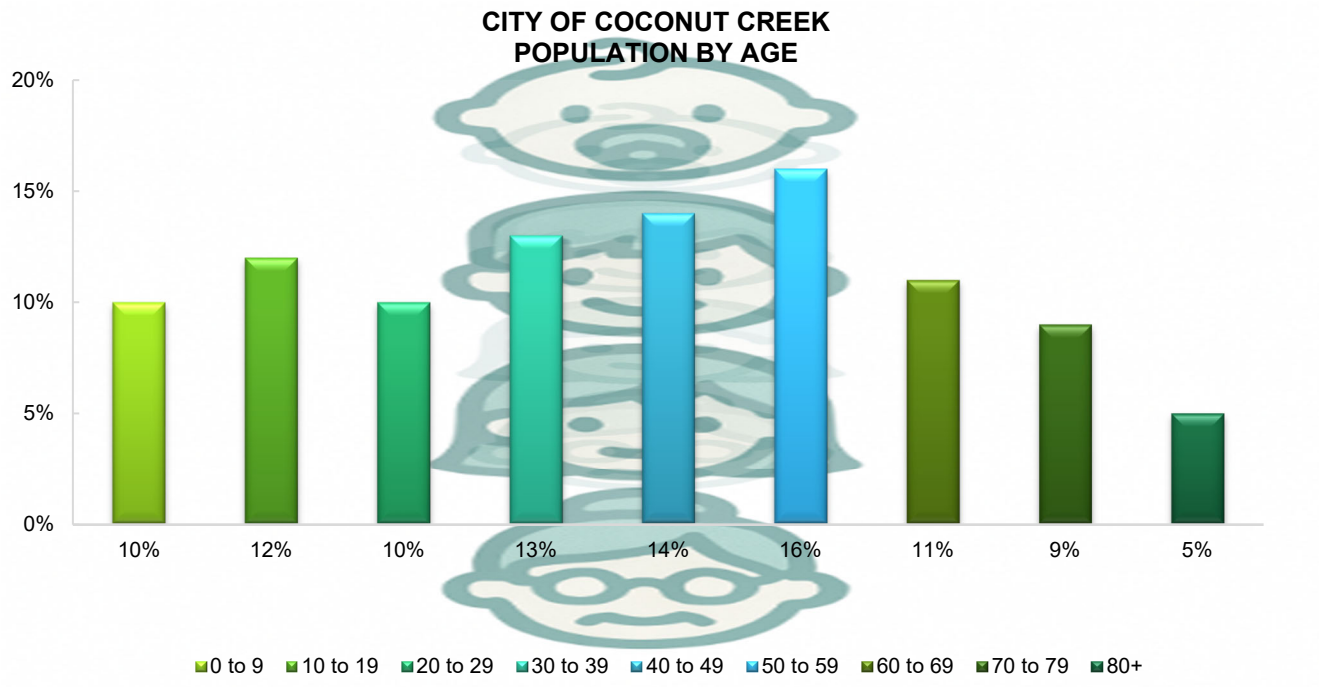
Florida, with over 23 million residents, is the third most populous state in the U.S. according to World Population Review. Several elements drive this expansion, including Florida's reputation as a top relocation choice due to its tax advantages, affordability, strong economy, and high-performing education system. In May 2025, U.S. News and World Report ranked Florida as the No. 1 state in the nation for higher education for the ninth consecutive year. These factors have been pivotal in driving Florida's population growth in recent years.

Broward County's projected population for 2025 is over 1.99 million, reflecting a steady growth rate of 0.79% over the past year according to the most recent Unites States Census data. The City of Coconut Creek currently has a population of 57,673 residents. With projects such as the MainStreet development, the city's population is expected to increase as additional housing and commercial opportunities are introduced. This anticipated growth reflects the community's continued attractiveness and its strong potential for future development.





The chart above highlights population patterns from 2017 to 2026, showing Broward County's continued growth while Coconut Creek maintains a stable population overall during this period. This pattern is anticipated to persist in the years ahead, underscoring the area's continued growth and attractiveness. Tracking these demographic shifts remains important, as a relative decrease in Coconut Creek's population compared to other Broward County cities could influence the City's allocation of intergovernmental revenues and other funding tied to population. Notably, Coconut Creek is currently ranked the 5th Best Suburb to Live in Broward County, according to Niche.com.

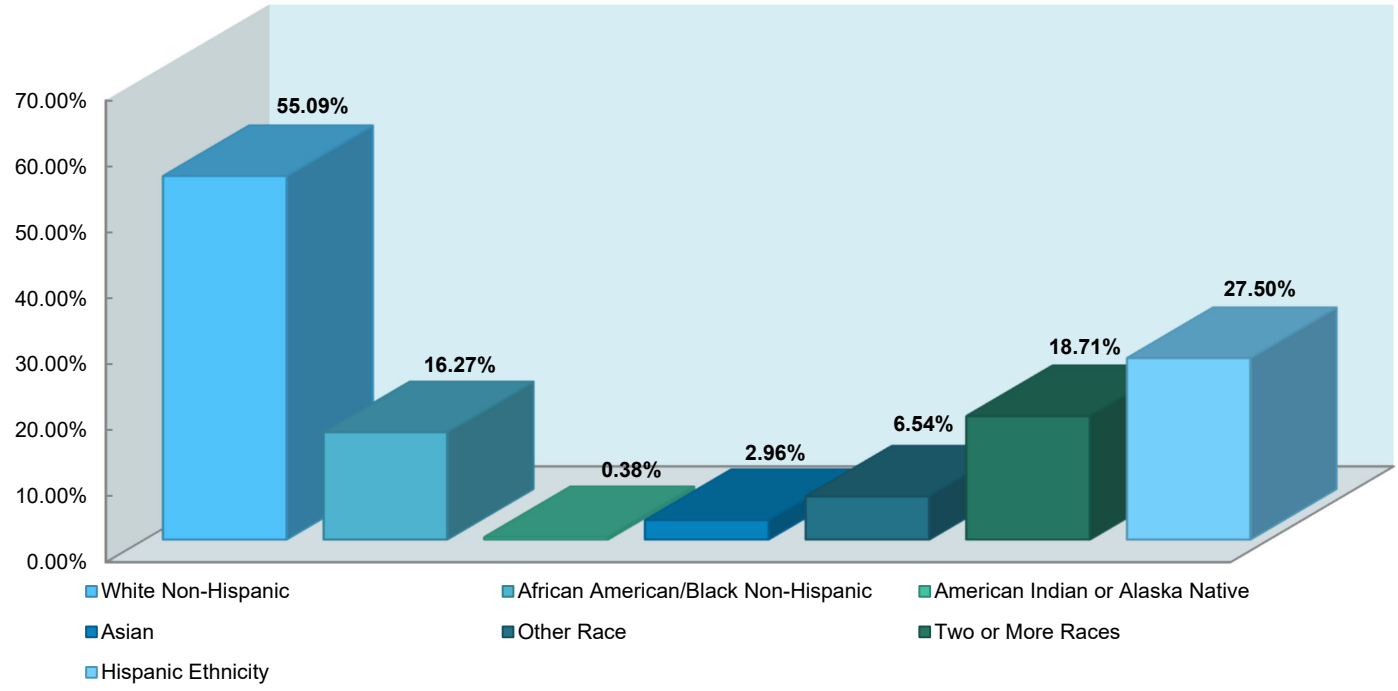


As of 2025, women represent approximately 52.3% of Coconut Creek's population, while men account for 47.7%, consistent with prior years. The city's median age is 42.8 years, slightly higher than Broward County's median of 41.9 years. Coconut Creek's demographic profile continues to be shaped by two dominant age groups: 40–49 years, comprising 14%, and 50–59 years, comprising 16% of the population. In contrast, older age groups—70–79 years and 80+—collectively make up 14%, while 11% of residents fall within the 60–69 year range. This age distribution reinforces Coconut Creek's dual appeal to both young professionals and retirees, contributing to its recognition as one of Broward County's top-ranked suburbs for livability and diversity in 2025, according to Niche.com.

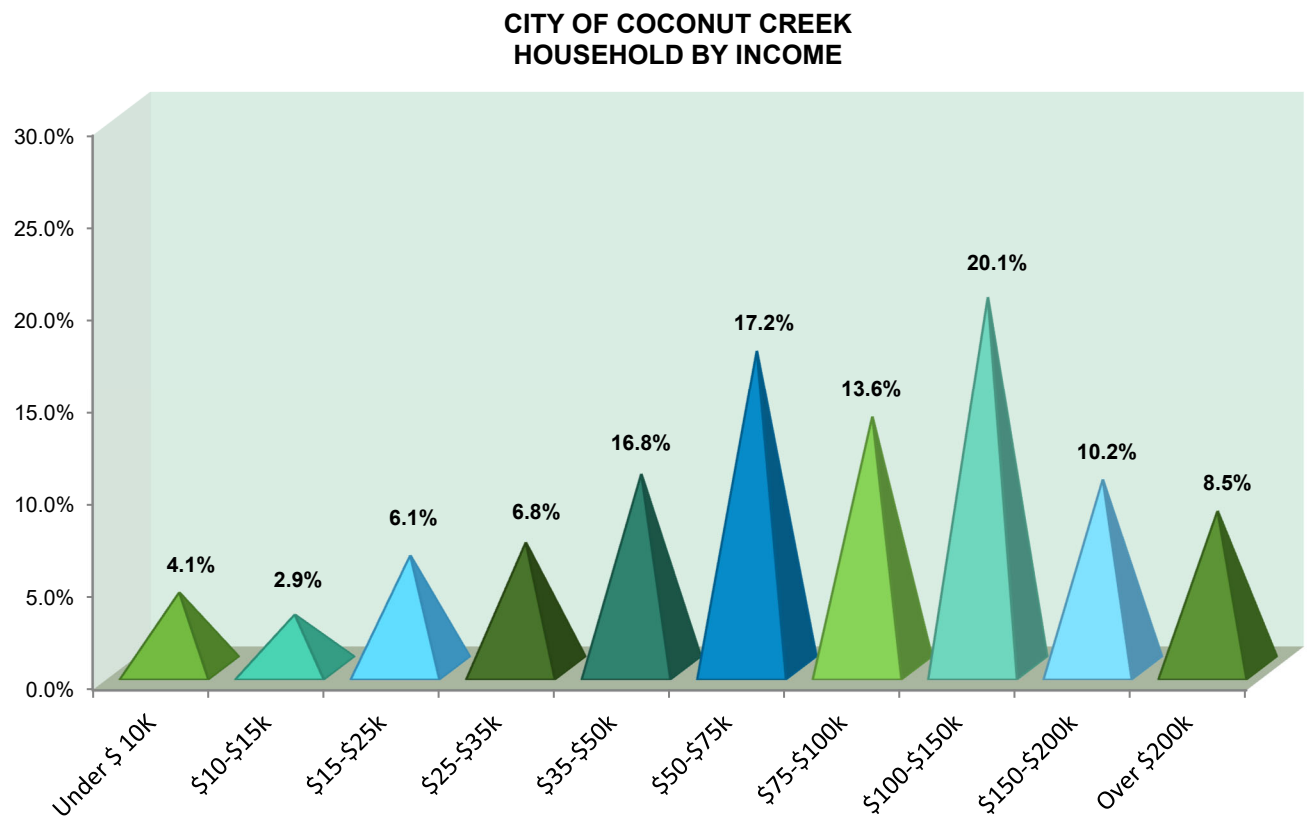
Population by Race / Ethnicity

In Broward County, individuals identifying as White make up the largest racial group, accounting for 42.64% of the total population, followed by Black or African American residents at 28.25%, and multiracial individuals at 19.86%. In Coconut Creek, White residents comprise 55.09% of the population, with Black or African American residents at 16.27%, and Hispanic or Latino individuals representing approximately 27.5% across all racial categories. The American Indian or Alaska Native population remains the least represented at 0.38%. Recent data from Neilsberg and World Population Review show a steady increase in both the Hispanic and Black populations, while the proportion of White residents has gradually declined. These shifts underscore Coconut Creek's growing ethnic representation and reinforce its reputation as one of Broward County's most community-oriented and dynamic cities.

CITY OF COCONUT CREEK
POPULATION BY RACE AND ETHNICITY



Households by Income



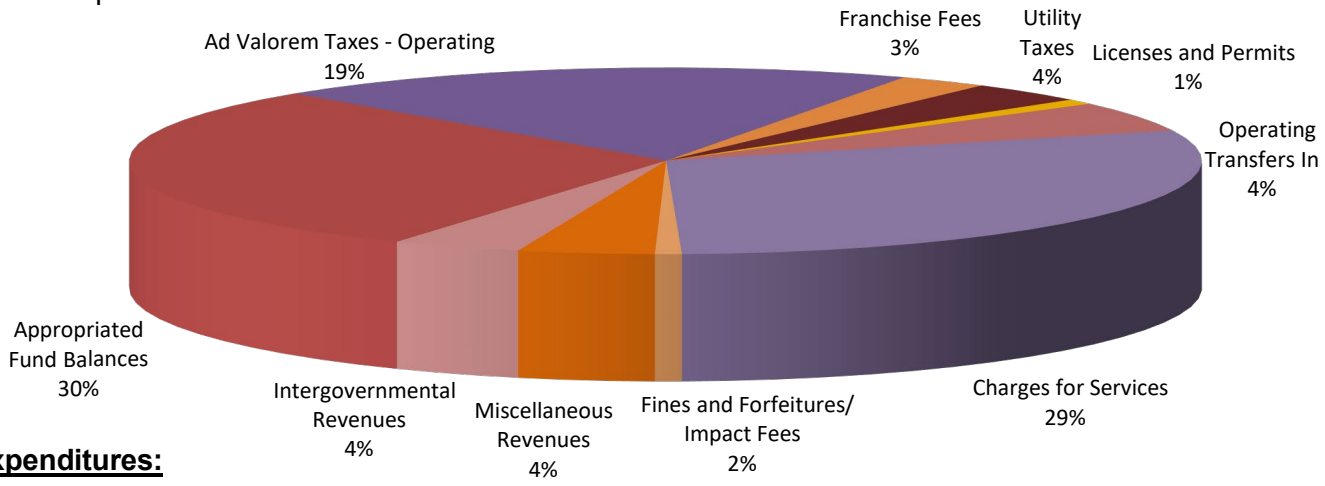
In 2025, the most common household income range in Coconut Creek falls between $100,000 and $149,999, representing 20.1% of all households. The lowest income bracket begins with households earning under $10,000, accounting for 4.1% of the population, followed by $10,000 to $14,999, which includes 2.9% of households.

Sources: U.S. Census Bureau, 2020 Census, Business Insider, Bureau of Economic and Business Research, Niche.com, Broward County, State University System of Florida, Bureau of Economic and Business Research,Census Reporter, North American Community Hub, Point2Homes, Neilsberg, NeighborhoodScout, and World Population Review

FY2026 BUDGET HIGHLIGHTS

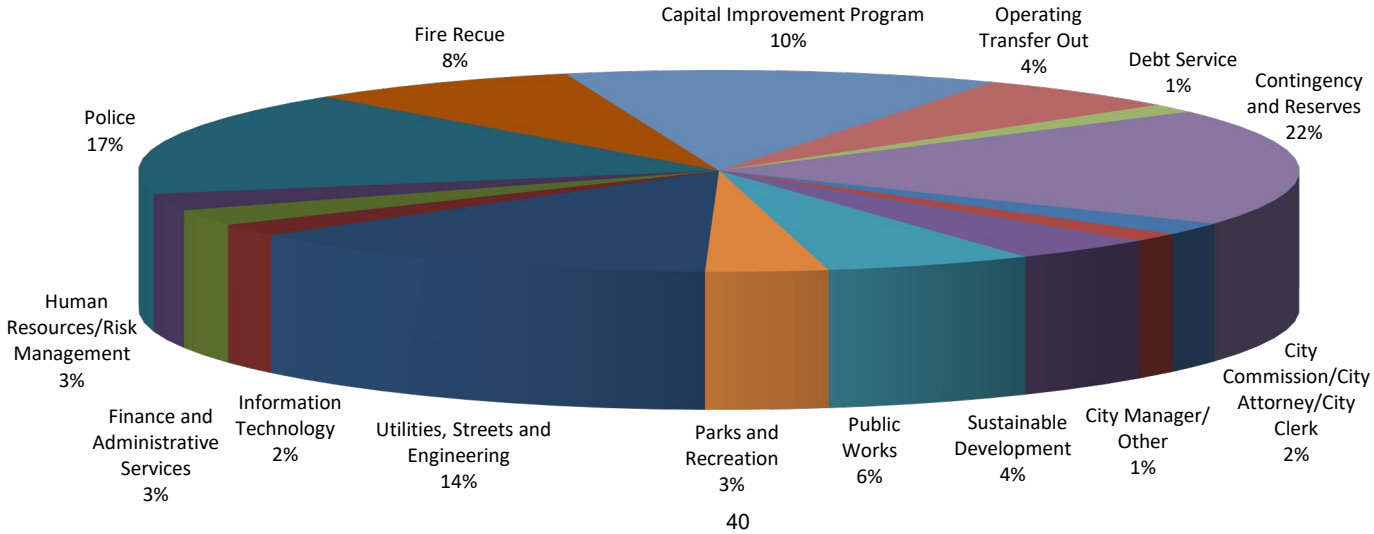
Revenues:

- The operating millage rate for FY26 will remain at 6.8988 mills per $1,000 valuation on taxable property, the same as last year
- Assessed property values increased 6.51% from the prior year, inclusive of new construction and additions of 0.04% and reassessments of 6.47%
- Fire Assessment rates for FY26 increased to: Single Family $333.26; Multi-Family $299.94; and Mobile Homes $166.63
- Single Family Solid Waste Assessment increased 4.5% from the prior year to $326.54
- Total operating revenues amount to approximately $153.6 million, an increase of approximately $10 million from the FY25 Adopted Budget
- Operating revenue increases are primarily due to Water and Wastewater Services, Property Taxes, and Fire Special Assessment

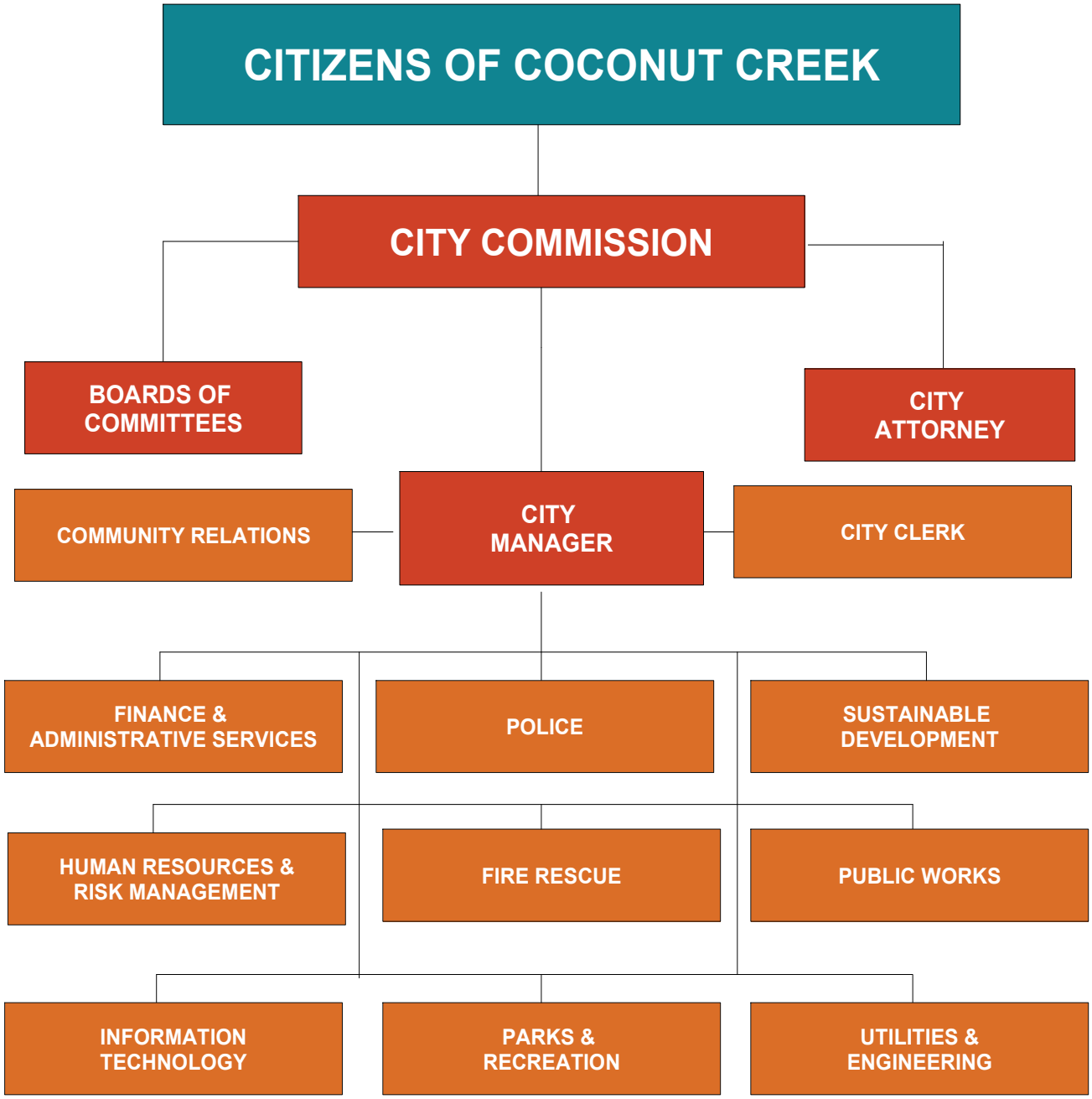


Expenditures:

- Full-Time Equivalents (FTEs) decreased by 2.00 to 514.00
- The City invested $22.9 million in capital improvements throughout the City
- Total operating expenditures amount to approximately $170.6 million, an increase of $3.8 million from the FY25 Adopted Budget
- Operating expenditure increases are primarily attributed to continued increases across all functions for personnel and contractual services, along with major capital projects on the horizon



COCONUT CREEK GOVERNMENTAL STRUCTURE FTE: 514.00 EX: $217,892,060



DEPARTMENT / FUND MATRIX

The Department/Fund Matrix displays the relationship between the City's functional units (department/division), major funds, and non-major funds in aggregate for Fiscal Year 2026. As seen below, most departments are funded from the General Fund. However, there are some departments that are funded from other funds as well. Funds are allocated for each department in order to continue operations while maintaining a high quality of service throughout the entire fiscal year. Allocated funds are based on a number of variables including, but not limited to: programs, funding restrictions, staffing, operations, projects, and other specific functions within each individual department.

Department/Division	General (Major)	Community Improvement (Major)	Community Development Block Grant (Major)	Capital Improvement Program (Major)	2009 Capital Projects (Major)	Capital Projects Financing (Major)	Water and Wastewater (Major)	Stormwater Management (Major)	General Trust Fund (Major)	Grants (Major)	*Non-Major Funds (in aggregate)
City Commission	x										
City Attorney	x	x									
City Manager:											
City Manager	x										
Community Relations	x										
City Clerk	x										
Finance:											
Finance and Administrative Services	x										
Utility Billing and Customer Service							x				
Information Technology	x			x							
Human Resources:											
Human Resources	x										
Risk Management	x										
Sustainable Development:											
Urban Design and Development	x	x		x					x	x	x
Building	x										
Community Enhancement	x										
Economic Development	x										
Police	x									x	x
Fire Rescue	x					x			x		x
Parks and Recreation	x		x	x		x			x	x	
Public Works:											
Facilities and Property Maintenance	x			x	x	x				x	x
Fleet Services	x			x							
Parks and Grounds	x			x		x					x
Community Transportation											
Utilities and Engineering:											
Engineering	x			x							
Utilities Operations							x				x
Stormwater Management								x			
Street Maintenance Operations				x							

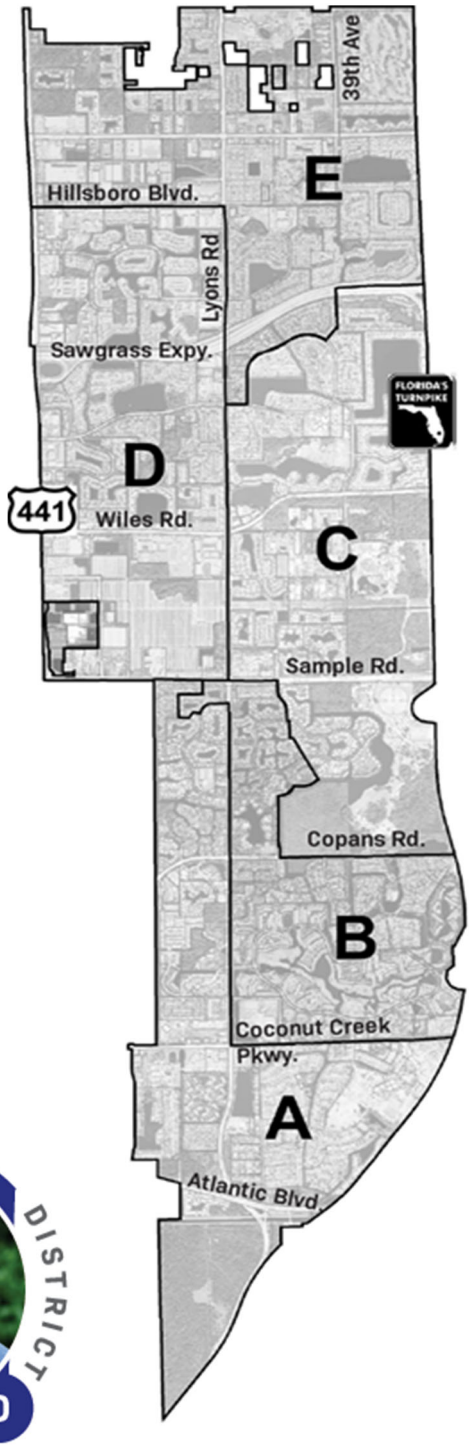
* Non-major funds include Affordable Housing Fund, State Housing Initiative Fund, Street Maintenance and Construction Fund, Transportation Surtax Fund, Public Safety Fund, Seminole Mitigation Fund, Capital Improvement Revenue Bonds Fund, Parks Improvement Fund, Utility Underground Fund, Federal Law Enforcement Trust Fund, Local Law Enforcement Trust Fund, and Water/Sewer Capital Improvement Fund.

COMMISSION - MANAGER GOVERNMENT

The City of Coconut Creek operates under a Commission-Manager form of government. Each Commissioner is elected at-large to serve a four-year term. In March of each year, a Mayor and Vice-Mayor are elected by the five Commissioners to serve for a one-year term. The regular City Commission meetings are held on the second and fourth Thursdays of each month. The Commission represents the entire Coconut Creek community and is responsible for establishing municipal policies not governed by the state, as well as setting local tax and fee rates. The Mayor presides at meetings of the Commission and is recognized as head of the City Government for all official functions. In the Mayor's absence, the Vice-Mayor assumes this role.

SHEILA N. ROSE
CITY MANAGER

The City Manager is appointed by, and is directly responsible to, the City Commission. The appointee is chosen solely on the basis of administrative qualifications and experience in municipal affairs. As the administrative head of the City, the City Manager carries out the policies that are made by the Commission and directs and coordinates the work of all City departments. It is the City Manager's job to keep the Commission informed of the conditions and needs of the City and to make recommendations for action as the need arises. The City Manager also presents the Comprehensive Annual Budget for the Commission's consideration and upon its enactment, sees that its provisions are upheld. The Commission-Manager form of government is ideal for a maturing city, such as Coconut Creek, as it affords the unification of authority and political responsibility in a professional administrator. The system fosters democracy and efficiency in a government that is highly responsive to the needs of the City's citizens.



Jacqueline Railey
MAYOR

Jeffrey R. Wasserman
VICE MAYOR

Sandra L. Welch
COMMISSIONER

Joshua Rydell
COMMISSIONER

John A. Brodie
COMMISSIONER

Long-term Planning

STRATEGIC PLAN

The City of Coconut Creek is committed to ensuring that Coconut Creek continues to be exceptional, responsive, and resilient. To accomplish these goals, the City utilized a strategic planning process that identified and aligned the needs and desires of the community it serves with available resources. Built on the foundation of over 20 years of deliberate and thoughtful strategic planning, the City's Strategic Plan is used as a road map for establishing the priorities that will lead the community of Coconut Creek to an improved quality of life and a resilient future. Strategic planning provides City staff with a clear framework for achieving our high standards.

Vision 2030 Strategic Plan

In the fall of 2019, in collaboration with our community through extensive outreach, analysis of needs and desires, a review of local and national trends, and important information provided by City staff, Vision 2030 was developed. Alongside the City of Coconut Creek Comprehensive Plan, Vision 2030 reflects the values of the community. Both articulate a long-term community vision and growth framework. Vision 2030 also outlines a 10-year vision for our community, provides short- and mid-term objectives, influences the City's budgeting process, and guides the implementation of the City's full range of services that make a positive difference every day in our community, including:

- Police
- Fire Rescue
- Public Works – Facilities and Fleet Maintenance; Transportation and Transit Infrastructure & Operations
- Utilities & Engineering – Engineering, Water, Wastewater, Streets, and Stormwater
- Sustainable Development – Planning, Building, Economic Development, and Code Compliance
- Parks and Recreation – Recreation, Parks & Natural Areas, and Cultural Activities
- Support Services – Leadership, Human Resources, Information Technology, Communication, Finance and Administrative Services, City Clerk, and Legal Services

Vision 2030 Planning Process

The Vision 2030 Strategic Plan was created in a collaborative process that included a robust public participation effort. Several approaches were used to gather feedback. Two online surveys were conducted with over 780 respondents and 3,000 specific comments; thousands of comments were left on white boards and sticky notes at the 2020 Butterfly Festival; the Advisory Group met and reviewed information and documents for a combined 72 hours of work; City staff met over the course of two years with many hours of planning and research; and two virtual community meetings were held to gain community input to help shape the vision of the Coconut Creek community. Since then, with consideration for recent state and federal developments, as well as new opportunities and priorities discussed during a recent Commission budget workshop, we have ‘‘refreshed’’ the plan incorporating updates which better reflect our community’s evolving needs. The following graphic illustrates some of the outcomes from the aforementioned outreach efforts.

Figure 1: Outreach Feedback

The framework for Vision 2030 is driven by a vision for the future. That vision is achieved through the mission and driven by the core values. This planning process resulted in a plan that provides high-level direction to our leadership team and staff through an updated Vision Statement, Mission Statement, and set of Core Values:

Figure 2: Vision Statement, Mission Statement, and Core Values

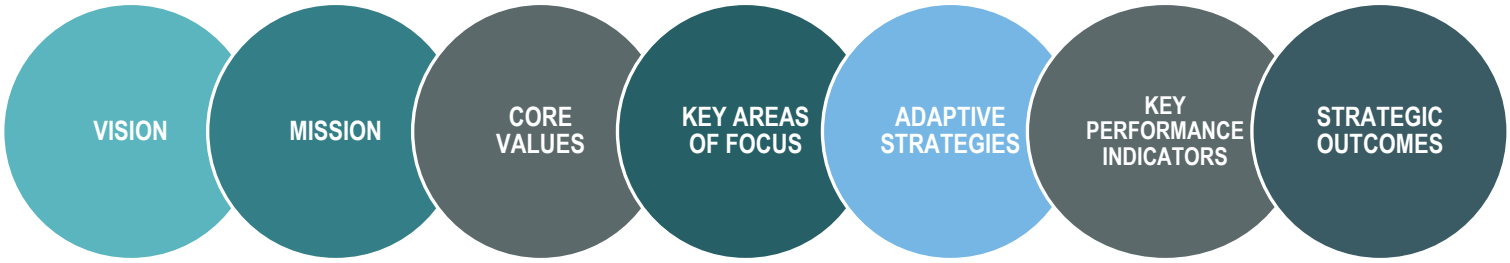


Figure 3: Vision 2030 Strategic Framework

These components will drive our Key Areas of Focus, Adaptive Strategies, Key Performance Indicators, and Strategic Outcomes, and provide a common set of priorities to ensure we continue to meet the evolving needs of our community. The five long-term Key Areas of Focus and related Strategic Goals serve as a priority focus for the City, and Adaptive Strategies will allow flexibility and innovation. The success of Vision 2030 will be measured by both Key Performance Indicators and long-term Strategic Outcomes.

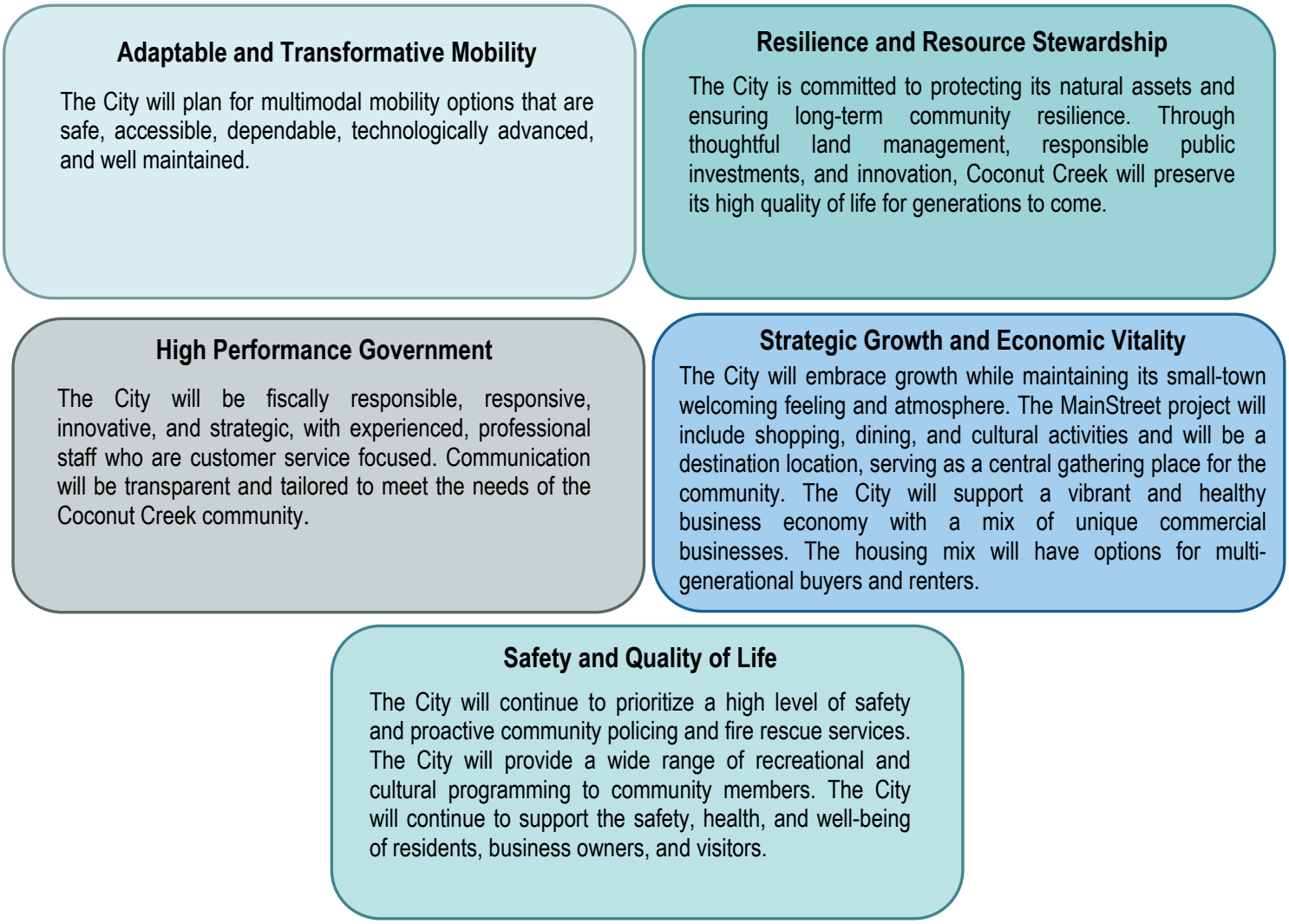
How is Vision 2030 Used?

To achieve the City's Mission, Vision, and Core Values, the Strategic Plan serves as the foundation for the development of the annual budget and focuses on continuous improvement in five Key Areas of Focus with specific Strategic Outcomes. Those Strategic Outcomes will be achieved through Strategic Goals with SMART Objectives (Specific, Measurable, Achievable, Realistic, and Timely) and will include Key Performance Indicators to measure success and progress. Additionally, there are Adaptive Strategies to guide the community through the coming years.

Key Areas of Focus

The City's annual budget has been developed supporting five Key Areas of Focus. Key Areas of Focus were developed based on a community-wide survey, personal interviews, community input at meetings, and prior strategic planning work. These are the most important areas the City will focus on to address the needs of the community. While each area has unique characteristics, it should be noted that City investment in a single area impacts more than one focus area. A detailed description of each Key Focus Area is illustrated below.

Figure 4: Key Areas of Focus



Each Key Areas of Focus includes Strategic Goals with Success Measurements that will be used to develop Key Performance Indicators to measure the success of accomplishing the goals. Outline of each Key Area of Focus, Strategic Goals, and Success Measurements are discussed on the following pages.

Adaptable and Transformative Mobility

The City will plan for multimodal mobility options that are safe, accessible, dependable, technologically advanced, and well maintained. Having adaptable and transformative mobility in the City means:

- Vital and appealing transportation infrastructure throughout the City supported by diverse transportation options
- Integrated land use and transportation planning and investments
- Transportation facilities and networks that are reliable, affordable, efficient, connected, and comfortable
- Improve walkability by enhancing pedestrian infrastructure, expanding connections to trails and greenways, and ensuring safe, accessible pathways to key destinations throughout the City
- Capacity and systems for effective traffic flow and minimal congestion
- Technology that facilitates well-informed decisions
- Grow and leverage changing transportation technologies

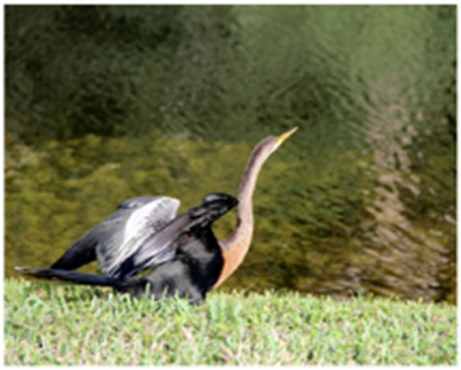
Strategic Goals

1. Expand safe and walkable / bikeable options across the community
2. Plan for transportation technology
    a. Charging stations
    b. Flexible transportation options
    c. Fiber optics
    d. Transportation apps
3. Increase public transportation opportunities
4. Invest in maintenance of all mobility systems

Success Measurements

- Traffic congestion
- Transportation costs
- Accessibility to transportation choices
- Safety
- Condition of transportation-related infrastructure

Resilience and Resource Stewardship



The City is committed to protecting its natural assets and ensuring long-term community resilience. Through thoughtful land management, responsible public investments, and innovation, Coconut Creek will preserve its high quality of life for generations to come. Practicing resilience and resource stewardship means:

- Continue a strong focus on exceptional natural resource stewardship and sound and resilient operations
- Protect natural lands and open space to safeguard public health, support recreation, and preserve property values
- Careful stewardship of, and community access to, open lands and natural areas, including a comprehensive and connected system of natural areas and open space
- Promote responsible land and resource management that reduces unnecessary waste and maximizes long-term returns
- Partner with local, regional, state, and national organizations to achieve goals and outcomes that reinforce Coconut Creek's identity as a resilient, well-managed, forward-looking City
- Advance cost-effective solid waste reduction and diversion strategies – such as recycling, composting, and education – to reduce long-term disposal costs, support efficient operations, and align with state recycling goals
- Encourage energy-efficient and cost-effective building and site design techniques that improve long-term performance and reduce operational costs
- Address risks identified in the City's vulnerability assessment, including strategies to reduce heat-related health impacts and improve resilience to extreme weather conditions

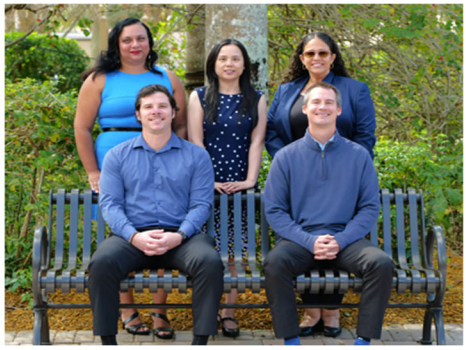
Strategic Goals

1. Protect and enhance access to open space and natural areas
2. Promote resilient practices among residents, businesses, and City operations
3. Plan ahead for emerging technologies and business methods
4. Strengthen long-term community resilience and resource stewardship

Success Measurements

- Acres of protected and publicly accessible open space and natural areas
- Diversion rate of solid waste through recycling, composting, and education initiatives
- Implementation of energy-efficient or cost-saving practices in City operations or facilities
- Participation by residents and businesses in resilience-focused programs or practices

High Performance Government



The City will be fiscally responsible, responsive, innovative, and strategic, with experienced, professional staff who are customer service focused. Communication will be transparent and tailored to meet the needs of the Coconut Creek community. A high performance government includes:

- Effective and efficient local governance that reflects community input and is accessible to the Coconut Creek community
- Fiscal sustainability and transparency
- A collaborative and community-based approach to problem solving
- Core processes that are consistently used across the organization
- An organizational culture of continuous improvement in all areas and a robust commitment to training
- A data-driven approach to effectively solve problems, creatively pursue opportunities for improvement, and develop innovative solutions
- A workforce of talented people who care deeply about public service and trust
- City-wide strategies and standards for meaningful involvement in governance and decision-making
- Succession planning to ensure retention of institutional knowledge

Strategic Goals

1. Proactively create collaborative communication
2. Implement and update Vision 2030
3. Continue to invest in, retain, and develop high-performing staff
4. Seek all possible federal, state, and local grant opportunities
5. Plan ahead for emerging technologies and business methods

Success Measurements

- Fiscal sustainability of City government
- Condition of City facilities and technology
- Community satisfaction with City services
- Employee engagement
- Community engagement and participation
- Distribution of City programs and resource allocation
- Transparency and ethical practices

Strategic Growth and Economic Vitality

The City will embrace growth while maintaining its small-town welcoming feeling and atmosphere. The MainStreet project will include shopping, dining, and cultural activities and will be a destination location, serving as a central gathering place for the community. The City will support a vibrant and healthy business economy with a mix of unique commercial businesses. The housing mix will have options for multi-generational buyers and renters. Strategic Growth and Economic Vitality means:

- Easy access to City services, amenities, and information for all neighborhoods
- Preserving character-defining features that make Coconut Creek unique
- Mitigating any impacts of growth
- Encouraging the development of quality housing options for all residents
- Maintaining our unique character and sense of place
- Requiring adequate public facilities and infrastructure to serve existing development and new growth
- Thriving and growing local, unique, and creative businesses
- Connecting and developing qualified workers with employers, by aligning education and workforce resources, to create opportunities for upward career and wage mobility
- Maintaining the City's position as a regional destination for natural areas
- Encouraging investment and innovation to enable local businesses to start, sustain, and renew through the use of technology
- Managing where and how the City grows in the future
- Engaging businesses to understand the numerous challenges they may face
- Ensuring development and redevelopment opportunities can meet our employment space needs
- Coordinating efforts among City, regional, state, and federal programs to create a strong, resilient, regional economic center
- Supporting an innovative, creative, and entrepreneurial atmosphere
- Efficient and transparent City processes and services that address the needs of local businesses

Strategic Goals

1. Continue to support a mix of housing
2. Complete the MainStreet project
3. Protect the small-town feeling and look
4. Enhance technological connectivity

Success Measurements

- Employment / unemployment
- Cost of living compared to income
- Housing availability
- Quality and reliability of critical infrastructure

Safety and Quality of Life

The City will continue to prioritize a high level of safety and proactive community policing and fire rescue services; provide a wide range of recreational and cultural programming to community members; and continue to support the safety, health, and well-being of residents, business owners, and visitors. Having a safe community with a high quality of life means:

- Enforcement of laws to address behaviors that affect neighborhood quality
- A safe and welcoming City in which to live, work, learn, and play
- Proactive and skilled police and fire rescue services
- Safe, reliable, and best practice floodplain management
- An active emergency management system focused on prevention, preparedness, and recovery with key partnerships in place to effectively respond to emergency situations
- Mitigating risks posed by hazards to businesses and property
- Providing residents with opportunities to live healthy, safe, and active lifestyles
- Ensuring the legacy of parks, trails, natural areas, and cultural and recreational facilities for future generations
- Creating an interconnected regional and local trail network of parks and accessible recreational facilities
- Providing and enhancing access to a wide variety of high-quality cultural and recreation service offerings and facilities
- Working with partner agencies to ensure access to behavioral health services that support public safety, quality of life, and community resilience

Strategic Goals

1. Enhance community health, safety, and well-being
2. Continue to be a leader in community policing
3. Provide outstanding local emergency preparedness and response
4. Promote arts, culture, and entertainment across the City

Success Measurements

- Timeliness and quality of emergency response
- Public compliance with laws and regulations
- Emergency preparedness and recovery
- Health conditions among the public
- Accessibility to quality parks, trails, and recreational opportunities
- Preserve the community's sense of place with a high value on natural areas, culture, recreation, and park systems
- Quality of cultural venues, events, programs, and resources
- Vibrancy of the creative industry

Vision 2030 Implementation and Annual Budget Development

Through various paths, such as the budget and daily activities, this plan will come to life and be continuously updated and improved. A key part of that will be the implementation plan as well as a regular reporting process to the City Commission. A cross-departmental, collaborative team was developed to implement Vision 2030. Since the implementation of Vision 2030 in FY22, the annual budget is aligned across the five Key Areas of Focus and allocated to support policies and initiatives that drive improvement in each outcome. The series of tables that follow provide a summary of the City's Vision 2030 Key Areas of Focus; the supporting Strategic Goal; and some of the budgeted programs and services that support these Key Areas of Focus and Goals included in the FY26 budget.

Key Area of Focus	Strategic Goal	Budgeted Programs/Services
Adaptable and Transformative Mobility	Expand Safe and Walkable / Bikeable Options Across the Community	City Mobility Initiatives (Greenways, Bike Lanes, etc.) Hillsboro Boulevard Corridor Project NW 74th Place Sidewalk Improvements Sidewalk Improvement Program Traffic Calming Studies
	Plan for Transportation Technology	Actively Monitor and Advocate for Broward County Premium Mobility Program (PREMO) Applicable Fleet Conversion to Electric or Alternative Fuel Vehicles
	Increase Public Transportation Opportunities	Butterfly Express Transit Master Plan
	Invest in Maintenance of All Mobility Systems	Complete Streets Program Comprehensive Streets Improvement Program Mobility Hub Master Plan
Resilience and Resource Stewardship	Protect and Enhance Access to Open Space and Natural Areas	Arbor Day Free Tree Giveaway Tree Canopy Restoration Grant Program
	Promote Resilient Practices Among Residents, Business, and City Operations	Conservation Pays Program Household Hazardous Waste Disposal Events Recycling Drop-Off Centers (North and South Facilities) Recycling Education Expansion Program
	Plan Ahead for Emerging Technologies and Business Methods	E-Permit System E-Scheduling (Fingerprints, CPR, Police Training) E-Signature Solution Paperless Initiatives
	Strengthen Long-Term Community Resilience and Resource Stewardship	Sustainability Partnerships (Solid Waste Association of North America, Recycle Florida Today, Florida Sustainability Directors Network, Southeast Sustainability Directors Network, Southeast Florida Regional Climate Compact, Landscape Inspectors Association of Florida, International Society of Arboriculture, National Wildlife Federation, and Arbor Day Foundation)

Key Area of Focus	Strategic Goal	Budgeted Programs/Services
High Performance Government	Proactively Create Collaborative Communication	Ambassador Program Citizens' Academy City Branded Merchandise Sales Employee Survey New City Website Launch Social Media Management – CocoGram, Facebook, X (Formerly Known as Twitter), LinkedIn, Instagram, Nextdoor, and CreekTV-YouTube Town Hall Budget Meeting
	Implement and Update Vision 2030	Vision 2030 Implementation Refresh
	Continue to Invest in, Retain, and Develop High-Performing Staff	Behavioral Health Access Program (BHAP) Coco Academy (Professional Development and Leadership Development) College Internship Program (Partnerships with Atlantic Technical Center, Broward College, Florida Atlantic University, and Florida International University) Employee Engagement Program High School Internship Program Through Junior Achievement Parks and Recreation Volunteer Program State and County Ethics Training Program Succession Planning Program Supervision in Government Program Training on Public Records and Sunshine Law
	Seek All Possible Federal, State, and Local Grant Opportunities	Broward County Redevelopment Grant – Hillsboro Corridor Coordination with Broward County on Mobility Advancement Grant Research, Application, and Management State and Federal Earmarks / Appropriations
	Plan Ahead for Emerging Technologies and Business Methods	Electronic Campaign Finance Reporting System Electronic Content Management System Legislative Agenda Management System Lobbyist Registration System AMI Metering Infrastructure Upgrade Online Payment Platforms (PayTrac, Paymentus, etc.) Public Records Request Online System

Key Area of Focus	Strategic Goal	Budgeted Programs/Services
Strategic Growth and Economic Vitality	Continue to Support a Mix of Housing	Economic Development Plan
	Complete the MainStreet Project	MainStreet Development Project
	Protect the Small-Town Feeling and Look	Ribbon Cutting Ceremonies Small Business Education and Outreach Program (Partnership with the Chamber of Commerce) Utility Box Wrapping Program
	Enhance Technological Connectivity	AMI Metering Infrastructure Upgrade Fiber Optic Infrastructure
Safety and Quality of Life	Enhance Community Health, Safety, and Well-Being	ALERT System Autism Friendly Designation Bicyclists and Motorists Safety Program Body Worn Camera Program Community Paramedic Program Creek Armor Creek Hikes Fire Rescue Accreditation Program Intergovernmental Agreements with Various Schools for Use of Facilities for Youth Athletic Leagues LeadsOnline Property Investigation System Parks and Recreation Master Plan Implementation Participation in Neighborhood Association Meetings School Zone Safety Enforcement Program Traffic Safety and Enforcement Plan
	Continue to Be A Leader in Community Policing	Annual Simunitions De-Escalation Training Programs Commission of Florida Law Enforcement Re-Accreditation Crime Trend Analysis D.A.R.E. Program Do the Right Thing Coconut Creek, Inc. Intelligence-Led Policing Efforts Park Walk and Talk Program Police Explorer Program Residential / Commercial Crime Prevention Inspections School Safety K-9 Program

Key Area of Focus	Strategic Goal	Budgeted Programs/Services
Safety and Quality of Life	Provide Outstanding Local Emergency Preparedness and Response	CocoALERT Notification System Community Emergency Preparedness Classes Community Emergency Response Team (CERT) Program Comprehensive Emergency Management Plan
	Promote Arts, Culture, and Entertainment Across the City	Adult Kickball Butterfly Festival and Business Expo Car Shows Creek Cuisine Creek Eats Cultural Series Drive-In Movies Groove N Grub Hometown Market Juneteenth Event Love and Music at Tradewinds Park Touch-A-Truck Event Youth Recreation Theater Program

KEY PERFORMANCE INDICATOR SCORECARD

Key Performance Indicators, often referred to as Performance Measures, are specific measures of progress and achievement. They can be measured at least annually, and often more regularly, such as quarterly or even monthly. These measurements will offer guidance and course correction; as the bigger picture, longer term outcomes are achieved.

Since the Vision 2030 implementation process, the City's overall Key Performance Indicators and department-specific Key Performance Indicators were revised to align with the Key Areas of Focus and their corresponding Strategic Goals. The revision of these Key Performance Indicators allows the City to monitor the success and report the progress of the City's current Vision 2030 Strategic Goals.

The City's Key Performance Indicator Scorecard is reported according to the strategic goals associated with the Key Areas of Focus: Adaptable and Transformative Mobility, Resilience and Resource Stewardship, High Performance Government, Strategic Growth and Economic Vitality, and Safety and Quality of Life. Key Performance Indicators can be thought of as priorities of the community. The Strategic Goals for each of the Key Areas are represented with outcome performance indicators. Each indicator has a target goal, which is determined based on benchmarking of similar organizations, the City's historical data, and the City's desired outcome. The indicators represent the effectiveness of accomplishing the respective goals.

Through the planning process, department-specific Key Performance Indicators have been prepared to provide a narrower version of the City's Key Performance Scorecard, aligning with departmental Key Areas of Focus with the corresponding City-wide Strategic Goals. Departmental scorecards are used at all levels of the organization to prioritize operational activities, allocate funding, respond to the needs of residents, and maintain and improve the qualities that continue to make Coconut Creek a great place to live and work. The City's Key Performance Scorecard, outlined with each goal, associated measures, and applicable target amounts, is located on the next page.

KEY PERFORMANCE INDICATOR SCORECARD

	Strategic Goals	Measures	FY23 Actual	FY24 Actual	FY25 Target	FY25 Actual	FY26 Target
Adaptable and Transformative Mobility	Plan for Transportation Technology	% of applicable fleet converted to Electric and/or Alternate Vehicles	1%	1%	1%	1%	1%
	Plan for Transportation Technology	# of Electric Vehicle (EV) charging stations installed throughout the City (Public)	**	**	**	2	4
	Plan for Transportation Technology	# of Electric Vehicle (EV) charging stations installed throughout the City (City-vehicles)	**	**	**	0	8
	Increase Public Transportation Opportunities	# of passengers per year (shuttle + trolley)	50,777	54,986	55,000	52,315	55,000
	Expand Safe and Walkable/Bikeable Options Across the Community	% of City parks connected to each other via sidewalk, bike lane, or multipurpose	67%	67%	70%	67%	70%
Resilience and Resource Stewardship	Plan Ahead for Emerging Technologies and Business Methods	# of CIPs with resilient components	8	19	9	20	15
	Plan Ahead for Emerging Technologies and Business Methods	# of new public displays utilizing resilient technology	6	0	4	3	4
High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff	% of supervisory positions filled internally (City-wide)	78%	86%	85%	100%	85%
	Proactively Create Collaborative Communication	# of community outreach initiatives	49	61	54	54	60
	Continue to Invest in, Retain and Develop High Performing Staff	% of surveyed positions with salary range midpoints at or above the 50th percentile, benchmarked against surrounding public employers	89%	84%	80%	80%	80%
	Continue to Invest in, Retain and Develop High Performing Staff	Retention rate	99%	99%	100%	94%	100%
	Continue to Invest in, Retain and Develop High Performing Staff	Average years of service	9	9	10	9	10
	Continue to Invest in, Retain and Develop High Performing Staff	Average # of training hours per employee	59	59	61	46	50
	Continue to Invest in, Retain and Develop High Performing Staff	General Fund expenditures per capita	$1,336	$1,427	$1,565	$1,557	$1,675
	Continue to Invest in, Retain and Develop High Performing Staff	General Fund revenues per capita	$1,377	$1,486	$1,550	$1,621	$1,688
	Continue to Invest in, Retain and Develop High Performing Staff	General Fund operating unassigned fund balance/total expenditures	39%	39%	38%	39%	38%
	Continue to Invest in, Retain and Develop High Performing Staff	% of projects completed within budget	95%	97%	100%	96%	100%
	Plan Ahead for Emerging Technologies and Business Methods	% of scheduled preventative maintenance completed	99%	100%	99%	99%	100%
	Continue to Invest in, Retain and Develop High Performing Staff	% of budgeted projects completed within pre-established timeframes	76%	91%	100%	91%	98%

KEY PERFORMANCE INDICATOR SCORECARD

	Strategic Goals	Measures	FY23 Actual	FY24 Actual	FY25 Target	FY25 Actual	FY26 Target
Strategic Growth and Economic Vitality	Protect the Small Town Feeling and Look	Total hours worked by volunteers	15,229	14,770	15,300	16,688	16,525
	Continue to Support a Mix of Housing	Non-residential taxable value/total taxable value	21%	21%	25%	21%	25%
Safety and Quality of Life	Enhance Community Health, Safety and Well-Being	% of resident/non-resident participation in program activities	85% / 15%	82% / 18%	90% / 10%	84% / 16%	85% / 15%
	Enhance Community Health, Safety and Well-Being	Average fire rescue response time for emergency call (in minutes)	6:11	6:05	6:00	6:15	6:00
	Enhance Community Health, Safety and Well-Being	Average emergency response time (in minutes) (dispatch to on-scene)	4:51	4:24	5:00	5:08	5:00
	Enhance Community Health, Safety and Well-Being	Officers per 1,000 residents	1.9	1.9	1.9	1.9	1.9
	Provide Outstanding Local Emergency Preparedness and Response	# of emergency preparedness classes and drills provided to internal stakeholders	2	5	8	50	40

** Data not available for this reporting period*

*** New KPI for FY26*

COMPREHENSIVE PLAN

The City of Coconut Creek's Comprehensive Plan was originally adopted in 1989. A substantial revision was completed in 2003 to satisfy both the requirements of the 1996 adopted Evaluation and Appraisal Report and for the Broward County Planning Council Certification. The plan was again amended in 2007 as a result of the 2005 Evaluation and Appraisal Report. To remain current with state law, planning trends, and goals focused on resilience and resource stewardship, the plan has been updated over the years. In conjunction with the City's Strategic Plan – Vision 2030, the Comprehensive Plan is used to guide future growth, development, and vision for the City.

The Comprehensive Plan is comprised of the following elements:

- Future Land Use
- Transportation
- Housing
- Infrastructure
- Conservation
- Recreation and Open Space
- Intergovernmental Coordination
- Capital Improvement
- Water Supply Plan
- Public School Facilities
- Property Rights Element

FUTURE LAND USE

The Future Land Use Element of the Coconut Creek Comprehensive Plan outlines the principles and performance standards to be followed for the control and distribution of land development intensity and population densities. Existing land uses are evaluated, and the planned distribution, location, and extent of future land uses are designated. The principles and standards for implementing the Future Land Use Plan are specifically defined in the City's Land Development Code and include the required controls and subdivision regulations. The land use regulations are the foremost means of implementing the guidelines in the Future Land Use Element.

The Future Land Use Element is the cornerstone of the Coconut Creek Comprehensive Plan. The land use guidelines are presented as statements of goals, objectives, and policies intended to provide the citizens and officials of the City with an effective framework for managing and directing the City's development. The use of land within the City's boundaries will continue to define the shape and character of the City in the future. In 2015, the City adopted a series of smart growth goals, objectives, and policies to guide development. These have since evolved and are now reflected in the Strategic Growth and Economic Vitality Key Focus Area of the Vision 2030 Strategic Plan, supporting a resilient and vibrant future for Coconut Creek.

TRANSPORTATION

The Transportation Element is closely linked to the Future Land Use Element, as the nature, density, and intensity of land use determine transportation needs and, in turn, the transportation system impacts the way land is used and the pace of development. A variety of modes of transportation are taken into consideration in the formulation of a safe and efficient circulation network. The objective of this element is to analyze the existing transportation conditions, identify trends and issues, project future demands, and recommend improvements to meet demands and provide accessibility to all land uses in a convenient and economical manner.

Broward County's Transportation Department is currently working to complete a Comprehensive Operational Analysis (COA) to assess current and future transit needs and recommend transit improvements, including fixed routes, community shuttle, and commuter express services. The COA includes operational

improvements to BCT, expansion of community shuttle routes, integration of the Planned Premium Network (PREMO), and incorporation of Mobility on Demand (MOD) opportunities. The COA will also address integration of the premium network as well as the incorporation of Mobility on Demand options. We have paused the finalization of the City's Transit Master Plan until the COA is completed. As of now, the COA is substantially complete and remains on track, with an estimated completion date of fall 2025.

HOUSING

The Housing Element examines housing trends and identifies deficits in housing supply and other potential housing problems. Through land development regulations supported by the Housing Element, appropriate plans and policies can be developed to accomplish the goal of an appropriate mix of quality housing supply.

Unlike the facilities and services addressed in other elements of the Comprehensive Plan, building and maintaining housing is the responsibility of the private sector. The City's role is to create the framework for the location, quantity, quality, and type of housing through zoning maps, land development regulations, minimum housing codes and fair housing ordinances.

The Housing Element provides housing data presented in tables to facilitate the understanding of the housing data requirements. The element is based on the latest United States Census and estimates provided by the Shimberg Center at the University of Florida.

INFRASTRUCTURE

The purpose of this element is to provide for public facilities necessary to service both the current and projected demands represented by future land use projections. The Infrastructure Element is separated into four sub-elements: Potable Water, Sanitary Sewer, Solid Waste, and Drainage and Natural Groundwater Aquifer Recharge. The specific services addressed in this element are those that are commonly known as infrastructure.

The Level of Service Standards that are adopted for these facilities are those that are established by the entity that owns, controls, and/or operates the facility. Coconut Creek does not own, operate, or control any primary drainage facilities, the potable water treatment plant, the sanitary sewer treatment facility, or any solid waste facilities. With the exception of drainage facilities, the City contracts with other entities for the use of these facilities.

CONSERVATION

The Conservation Element promotes the conservation and preservation of natural resources. The Florida Department of Environmental Protection has defined natural resources as rivers, lakes, wetlands, air, minerals, wildlife, and native vegetation.

Various federal, state, regional, and local agencies are responsible for programs, policies, and standards related to environmental protection and conservation within the City. Authorization for the permitting of activities near or within environmentally sensitive lands is governed by both state and Broward County agencies. Air quality, water quality, and protection of natural resources are addressed at the county level and the City of Coconut Creek coordinates its conservation and protection of natural resources with the appropriate County agencies that have jurisdiction.

RECREATION AND OPEN SPACE

Recreation and open space is an important component of the community as identified through the Vision 2030 strategic planning process. The unique mix of a city creates a healthy environment for growth in all sectors. Residential, commercial, and industrial areas benefit from the various amenities associated with parks, recreation, and open space. Areas designated for recreation and open space provide a place for City residents to relax, participate in sports, or educate themselves through programs or cultural events. Open space plays an important role in the quality of the urban environment. Landscape buffers, lakes, linear parks, and nature preserves create pockets of open space throughout the City with some that link to County facilities. To further implement the goals, objectives, and policies of the Recreation and Open Space Element, the City's Parks and Recreation Master Plan will continue to guide park enhancement and capital planning.

INTERGOVERNMENTAL COORDINATION

The Intergovernmental Coordination Element identifies and attempts to eliminate compatible goals, objectives, policies, and development included in the local comprehensive plans. The Intergovernmental Coordination Element also determines and responds to the need for coordination with adjacent local and county governments and federal, state, and regional agencies.

The City of Coconut Creek has experienced limited problems in the coordination of activities or issues of common concern with other units of government. The mechanisms that are currently in place and utilized by the City and other governmental agencies interacting with the City are very effective in communicating needs and concerns of special interest.

CAPITAL IMPROVEMENTS

The Capital Improvement Program (CIP) concentrates on the development of a long-range framework in which physical projects may be planned while at the same time implementing projects within the City's financial capabilities. The comprehensive program is prepared for the ensuing five years and is based upon the requirements of the community for all types of public improvements.

Projects included in the City's CIP were derived from the Strategic Goals outlined in Vision 2030 and the needs assessments performed by City staff. Departments submitted projects that encompassed both the improvement of the City's physical development as well as the improvement of the particular programs and services that are provided to the public. Each department estimated the project's cost and assigned a project manager. The departments then determined the priority level and identified the source of possible funding across five fiscal years. Additionally, the departments justified and identified costs extending beyond the five years, if any, and identified any annual impact on the operating budget. After initial compilation, the projects were organized and reports generated. The Director of Finance and Administrative Services assisted the City Manager in the assessment and priority ranking of projects for City Commission consideration. After the City Commission's review and approval, funded projects are implemented.

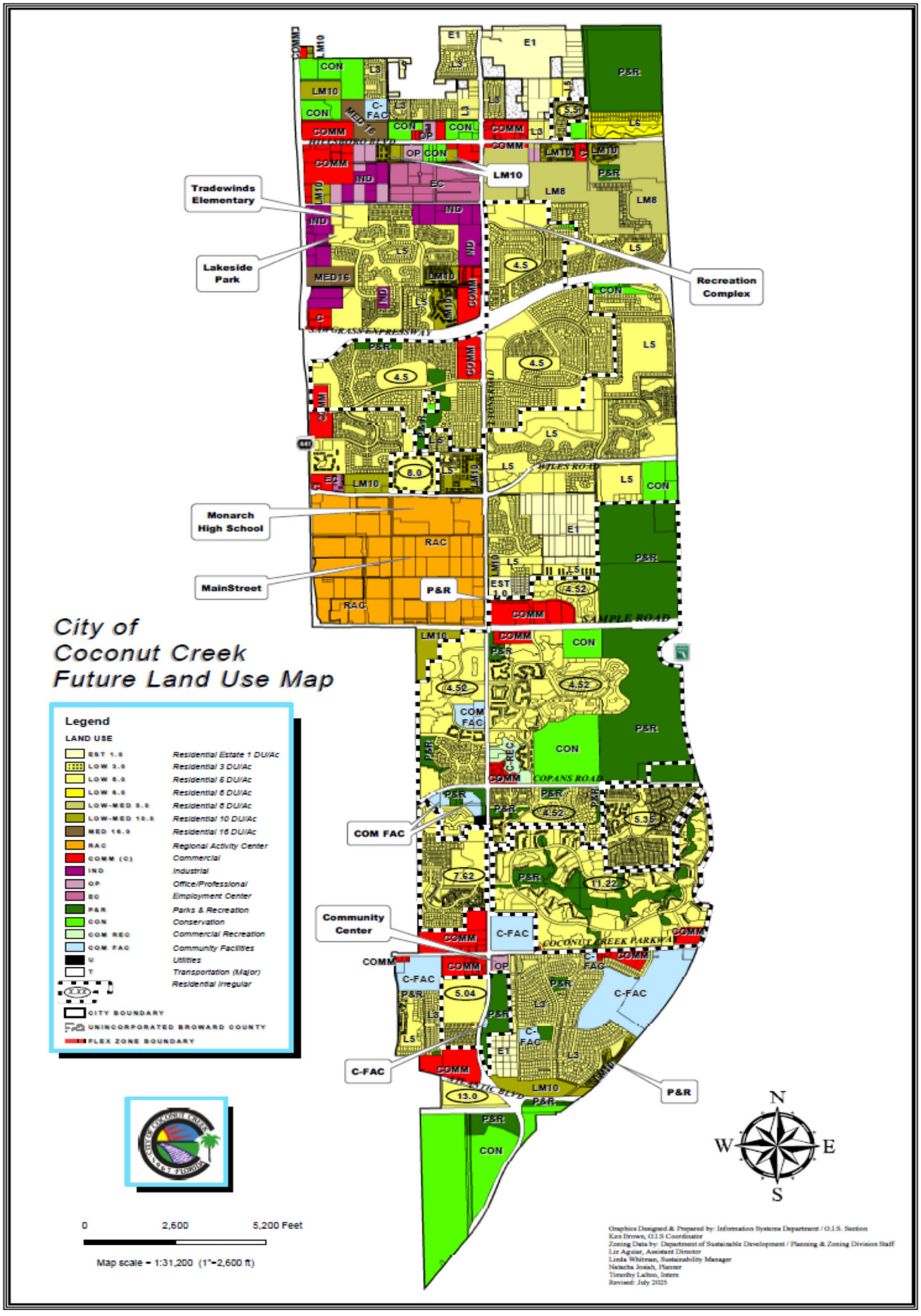
WATER SUPPLY PLAN

The Water Supply Plan is a supplemental element to the original Comprehensive Plan. The purpose of the Water Supply Plan is to identify and plan for the water supply sources and facilities needed to serve existing and new development within the City's jurisdiction. The City obtains water directly from the Broward County's District 2A Water Treatment Plant and services the residents of the City north of Coconut Creek Parkway. The City of Margate provides the water for the area south of Coconut Creek Parkway. These entities are responsible for ensuring that enough capacity is available for existing and future customers within their service area. The City of Coconut Creek Water Supply Plan references the initiatives already identified in Broward County's Water Supply Plan and the City of Margate's Water Supply Plan. The City first adopted the required Water Supply Plan in 2008. As required by the State, the plan was updated in 2022 and is scheduled to be updated again during FY26.

PUBLIC SCHOOL FACILITIES

The Public School Facilities Element is a supplemental element to the original Comprehensive Plan. The purpose of this element is to strengthen the ties between school planning, general land use, and comprehensive planning. The 2005 State Legislature mandated that the availability of public schools be made a prerequisite for the approval of residential construction and directed a closer integration of planning for school capacity with comprehensive planning. The 2005 legislative mandates include a provision requiring local governments to adopt a public school facility element as a part of their comprehensive plans to establish a framework for the planning of public schools (s. 163.3177(12), F.S.). Local governments were granted approximately three years to adopt a public school facilities element. The City adopted this element in 2008 and it remains a component of our plan. Subsequent updates to this element relating to concurrency requirements were adopted in 2012 and 2023.

COMPREHENSIVE PLAN LAND USE MAP



ECONOMIC OUTLOOK

National Economic Growth

The U.S. economy exceeded expectations in the second quarter of 2025, posting a strong annualized growth rate of 3.0% following a modest contraction in the first quarter. This rebound was driven by a sharp 30.3% drop in imports, which boosted net exports and helped offset weaker inventory investment. Consumer spending rose 1.4%, up from 0.5% in the previous quarter, with gains across both goods and services, particularly in healthcare, transportation, and financial services. The labor market remained stable, though job creation slowed slightly compared to early 2024. Economists caution that elevated interest rates and tighter credit conditions could dampen growth in the second half of the year.

Consumer spending has remained resilient, though signs of strain are emerging across income groups. Households have continued to spend by drawing down pandemic-era savings and relying more heavily on credit, but this trend is expected to slow as borrowing limits are reached and interest rates remain elevated. Durable goods spending is projected to rise just 1.5% in 2025 before declining in 2026, while nondurables and services, especially in healthcare, travel, and food, are expected to grow at healthier rates. Rising food and energy costs are squeezing lower-income households, prompting shifts toward discount retailers and budget-conscious choices. Credit card delinquencies have begun to tick upward, signaling potential stress in household finances.

The stock market rose 12% in early 2025, led by the “Magnificent 7” tech giants, Alphabet, Amazon, Apple, Meta, Microsoft, Nvidia, and Tesla, which averaged a 63% gain over the past year. Nvidia surged 175% due to explosive demand for AI infrastructure, while Microsoft and Apple posted more modest growth amid strong cloud and device sales. Analysts expect the group’s influence on S&P 500 performance to decline in 2026, raising concerns about market resilience and overconcentration. Broader market sectors are beginning to show signs of recovery, particularly in industrials and energy. Investor sentiment remains cautiously optimistic amid stable inflation and steady corporate earnings.

In housing, affordability remains a major challenge despite strong construction activity. Since 2019, single-family home prices have risen 42%, and median monthly payments now consume over 41% of household income, well above the historical affordability threshold. New Home construction is projected to exceed 1.5 million annually, but Morningstar forecasts a slight decline in single-family building activity in 2025 and 2026 due to high financing costs and labor shortages. Multi-family construction is helping ease rental pressure, especially in urban areas with high demand. Policymakers are exploring zoning reforms and tax incentives to encourage more affordable housing development.

State and Local Economic Growth

Florida's economy continues to show resilience and adaptability, driven by a diversified mix of industries including finance, healthcare, logistics, and technology. In 2024, Florida's real GDP grew by 3.6%, outpacing the national average of 2.4%. However, growth is projected to ease to 2.1% in 2025 and 1.9% in 2026 as inflation cools and interest rates stabilize. Despite this deceleration, Florida is expected to maintain a growth rate above the national average through 2027, with long-term stabilization around 2.0–2.1% annually.

County-level GDP distribution remains consistent with pre-pandemic trends. Miami-Dade County continues to hold the largest share of Florida's GDP at 15.12%, slightly below its 2019 peak of 15.50%. Between 2019 and 2023, 62 counties posted real GDP gains, while only five, Gadsden, Glades, Jackson, Putnam, and Taylor, experienced declines. The five largest counties, Miami-Dade, Broward, Orange, Hillsborough, and Palm Beach, still account for over 50% of the state's GDP.

Florida's personal income growth remains strong, with a projected increase of 4.5% in 2025 and 3.0% in 2026. Per capita personal income is forecasted to rise from $70,588 in 2024 to $76,879 in 2026, representing a 4.6% increase. This growth is supported by wage gains, investment income, and a rebound in labor market conditions.

Florida's job market remained strong in July 2025, adding 7,300 jobs with gains in finance, hospitality, and government. The unemployment rate was 3.7%, below the national average of 4.2%. The employment-to-population ratio stood at 56.4%, indicating the share of the working-age population currently employed. Florida's labor force participation rate reached 59.1%, meaning that proportion of the working-age population is either working or actively looking for work. While participation has improved, long-term trends like Baby Boomer retirements may gradually reduce it through 2030.

Florida's job market is also being shaped by rising minimum wage thresholds and evolving workplace legislation. The state's minimum wage is set to increase to $15 per hour in 2026, which is expected to boost earnings for low-wage workers and stimulate consumer spending. Additionally, new employment laws are expanding protections for part-time and seasonal workers, particularly in the hospitality and retail sectors, which are vital to Florida's economy.

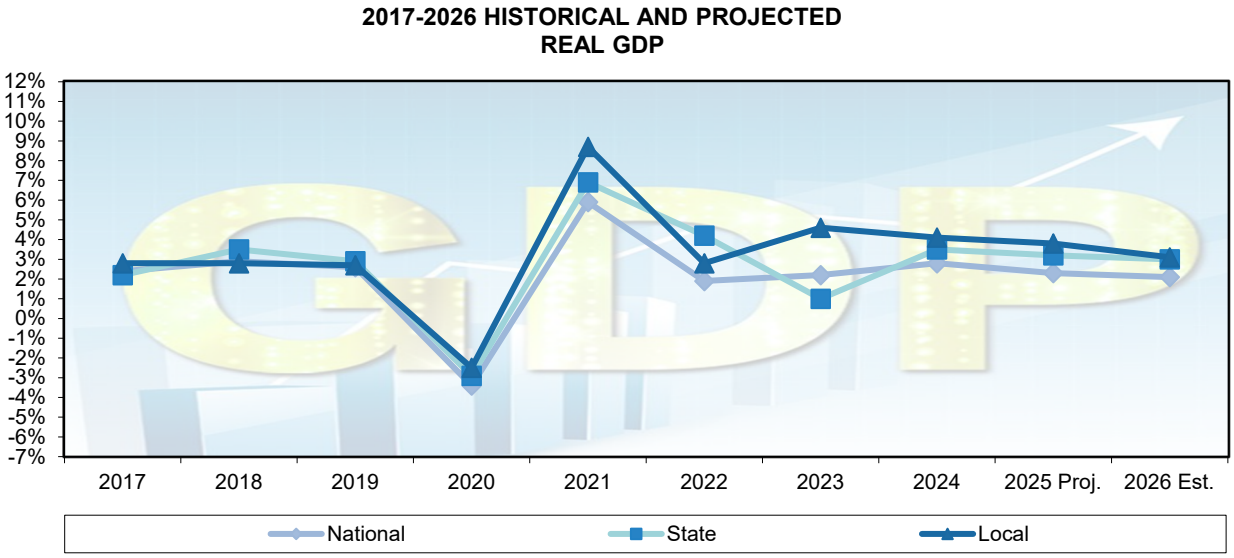
Population growth continues to be a key driver of Florida's economic expansion. The state's population reached 23.37 million in 2025, up nearly 1.8 million since the 2020 Census. Growth is expected to average 1.23% annually through 2030, adding approximately 295,000 new residents per year. Net migration remains the sole contributor to population growth, as natural increase is negative with deaths exceeding births.

Florida's housing market has cooled following the pandemic-era surge. Home prices declined by 3.8% statewide between mid-2024 and mid-2025. Inventory levels have increased, and the market is expected to remain a buyer's market through 2026. Single-family building permits are projected to resume positive growth in 2026–27, supported by easing mortgage rates and insurance reforms.

Tourism remains a cornerstone of Florida's economy. In the second quarter of 2025, the state welcomed a record 34.4 million visitors, the highest second-quarter total in history. Total annual visitation is projected to reach 162.3 million in 2026, up from 156.5 million in 2025. Major global events such as the 2026 FIFA World Cup and Formula 1 Miami Grand Prix are expected to further boost international tourism and hospitality investments.

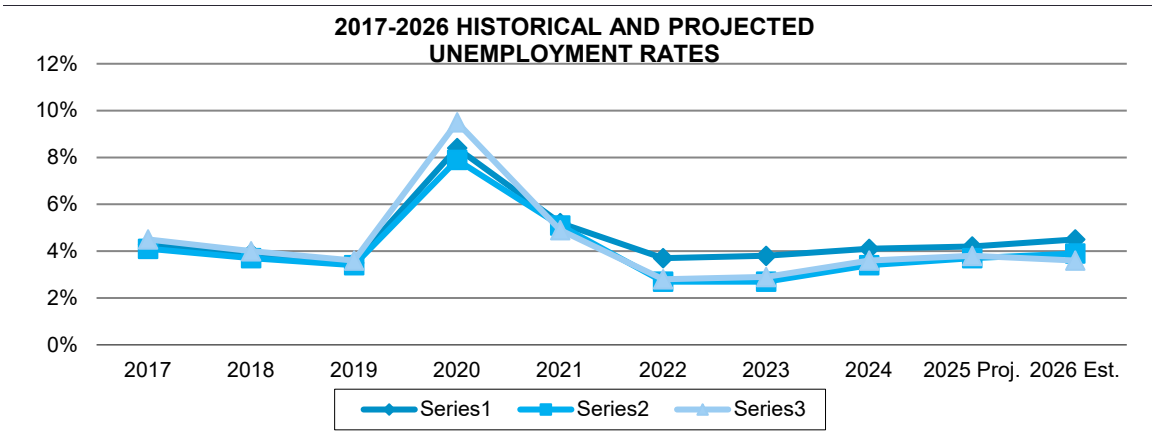
Florida's economic outlook remains positive, with steady growth expected across key sectors. The state's ability to diversify its economy, attract new residents, and invest in infrastructure and innovation will be critical to maintaining momentum through the remainder of the decade.

Sources: Investopedia, Investing.com, U.S News, REsimpli, U.S. Bureau of Economic Analysis, U.S. Bureau of Labor Statistics (BLS)Center for Economic and Policy Research, CNBC, Morningstar, U.S. International Trade Report, McKinsey, Deloitte, U.S. Department of Agriculture, Bank of America, Yahoo Finance, QKapital Mortage Lender, TechBullion, Business Observer, Office of Economic and Demographic Research, Norada Real State Investments, Home Buying Institute, The Capitolist, North American Community Hub, and SolveHR .



Employment

The unemployment rate in the U.S. held at 4.2% in August 2025, slightly down from 4.3% a year earlier. During the same month, the number of unemployed people remained elevated at 7.2 million, unchanged from August 2024. These measures are higher than two years ago, when the jobless rate was 3.5% and the number of unemployed people was 5.9 million. Florida's unemployment rate has remained lower than the national rate for 57 consecutive months, at 3.5%, which is 0.7 percentage points below the national rate. In addition, the private sector grew by 189,000 jobs over the year since July 2024, which is 1.4% above the national rate. Currently, as of August 2025, Coconut Creek's unemployment rate is 3.5%, as shown in the graph below.



The City takes a proactive approach in assessing service levels and optimizing its programs to address resident needs effectively, continuously balancing available resources with competing priorities. Changes made during FY25 reflect a net decrease of -2.00 FTE as follows: 1.00 FTE added in the City Attorney Department with the addition of an Assistant City Attorney I; 1.00 FTE added in the Community Relations Department with the addition of a GIS Coordinator; 1.00 FTE added in the Information Technology Department with the addition of an IT Support Technician I; 1.00 FTE added in the Police Department with the addition of a Police Captain; and 1.00 FTE added in the Fire Rescue Department with the addition of a

Firefighter Paramedic. Conversely, reductions include 0.50 FTE deleted in the City Attorney Department with the deletion of an Intern; 0.50 FTE deleted in the Information Technology Department with the deletion of an Intern; 1.00 FTE deleted in the Information Technology Department with the deletion of a GIS Coordinator; 2.00 FTE deleted in the Police Department with the deletion of two Task Force Officers; and 3.00 FTE deleted in the Public Works Department with the deletion of three Bus Drivers.

Housing and Economic Development

As Coconut Creek continues to develop and thrive, the Sustainable Development department remains proactive and innovative in addressing our City's evolving needs. Coconut Creek takes pride in fostering a unique sense of place with community investment as a means of attracting new businesses while supporting existing ones. According to the Broward County Property Appraiser, the City's total taxable property value is $6.48 billion, representing an increase of $396.4 million or 6.51% from the prior year's final valuation. The City's continued growth and development remain closely tied to broader economic conditions at the national, South Florida, and particularly Broward County levels. With its exceptional quality of life; inviting, family-oriented environment; and competitive business advantages, the City of Coconut Creek continues to attract new investment.

The development of Coconut Creek's MainStreet area is progressing steadily. This pedestrian-oriented development is designed as a sustainable, mixed-use downtown environment organized around substantial and contiguous recreational open space, establishing Coconut Creek as both a local and regional destination. Key features of the MainStreet project include efficient land use, compact development with a variety of housing choices, flexible design standards, alternative transportation options, and green building techniques. The overall MainStreet development program is extensive and is anticipated to include up to 2,360 dwelling units, more than 105,000 square feet of non-residential uses, significant recreation and open space components, and 15 acres of conservation for the existing cypress wetland. As new developments unfold and existing developments continue in the MainStreet area, the City of Coconut Creek continues to be a prime area for economic development.

The Promenade at Coconut Creek was the first project to be completed under the City's MainStreet Design Standards and achieved Leadership in Energy and Environmental Design (LEED®) Silver Certification. Today, the Promenade remains a thriving destination, home to businesses such as Silverspot Cinema, The Cheesecake Factory, Starbucks, Sephora, Naked Taco, Cooper's Hawk, World of Beer, Bar Louie and DSW Shoes. It's success reflects not only the economic benefits of sustainable building design but also the City's commitment to continuous promotional programming and special events that keep the district vibrant.

The MainStreet area is also the home to the Seminole Tribe of Florida Coconut Creek Casino, which features a structured parking facility, small retail village, and several restaurants include NYY and Sorissi. The City and the Seminole Tribe continue to evaluate the impacts of casino related development, ensuring that projects complement the City's MainStreet vision, particularly in the areas of retail, entertainment, and hospitality.

To further advance the City's economic development initiatives, the Economic Development Incentive Program was established to support and strengthen the local business community. Program benefits include stabilizing existing businesses, attracting and establishing new businesses, supporting job retention and creation, facilitating business expansion, and enhancing the overall appearance and long-term sustainability of the community. These programs remain available to eligible businesses Citywide. The City is currently updating the Program Guidelines to streamline and simplify the grant application process.

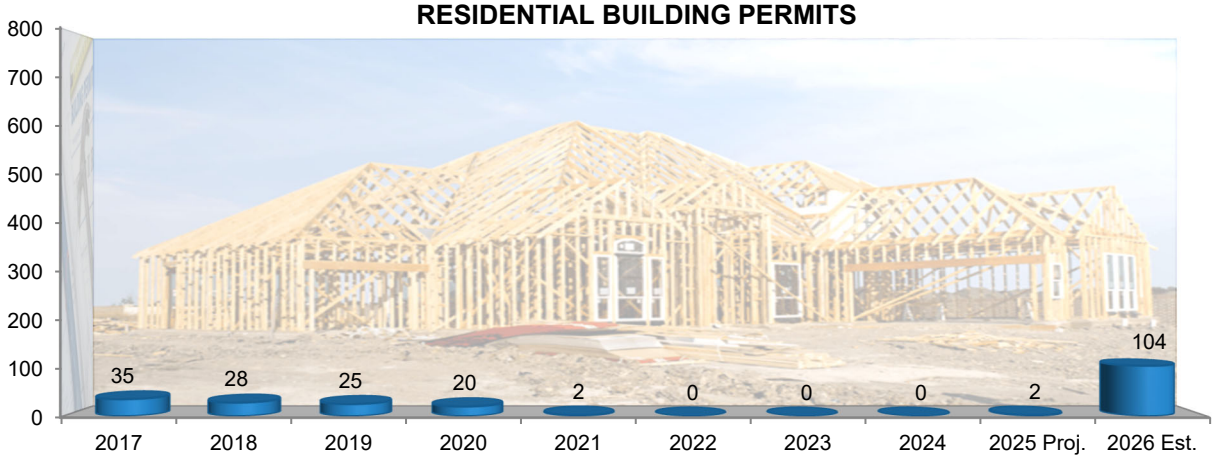
Sprouts Farmers Market is best known for its fresh, natural, and organic grocery offerings, with a focus on seasonal produce and health-conscious products.

The steady pace of development reflects a strong local economy and reinforces Coconut Creek's appeal as a place to live, work, and play. In FY 2025, projects included Cali Coffee at both Marketplace and Strada, the Sprouts Grocery Store at Strada, Extra Space Storage at Leder Hillsboro, and the new Mazda and Lincoln Auto Dealerships and Showrooms. Looking ahead, several additional developments are anticipated to begin construction during FY 2025 with completion expected in FY 2026. These include the Apostolic Mission Church, Sentry Self Storage, GreyStar Logistics, and Bel Lago Self Storage.

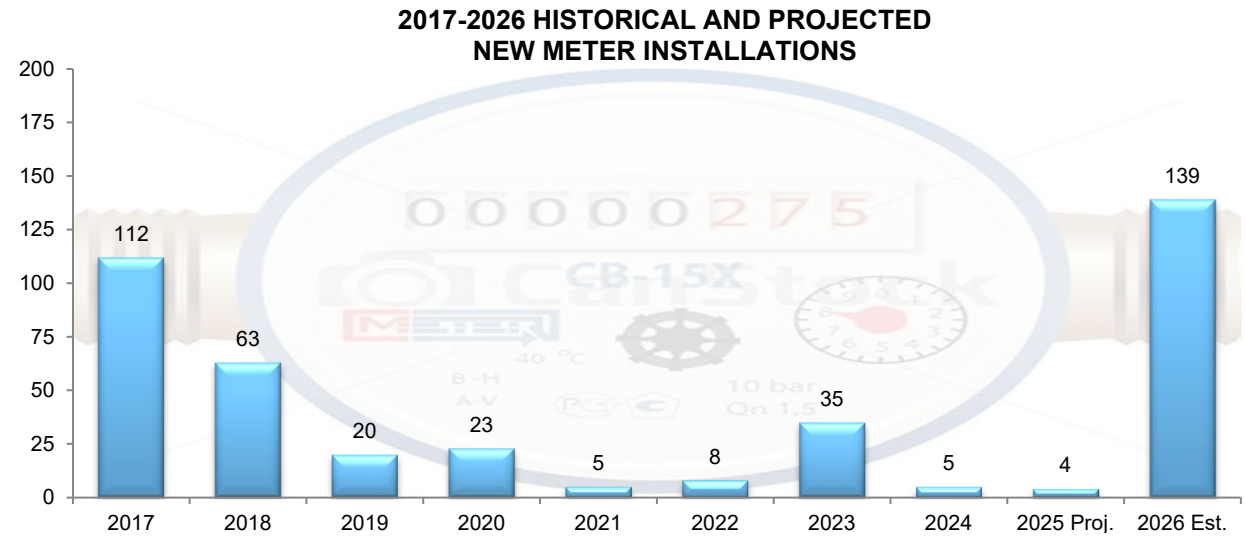
Expansion

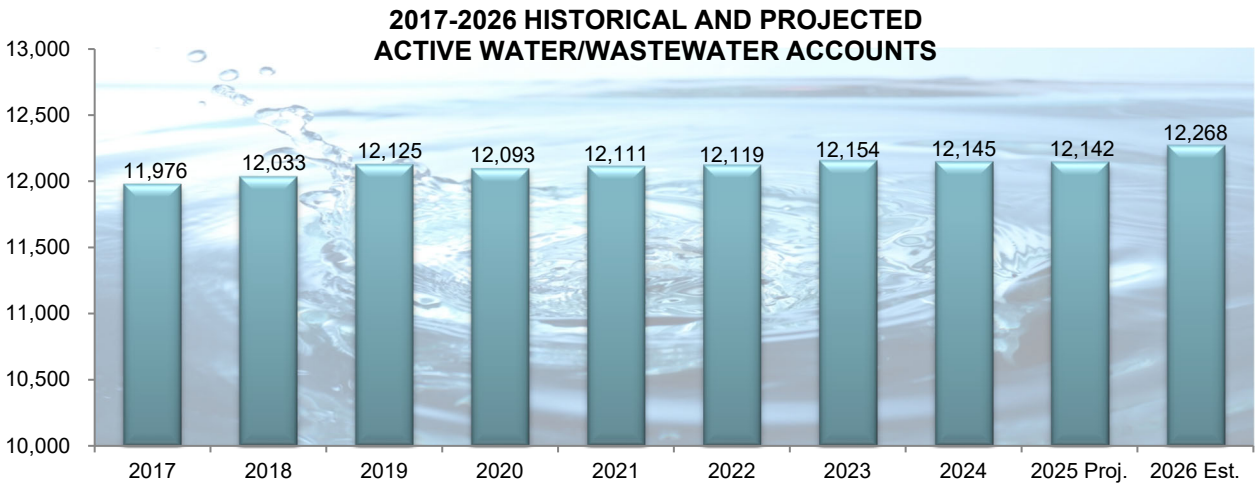
Historically, Coconut Creek has experienced steady residential development, driven largely by major multi-family projects and the availability of developable land. However, with the exception of the MainStreet Project Area and potential small scale redevelopment opportunities, the City is predominantly built-out. While housing development was minimal between FY2022 and FY2024, a significant increase in residential and other building permits is expected beginning in FY2026 and continuing for several years, driven primarily by the multi-phased MainStreet development project.

2017-2026 HISTORICAL AND PROJECTED RESIDENTIAL BUILDING PERMITS



Besides providing water and wastewater services to the northern part of the City, the City also services a portion of the City of Parkland and a portion of unincorporated Broward County. We anticipate additional meter installations and new accounts in FY2026 due to the onboarding of new developments including Cali Coffee at Hillsboro Marketplace, Emmanuel Baptist Church, Apostolic Mission Church, AL Hendrickson Toyota, Tradewinds Park Phase III, and MainStreet Block 1.





Overall, the City of Coconut Creek maintains a strong financial position. This stability has proven highly beneficial as the City addresses the challenges presented by the current economic environment. We will persist in monitoring our financial status and making necessary adjustments to uphold our commitment to exceptional customer service, sustain service levels, and invest in the upkeep of our capital infrastructure. Ensuring the safety of our residents, visitors, and staff while delivering superior service remains the City's foremost priority.

LEGISLATIVE ISSUES

The City's legislative concerns, especially in the long term, fall into two basic categories. First, the issue of "home rule", where the authority of the City's elected officials is being eroded. The City's ability to make decisions, both administratively and fiscally, allows for the development and implementation of community-based solutions for community-based issues, which are an essential component of an effective, efficient government. Second, unfunded mandates are a significant financial challenges for the City. These mandates may appear in the form of requiring additional services or additional benefits to residents and employees but without a corresponding funding source. These unfunded mandates can compromise our City's ability to provide essential and discretionary services deemed appropriate by the local community.

Of the more than 1,989 bills filed this year, only 269 made it to the governor for signature. Of the bills submitted for signature and passed into law, few had significant impact on the City of Coconut Creek.

Housing: SB 1730 revises the land use policy provisions within the Live Local Act and amends the optional municipal affordable housing provisions. The bill expands affordable housing developments into religious and other non-residentially zoned properties and restricts local government's ability to regulate such projects. It requires that 10% of units be designated as affordable. It also specifies that a local government may not restrict the height of a planned Live Local Act project. Beginning November 1, 2026, the bill requires municipalities to provide an annual report to the Department of Economic Opportunity that includes the following for the previous fiscal year: a summary of any litigation involving the Live Local Act and a list of Live Local projects approved or in progress.

HB 1215 proposes a constitutional amendment to exempt tangible personal property from ad valorem taxation if it is typically located on agricultural land, used for agricultural production or agritourism, and owned by the landowner or leaseholder. If approved by voters, this measure could reduce the taxable property base in agricultural areas, resulting in decreased municipal property tax revenues. If approved, it will take effect for tax years beginning July 1, 2027.

HB 7031 ER includes several property tax exemptions that may impact municipalities. It clarifies that affordable housing owned or leased by nonprofits can maintain their tax-exempt status through an application process, including when ownership changes. It also exempts state-owned properties used for affordable housing, and portions of properties used by child care facilities with Gold Seal Quality status. These exemptions, effective as early as January 1, 2026, could reduce ad valorem revenue in municipalities with qualifying properties and should be considered in future local revenue planning.

Property Tax Ballot Measures: The Florida Legislature has proposed several constitutional amendments for placement on the 2026 general election ballot that would modify the state's property tax framework. These measures include options to reduce or eliminate non-school ad valorem taxes on homesteaded properties, cap annual assessment increases, and expand exemptions for certain property uses. The City will continue to monitor these proposals and evaluate potential impacts on financial planning and operational effectiveness.

Sales Tax: HB 7031 provides tax relief to individual, families, and businesses across the state via sales tax holidays. Sales tax holidays include: 14-day Disaster Preparedness periods for Floridians preparing for the

upcoming hurricane season, with two scheduled throughout the year; a 30-day Back-to-School savings for school supplies for the 2025-2026 school year; and a 115 day Hunting, Fishing, and Camping savings on firearms, ammunition, and various camping and fishing supplies. Additionally, this bill permanently removes sales tax from many safety, recreation, and health items, such as batteries, portable generators, fire extinguishers, life jackets, sunscreen, and bicycle helmets. While this bill provides a tax relief for Florida taxpayers, it can make way for revenue shortfalls within local governments.

Building Regulations: HB 913 aims to keep condominium and cooperative associations safe and expands unfunded county and municipal responsibilities related to safety, monitoring, and reporting. It requires counties and municipalities to adopt ordinances mandating that condominium and cooperative associations, and any other property owners subject to milestone inspection requirements, begin repairs for substantial structural deterioration within 365 days of receiving a phase two-inspection report. Under current law, if a building owner fails to submit proof to the local enforcement agency that repairs have been scheduled or have commenced within the required timeframe, the local enforcing agency must review and determine if the building is unsafe for human occupancy. The bill also requires local enforcement agencies to submit milestone inspection data to the Department of Business and Professional Regulation (DBPR) by December 1, 2025, and annually thereafter.

SB 1080 revises timeframes for municipalities to process applications for approvals of development permits or development orders, and requires the local governments to issue certain refunds for failure to meet the timeframes. The bill also requires municipalities to specify in writing the information that must be submitted in an application for zoning approval, rezoning approval, subdivision approval, certification, special exception, or variance. Additionally, it requires counties and municipalities to confirm receipt of an application for a development permit or order within five days. It further requires that an impact fee increase ordinance must be approved unanimously and that the increase must be implemented with at least two but not more than four annual increments.

SB 784 require that plat or replat submittals be reviewed and approved administratively. A county or municipal governing body must designate an administrative authority to review, process, approve, approve with conditions, or deny the submittal. The appropriate governing body's designee has 7 days from receipt of the application to acknowledge the application, provide information regarding the plat approval process, identify any missing information in the application, and inform the applicant of applicable timeframes for reviewing, approving, or processing the application.

Other Legislative Issues: SB 180 prohibits local construction and reconstruction moratoriums, as well as comprehensive plan amendments and land development regulations for counties within 100-mile radius of the track of a declared hurricane. It requires the local governments to coordinate with water management districts and other stormwater management system operators to identify critical infrastructure within their stormwater service area. It further requires a county or city to develop a post-storm permitting plan and maintain emergency preparation and response information on their website. HB 703 creates the Utility Relocation Reimbursement Grant Program within the Department of Commerce to assist communications service providers with the cost of relocating utility infrastructure when required by local governments. This bill appropriates $50 million annually from the communications service tax to fund the program. This money is redirected from the Local Government Half-Cent Sales Tax Clearing Trust Fund, thereby reducing the amount of revenue distributed to local governments. This redirection represents a $50 million recurring loss in shared revenue to cities and counties.

Other proposals relating to building codes, economic development, ethics and elections, and public records and public meetings did not gain sufficient momentum to move forward. However, these topics are likely to come up for discussion at the next Legislative Session, which could increase the City's unfunded mandates and may have an effect on the City of Coconut Creek residents or employees.

Furthermore, the Florida Department of Governmental Efficiency (DOGE), created by Executive Order 25-44, has initiated comprehensive audits of several municipalities and counties, including those in South Florida such as Broward County. These audits require local governments to provide historical records, ranging from budgets and contracts to payroll and program data, covering multiple fiscal years. DOGE's findings could influence future state policies affecting municipal budgets, property tax rates, and funding priorities, potentially reshaping local government finance and governance.

The City continuously evaluates current and potential legislative issues and actively seeks ways to reduce the impact on service levels. In addition, the City constantly evaluates current services and differentiates needs versus wants in order to ensure a sustainable economic future. For more detailed information on some of the changes made for FY26, please refer to the Budget Message section of this document.

EMERGING ISSUES

Resiliency Initiatives

Coconut Creek remains an active participant in the South Florida Regional Climate Compact (SFRCC), a collaboration of experts, academia, government employees, and elected officials from Palm Beach, Broward, Miami-Dade, and Monroe counties that identifies and addresses resiliency issues and its impacts in our region. Through this affiliation and a close working relationship with Broward County, the City has been able to leverage data available on a local and regional level and assign quantifiable figures to activities in the City. As the state and region have become more sensitive to the effects of these issues, Coconut Creek has adopted a collaborative approach to enhance efficiency and ensure the City's goals align with the SFRCC and Broward County. Continued planning, monitoring, and measuring are essential to provide long-term benefits to the health and well-being of the community and will ensure Coconut Creek remains unique, competitive, and a leader in resiliency action and mitigation in South Florida.

Vision 2030 highlighted the community's continued support for environmental stewardship. In response, the City will expand efforts initiated under the Green Plan and produce a Community Resilience Plan. This new plan will retain some unrealized action items from the Green Plan and add mitigation and resiliency elements to align more closely with Broward County's goals in its Climate Change Action Plan (CCAP). The plan will also continue to promote safe alternative modes of mobility throughout the City for pedestrians, cyclists, and equestrians; strive to reduce greenhouse gas (GHG) emissions; actively seek opportunities to repurpose rights-of-way to enhance connectivity for pedestrians, bicyclists, and public transit; and focus on non-motorized connectivity improvements for services, schools, parks, civic uses, regional connections, and commercial uses via our Complete Streets Program.

In 2021, the State of Florida prioritized identifying vulnerable areas, such as flooding and sea level rise. In response, the City has undertaken a Vulnerability Assessment which identifies immediate and future environmental concerns, examine flooding and heat with a focus on social concerns, and provide direction for the City's Capital Improvement Program (CIP). The assessment will also refine the forthcoming Community Resilience Plan and resilience strategies, support grant funding opportunities, and provide the State of Florida with data necessary for comprehensive planning. The assessment includes an outreach component to effectively involve the community and bring awareness of the process and the outcomes.

To further support the City's resiliency efforts, the City is seeking to expand the use of electric vehicles as part of the City's fleet, as well as increase the installation of additional electric vehicle charging stations throughout the City. Soon, all charging stations will be identified and incorporated into the City's GIS mapping system. This will allow the areas that lack this needed infrastructure to be identified to ensure availability to all. The City remains committed to expanding solar use, community outreach on other resiliency-related topics, and continued collaboration with Broward County.

The City of Coconut Creek continues to be recognized and awarded for its initiatives towards resource stewardship, wildlife preservation, and activities which create a flourishing future for residents, businesses, and visitors. In addition to holding the Tree City USA designation since 1989 and the Community Wildlife Habitat certification since 2005, the City has also been a GOLD-certified Green Local Government with the Florida Green Building Coalition and certified as an Audubon International Sustainable Community since 2010.

City Mobility

The City has been planning and developing a network of trails that aims to provide pedestrians and bicyclists with recreational opportunities within a safe alternative mode of mobility throughout the City, thus reducing the need for automobile use and creating a more walkable and livable community. While residents may be aware of a trail near their neighborhood, they may not realize its connection to a broader network. To support this initiative, as part of the Parks and Recreation Master Plan, the City is working to create visible trailheads, consistent icons, and maps which will identify various trailways and their connections with public transportation, parks, public facilities, and major attractions in Coconut Creek. These efforts are critical to promoting resiliency as the community grows. In FY25, the City focused on improving mobility through a number of public and private development projects, including Sunshine Drive Park, Lakeside Park, Oak Trails Park, the Hillsboro Corridor, MainStreet, and the Sample Road Shared Use Pathway project. Construction is anticipated to start in FY26 on Lakeside Park and Oak Trails Park expansion, including an additional half mile of walking trails.

Complete Streets

Complete Streets is a city, county, state, and nationwide initiative that aims to create a safe and efficient transportation network that promotes the health and mobility of all residents and visitors by providing high-quality multimodal (pedestrian, bicycle, transit, and automobile) access. As the City has expanded bicycle access via the Complete Streets Program, bicyclist and motorist education within the community has become a priority. A Bicyclists and Motorists Safety Program was launched to provide an overview of Florida laws as they pertain to bicyclists and motorists sharing the roadway. The safety initiative focuses on encouraging safer choices on the part of bicyclists and motorists to help reduce injuries and deaths on the roads.

To further support this initiative, the City of Coconut Creek has focused on applying this policy to all roadway projects. This includes projects involving new construction, reconstruction, retrofits, repaving, rehabilitation, or changes in the allocation of pavement space on an existing roadway, as well as those that involve new privately built roads and easements intended for public use. The City actively looks for opportunities to repurpose rights-of-way to enhance connectivity for pedestrians, bicyclists, and public transit and will mainly focus on non-motorized connectivity improvements on services, schools, parks, civic uses, regional connections, and commercial uses.

Traffic and Congestion

Traffic and congestion are regional challenges across South Florida. As part of the South Florida region, the City of Coconut Creek experiences these challenges and continues to focus on smart growth so that we are able to minimize travel demand and provide alternate means of transportation. In partnership with the Broward Metropolitan Planning Organization (MPO) and the Florida Department of Transportation (FDOT), the City completed the Lyons Road Mobility Project. This $15.5 million project, from Atlantic Boulevard north to the Sawgrass Expressway, included complete re-milling and repaving of the roadway along with new buffered bicycle lanes, sidewalk connections, drainage improvements, and crosswalk enhancements. Federal funding

has also been secured in the amount of $3.9 million that will allow the addition of pedestrian safety lighting along the entire corridor. Moving forward, the pedestrian lighting project is currently under design and nearing 100% plan approval. The construction is anticipated to begin in early 2026 with a tentative completion schedule for late 2026 or early 2027.

Consistent with Vision 2030, the City has prepared a comprehensive Transit Master Plan which established a long-term vision for our local shuttle system to optimize passenger service for Coconut Creek residents, workers, and visitors. The plan addressed the City's transportation needs by identifying transit service gaps, developing strategies to address and meet passenger demand driven by land use changes and/or new development/redevelopment, and identifying changing mobility needs with multimodal connectivity throughout the City. Additionally, in conjunction with the Broward MPO, the City planned and developed a Mobility Hub Master Plan for the MainStreet area. Both plans serve to address future transportation needs such as microtransit services, develop alternative methods of transportation such as modifications to public transit, support other transportation modes such as bike, car share, etc., along with identify funding opportunities.

Coconut Creek is closely monitoring several transportation projects led by other agencies as they move through their planning phases to mitigate any negative impacts to our City and our residents. These projects include the widening of the Sawgrass Expressway, the Sawgrass/Turnpike Interchange, the Florida Turnpike from Wiles Road south to I-595, and the implementation of the SW 10th Street Connector. Planned expansions of roadway and intersections, such as Copans Road, are closely coordinated with our regional partners to minimize impacts to our neighborhoods.

In November 2018, Broward County voters approved a 30-year one cent transportation sales surtax to improve traffic signalization, roadways, intersections, and public transportation (bus and rail), and fund future investments in City's transportation system. This revenue stream provides some much-needed funding to 31 municipalities to cover municipal capital projects and the community bus programs. The Transportation Surtax, provided for through the Mobility Advancement Program (MAP), funded the Comprehensive Street Improvement Program, Phase II, which addressed the rehabilitation needs of the City's roadway infrastructure and will be used to fund the Sample Road Multi-Purpose Pathway to address the widening of sidewalks along Sample Road and improved accessibility to Tradewinds Park. This funding ensures Coconut Creek can continue enhancing its roadways and mobility infrastructure for years to come. $1.8 million is budgeted for the Transportation Surtax Fund for fiscal year 2026 for the South Creek Neighborhood Improvements project (more information available on page 430).

Seminole Tribe of Florida Coconut Creek Casino

The City of Coconut Creek is unique in that the Seminole Tribe of Florida has sovereign land within City limits. In 1999, the City and the Seminole Tribe negotiated a Municipal Services Provider Agreement, which provides for annual payments for City services that compensate for impacts the Seminole Casino Coconut Creek has on the community. Funding received from the Seminole Tribe through this agreement is restricted and primarily used for community capital improvement projects, debt service payments to capital improvement projects, and land purchases. As part of this agreement, the City received $4.2 million during fiscal year 2025 and anticipates receiving $4.4 million in fiscal year 2026.

The City and the Seminole Tribe entered into a Mitigation Agreement that was promulgated from additional Seminole property becoming federal trust lands. The agreement calls for annual payment by the Seminole Tribe to help mitigate the impact on the City. In fiscal year 2026, the City anticipates receiving $3.5 million. Proceeds

from the Seminole Tribe Mitigation Agreement accumulate in the Seminole Mitigation Special Revenue Fund to be used for improvements and services within the MainStreet area as well as other expenses or improvements to mitigate the impact of the land becoming sovereign.

As part of the 2021 Legislative Session, the Governor of Florida signed a 30-year Compact Agreement with the Seminole Tribe of Florida which provides a local share for Coconut Creek. The Compact Agreement has withstood multiple legal challenges and remains in effect. Coconut Creek's share of the funding is anticipated to be $1.6 million during fiscal year 2026 and will be used in the Capital Improvement Program Fund to defray the costs of City infrastructure improvements.

Solid Waste and Recycling

The Solid Waste Authority (SWA) of Broward County is a group of leaders from Broward County and 28 cities who are working together to develop and implement a Master Plan for managing trash and recycling in Broward County. As part of their Master Plan, the SWA will be releasing Request for Proposals (RFPs) for services such as recycling, yard waste, and bulk processing, as well as long-term disposal agreements. There may be an interim period in which the City will need to issue disposal/processing contracts before the SWA has contracts in place.

Staff is negotiating an extension with Republic Services for collection of solid waste throughout the City. The contract addresses the possible return of curbside recycling with collection vehicles equipped with artificial intelligence software to reduce contamination, separate yard waste collection to increase diversion, and the implementation of electric-powered curbside garbage collection vehicles. This collaboration potentially has a significant positive long-term effect on future solid waste issues and concerns.

Under the terms of an agreement formalized in August, the Monarch Hill landfill will close around 2050. In addition, among concessions included in the agreement are odor-control measures, groundwater monitoring, and a 5% host fee to cities bordering the facility.

Monitoring PFAS Levels in Drinking Water

Per- and polyfluoroalkyl substances (PFAS), or "forever chemicals", are man-made substances that have been used since the 1940s in industry and consumer products like nonstick cookware, water-repellent clothing, food packaging, cosmetics, and firefighting foams. Under the Safe Drinking Water Act (SDWA), the Environmental Protection Agency (EPA) sets the standards for drinking water quality and monitors states, local authorities, and water suppliers who enforce those standards. PFAS is currently unregulated by the EPA. The EPA is looking more particularly in monitoring two specific types of PFAS components: perfluorooctanoic acid (PFOA), and perfluorooctane sulfonate (PFOS), which can be harmful to health. The EPA collects data by requiring the potable utility providers to collect samples and data via the Unregulated Contaminant Monitoring Rule (UCMR), every five (5) years.

The EPA is looking to determine the presence of PFAS and its effects and will make future necessary changes to the regulations, which each utility provider will have to abide by. The City purchases water directly from Broward County and the water is tested regularly and meets or exceeds all current federal SDWA standards. The City is following the proposed EPA regulation changes regarding PFAS closely and will work with Broward County directly regarding any drinking water rule changes.

Wastewater Discharge

Learning from several historical drought years, and realizing Lake Okeechobee is a fragile and complex environment, the South Florida Water Management District (SFWMD) implemented permanent water restrictions throughout South Florida. Since potable water is becoming a limited resource, the SFWMD is mandating that local government agencies look for alternative water supplies. Broward County Water and Wastewater Services (WWS), which is the bulk supplier of our potable water, has identified the deeper Floridian Aquifer as the alternate source to meet the City's future demands. Based on a recent mandate by the State Legislature, all wastewater discharge into the ocean must cease by 2025. This will require a higher level of treatment before wastewater can be disposed of by such means as reclaimed water and/or deep well injection, both of which are expensive options. The mandates for potable water and wastewater treatment may result in increases in the utility rates for customers throughout the region. Broward County continues to evaluate options to comply with the mandate with minimal impacts to customers.

The City continuously evaluates the impact of such ongoing changes and has made the first step towards ensuring the funding of these upcoming issues. The City implemented a new rate structure to help align the City's revenues with the increasing expenses associated with providing water and sewer services. A Master Plan update was completed and a future rate study is slated to ensure current and future capital improvement programs will meet the needs of the City.

Planning for Long-Term Water and Wastewater Needs

With the City’s continued growth and the development of MainStreet, thoughtful planning for the long-term management of the potable water supply and wastewater collection system is essential. The design and capacity of these systems must keep pace with population increases, new development, and community needs. The Utilities and Engineering Department carefully evaluates infrastructure demands to ensure water storage tanks, distribution piping, and wastewater conveyance systems are adequate to serve both current residents and future growth. To support this goal, the City uses water and wastewater computer models for demand and also has implemented a comprehensive water quality control system for potable water quality. This advanced technology integrates with existing instrumentation, monitors chemical levels in real time, and automatically calibrates flow rates to maintain proper balance in the water distribution system. The system not only enhances efficiency but also ensures that adjustments are made quickly to preserve reliability and stability in water delivery from a quality and quantity standpoint.

Alongside potable water, the City continues to maintain and improve the wastewater collection system, which includes pipelines, lift stations, and force mains designed to move wastewater to the regional treatment facilities. By focusing on strong system design, capacity, and technological upgrades, the City is positioning its utility infrastructure to remain resilient, dependable, and capable of meeting the current and future needs of the community.

Reclaimed Water Project

One way the City is actively working to address future water issues and improve conditions for its residents, while contributing to the preservation of natural resources, is through the use of reclaimed water. The City of Coconut Creek provides reclaimed water to various sections of the City. Using reclaimed water reduces the need for fertilizer, reduces potable water usage, and reduces overall costs. The reduction in fertilizer usage helps minimize discharges into our waterways, which reduces nutrient imbalances in our lakes and canals. The City remains proactive in addressing the emerging and ongoing issues that will impact the level of services it provides to its residents. Engineering staff has been successful in incorporating any increase of reclaimed water use within the MainStreet Project design.

Budget Structure

BUDGETARY & FINANCIAL POLICIES

The City of Coconut Creek Budgetary and Financial Policies provide the basic framework for the overall fiscal management of the City. These policies serve as guidelines that determine whether or not specific requests are implemented. When a department seeks financial support from the Commission, it is best for all stakeholders that the framework for making decisions be clearly understood.

The policies are grouped into three categories: financial planning, revenue, and expenditures. Financial planning policies consist of operating, cash management and investments, capital improvements, accounting and financial reporting, organizational, and financial stability. Revenue policies include revenue while expenditure policies include debt and reserve. These policies are used in the development of current activities and planning for future programs. They are complied with and are reviewed at least annually and updated as needed.

A balance must be struck between revenues and expenditures so that the public is ensured of a strong and stable government. It is important to understand that this policy is applied to budget entities over periods of time that extend beyond current appropriations. By law, budgets cannot exceed available resources, which is defined as revenues generated in the current period added to balances carried forward from prior years. Temporary shortages or operating deficits can and do occur, but they are not tolerated as extended trends. The City cannot develop a legacy of shortages or a legacy of utilizing one-time resources and expect the continued delivery of services in the future, the very reason for which it exists. Therefore, the City has to live within its means. All departments supported by the resources of this City must function within the limits of the financial resources identified or available specifically to them.

The City shall annually adopt a balanced budget in which available and anticipated resources are equal to, or exceed, operating expenditures. Any increase in expenditures, decrease in revenues, or combination of the two that result in a budget imbalance will require budget revision, rather than spending unappropriated surpluses or designated reserves to support ongoing operations.

The City's budget is a balanced budget.

BUDGETARY & FINANCIAL POLICIES

Financial Planning

Operating Budget Policies

1. The City's budget will support City Commission goals, objectives, and policies in meeting the needs of the community.

2. The City will continue to support a scheduled level of maintenance and replacement of its infrastructure and fleet.

3. The City will continuously evaluate its service delivery system according to established efficiency and effectiveness criteria.

4. The City will evaluate its use of intergovernmental service contracts to preclude unwarranted duplication of service in overlapping jurisdictions and ensure an effective and efficient service delivery system to the community.

5. The City will comply with mandatory federal, state, and local laws and, when appropriate, will comply with industry and professional requirements or standards.

6. The operating impact of the Capital Improvement Program (CIP) projects will be reviewed prior to any project being included in the operating budget.

7. The City will develop and maintain accounting and budgetary control systems to adequately safeguard the public assets.

8. The City will prepare its budget using a Balanced Budget; each fund's revenues plus other sources equal its expenditures/expenses plus other uses.

9. Transfer of funds between Personal Services, Operating, and Capital Outlay categories is discouraged.

10. When possible, current operations will be funded by current revenues. The use of unencumbered prior period balances in all funds shall be scrutinized and carefully limited.

11. The City will consider General Fund requests for new or expanded programs during the course of the regular budget process. Only under priority circumstances will such requests be considered during the course of the year.

Cash Management and Investment Policies

1. The City will follow its adopted Investment Policy when handling public funds. The Investment/Portfolio Policy is contained in a separate document.

2. The City will collect revenues aggressively, including past due bills of any type, and may utilize an outside collection agency to accomplish this.

3. Except under extenuating circumstances, the City will deposit all funds within twenty-four (24) business hours of receipt.

4. The Finance and Administrative Services Department will prepare an investment report on a monthly basis.

Capital Improvement Program (CIP) Policies

1. The City will develop and update a five-year CIP on an annual basis.
2. In the development of the CIP, the City will review the operational impact of each project.
3. The Finance & Administrative Services Department will review and evaluate each project, based on established criteria, prior to any project being included in the CIP.
4. The City will maintain an appropriate mix of debt and pay-as-you-go funding for capital projects.
5. The operating impact of each capital project shall be incorporated into annual operating budgets. Capital assets shall be purchased and maintained on a regular schedule. Within legal limits and the constraints of operating budgets, debt may be issued for the purchase of capital assets, including major renovations.
6. The Finance & Administrative Services Department will monitor the status of capital improvement projects.

Accounting and Financial Reporting Policies

1. An independent audit will be performed annually with the subsequent issue of an official annual financial statement.
2. The City will produce an Annual Comprehensive Financial Report (ACFR) in accordance with Generally Accepted Accounting Principles (GAAP) as mandated by the Governmental Accounting Standards Board (GASB) within 180 days of the end of the fiscal year.
3. The City will maintain an accounting and financial reporting system that conforms to GAAP, federal, state, and local laws and regulations.

Organizational Policies

1. The City will review the organizational structure regularly to assure that residents receive the highest level of service in the most efficient manner.
2. The City will be committed to maintaining and improving the productivity of staff through a productive working environment, innovation, continuous improvement, appropriate equipment, necessary training, and adequate supplies and materials.
3. Employee compensation will be reviewed regularly to ensure the City is competitive with the market and comparable public entities.

Financial Stability Policies

1. The City will hold a strategic planning session annually to review long-range goals of the City and to identify goals and objectives for the upcoming fiscal year.
2. The City will review and evaluate its existing debt obligations and future borrowing needs annually.
3. The City will prepare and update its five-year CIP annually.

4. The City will continuously monitor revenues and expenditures to ensure responsible fiscal management of the City.

5. The City will maintain a General Fund Hurricane Emergency Reserve Account in an amount of five (5%) percent of the total subsequent fiscal year expenditures, less capital outlay and transfers out budgeted for the fund.

Revenue

Revenue Policies

1. The City will attempt to maintain a diversified and stable revenue system to avoid reliance on any one revenue source and will attempt to minimize the dependence on property taxes.

2. The City will pursue alternative revenue sources as an additional source of funds.

3. Market rates and charges levied by other public and private organizations for similar services should be considered when establishing tax rates, fees, and charges.

4. New ongoing operating costs will be funded with permanent, ongoing revenue sources; one-time operating costs may be funded by one-time revenue sources to ensure fund balance integrity.

5. New and expanded unrestricted revenue streams should be first applied to support existing programs prior to funding new or expanded programs.

6. The City will pursue federal, state, and local grants but will strictly limit financial support of these programs to avoid commitments, which continue beyond funding availability.

7. General Fund expenditures for mandated and priority programs are to be made against current revenue sources, and not dependent upon uncertain reserves or fluctuating prior period cash balances.

8. Special Revenue Funds are supported by special levies and fees, grants, or intergovernmental revenues. Expenditures in these funds are strictly limited to the mandates of the funding source. Special Revenue Funds are not to be used to subsidize other funds, except as required or permitted by program regulations.

9. Enterprise Funds are expected to derive the majority of their revenues from user fees and charges. Enterprises should strive to become self-supporting entities through periodic reviews of its fee structure, charges for services, and other operating revenues and expenditures.

Expenditures

Debt Policies

1. The City will review and evaluate its existing debt obligations and future borrowing needs annually.

2. The City will not issue long-term debt to finance current operations.

3. The City will publish and distribute an official statement for each bond and note issued.

4. The City will adhere to the bond covenant requirements of each debt issuance.

5. Capital projects financed by the issuance of bonded debt will be financed for a period not to exceed the expected useful life of the project.

Reserve Policies

1. The City will maintain an Unrestricted Fund Balance percentage established and maintained for the General Fund, based on the predictability of revenues, volatility of expenditures, and liquidity requirements.

2. The City shall maintain a General Fund Hurricane Emergency Reserve Account in an amount of five (5%) percent of the total current fiscal year expenditures, less capital outlay and transfers out budgeted for the fund. For purposes of this calculation, the expenditures shall be the budget as originally adopted in September for the subsequent year. This amount will be considered committed funds and can only be changed by a majority vote of the City Commission.

3. In addition to the Hurricane Emergency Reserve Account, the City shall maintain in the General Fund an Unrestricted Fund Balance equivalent to a minimum of twenty (20%) percent, which represents approximately two and a half (2 ½) months of working capital, of the total current fiscal year expenditures, less capital outlay and transfers out budgeted for the fund.

STRATEGIC PRIORITY BUDGET

The Line Item Budget is the traditional budget used in many local governments. Its format is the simplest because it parallels the object of expenditure series used in the accounting system. The budget is built entirely on inputs to the fiscal process, not concerning itself with results. The budget is entirely oriented toward control and governs what is to be purchased. The Strategic Priority Budget methodology expands upon the Line Item Budget concept giving citizens, Commission members, management, and employees a better understanding of government's role in the community. Thus, the Strategic Priority Budget provides a mechanism to allow elected officials to make better informed decisions, engage citizens in the budgeting process, and align available resources with community priorities.

Coconut Creek's budget process has transitioned from a Line Item Budget to a Strategic Priority Budget that continues the provision of line item detail while asking pertinent questions such as, “Where are we now?”, “Where do we want to be?”, “How will we get there?”, and many others. It assumes that, in an environment of competing priorities, elected officials must choose between different and competing items. For example, they may find it necessary to choose between all or some of their recreational programming and all or some of their public works activities. Under this methodology, the programs and services offered by the City are based on the community's priorities as identified in Vision 2030, the City’s Strategic Plan, and available resources.

The Fiscal Year 2026 Budget is designed to be comprehensive, raising visionary issues for discussion and deliberation by the Coconut Creek public and the City Commission, and linking funding decisions to priorities in the strategic plan.

BUDGET PROCESS

Budget Adoption

The City Charter requires the City Manager to submit to the City Commission a Proposed Budget with a Budget Message and a Five-Year Capital Improvement Program no later than August 1st of each year. After the budget is submitted, the City Commission holds a budget workshop to gain a better understanding of the Proposed Budget. Town Hall meeting(s) are held as needed and two public hearings are held in September. For the budget to become effective, two ordinances and a resolution must be passed. The first ordinance adopts the operating millage, the second ordinance adopts the Operating and Capital Improvement Budget, and the resolution adopts the Five-Year Capital Improvement Program.

Budget Amendments

From time to time, it becomes necessary to modify the adopted budget. The procedure for amending the budget depends upon the type of change that is needed.

The first budget amendment occurs within the first few weeks of the fiscal year. The City Charter grants the authority to re-appropriate funds for capital expenditures not yet complete.

The City Commission, by ordinance, may make the following types of budget amendments:

- **Supplemental Appropriations** - When there are revenues in excess of those estimated in the budget, supplemental appropriations may be made for the year up to the amount of such excess.
- **Emergency Appropriations** - To meet a public emergency affecting life, health, property, or the public peace, the Commission may make emergency appropriations and, to the extent there are no available unappropriated revenues, authorize the issuance of emergency notes.
- **Reduction of Impending Deficits** - If it appears that a revenue shortfall will make it insufficient to meet the amount of expenditures appropriated, the Commission may reduce one or more programs, goals, or appropriations.
- **Transfer of Appropriations** - The City Commission may transfer part or all of any unencumbered appropriation balance from one department, office, or agency to another.

At any time during the fiscal year, the City Manager may approve a transfer of part or all of any unencumbered fund appropriation balance among programs within a department in the General Fund. The transfer of funding may not exceed the total appropriation of the fund.

The City Manager may approve a transfer of part or all of any unencumbered fund appropriation balance among programs within or between a department, office, or agency in all other funds. The transfer of funding may not exceed the total appropriation of the fund.

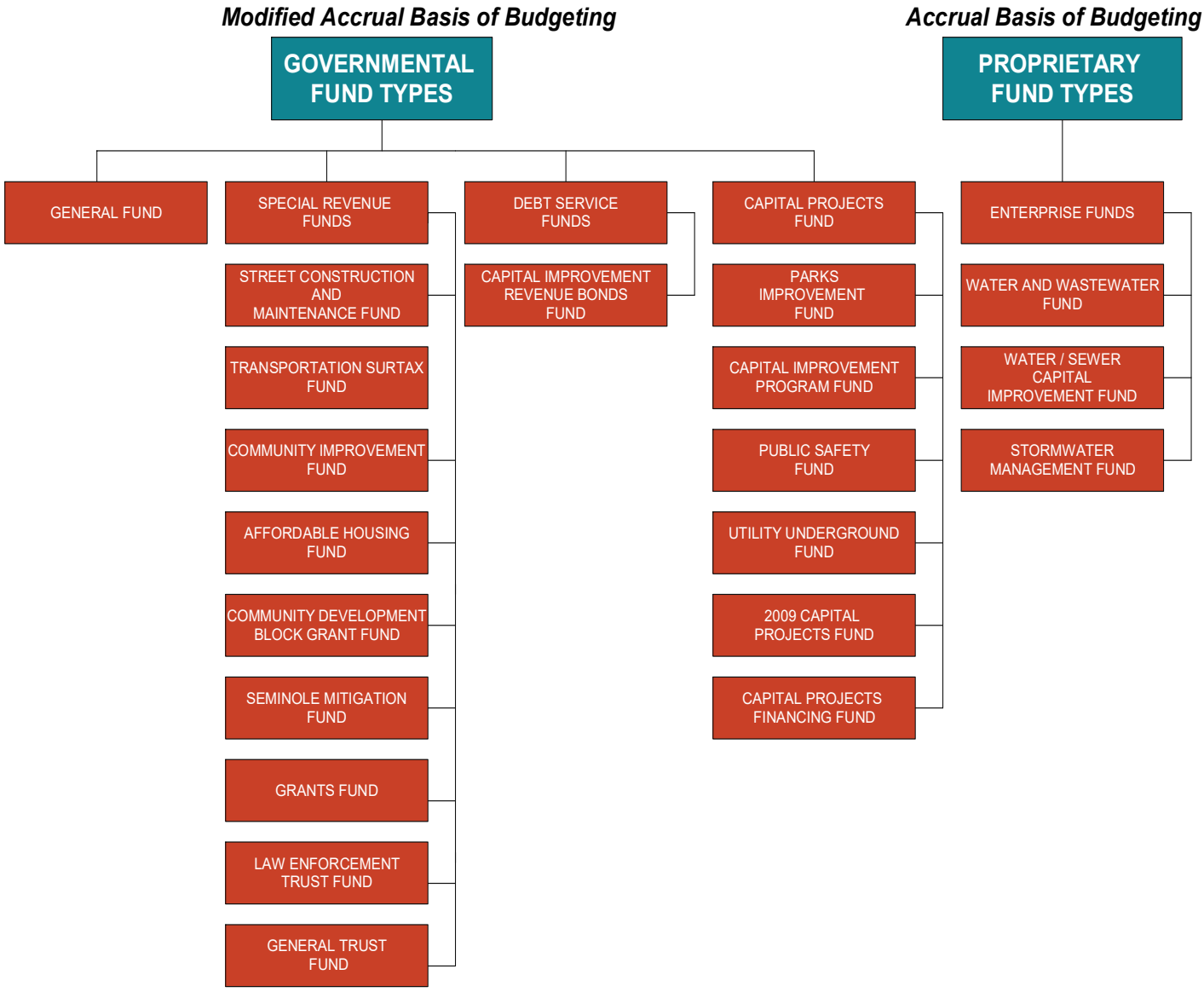
The City's fiscal year runs from October 1st, through September 30th. The Budget Process begins in December with budgetary planning and continues for the next several months with budget preparation until final budget adoption, which occurs in September. The following are highlights of this annual budget process:

BUDGET PROCESS CALENDAR

DATES	ACTIVITY/REQUIREMENT
February 3 - 4	Budget Coordinator Training Budget Manager Training
February 24	Budget Kick Off / Budget Central Opens Budget Initiatives and Department Targets Released Goal Setting / Long-Range Planning Commences
March 6	FY 2025 Expenditure Projections Core Services
March 13	Overtime Analysis Form Revenue Estimation Forms (as applicable)
March 20	Operating Budget Entry Personnel Full Time Employee (FTE) Allocation Over Target Reconciliation Form (as applicable)
March 25	Commission Strategic Planning Session (1st Meeting)
March 27	Fund/Division (FY 2025 Accomplishments updated and FY 2026 Objectives) Key Performance Indicators
April 3	Capital Outlay Request Form Capital Improvement Program Budget Form Organizational Chart Program Modification Request Form
April 7- 10	Review and Recommendation of Program Modifications: -Vehicles -Computer Equipment -New Personnel/Personnel Changes
April 22	Town Hall Budget Meeting
May 19 - 22	City Manager/Department Budget Meetings
August 11	Commission Budget Workshop (2nd Meeting)
September 15	1st Public Hearing to Tentatively Set Tax Millage Rate and Adopt FY 2026 Budget
September 25	2nd Public Hearing to Formally Set Tax Millage Rate and Formally Adopt FY 2026 Budget

BUDGETARY BASIS

Budgetary Basis refers to the basis of accounting, Accrual or Modified Accrual, used to estimate financing sources and uses in the budget. Accrual Basis indicates revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time or not). Modified Accrual is the method under which revenues and other financial resource increments are recognized when they become susceptible to accrual; that is, when they become both "measurable" and "available" to finance expenditures of the current period. "Available" means collectible in the current period or soon enough thereafter to be used to pay the liabilities of the current period. The City of Coconut Creek uses both Accrual and Modified Accrual Basis for budget development. The basis used for budget development depends on the type of fund as shown in the illustration below.



General Governmental Funds' budgets (for example, the General Fund and the Street Maintenance and Construction Fund) are prepared on a modified accrual basis. Briefly, this means that obligations of the City (for example, outstanding purchase orders) are budgeted as expenditures, but revenues are recognized only when they are measurable and available.

The Enterprise Funds (for example, the Water and Wastewater Fund) also recognize expenditures as encumbrances when a commitment is made (for example, through a purchase order). Revenues, on the other hand, are recognized as revenue when service is provided.

In all cases (General Governmental and Enterprise Funds), when goods and services are not received by year-end, the encumbrances lapse, unless otherwise requested by departments to roll over to the next fiscal year.

The Annual Comprehensive Financial Report (ACFR) shows the status of the City's finances in accordance with Generally Accepted Accounting Principles (GAAP). In most cases, this conforms to the way the City prepares its budget. One exception is compensated absence liabilities that are expected to be liquidated with expendable available financial resources; these are accrued as earned by employees (GAAP) as opposed to being expended when paid.

FUND DESCRIPTIONS

Governmental accounting systems should be organized and operated on a fund basis. Individual resources are allocated to, and accounted for, in separate accounting entities, identified as funds, based upon the purposes for which they are to be spent and the means by which spending activities are legally controlled.

Governmental units should establish and maintain those funds required by law and sound financial administration. Only the minimum number of funds consistent with legal and operating requirements should be established because unnecessary funds result in inflexibility, undue complexity, and inefficient financial administration.

Individual funds are classified into three broad categories: Governmental, Proprietary, and Fiduciary. The City of Coconut Creek does not utilize any Fiduciary Fund Types. All funds are appropriated.

A major fund is defined as a fund that reports at least 10% of total governmental assets, liabilities, revenues, or expenditures and at least 5% of combined City assets, liabilities, revenues, or expenditures. A government agency may choose to classify a fund as a major fund if that fund has particular importance to financial users. By definition, the General Fund is always considered a major fund. The remaining major funds are the Community Improvement Fund, Community Development Block Grant Fund, Capital Projects Financing Fund, 2009 Capital Projects Fund, Capital Improvement Program Fund, Water and Wastewater Fund, Stormwater Management Fund, General Trust Fund, and Grants Fund. The other non-major funds consist of all Special Revenue Funds (except for the Community Improvement Fund and the Grants Fund), Debt Service Fund, all other Capital Projects Funds, and the Water/Sewer Capital Improvement Fund.

GOVERNMENTAL FUND TYPES

Governmental Fund Types are subdivided into four sections: General Fund, Special Revenue Funds, Debt Service Funds, and Capital Project Funds.

General Fund - Accounts for most of the day to day operating activities of the City.

Special Revenue Funds - Accounts for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

Debt Service Funds - Accounts for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Capital Project Funds - Accounts for financial resources to be used for the acquisition or construction of major capital facilities or related machinery and equipment.

FUND 01 - GENERAL FUND (MAJOR FUND)

The General Fund of a government unit serves as the primary reporting vehicle for current government operations. The General Fund, by definition, accounts for all current financial resources not required by law or administrative action to be accounted for in another fund. The major sources of revenue for the General Fund include: ad valorem taxes, franchise taxes, utility taxes, user fee charges, and intergovernmental revenues.

FUND 11 - STREET CONSTRUCTION AND MAINTENANCE FUND

The Street Construction and Maintenance Fund is a Special Revenue Fund used to account for revenues received from state and county agencies, which, by state law may only be expended for street construction and maintenance programs.

FUND 12 - TRANSPORTATION SURTAX FUND

The Transportation Surtax Fund is a Special Revenue Fund used to account for proceeds from the Broward County Transportation Surtax Program. These funds will be used to improve traffic signalization, roadways, intersections, pedestrian mobility options, public transportation (bus and rail), and fund future investments in Broward's transportation system. Funding for MainStreet - NW 54th Ave & NW 40th Street Roundabout Project, and South Creek Neighborhood Improvements are included in this fund.

FUND 14 - COMMUNITY IMPROVEMENT FUND (MAJOR FUND)

The Community Improvement Fund is a Special Revenue Fund used to account for proceeds received from the Seminole Tribe of Florida in accordance with a *Municipal Services Provider Agreement*. The funds have been restricted by City Ordinance to be used for capital improvements, including the 2017A, 2017B, and 2021 Capital Improvement Revenue Note debt service payments.

FUND 15 - AFFORDABLE HOUSING FUND

The Affordable Housing Fund is a Special Revenue Fund used to account for fees charged to developers as a means to fund the City's Affordable Housing Program for the benefit of current and future residents.

FUND 16 - COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND (MAJOR FUND)

The Community Development Block Grant (CDBG) Fund is a major fund and a Special Revenue Fund used to account for monies received from the U.S. Department of Housing and Urban Development (HUD). The funds will be used to sustain neighborhoods, promote economic development, and provide improved community facilities and services.

FUND 18 - SEMINOLE MITIGATION FUND

The Seminole Mitigation Fund is a Special Revenue Fund used to account for proceeds received from the Seminole Tribe of Florida in accordance with the *Fee to Trust Lands Mitigation Agreement.* Funds will be used for capital improvements, such as the Fire Rescue Equipment Replacement Program, Public Safety Facilities, and any other expenses or improvements to mitigate the impact of the lands going into Trust.

FUND 21 - CAPITAL IMPROVEMENT REVENUE BONDS FUND

The Capital Improvement Revenue Bonds Fund is a Debt Service Fund set up to meet note/bond requirements by making the principal and interest payments in accordance with debt service schedules. Three different note issues are serviced through this fund: (1) Series 2017A, Capital Improvement Revenue Note, (2) Series 2017B, Capital Improvement Revenue Note, both used for the Comprehensive Street Improvement and Lakeside Park Expansion projects, and (3) Series 2021 Capital Improvement Revenue Note that provides additional funds for the Comprehensive Street Improvement Program, Facility Roof Replacement Program, and improvements to Lakewood, Coco Point, and Donaldson Parks.

FUND 31 - PARKS IMPROVEMENT FUND

The Parks Improvement Fund is a Capital Projects Fund used to account for fees charged to developers in lieu of dedicating land. This fund finances the acquisition, construction, and expansion of City park facilities.

FUND 32 – CAPITAL PROJECTS FINANCING FUND (MAJOR FUND)

The Capital Projects Financing Fund is used to account for the City's Capital Improvement Projects that are funded by the Series 2017A and 2021 Capital Improvement Revenue Notes. Projects include Facility Roof Replacement Program, Recreation Complex Building Rehabilitation, Fire Station #94 Improvements, Commission Chambers Renovation, and improvements to Sunshine and Veterans Parks.

FUND 33 - 2009 CAPITAL PROJECTS FUND (MAJOR FUND)

The 2009 Capital Project Fund is used to account for the City's Capital Improvement Projects that are funded by the Series 2009 Capital Improvement Revenue Note. Projects previously funded include the Undergrounding of Aboveground Utility Lines, the Public Works Building, Government Center Rehabilitation, Facility Roof Replacement Program, and Facilities Electric Vehicle Charging Station Program.

FUND 35 - UTILITY UNDERGROUND FUND

The Utility Underground Fund is used to account for the fees charged to developers in lieu of placing utilities underground for all new construction or substantial reconstruction.

FUND 36 - PUBLIC SAFETY FUND

The Public Safety Fund is used to account for fees charged to developers to be used for capital projects to ensure that the City's level of service for police and fire rescue will not be adversely affected by the development growth.

FUND 39 - CAPITAL IMPROVEMENT PROGRAM FUND (MAJOR FUND)

The Capital Improvement Program Fund is used to account for the City's Capital Improvement Program funded by the City's General Fund. Programs funded include Vehicle Replacement Program, Parks Improvement Program, Fitness Equipment Replacement Program, and the construction, renovation, or expansion of City facilities.

FUND 61 - GENERAL TRUST FUND (MAJOR FUND)

The General Trust Fund is a major fund used to account for various grants, trusts, and donations set aside for specific purposes, including the funding of capital improvement projects. Due to the nature of this fund, projected revenues cannot be calculated and therefore are not included as part of the City's budget.

FUND 62 & 63 - LAW ENFORCEMENT TRUST FUND

The Law Enforcement Trust Fund is a Special Revenue Fund used to account for revenues received from federal, state, and local law enforcement forfeitures and seizures which are restricted for use for law enforcement purposes.

FUND 65 - GRANTS FUND (MAJOR FUND)

The Grants Fund is a major fund and a Special Revenue Fund used to account for revenues for various grant programs and held for a specific purpose. The expenditures are directly related to requirements stipulated by the revenues received.

PROPRIETARY FUND TYPES

Proprietary Fund Types are subdivided into two sections: Internal Service Funds and Enterprise Funds.

Internal Service Funds – Accounts for the goods and services provided by one department to another within government on a cost-reimbursement basis. These are used as internal services. The City does not have any Internal Service Funds.

Enterprise Funds – Accounts for operations that are financed and operated in a manner similar to private business enterprises. These are used to report activity for which a fee is charged to external users for goods or services:

FUND 41 - WATER AND WASTEWATER FUND (MAJOR FUND)

The Water and Wastewater Fund is an Enterprise Fund that accounts for water and wastewater services provided to residents of Coconut Creek, Parkland, and sections of Unincorporated Broward County. Coconut Creek does not have its own water or sewer plant, and therefore purchases water from Broward County for resale and collects and transmits wastewater to Broward County for disposal and treatment.

FUND 42 - WATER/SEWER CAPITAL IMPROVEMENT FUND

The Water/Sewer Capital Improvement Fund is an Enterprise Fund used to provide funding for expansion of utility infrastructure as a result of new development. Its primary source of revenue is from impact fees charged to developers.

FUND 45 - STORMWATER MANAGEMENT FUND (MAJOR FUND)

The Stormwater Management Fund is an Enterprise Fund used to provide funding for stormwater maintenance and capital improvements to the residents of the City and includes necessary programs required for compliance with the National Pollutant Discharge Elimination System (NPDES) Permit.

Budget Overview

PROPERTY VALUE AND TAX MILLAGE SUMMARY

2024 Final Gross Taxable Value After Value Adjustment Board Changes (Was $6,102,818,975 at 10/01/24)	$	6,084,107,192	
Increase in 2024 Taxable Value Due to Reassessments	$	393,945,400	**6.47%**
Current Year Adjusted Taxable Value	$	6,478,052,592	
Current Year New Taxable Value (New Construction & Additions etc.)	$	2,407,570	**0.04%**
Current Year Gross Taxable Value for Operating Purposes	$	6,480,460,162	**6.51%**

	FY25 ADOPTED TAX RATE	ROLLED BACK RATE	FY26 ADOPTED TAX RATE	% INCREASE (DECREASE) OVER FY25 TAX RATE	% INCREASE (DECREASE) OVER ROLLED BACK RATE
OPERATING MILLAGE	6.8988	6.4793	6.8988	0.00%	6.47%

	MILLS	REVENUE GENERATED GROSS	REVENUE GENERATED NET (5% Discount)
ADOPTED FY26 OPERATING MILLAGE RATE & TAX REVENUE	6.8988	$ 44,707,399	$ 42,472,029
FY25 OPERATING MILLAGE RATE & TAX REVENUE	6.8988	$ 41,973,039	$ 39,874,387
ADOPTED CHANGE OVER FY25	0.0000	$ 2,734,360	$ 2,597,642
FY26 REVENUE @ PRIOR YEAR TAX RATE	6.8988	$ 44,707,399	$ 42,472,029
FY26 REVENUE @ ROLLED BACK RATE	6.4793	$ 41,988,846	$ 39,889,403

PROPERTY TAX MILLAGE RATE IMPACT

FY25 MUNICIPAL TAXABLE VALUE	TOTAL TAX WITH CURRENT MILLAGE (6.8988)	FY26 MUNICIPAL TAXABLE VALUE	TOTAL TAX WITH ADOPTED MILLAGE (6.8988)	CHANGE IN TAXES
$ 350,000	$ 2,415	$ 350,000	$ 2,415	$ -
$ 300,000	$ 2,070	$ 300,000	$ 2,070	$ -
$ 250,000	$ 1,725	$ 250,000	$ 1,725	$ -
$ 200,000	$ 1,380	$ 200,000	$ 1,380	$ -
$ 150,000	$ 1,035	$ 150,000	$ 1,035	$ -
$ 100,000	$ 690	$ 100,000	$ 690	$ -
$ 75,000	$ 517	$ 75,000	$ 517	$ -

MUNICIPAL MILLAGE RATE AND FIRE FEE COMPARISON
FY2025 - FY2026

RANK	CITIES	FY25 ADOPTED OPERATING MILLAGE RATE	FY25 ADOPTED FIRE FEES	FY26 ADOPTED OPERATING MILLAGE RATE	FY26 ADOPTED FIRE FEES
1	Unincorporated	2.3353	$190.00	2.3353	$190.00
2	Weston	3.3464	$703.49	3.3464	$770.06
3	Hillsboro Beach	3.5000	$0.00	3.5000	$0.00
4	Southwest Ranches	3.9000	$758.63	3.9000	$767.76
5	Lauderdale By The Sea	3.9235	$175.37	3.9000	$303.39
6	Fort Lauderdale	4.1193	$328.00	4.1193	$403.00
7	Parkland	4.2979	$310.98	4.2979	$327.06
8	Lighthouse Point	4.1329	$300.00	4.4207	$300.00
9	Pompano Beach	5.2443	$331.00	5.2181	$361.00
10	Davie	5.6250	$296.00	5.6250	$296.00
11	Pembroke Pines	5.6690	$406.71	5.6690	$408.14
12	Oakland Park	5.7243	$382.00	5.6979	$382.00
13	Plantation	5.8000	$0.00	5.7000	$0.00
14	Cooper City	5.8550	$398.18	5.8450	$432.01
15	Dania Beach	5.9998	$241.05	5.9998	$270.76
16	Sea Ranch Lakes	6.5000	$0.00	6.0000	$0.00
17	Deerfield Beach	6.0018	$315.00	6.0018	$350.00
18	Coral Springs	6.0232	$287.18	6.0232	$308.18
19	Sunrise	6.0543	$279.50	6.0543	$309.50
20	Wilton Manors	6.4196	$315.80	6.2270	$351.56
21	Lazy Lake	6.5000	$0.00	6.5000	$0.00
22	**Coconut Creek**	**6.8988**	**$302.96**	**6.8988**	**$333.26**
23	Tamarac	7.0000	$420.00	7.0000	$450.00
24	Margate	7.1171	$300.00	7.1171	$300.00
25	Miramar	7.1172	$479.21	7.1172	$479.21
26	Hallandale Beach	7.5884	$347.98	7.3848	$347.98
27	North Lauderdale	7.4000	$278.00	7.4000	$278.00
28	Hollywood	7.4479	$345.00	7.4293	$354.00
29	Lauderhill	7.9998	$660.00	7.4998	$660.00
30	West Park	8.2000	$500.52	7.9000	$500.52
31	Pembroke Park	8.5000	$0.00	8.5000	$0.00
32	Lauderdale Lakes	8.6000	$333.84	8.6000	$333.84

BUDGET SUMMARY

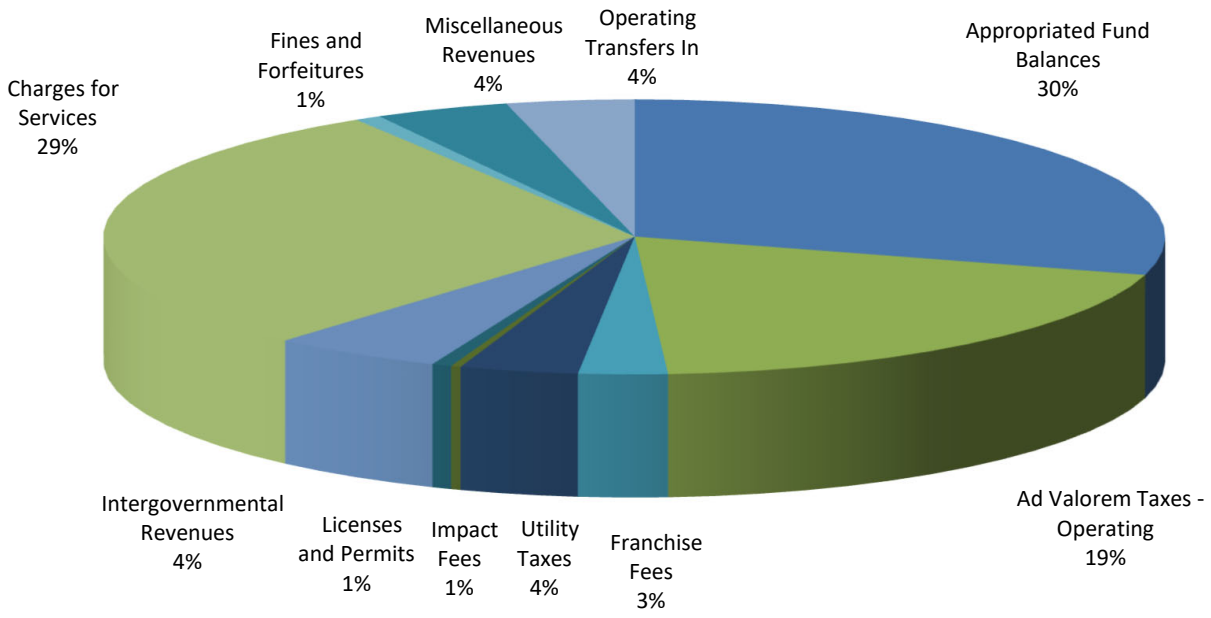
The ADOPTED Operating Budget Expenditures of the City of Coconut Creek are 7% More Than Last Year s Total Operating Expenditures.

	Millage Rate Per $1000	General Fund	Special Revenue Funds	Debt Service Funds	Capital Projects Funds	Enterprise Funds	Total All Funds
Estimated Revenues:							
Ad Valorem Taxes - Operating	**6.8988**	$42,534,030	$0	$0	$0	$0	$42,534,030
Franchise Fees/Utility Taxes		13,621,020	-	-	-	-	13,621,020
Licenses and Permits		1,344,690	-	-	-	-	1,344,690
Intergovernmental Revenues		7,218,120	4,219,830	-	-	-	11,437,950
Charges for Services		26,133,070	7,851,460	-	-	30,874,260	64,858,790
Fines and Forfeitures		1,713,170	-	-	-	-	1,713,170
Special Assessments		-	-	-	-	-	-
Impact Fees		-	81,600	-	99,640	402,500	583,740
Loan Proceeds		-	-	-	-	-	-
Miscellaneous Revenues		3,810,650	760,000	-	2,590,000	1,780,000	8,940,650
Sale of Land		-	-	-	-		-
Total Estimated Revenues		**$ 96,374,750**	**$ 12,912,890**	**$ -**	**$ 2,689,640**	**$ 33,056,760**	**$ 145,034,040**
Operating Transfers In		1,430,000	-	2,470,210	4,667,350	-	8,567,560
Appropriated Fund Balances/Retained Earnings		30,500,000	15,971,630	70,000	5,100,690	12,648,140	64,290,460
TOTAL ESTIMATED REVENUES & BALANCES		**$ 128,304,750**	**$ 28,884,520**	**$ 2,540,210**	**$ 12,457,680**	**$ 45,704,900**	**$ 217,892,060**
Expenditures/Expenses:							
City Commission/City Attorney		$3,928,890	$0	$0	$0	$0	$3,928,890
City Manager		3,118,600	-	-	-	-	3,118,600
City Clerk		1,138,860	-	-	-	-	1,138,860
Sustainable Development		5,898,500	2,031,600	-	-	-	7,930,100
Public Works		11,361,200	1,192,260	-	-	-	12,553,460
Parks and Recreation		7,219,830	-	-	-	-	7,219,830
Utilities, Streets and Engineering		956,880	1,446,720	-	-	28,073,850	30,477,450
Information Technology		3,799,160	-	-	-	-	3,799,160
Insurance Services/Risk Management		3,941,900	-	-	-	-	3,941,900
Finance and Administrative Services		3,456,440	-	-	-	2,133,670	5,590,110
Human Resources		2,343,800	-	-	-	-	2,343,800
Police		36,314,630	-	-	-	-	36,314,630
Fire Rescue		17,537,340	204,760	-	-	-	17,742,100
Non-Departmental		621,370	21,320	-	-	-	642,690
Debt Service		-	-	2,470,210	-	-	2,470,210
Total Expenditures		**$ 101,637,400**	**$ 4,896,660**	**$ 2,470,210**	**$ -**	**$ 30,207,520**	**$ 139,211,790**
Operating Transfers Out		4,667,350	3,890,210	-	10,000	-	8,567,560
Capital Improvement Program		-	7,020,830	-	8,512,520	7,384,690	22,918,040
Contingency and Reserves		22,000,000	13,076,820	70,000	3,935,160	8,112,690	47,194,670
TOTAL EXPENDITURES & BALANCES		**$ 128,304,750**	**$ 28,884,520**	**$ 2,540,210**	**$ 12,457,680**	**$ 45,704,900**	**$ 217,892,060**

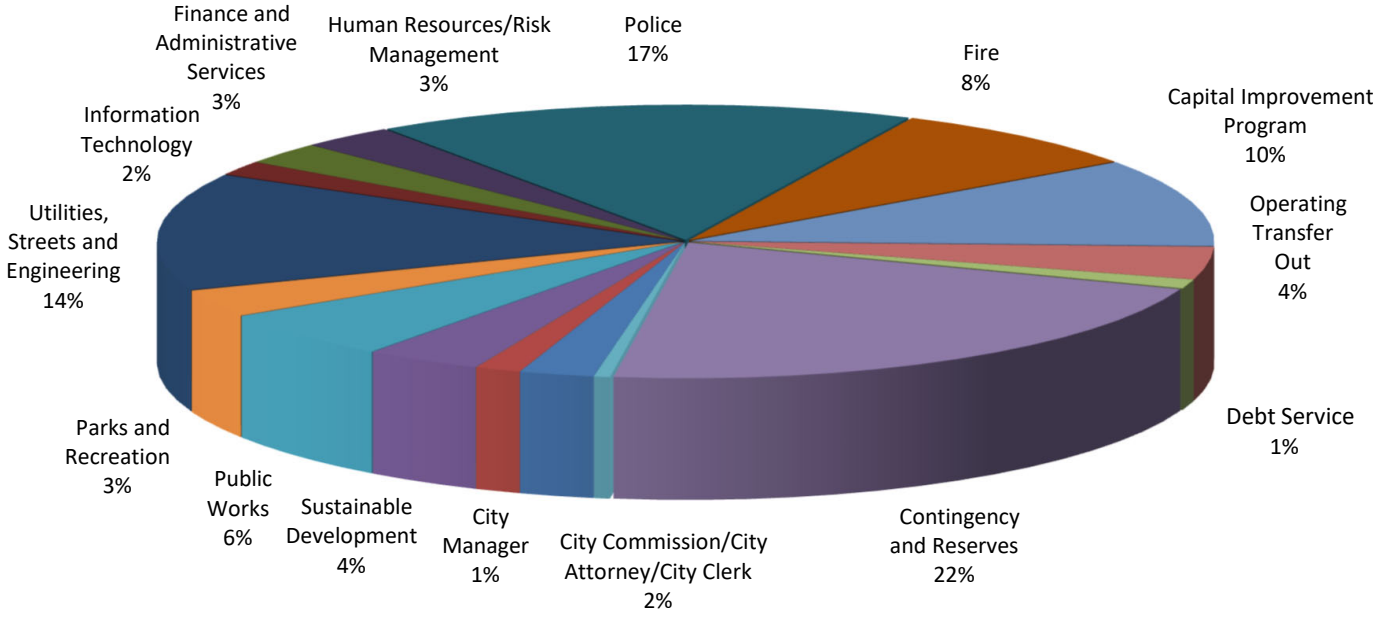
BUDGET SUMMARY (ALL FUNDS)

$217,892,060

Revenues by Source



Expenditures by Department



FUND SUMMARIES

	FY24 ACTUAL	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET	$ INCREASE (DECREASE)
GOVERNMENTAL FUNDS				
GENERAL FUND (01)-MAJOR FUND				
Means of Financing				
Property Taxes	$35,413,248	$40,047,020	$42,534,030	$2,487,010
Franchise Fees	5,760,346	6,295,300	5,855,950	(439,350)
Utility Taxes	7,757,930	8,608,190	7,765,070	(843,120)
Licenses/ Permits	2,661,192	3,037,660	1,344,690	(1,692,970)
Intergovernmental Revenues	7,292,498	8,818,860	7,218,120	(1,600,740)
Charges for Services	22,295,375	26,754,750	26,133,070	(621,680)
Fines and Forfeitures	333,041	1,716,530	1,713,170	(3,360)
Miscellaneous Revenues	5,707,770	4,336,950	3,810,650	(526,300)
Transfer In Community Imp. Fund	486,234	456,550	420,000	(36,550)
Transfer In Seminole Mitigation Fund	1,000,000	1,000,000	1,000,000	-
Transfer In Underground Utility Fund	66,224	65,660	10,000	(55,660)
Transfer In Law Enforce. Trust Fund	100,000	-	-	-
Appropriated Fund Balance	-	30,500,000	30,500,000	-
	$88,873,858	**$131,637,470**	**$128,304,750**	**($3,332,720)**
Estimated Requirements				
Personal Services	$62,283,567	$72,214,260	$77,351,640	$5,137,380
Operating Expenses	16,676,255	20,770,380	22,901,340	2,130,960
Capital Outlay	1,067,800	1,829,000	766,510	(1,062,490)
Non-Operating Expenses	239,228	719,410	617,910	(101,500)
Transfer Out Capital Improvement Fund	5,135,650	13,229,890	4,667,350	(8,562,540)
Contingency	-	2,374,530	1,500,000	(874,530)
Resources Available	-	20,500,000	20,500,000	-
	$85,402,501	**$131,637,470**	**$128,304,750**	**($3,332,720)**
STREET CONSTRUCTION AND MAINTENANCE FUND (11)				
Means of Financing				
Intergovernmental Revenues	$1,863,608	$1,998,790	$1,867,350	($131,440)
Miscellaneous Revenues	53,252	30,000	20,000	(10,000)
Appropriated Fund Balance	-	700,000	411,630	(288,370)
	$1,916,860	**$2,728,790**	**$2,298,980**	**($429,810)**
Estimated Requirements				
Personal Services	$619,988	$1,062,050	$769,910	($292,140)
Operating Expenses	1,287,254	1,516,680	1,469,070	(47,610)
Capital Outlay	-	100,000	60,000	(40,000)
Resources Available	-	50,060	-	(50,060)
	$1,907,242	**$2,728,790**	**$2,298,980**	**($429,810)**
Capital Improvement Program	124,305	-	-	-
	$2,031,547	**$2,728,790**	**$2,298,980**	**($429,810)**

FUND SUMMARIES

	FY24 ACTUAL	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET	$ INCREASE (DECREASE)
GOVERNMENTAL FUNDS - continued				
TRANSPORTATION SURTAX FUND (12)				
Means of Financing				
Intergovernmental Revenues	$225,602	$2,424,400	$1,786,400	($638,000)
	$225,602	**$2,424,400**	**$1,786,400**	**($638,000)**
Capital Improvement Program	$290,017	$2,424,400	$1,786,400	($638,000)
	$290,017	**$2,424,400**	**$1,786,400**	**($638,000)**
COMMUNITY IMPROVEMENT FUND (14)-MAJOR FUND				
Means of Financing				
Charges for Services	$4,040,675	$4,230,860	$4,383,220	$152,360
Miscellaneous Revenues	552,468	456,550	420,000	(36,550)
Appropriated Fund Balance	-	9,200,000	11,075,000	1,875,000
	$4,593,143	**$13,887,410**	**$15,878,220**	**$1,990,810**
Estimated Requirements				
Operating Expenses	$60,444	$332,000	$335,000	$3,000
Transfer Out General Fund	486,234	456,550	420,000	(36,550)
Transfer Out Debt Service Fund	2,466,555	2,471,370	2,470,210	(1,160)
Resources Available	-	10,627,490	12,653,010	2,025,520
	$3,013,233	**$13,887,410**	**$15,878,220**	**$1,990,810**
AFFORDABLE HOUSING FUND (15)				
Means of Financing				
Impact Fees	$71,406	$159,700	$81,600	($78,100)
Miscellaneous Revenue	83,449	68,790	50,000	(18,790)
Appropriated Fund Balance	-	1,450,000	1,565,000	115,000
	$154,854	**$1,678,490**	**$1,696,600**	**$18,110**
Estimated Requirements				
Non-operating Expenses	$0	$1,678,490	$1,696,600	$18,110
	$0	**$1,678,490**	**$1,696,600**	**$18,110**
COMMUNITY DEVELOPMENT BLOCK GRANT FUND (16)-MAJOR FUND				
Means of Financing				
Intergovernmental Revenues	$0	$200,000	$0	($200,000)
	$0	**$200,000**	**$0**	**($200,000)**
Estimated Requirements				
Operating Expenses	$54,060	$0	$0	$0
	$54,060	**$0**	**$0**	**$0**
Capital Improvement Program	-	200,000	-	(200,000)
	$54,060	**$200,000**	**$0**	**($200,000)**

FUND SUMMARIES

	FY24 ACTUAL	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET	$ INCREASE (DECREASE)
GOVERNMENTAL FUNDS - continued				
SEMINOLE MITIGATION FUND (18)				
Means of Financing				
Charges for Services	$3,193,313	$3,357,550	$3,468,240	$110,690
Miscellaneous Revenue	350,795	285,270	270,000	(15,270)
Appropriated Fund Balance	-	950,000	2,800,000	1,850,000
	$3,544,108	**$4,592,820**	**$6,538,240**	**$1,945,420**
Estimated Requirements				
Transfer Out General Fund	$1,000,000	$1,000,000	$1,000,000	$0
Resources Available	-	2,659,500	423,810	(2,235,690)
	$1,000,000	**$3,659,500**	**$1,423,810**	**($2,235,690)**
Capital Improvement Program	1,143,084	933,320	5,114,430	4,181,110
	$2,143,084	**$4,592,820**	**$6,538,240**	**$1,945,420**
DEBT SERVICE/CAPITAL IMPROVEMENT REVENUE BONDS FUND (21)				
Means of Financing				
Miscellaneous Revenues	$4,113	$0	$0	$0
Transfer In Community Improv. Fund	2,466,555	2,471,370	2,470,210	(1,160)
Appropriated Fund Balance	-	70,000	70,000	-
	$2,470,668	**$2,541,370**	**$2,540,210**	**($1,160)**
Estimated Requirements				
Debt Service	$2,466,555	$2,471,370	$2,470,210	($1,160)
Resources Available	-	70,000	70,000	-
	$2,466,555	**$2,541,370**	**$2,540,210**	**($1,160)**
PARKS IMPROVEMENT FUND (31)				
Means of Financing				
Impact Fees	$0	$10,000	$30,000	$20,000
Miscellaneous Revenues	3,874	-	-	-
Appropriated Fund Balance	-	65,000	65,000	-
	$3,874	**$75,000**	**$95,000**	**$20,000**
Estimated Requirements				
Resources Available	$0	$75,000	$95,000	$20,000
	$0	**$75,000**	**$95,000**	**$20,000**
CAPITAL PROJECTS FINANCING FUND (32)-MAJOR FUND				
Means of Financing				
Miscellaneous Revenues	$450,611	$300,000	$210,000	($90,000)
Appropriated Fund Balance	-	700,000	70,000	(630,000)
	$450,611	**$1,000,000**	**$280,000**	**($720,000)**
Estimated Requirements				
Resources Available	$0	$280,000	$49,000	($231,000)
	$0	**$280,000**	**$49,000**	**($231,000)**
Capital Improvement Program	1,818,566	720,000	231,000	(489,000)
	$1,818,566	**$1,000,000**	**$280,000**	**($720,000)**

FUND SUMMARIES

	FY24 ACTUAL	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET	$ INCREASE (DECREASE)
GOVERNMENTAL FUNDS - continued				
2009 CAPITAL PROJECTS FUND (33)-MAJOR FUND				
Means of Financing				
Miscellaneous Revenues	$0	$10,770	$0	($10,770)
Appropriated Fund Balance	-	140,000	110,000	(30,000)
	$0	**$150,770**	**$110,000**	**($40,770)**
Estimated Requirements				
Resources Available	$0	$90,770	$110,000	$19,230
	$0	**$90,770**	**$110,000**	**$19,230**
Capital Improvement Program	0	60,000	-	(60,000)
	$0	**$150,770**	**$110,000**	**($40,770)**
UTILITY UNDERGROUND FUND (35)				
Means of Financing				
Miscellaneous Revenues	$79,644	$65,660	$10,000	($55,660)
Appropriated Fund Balance	-	100,000	100,000	-
	$79,644	**$165,660**	**$110,000**	**($55,660)**
Estimated Requirements				
Transfer Out General Fund	$66,224	$65,660	$10,000	($55,660)
Resources Available	-	100,000	100,000	-
	$66,224	**$165,660**	**$110,000**	**($55,660)**
Capital Improvement Program	32,810	-	-	-
	$99,034	**$165,660**	**$110,000**	**($55,660)**
PUBLIC SAFETY FUND (36)				
Means of Financing				
Impact Fees	$248,841	$812,910	$69,640	($743,270)
Miscellaneous Revenues	77,608	63,860	60,000	(3,860)
Appropriated Fund Balance	-	1,450,000	1,700,000	250,000
	$326,449	**$2,326,770**	**$1,829,640**	**($497,130)**
Estimated Requirements				
Capital Outlay	$0	$0	$0	$0
Resources Available	-	2,326,770	1,829,640	(497,130)
	$0	**$2,326,770**	**$1,829,640**	**($497,130)**

FUND SUMMARIES

	FY24 ACTUAL	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET	$ INCREASE (DECREASE)
GOVERNMENTAL FUNDS - continued				
CAPITAL IMPROVEMENT PROGRAM FUND (39)-MAJOR FUND				
Means of Financing				
Miscellaneous Revenues	$963,693	$500,000	$2,310,000	$1,810,000
Transfer In General Fund	5,135,650	13,229,890	4,667,350	(8,562,540)
Appropriated Fund Balance	-	650,000	3,055,690	2,405,690
	$6,099,343	**$14,379,890**	**$10,033,040**	**($4,346,850)**
Estimated Requirements				
Resources Available	$0	$6,977,510	$1,751,520	($5,225,990)
	$0	**$6,977,510**	**$1,751,520**	**($5,225,990)**
Capital Improvement Program	3,730,578	7,402,380	8,281,520	879,140
	$3,730,578	**$14,379,890**	**$10,033,040**	**($4,346,850)**
GENERAL TRUST FUND (61)-MAJOR FUND				
Means of Financing				
Appropriated Fund Balance	$0	$250,000	$120,000	($130,000)
	$0	**$250,000**	**$120,000**	**($130,000)**
Estimated Requirements				
Operating Expenses	$84,612	$0	$0	$0
Capital Improvement Program	-	250,000	120,000	(130,000)
	$84,612	**$250,000**	**$120,000**	**($130,000)**
FEDERAL LAW ENFORCEMENT TRUST FUND (62)				
Means of Financing				
Miscellaneous Revenues	$197,491	$0	$0	$0
Appropriated Fund Balance	-	48,000	-	(48,000)
	$197,491	**$48,000**	**$0**	**($48,000)**
Estimated Requirements				
Capital Outlay	$134,639	$48,000	$0	($48,000)
Transfer Out General Fund	100,000	-	-	-
	$234,639	**$48,000**	**$0**	**($48,000)**
GRANTS FUND (65)-MAJOR FUND				
Means of Financing				
Intergovernmental Revenues	$913,455	$0	$566,080	$566,080
	$913,455	**$0**	**$566,080**	**$566,080**
Estimated Requirements				
Operating Expenses	$297,374	$0	$21,320	$21,320
Capital Outlay	324,958	-	$544,760	544,760
	$622,331	**$0**	**$566,080**	**$566,080**

FUND SUMMARIES

	FY24 ACTUAL	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET	$ INCREASE (DECREASE)
ENTERPRISE FUNDS				
WATER AND WASTEWATER FUND (41)-MAJOR FUND				
Means of Financing				
Intergovernmental Revenue	$0	$75,000	$0	($75,000)
Charges for Services	24,324,243	24,420,200	28,457,900	4,037,700
Miscellaneous Revenues	2,392,821	1,800,000	1,420,000	(380,000)
Appropriated Retained Earnings	-	5,722,250	6,548,140	825,890
	$26,717,063	**$32,017,450**	**$36,426,040**	**$4,408,590**
Estimated Requirements				
Personal Services	$3,683,516	$5,041,120	$5,227,730	$186,610
Operating Expenses	20,209,170	20,437,490	22,348,500	1,911,010
Capital Outlay	(2,937,361)	-	-	-
Non-operating Expenses	94,335	97,000	101,850	4,850
Reserves for Renewal and Replacement	-	1,396,840	1,435,770	38,930
Contingency	-	1,000,000	1,000,000	-
	$21,049,660	**$27,972,450**	**$30,113,850**	**$2,141,400**
Capital Improvement Program	3,151,802	4,045,000	6,312,190	2,267,190
	$24,201,462	**$32,017,450**	**$36,426,040**	**$4,408,590**
WATER/SEWER CAPITAL IMPROVEMENT FUND (42)				
Means of Financing				
Impact Fees	$43,933	$2,640,000	$402,500	($2,237,500)
Miscellaneous Revenues	971,091	162,090	80,000	(82,090)
Appropriated Retained Earnings	-	875,000	-	(875,000)
	$1,015,024	**$3,677,090**	**$482,500**	**($3,194,590)**
Estimated Requirements				
Operating Expenses	$627,877	$0	$0	$0
Resources Available	-	1,977,090	482,500	(1,494,590)
	$627,877	**$1,977,090**	**$482,500**	**($1,494,590)**
Capital Improvement Program	-	1,700,000	-	(1,700,000)
	$627,877	**$3,677,090**	**$482,500**	**($3,194,590)**
STORMWATER MANAGEMENT FUND (45)-MAJOR FUND				
Means of Financing				
Charges for Services	$2,312,707	$2,364,210	$2,416,360	$52,150
Miscellaneous Revenues	412,073	337,590	280,000	(57,590)
Appropriated Retained Earnings	-	6,225,000	6,100,000	(125,000)
	$2,724,780	**$8,926,800**	**$8,796,360**	**($130,440)**
Estimated Requirements				
Personal Services	$589,609	$892,910	$957,790	$64,880
Operating Expenses	834,413	897,380	771,650	(125,730)
Capital Outlay	(405,464)	-	800,000	800,000
Resources Available	-	5,350,730	5,194,420	(156,310)
	$1,018,558	**$7,141,020**	**$7,723,860**	**$582,840**
Capital Improvement Program	405,464	1,785,780	1,072,500	(713,280)
	$1,424,022	**$8,926,800**	**$8,796,360**	**($130,440)**

FUND SUMMARIES

	FY24 ACTUAL	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET	$ INCREASE (DECREASE)
Major Funds* (Aggregate)				
Means of Financing				
Property Taxes	$35,413,248	$40,047,020	$42,534,030	$2,487,010
Franchise Fees	5,760,346	6,295,300	5,855,950	(439,350)
Utility Taxes	7,757,930	8,608,190	7,765,070	(843,120)
Licenses/Permits	2,661,192	3,037,660	1,344,690	(1,692,970)
Intergovernmental Revenues	10,295,163	13,317,050	7,784,200	(5,532,850)
Charges for Services	52,972,999	57,770,020	61,390,550	3,620,530
Fines and Forfeitures	333,041	1,716,530	1,713,170	(3,360)
Impact Fees	248,841	812,910	-	(812,910)
Miscellaneous Revenues	10,610,295	7,835,720	8,450,650	614,930
Transfers In	6,788,108	14,752,100	6,097,350	(8,654,750)
Appropriated Fund Balance	-	55,287,250	57,578,830	2,291,580
	$132,841,163	**$209,479,750**	**$200,514,490**	**($8,965,260)**
Estimated Requirements				
Personal Services	$67,176,681	$79,210,340	$83,537,160	$4,326,820
Operating Expenses	39,695,413	43,953,930	46,377,810	2,423,880
Capital Outlay	(1,950,067)	1,929,000	2,111,270	182,270
Non-operating Expenses	333,563	816,410	719,760	(96,650)
Transfers Out	8,088,439	16,157,810	7,557,560	(8,600,250)
Contingency	-	3,374,530	2,500,000	(874,530)
Resources Available/Reserves	-	47,600,170	41,693,720	(5,906,450)
	$113,344,028	**$193,042,190**	**$184,497,280**	**($8,544,910)**
Capital Improvement Program	9,520,732	16,437,560	16,017,210	(420,350)
	$122,864,760	**$209,479,750**	**$200,514,490**	**($8,965,260)**

* The Major Funds consist of the General Fund (01), the Community Improvement Fund (14), the Community Development Block Grant Fund (16), the Capital Projects Financing Fund (32), the 2009 Capital Projects Fund (33), the Capital Improvement Program Fund (39), the Water and Wastewater Fund (41), the Stormwater Management Fund (45), the General Trust Fund (61), and the Grants Fund (65).

FUND SUMMARIES

	FY24 ACTUAL	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET	$ INCREASE (DECREASE)
Other Funds* (Aggregate)				
Means of Financing				
Intergovernmental Revenues	$0	$200,000	$3,653,750	$3,453,750
Charges for Services	3,193,313	3,357,550	3,468,240	110,690
Impact Fees	115,339	2,809,700	583,740	(2,225,960)
Miscellaneous Revenues	1,690,457	581,810	490,000	(91,810)
Transfers In	2,466,555	2,471,370	2,470,210	(1,160)
Appropriated Fund Balance	-	3,808,000	6,711,630	2,903,630
	$7,465,665	**$13,228,430**	**$17,377,570**	**$4,149,140**
Estimated Requirements				
Personal Services	$0	$0	$769,910	$769,910
Operating Expenses	$436,045	$0	$1,469,070	$1,469,070
Capital Outlay	134,639	48,000	60,000	12,000
Non-operating Expenses	-	1,678,490	1,696,600	18,110
Transfers Out	1,166,224	1,065,660	1,010,000	(55,660)
Debt Service	2,466,555	2,471,370	2,470,210	(1,160)
Resources Available	-	4,881,590	3,000,950	(1,880,640)
	$4,203,462	**$10,145,110**	**$10,476,740**	**$331,630**
Capital Improvement Program	1,175,894	3,083,320	6,900,830	3,817,510
	$5,379,357	**$13,228,430**	**$17,377,570**	**$4,149,140**

* Other Funds consist of all Special Revenue Funds (except the Community Improvement Fund and the Grants Fund), the Street Construction and Maintenance Fund (11), the Transportation Surtax Fund (12), the Debt Service Fund (21), Parks Improvement Fund (31), Utility Undergrounding Fund (35), the Public Safety Fund (36), and the Water/Sewer Capital Improvement Fund (42).

FUND SUMMARIES

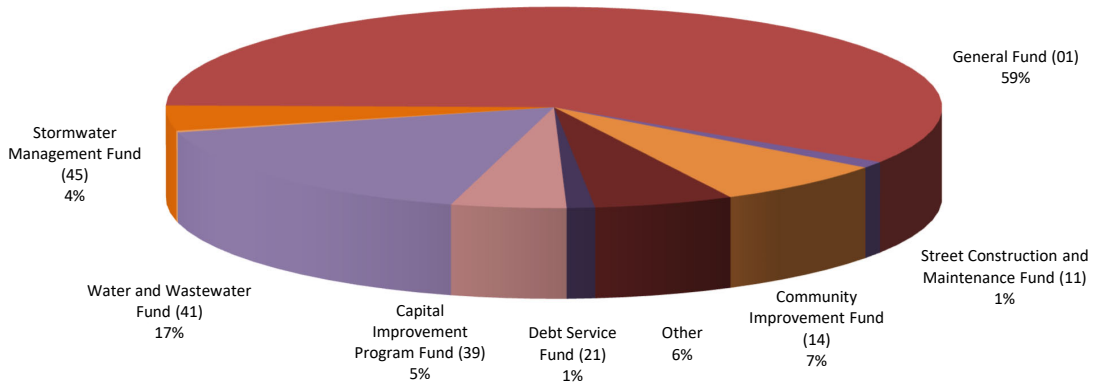
	FY24 ACTUAL	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET	$ INCREASE (DECREASE)
All Funds				
Means of Financing				
Property Taxes	$35,413,248	$40,047,020	$42,534,030	$2,487,010
Franchise Fees	5,760,346	6,295,300	5,855,950	(439,350)
Utility Taxes	7,757,930	8,608,190	7,765,070	(843,120)
Licenses/Permits	2,661,192	3,037,660	1,344,690	(1,692,970)
Intergovernmental Revenues	10,295,163	13,517,050	11,437,950	(2,079,100)
Charges for Services	56,166,312	61,127,570	64,858,790	3,731,220
Fines and Forfeitures	333,041	1,716,530	1,713,170	(3,360)
Impact Fees	364,180	3,622,610	583,740	(3,038,870)
Miscellaneous Revenues	12,300,752	8,417,530	8,940,650	523,120
Transfers In	9,254,663	17,223,470	8,567,560	(8,655,910)
Appropriated Fund Balance	-	59,095,250	64,290,460	5,195,210
	$140,306,825	**$222,708,180**	**$217,892,060**	**($4,816,120)**
Estimated Requirements				
Personal Services	$67,176,681	$79,210,340	$84,307,070	$5,096,730
Operating Expenses	40,131,458	43,953,930	47,846,880	3,892,950
Capital Outlay	(1,815,428)	1,977,000	2,171,270	194,270
Non-operating Expenses	333,563	2,494,900	2,416,360	(78,540)
Transfers Out	9,254,663	17,223,470	8,567,560	(8,655,910)
Debt Service	2,466,555	2,471,370	2,470,210	(1,160)
Contingency	-	3,374,530	2,500,000	(874,530)
Resources Available	-	52,481,760	44,694,670	(7,787,090)
	$117,547,494	**$203,187,300**	**$194,974,020**	**($8,213,280)**
Capital Improvement Program	10,696,627	19,520,880	22,918,040	3,397,160
	$128,244,120	**$222,708,180**	**$217,892,060**	**($4,816,120)**

SUMMARY OF BUDGETED FUNDS

$217,892,060

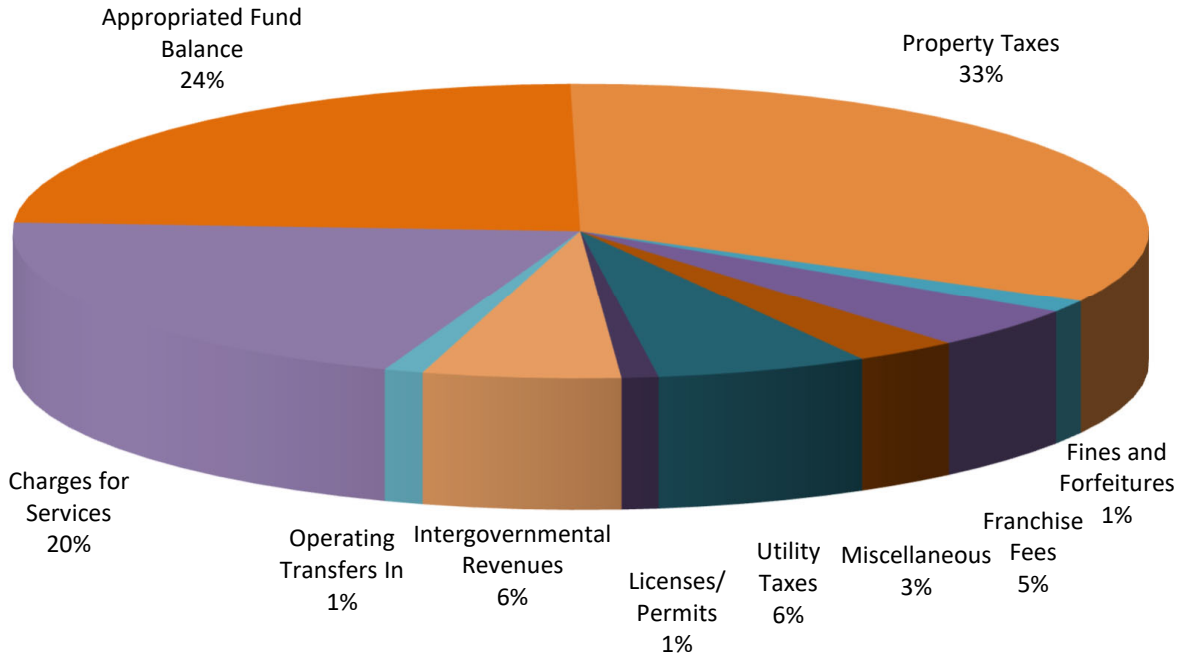
	FY25 ADOPTED BUDGET	PERCENT of TOTAL	FY26 ADOPTED BUDGET	PERCENT of TOTAL	DOLLAR CHANGE	PERCENT CHANGE
General Fund (01)	$131,637,470	59.1%	$128,304,750	58.9%	($3,332,720)	-2.5%
Street Construction and Maintenance Fund (11)	2,728,790	1.2%	2,298,980	1.1%	(429,810)	-15.8%
Transportation Surtax Fund (12)	2,424,400	1.1%	1,786,400	0.8%	(638,000)	-26.3%
Community Improvement Fund (14)	13,887,410	6.2%	15,878,220	7.3%	1,990,810	14.3%
Affordable Housing Fund (15)	1,678,490	0.8%	1,696,600	0.8%	18,110	1.1%
Community Development Block Grant Fund (16)	200,000	0.1%	-	0.0%	(200,000)	-100.0%
Seminole Mitigation Fund (18)	4,592,820	2.1%	6,538,240	3.0%	1,945,420	42.4%
Debt Service Fund (21)	2,541,370	1.1%	2,540,210	1.2%	(1,160)	0.0%
Parks Improvement Fund (31)	75,000	0.0%	95,000	0.0%	20,000	26.7%
Capital Projects Financing Fund (32)	1,000,000	0.4%	280,000	0.1%	(720,000)	-72.0%
2009 Capital Projects Fund (33)	150,770	0.1%	110,000	0.1%	(40,770)	-27.0%
Utility Underground Fund (35)	165,660	0.1%	110,000	0.1%	(55,660)	-33.6%
Public Safety Fund (36)	2,326,770	1.0%	1,829,640	0.8%	(497,130)	-21.4%
Capital Improvement Program Fund (39)	14,379,890	6.5%	10,033,040	4.6%	(4,346,850)	-30.2%
General Trust Fund (61)	250,000	0.1%	120,000	0.1%	(130,000)	-52.0%
Federal Law Enforcement Trust Fund (62)	48,000	0.0%	-	0.0%	(48,000)	-100.0%
Grants Fund (65)	-	0.0%	566,080	0.3%	566,080	100.0%
Water and Wastewater Fund (41)	32,017,450	14.4%	36,426,040	16.7%	4,408,590	13.8%
Water/Sewer Capital Improvement Fund (42)	3,677,090	1.7%	482,500	0.2%	(3,194,590)	-86.9%
Stormwater Management Fund (45)	8,926,800	4.0%	8,796,360	4.0%	(130,440)	-1.5%
TOTAL	**$222,708,180**	**100.0%**	**$217,892,060**	**100.0%**	**($4,816,120)**	**-2.2%**

FISCAL YEAR 2026 BUDGET BY FUNDS

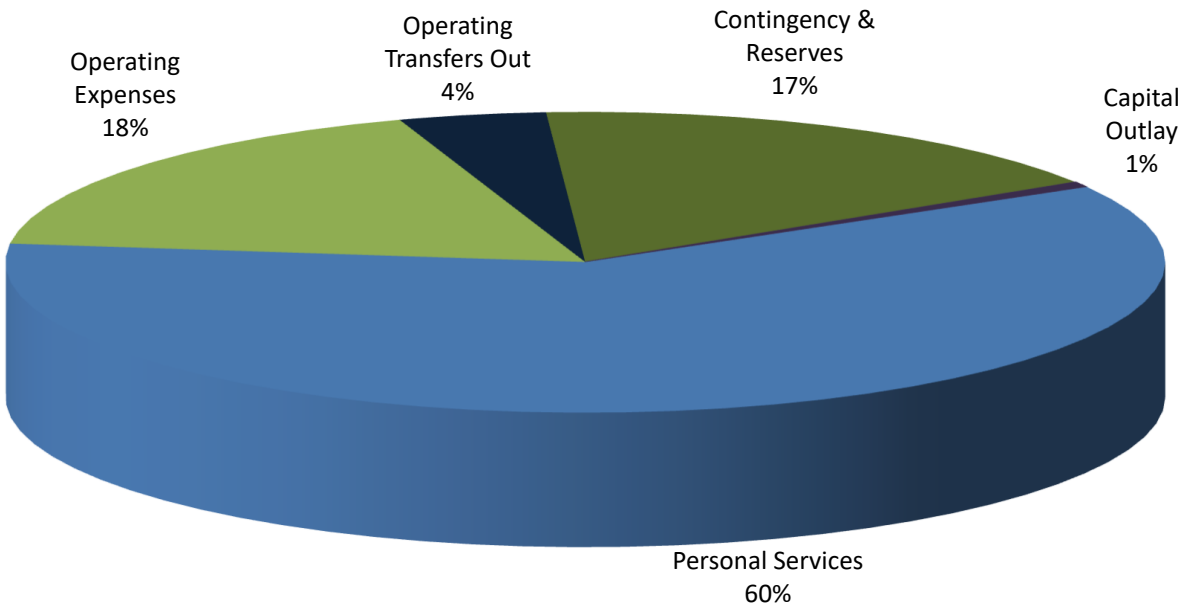


BUDGET OVERVIEW - GENERAL FUND
$128,304,750

REVENUE BY SOURCE



EXPENDITURES BY CATEGORY



BUDGET OVERVIEW - GENERAL FUND

General Fund (01)

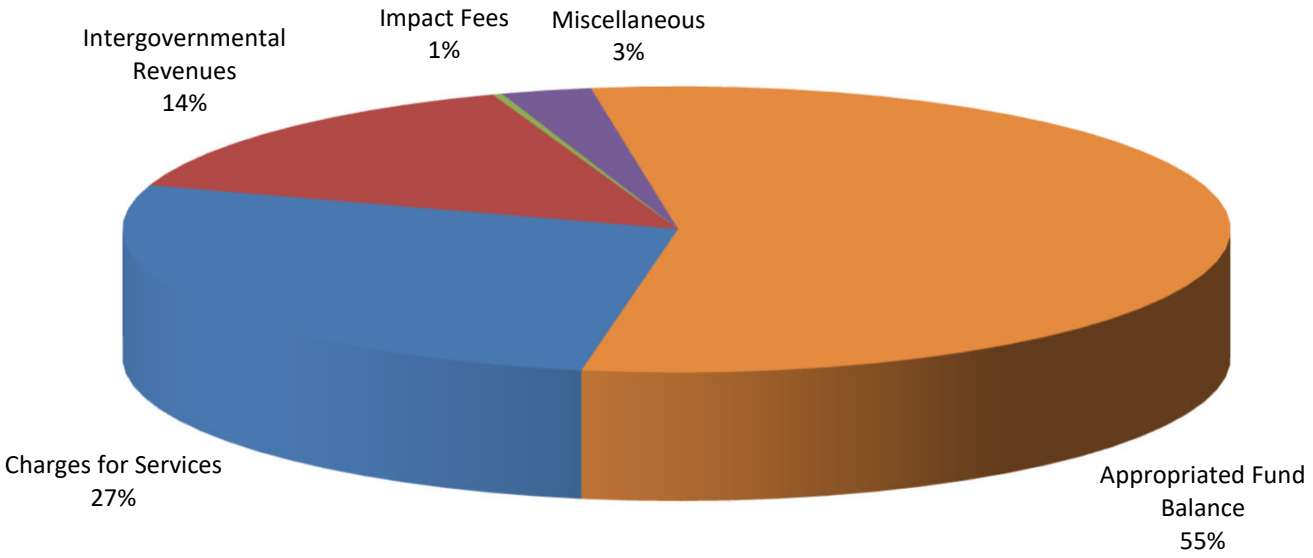
	ADOPTED Budget FY25	ADOPTED Budget FY26	$ Change	% Change
Total Cost	$131,637,470	$128,304,750	($3,332,720)	-2.5%

MAJOR VARIANCES	
INCREASES	
$5,137,380	Increase in Personal Services costs related to workforce changes, and salary, retirement, health insurance, and pay-for-performance adjustments
$1,503,750	Increases in operating costs primarily related to Outside Legal Counsel for pending lawsuits
$214,040	Increase in contractual costs associated with E-911 communication services contract with the City of Coral Springs
$158,270	Increase in contractual costs associated with the deployment of Office365 and other security related software
$137,510	Increase in professional and contractual service fees associated with the AMI deployment
$117,390	Increase in landscape maintenance contract costs
DECREASES	
($8,562,540)	Decrease in Transfer Out to the Capital Improvement Program
($1,062,490)	Decrease in Capital Outlay due to changes in capital needs from year to year
($874,530)	Decrease in Contingency
($101,500)	Decrease in non-operating costs such as insurance reserves or other services

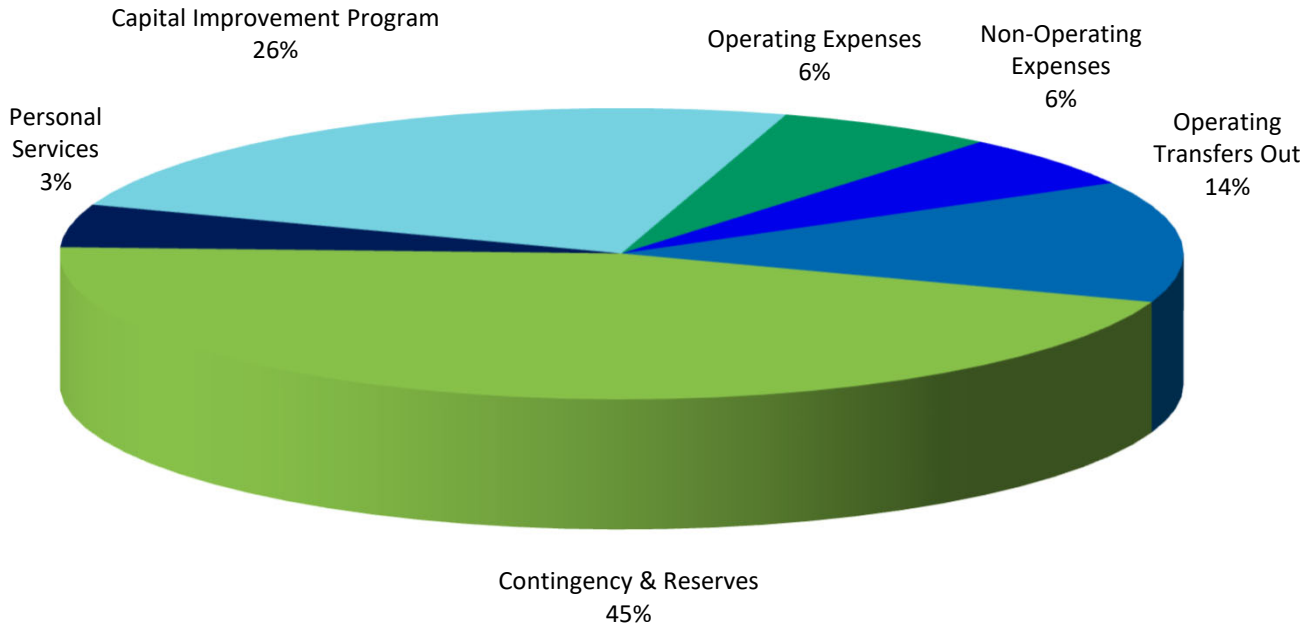
ADOPTED OPERATING MILLAGE FY25	ADOPTED OPERATING MILLAGE FY26	% CHANGE
6.8988	6.8988	0.00%

BUDGET OVERVIEW - SPECIAL REVENUE FUNDS
$28,884,520

REVENUE BY SOURCE



EXPENDITURES BY CATEGORY



BUDGET OVERVIEW - SPECIAL REVENUE FUNDS

Street Construction and Maintenance Fund (11)

	ADOPTED Budget FY25	ADOPTED Budget FY26	$ Change	% Change
Total Cost	$2,728,790	$2,298,980	($429,810)	-15.8%

MAJOR VARIANCES	
DECREASES	
($292,140)	Decrease in Personal Service costs due to the elimination of three vacant bus driver positions as a result of reduced bus routes, offset by salary, health insurance, retirement, and pay-for-performance adjustments
($47,610)	Decrease in operating costs spread across multiple accounts
($40,000)	Decrease in Capital Outlay due to changes in capital needs from year to year
($50,060)	Decrease in Resources Available

Transportation Surtax Fund (12)

	ADOPTED Budget FY25	ADOPTED Budget FY26	$ Change	% Change
Total Cost	$2,424,400	$1,786,400	($638,000)	-26.3%

MAJOR VARIANCES	
DECREASE	
($638,000)	Decrease in Capital Improvement Program

Community Improvement Fund (14)

	ADOPTED Budget FY25	ADOPTED Budget FY26	$ Change	% Change
Total Cost	$13,887,410	$15,878,220	$1,990,810	14.3%

MAJOR VARIANCES	
INCREASES	
$2,025,520	Increase to Resources Available
$3,000	Increase in operating costs spread across multiple accounts
DECREASES	
($36,550)	Decrease in Transfer Out to the General Fund
($1,160)	Decrease in Transfer Out to the Debt Service Fund

Affordable Housing Fund (15)

	ADOPTED Budget FY25	ADOPTED Budget FY26	$ Change	% Change
Total Cost	$1,678,490	$1,696,600	$18,110	1.1%

MAJOR VARIANCES	
INCREASE	
$18,110	Increase in Affordable Housing Program Expenses

BUDGET OVERVIEW - SPECIAL REVENUE FUNDS

General Trust Fund (61)

	ADOPTED Budget FY25	ADOPTED Budget FY26	$ Change	% Change
Total Cost	$250,000	$120,000	($130,000)	-52.0%

MAJOR VARIANCES	
DECREASE	
($130,000)	Decrease to Capital Improvement Program

Law Enforcement Trust Fund (62)

	ADOPTED Budget FY25	ADOPTED Budget FY26	$ Change	% Change
Total Cost	$48,000	$0	($48,000)	-100.0%

MAJOR VARIANCES	
DECREASE	
($48,000)	Decrease in Capital Outlay due to changes in capital needs from year to year

Grants Fund (65)

	ADOPTED Budget FY25	ADOPTED Budget FY26	$ Change	% Change
Total Cost	$0	$566,080	$566,080	100.0%

MAJOR VARIANCES	
INCREASES	
$544,760	Increase in Capital Outlay due to changes in capital needs from year to year
$21,320	Increase in operating expenditures

BUDGET OVERVIEW - SPECIAL REVENUE FUNDS

Community Development Block Grant Fund (16)

	ADOPTED Budget FY25	ADOPTED Budget FY26	$ Change	% Change
Total Cost	$200,000	$0	($200,000)	-100.0%

MAJOR VARIANCES	
DECREASE	
($200,000)	Decrease in Capital Improvement Program

Seminole Mitigation Fund (18)

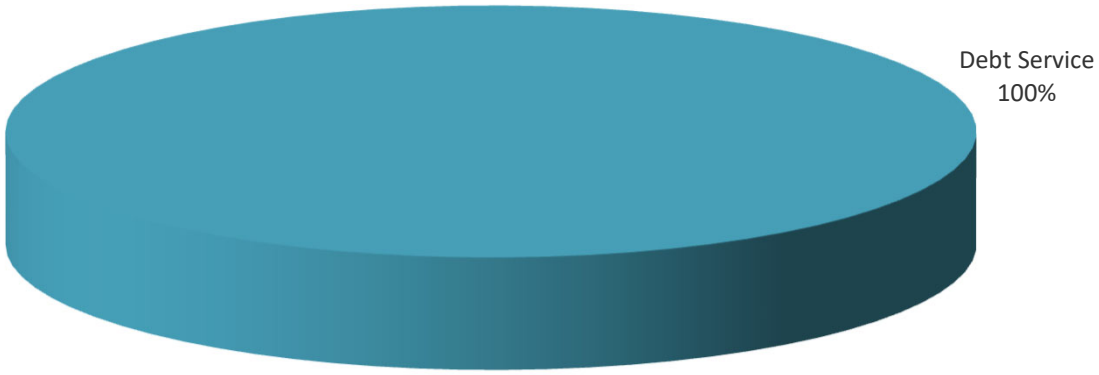
	ADOPTED Budget FY25	ADOPTED Budget FY26	$ Change	% Change
Total Cost	$4,592,820	$6,538,240	$1,945,420	42.4%

MAJOR VARIANCES	
INCREASE	
$4,181,110	Increase in Capital Improvement Program
DECREASE	
($2,235,690)	Decrease in Resources Available

BUDGET OVERVIEW - DEBT SERVICE FUND
$2,540,210

REVENUE BY SOURCE

EXPENDITURES BY CATEGORY



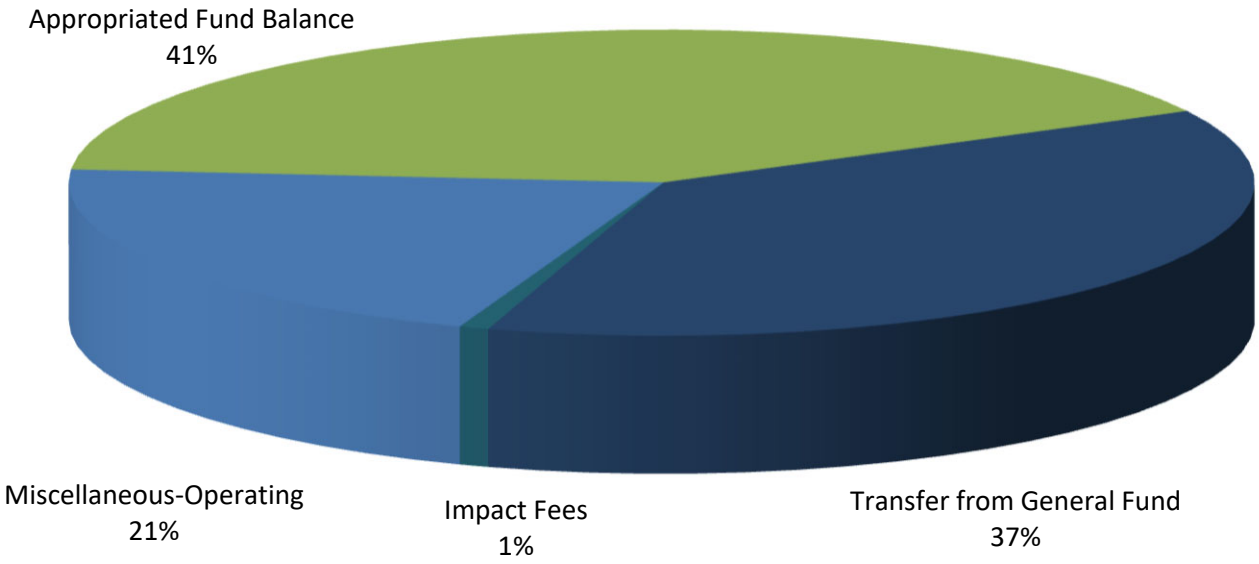
Capital Improvement
Revenue Bonds Fund (21)

	ADOPTED Budget FY25	ADOPTED Budget FY26	$ Change	% Change
Total Cost	$2,541,370	$2,540,210	($1,160)	0.0%

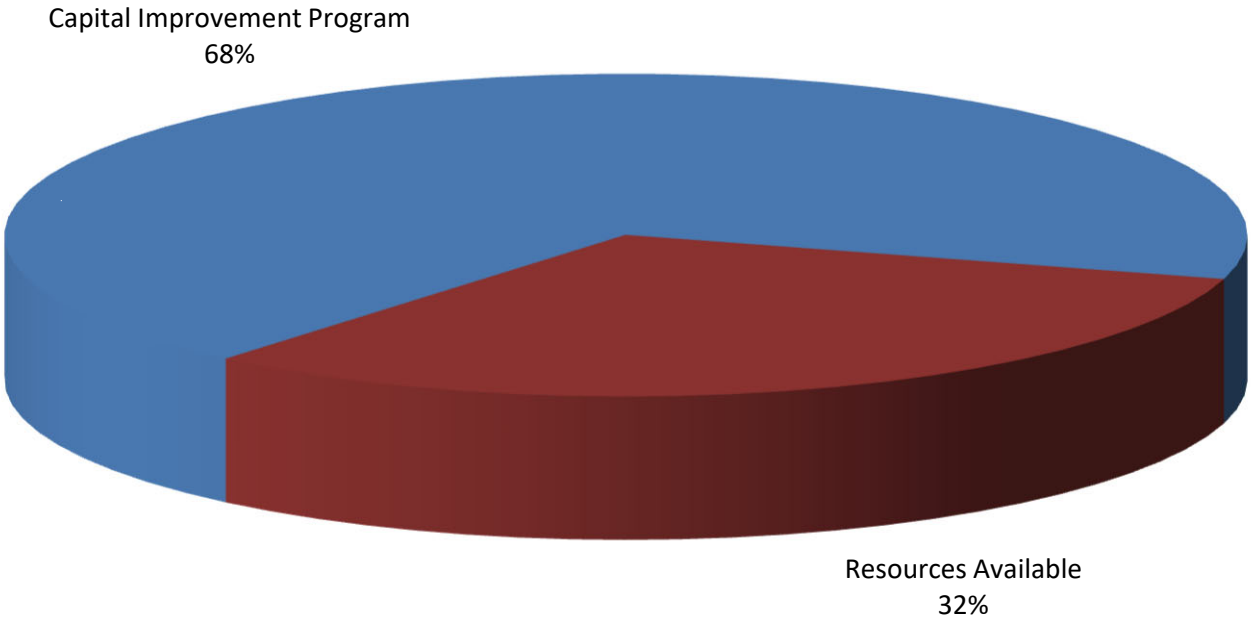
MAJOR VARIANCES	
DECREASE	
($1,160)	Decrease in Debt Service payments

BUDGET OVERVIEW - CAPITAL PROJECTS FUNDS
$12,457,680

REVENUE BY SOURCE



EXPENDITURES BY CATEGORY



BUDGET OVERVIEW - CAPITAL PROJECTS FUNDS

Parks Improvement Fund (31)

	ADOPTED Budget FY25	ADOPTED Budget FY26	$ Change	% Change
Total Cost	$75,000	$95,000	$20,000	26.7%

MAJOR VARIANCES	
INCREASE	
$20,000	Increase in Resources Available

Capital Projects Financing Fund (32)

	ADOPTED Budget FY25	ADOPTED Budget FY26	$ Change	% Change
Total Cost	$1,000,000	$280,000	($720,000)	-72.0%

MAJOR VARIANCES	
DECREASES	
($489,000)	Decrease in Capital Improvement Program
($231,000)	Decrease in Resources Available

2009 Capital Projects Fund (33)

	ADOPTED Budget FY25	ADOPTED Budget FY26	$ Change	% Change
Total Cost	$150,770	$110,000	($40,770)	-27.0%

MAJOR VARIANCES	
INCREASE	
$19,230	Increase in Resources Available
DECREASE	
($60,000)	Decrease in Capital Improvement Program

BUDGET OVERVIEW - CAPITAL PROJECTS FUNDS

Utility Underground Fund (35)

	ADOPTED Budget FY25	ADOPTED Budget FY26	$ Change	% Change
Total Cost	$165,660	$110,000	($55,660)	-33.6%

MAJOR VARIANCES	
DECREASE	
($55,660)	Decrease in Transfer Out to the General Fund

Public Safety Fund (36)

	ADOPTED Budget FY25	ADOPTED Budget FY26	$ Change	% Change
Total Cost	$2,326,770	$1,829,640	($497,130)	-21.4%

MAJOR VARIANCES	
DECREASE	
($497,130)	Decrease in Resources Available

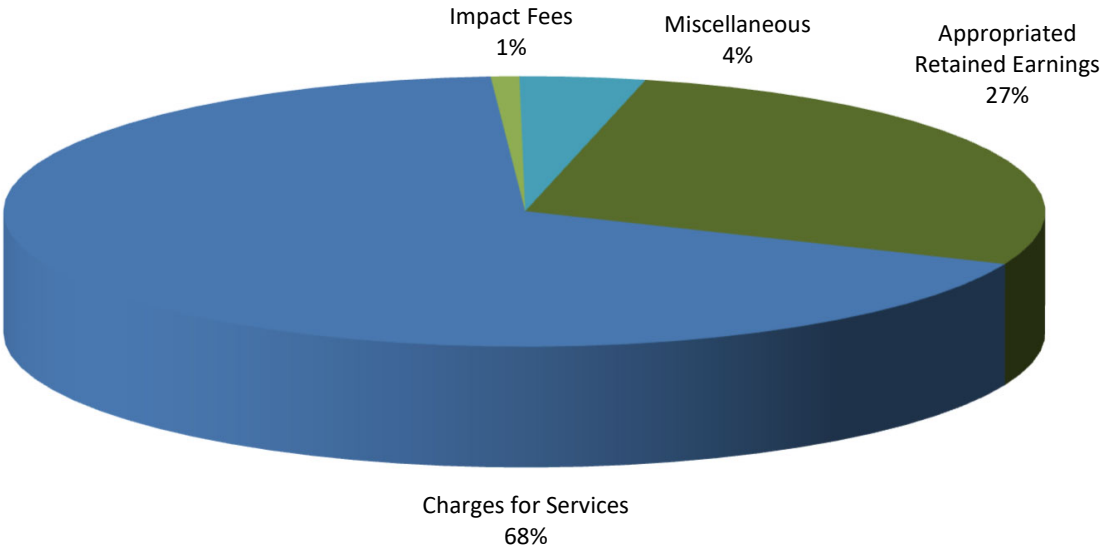
Capital Improvement Program Fund (39)

	ADOPTED Budget FY25	ADOPTED Budget FY26	$ Change	% Change
Total Cost	$14,379,890	$10,033,040	($4,346,850)	-30.2%

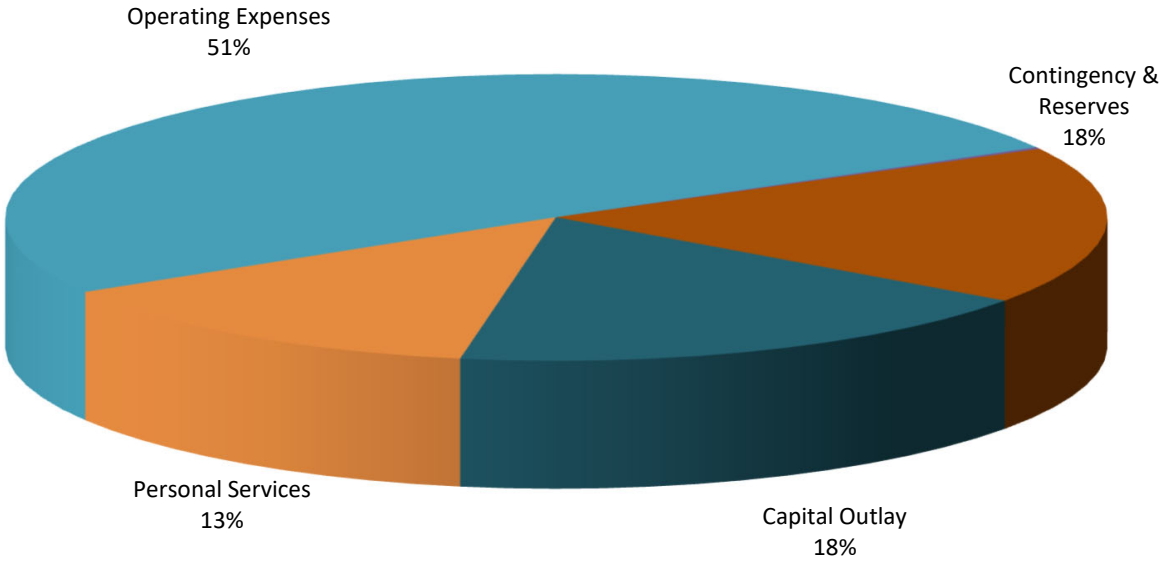
MAJOR VARIANCES	
INCREASE	
$879,140	Increase in Capital Improvement Program
DECREASE	
($5,225,990)	Decrease in Resources Available

BUDGET OVERVIEW - ENTERPRISE FUNDS
$45,704,900

REVENUE BY SOURCE



EXPENDITURES BY CATEGORY



BUDGET OVERVIEW - ENTERPRISE FUNDS

Water and Wastewater Fund (41)

	ADOPTED Budget FY25	ADOPTED Budget FY26	$ Change	% Change
Total Cost	$32,017,450	$36,426,040	$4,408,590	13.8%

MAJOR VARIANCES	
INCREASES	
$2,267,190	Increase in Capital Improvement Program
$1,911,010	Increase in water, sewer, and water meter fees paid to Broward County along with an increase in operating costs spread across multiple accounts
$186,610	Increase in Personal Services costs related to salary, health insurance, retirement, and pay-for-performance adjustments
$38,930	Increase in Reserves for Renewal and Replacement
$4,850	Increase in non-operating expenses

Water and Sewer Capital Improvement Fund (42)

	ADOPTED Budget FY25	ADOPTED Budget FY26	$ Change	% Change
Total Cost	$3,677,090	$482,500	($3,194,590)	-86.9%

MAJOR VARIANCES	
DECREASES	
($1,700,000)	Decrease to Capital Improvement Program
($1,494,590)	Decrease in Resources Available

Stormwater Management Fund (45)

	ADOPTED Budget FY25	ADOPTED Budget FY26	$ Change	% Change
Total Cost	$8,926,800	$8,796,360	($130,440)	-1.5%

MAJOR VARIANCES	
INCREASES	
$800,000	Increase in Capital Outlay due to changes in capital needs from year to year
$64,880	Increase in Personal Services costs due to salary, health insurance, retirement, and pay-for-performance adjustments
DECREASES	
($713,280)	Decrease in Capital Improvement Program
($156,310)	Decrease in Resources Available
($125,730)	Decrease in operating costs spread across multiple accounts

SUMMARY OF CHANGES IN FUND BALANCES

Fund Balance/Net Position

Fund Balance/Net position is the difference between assets and liabilities within a fund. Governments seek to maintain adequate levels of fund balance/net position to mitigate current and future financial risks and to ensure stable tax rates. Fund balance/net position is also crucial consideration in long-term financial planning. Credit agencies carefully monitor levels of unreserved fund balances in the government's General Fund to evaluate a government's creditworthiness.

Over the past years, the City has been able to maintain a healthy fund balance/net position through growth management, strategic planning, and constant cost containment.

	MAJOR FUNDS										
	General Fund	Community Improvement Fund	Community Development Block Grant (CDBG) Fund	Capital Projects Financing Fund	2009 Capital Projects Fund	Capital Improvement Program Fund	General Trust Fund	Grants Fund	Water and Wastewater Fund	Stormwater Management Fund	Other Funds (Aggregate)
FY26 Budgeted Revenues & Other Sources	$ 97,804,750	$4,803,220	$0	$210,000	$0	$ 6,977,350	$0	$566,080	$ 29,877,900	$2,696,360	$10,665,940
FY26 Budgeted Expenditures & Other Uses	107,804,750	3,225,210	-	231,000	-	8,281,520	120000	566,080	34,990,270	3,601,940	14,376,620
Net Change in Fund Balance/Net Position	(10,000,000)	1,578,010	-	(21,000)	-	(1,304,170)	(120,000)	-	(5,112,370)	(905,580)	(3,710,680)
Balance/Net Position	30,500,000	11,075,000	-	70,000	110,000	3,055,690	120,000	-	$6,548,140	6,100,000	6,711,630
Balance/Net Position	**$20,500,000**	**$12,653,010**	**$0**	**$49,000**	**$110,000**	**$1,751,520**	**$0**	**$0**	**$1,435,770**	**$5,194,420**	**$3,000,950**

** All estimates are unaudited and based on preliminary year-end results.*

Changes in Fund Balances/Net Position (Major Funds)

The City of Coconut Creek adheres to a Fund Balance Policy. The purpose of the policy is to ensure that the City maintains adequate fund balance and reserves in the City's General Fund to provide the capacity to: (1) provide sufficient cash flow for daily financial needs; (2) secure and maintain investment grade bond ratings; (3) offset significant economic downturns or revenue shortfalls; and (4) provide funds for unforeseen expenditures related to emergencies.

The General Fund is the primary operating fund of the City. The City's projected fund balance for FY26 is 25% of budgeted expenditures (excluding capital outlay and transfers out). The historic and projected General Fund ending Unassigned Fund Balances are illustrated below:

FY20	FY21	FY22	FY23	FY24	FY25 Estimate	FY26 Budget
$20,984,125	$28,590,139	$30,375,340	$14,300,000	$17,200,000	$20,500,000	$20,500,000

In FY26, the City is budgeted to use $10,000,000 of fund balance. However, the City is projected to use less than the budgeted amount because the use of the General Fund's fund balance incorporates the assumption that 100% of the expenditures budgeted will not be spent due to vacancies, cost savings, and residual dollars left in each department. The budget was prepared to support current operating expenditures; maintain adequate general fund reserves; provide adequate contingency reserves for unforeseen emergencies; provide sufficient maintenance and replacement funding to ensure capital facilities and equipment are properly maintained; and maintain the quality of life and level of service to which citizens have become accustomed.

The Community Improvement Fund is a Special Revenue Fund used to account for proceeds received from the Seminole Tribe of Florida in accordance with a *Municipal Services Provider Agreement*. The funds have been restricted by City Ordinance to be used for capital improvements, including the 2017A, 2017B, and 2021 Capital Improvement Revenue Note debt service payments.

The Community Development Block Grant (CDBG) Fund is a Special Revenue Fund used to account for funds received from the U.S. Department of Housing and Urban Development (HUD). The funds will be used to sustain neighborhoods, promote economic development, and provide improved community facilities and services.

The Capital Projects Financing Fund is used to account for the $20 million in financing obtained in FY 2017 and FY 2018. Funds have been used to fund the improvements to Fire Station #94, Government Center Courtyard and Parking Lot Renovations, and the roof replacement of Sabal Pines Park Dugouts.

The 2009 Capital Projects Fund is used to account for the City's Capital Improvement Projects that are funded by the Series 2009 $10 Million Capital Improvement Revenue Note. In previous years, this fund has provided funding for the Government Center Rehabilitation, Public Works Building/EOC, Undergrounding of Aboveground Utility Lines projects, Facility Roof Replacement Program, and Facilities Electric Vehicle Charging Station Program. This fund will be closed upon completion of its capital projects.

The Capital Improvement Program Fund is used to account for the City's Governmental Capital Improvement Program (CIP). Programs funded include Vehicle Replacement Program, Parks Improvement Program, Fitness Equipment Replacement Program, and the construction, renovation, or expansion of City facilities. These projects were funded from a transfer from the General Fund and accumulated fund balance.

The General Trust Fund is a major fund used to account for various grants, trusts, and donations set aside for specific purposes, including the funding of capital improvement projects. Due to the nature of this fund, projected revenues cannot be calculated and therefore are not included as part of the City's budget.

The Grants Fund is used to account for revenues for various grant programs and held for specific purposes. The expenditures are directly related to requirements stipulated by the agencies providing the revenues received.

The Water and Wastewater Fund is an Enterprise Fund that accounts for water and wastewater services provided to residents of Coconut Creek, Parkland, and sections of Unincorporated Broward County. Coconut Creek does not have its own water or sewer plant, and therefore purchases water from Broward County for resale and collects and transmits wastewater to Broward County for disposal and treatment. FY26's net position represents activities for the current fiscal year. Accumulated net position fluctuates from year to year based on the timing of capital expenses.

The Stormwater Management Fund remains financially stable, having the necessary resources to cover operations, maintenance, and improvements to the stormwater system required for compliance with the National Pollutant Changes in Fund Balance Discharge Elimination System (NPDES) Permit. FY26's net position represents activities for the current fiscal year. Accumulated net position fluctuates from year to year based on the timing of capital expenses.

GOVERNMENTAL FUNDS EXPENDITURE SUMMARY

The respective expenditure estimates for FY27 and FY28 are based on formulas with consideration given to economic and historical data, State forecasts, expected growth, contracts, and other legal documents. The forecasted increase in personal services expenditures covers the cost of salary adjustments, overtime growth as a result of salary increases, retirement plan funding, group insurance funding, and workers compensation funding. It also assumes minimum staffing increases based on population demands and is not intended to cover the impact of increased levels of service or new programs. Other expenditures are projected to accommodate current service delivery levels and to provide for an increase sufficient to allow for expenditures to keep pace with inflation and population demands.

	FY24 ACTUAL	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET	FORECAST FY27	FORECAST FY28
GENERAL FUND (01)-MAJOR FUND					
Estimated Requirements					
Personal Services	$62,283,567	$72,214,260	$77,351,640	$80,445,710	$82,859,080
Operating Expenses	16,676,255	20,770,380	22,901,340	24,046,410	25,248,730
Capital Outlay	1,067,800	1,829,000	766,510	812,500	853,130
Non-Operating Expenses	239,228	719,410	617,910	636,450	655,540
Transfer Out Capital Improvement Fund	5,135,650	13,229,890	4,667,350	4,807,370	4,617,510
Contingency	-	2,374,530	1,500,000	1,500,000	1,500,000
Resources Available	-	20,500,000	20,500,000	20,500,000	20,500,000
TOTAL GENERAL FUND	**$85,402,501**	**$131,637,470**	**$128,304,750**	**$132,748,440**	**$136,233,990**
STREET CONSTRUCTION AND MAINTENANCE FUND (11)-MAJOR FUND					
Estimated Requirements					
Personal Services	$619,988	$1,062,050	$769,910	$778,420	$786,200
Operating Expenses	1,287,254	1,516,680	1,469,070	1,483,760	1,498,600
Capital Outlay	-	100,000	60,000	60,600	61,210
Resources Available	-	50,060	-	-	-
Capital Improvement Program	124,305	-	-	-	-
TOTAL STREET CONSTRUCTION AND MAINTENANCE FUND	**$2,031,547**	**$2,728,790**	**$2,298,980**	**$2,322,780**	**$2,346,010**
TRANSPORTATION SURTAX FUND (12)-MAJOR FUND					
Estimated Requirements					
Resources Available	$0	$0	$0	$0	$0
Capital Improvement Program	290,017	2,424,400	1,786,400	336,000	-
TOTAL TRANSPORTATION SURTAX FUND	**$290,017**	**$2,424,400**	**$1,786,400**	**$336,000**	**$0**
COMMUNITY IMPROVEMENT FUND (14)-MAJOR FUND					
Estimated Requirements					
Operating Expenses	$60,444	$332,000	$335,000	$351,750	$369,340
Transfer Out General Fund	486,234	456,550	420,000	450,000	450,000
Transfer Out Debt Service Fund	2,466,555	2,471,370	2,470,210	2,494,910	2,519,860
Resources Available	-	10,627,490	12,653,010	11,000,000	11,000,000
TOTAL COMMUNITY IMPROVEMENT FUND	**$3,013,233**	**$13,887,410**	**$15,878,220**	**$14,296,660**	**$14,339,200**
AFFORDABLE HOUSING FUND (15)					
Estimated Requirements					
Non-operating Expenses	$0	$1,678,490	$1,696,600	$201,500	$203,050
TOTAL AFFORDABLE HOUSING FUND	**$0**	**$1,678,490**	**$1,696,600**	**$201,500**	**$203,050**
COMMUNITY DEVELOPMENT BLOCK GRANT FUND (16)					
Estimated Requirements					
Operating Expenses	$54,060	$0	$0	$0	$0
Capital Improvement Program	-	200,000	-	-	-
TOTAL COMMUNITY DEVELOPMENT BLOCK GRANT FUND	**$54,060**	**$200,000**	**$0**	**$0**	**$0**
SEMINOLE MITIGATION FUND (18)					
Estimated Requirements					
Transfer Out General Fund	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000
Resources Available	-	2,659,500	423,810	2,130,970	2,500,000
Capital Improvement Program	1,143,084	933,320	5,114,430	2,810,300	2,883,780
TOTAL SEMINOLE MITIGATION FUND	**$2,143,084**	**$4,592,820**	**$6,538,240**	**$5,941,270**	**$6,383,780**

GOVERNMENTAL FUNDS EXPENDITURE SUMMARY (continued)

	FY24 ACTUAL	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET	FORECAST FY27	FORECAST FY28
DEBT SERVICE/CAPITAL IMPROVEMENT REVENUE BONDS FUND (21)					
Estimated Requirements					
Debt Service	$2,466,555	$2,471,370	$2,470,210	$2,471,350	$2,470,200
Resources Available	-	70,000	70,000	60,000	65,000
TOTAL DEBT SERVICE/CAPITAL IMPROVEMENT REVENUE BONDS FUND	**$2,466,555**	**$2,541,370**	**$2,540,210**	**$2,531,350**	**$2,535,200**
PARKS IMPROVEMENT FUND (31)					
Estimated Requirements					
Resources Available	$0	$75,000	$95,000	$195,000	$195,000
TOTAL PARKS IMPROVEMENT FUND	**$0**	**$75,000**	**$95,000**	**$195,000**	**$195,000**
CAPITAL PROJECTS FINANCING FUND (32)-MAJOR FUND					
Estimated Requirements					
Non-operating Expenses	$0	$0	$0	$200,000	$225,000
Resources Available	-	280,000	49,000	-	-
Capital Improvement Program	1,818,566	720,000	231,000	-	-
TOTAL CAPITAL PROJECTS FINANCING FUND	**$1,818,566**	**$1,000,000**	**$280,000**	**$200,000**	**$225,000**
2009 CAPITAL PROJECTS FUND (33)-MAJOR FUND					
Estimated Requirements					
Resources Available	$0	$90,770	$110,000	$101,540	$112,310
Capital Improvement Program	-	60,000	-	-	-
TOTAL 2009 CAPITAL PROJECT FUND	**$0**	**$150,770**	**$110,000**	**$101,540**	**$112,310**
UTILITY UNDERGROUND FUND (35)					
Estimated Requirements					
Transfer Out General Fund	$66,224	$65,660	$10,000	$0	$0
Resources Available	-	100,000	100,000	100,000	100,000
Capital Improvement Program	32,810	-	-	-	-
TOTAL UTILITY UNDERGROUND FUND	**$99,034**	**$165,660**	**$110,000**	**$100,000**	**$100,000**
PUBLIC SAFETY FUND (36)-MAJOR FUND					
Estimated Requirements					
Resources Available	$0	$2,326,770	$1,829,640	$1,974,640	$2,124,640
TOTAL PUBLIC SAFETY FUND	**$0**	**$2,326,770**	**$1,829,640**	**$1,974,640**	**$2,124,640**
CAPITAL IMPROVEMENT PROGRAM FUND (39)-MAJOR FUND					
Estimated Requirements					
Resources Available	$0	$6,977,510	$1,751,520	$0	$0
Capital Improvement Program	3,730,578	7,402,380	8,281,520	9,317,890	9,340,760
TOTAL CAPITAL IMPROVEMENT PROGRAM FUND	**$3,730,578**	**$14,379,890**	**$10,033,040**	**$9,317,890**	**$9,340,760**
GENERAL TRUST FUND (61)					
Estimated Requirements					
Operating Expenses	$84,612	$0	$0	$0	$0
Capital Improvement Program	-	250,000	120,000	-	-
TOTAL GENERAL TRUST FUND	**$84,612**	**$250,000**	**$120,000**	**$0**	**$0**
LAW ENFORCEMENT TRUST FUND (62)					
Estimated Requirements					
Operating Expenses	$0	$0	$0	$0	$0
Capital Outlay	134,639	48,000	-	-	-
Transfer Out General Fund	100,000	-	-	100,000	100,000
TOTAL LAW ENFORCEMENT TRUST FUND	**$234,639**	**$48,000**	**$0**	**$100,000**	**$100,000**
GRANTS FUND (65)- MAJOR FUND					
Estimated Requirements					
Operating Expenses	$297,374	$0	$21,320	$0	$0
Capital Outlay	324,958	-	544,760	-	-
TOTAL GRANTS FUND	**$622,331**	**$0**	**$566,080**	**$0**	**$0**

ENTERPRISE FUNDS EXPENDITURE SUMMARY

The respective expenditure estimates for FY27 and FY28 are based on formulas with consideration given to economic and historical data, State forecasts, expected growth, contracts, and other legal documents. The forecasted increase in personal services expenditures covers the cost of salary adjustments, overtime growth as a result of salary increases, retirement plan funding, group insurance funding, and workers compensation funding. It also assumes minimum staffing increases based on population demands and is not intended to cover the impact of increased levels of service or new programs. Other expenditures are projected to accommodate current service delivery levels and to provide for an increase sufficient to allow for expenditures to keep pace with inflation and population demands.

	FY24 ACTUAL	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET	FORECAST FY27	FORECAST FY28
WATER AND WASTEWATER FUND (41)-MAJOR FUND					
Estimated Requirements					
Personal Services	$3,683,516	$5,041,120	$5,227,730	$5,489,120	$5,763,580
Operating Expenses	20,209,170	20,437,490	22,348,500	23,018,960	23,709,530
Capital Outlay	(2,937,361)	-	-	75,000	77,250
Non-operating Expenses	94,335	97,000	101,850	104,910	108,060
Contingency	-	1,000,000	1,000,000	1,000,000	1,000,000
Capital Improvement Program	3,151,802	4,045,000	6,312,190	5,807,840	5,982,080
TOTAL WATER AND WASTEWATER FUND	**$24,201,462**	**$32,017,450**	**$36,426,040**	**$36,974,670**	**$38,163,710**
WATER/SEWER CAPITAL IMPROVEMENT FUND (42)					
Estimated Requirements					
Operating Expenses	$627,877	$0	$0	$0	$0
Resources Available	-	1,977,090	482,500	902,400	3,503,240
Capital Improvement Program	-	1,700,000	-	-	-
TOTAL WATER/SEWER CAPITAL IMPROVEMENT FUND	**$627,877**	**$3,677,090**	**$482,500**	**$902,400**	**$3,503,240**
STORMWATER MANAGEMENT FUND (45)- MAJOR FUND					
Estimated Requirements					
Personal Services	$589,609	$892,910	$957,790	$1,005,680	$1,055,960
Operating Expenses	834,413	897,380	771,650	794,800	818,640
Capital Outlay	(405,464)	-	800,000	75,000	75,000
Resources Available	-	5,350,730	5,194,420	5,454,140	5,726,850
Capital Improvement Program	405,464	1,785,780	1,072,500	629,970	613,430
TOTAL STORMWATER MANAGEMENT FUND	**$1,424,022**	**$8,926,800**	**$8,796,360**	**$7,959,590**	**$8,289,880**

Revenue Analysis

GENERAL FUND REVENUE DETAIL

The respective revenue estimates for FY27 and FY28 are based on formulas with consideration given to economic and historical data, State forecasts, expected growth, contracts, and other legal documents. The forecast assumes current service delivery levels, but provides for an increase sufficient to cover increases in expenditures to keep pace with inflation and population demands.

		FY24 ACTUAL	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET	FORECAST FY27	FORECAST FY28
Ad Valorem Taxes-Operating						
01-V31110	AD VALOREM TAXES	$36,685,732	$42,102,130	$44,707,400	$46,495,700	$48,355,530
01-V31111	DISCOUNTS	(1,339,290)	(2,105,110)	(2,235,370)	(2,324,780)	(2,417,770)
01-V31112	PENALTIES	61,828	30,000	50,000	50,000	50,000
01-V31120	PRIOR YEAR AD VALOREM	4,979	20,000	12,000	12,000	12,000
	Ad Valorem Taxes-Operating	$35,413,248	$40,047,020	$42,534,030	$44,232,920	$45,999,760
Franchise Fees/Utility Taxes						
01-V32310	FRANCHISE-ELECTRIC	$3,754,236	$4,245,000	$3,685,880	$3,796,460	$3,872,390
01-V32340	FRANCHISE-GAS	21,295	20,050	24,000	24,480	24,970
01-V32370	FRANCHISE-REFUSE	1,952,816	1,998,000	2,113,820	2,177,230	2,242,550
01-V32390	FRANCHISE-TOWING	31,999	32,250	32,250	33,220	34,880
01-V31410	UTILITY TAX-ELECTRIC	5,148,764	5,900,000	5,007,000	5,082,110	5,158,340
01-V31430	UTILITY TAX-WATER	992,512	1,050,000	1,171,500	1,194,930	1,218,830
01-V31440	UTILITY TAX-GAS	47,088	47,490	47,490	47,540	47,540
01-V31500	COMMUNICATIONS SERVICE TAX	1,569,565	1,610,700	1,539,080	1,554,470	1,570,010
	Franchise Fees/Utility Taxes	$13,518,276	$14,903,490	$13,621,020	$13,910,440	$14,169,510
Licenses and Permits						
01-V31610	BUSINESS TAX-CITY	$333,143	$323,040	$325,000	$325,000	$325,000
01-V31611	BUSINESS TAX-ESCAPED	3,280	2,100	2,100	2,100	2,100
01-V32210	BUILDING PERMITS	487,099	450,000	405,000	425,250	446,510
01-V32211	PRIMARY PERMIT FEE	1,510,843	1,920,710	377,800	396,690	416,520
01-V32215	LANDSCAPE PERMITS	11,566	8,500	7,550	8,500	8,500
01-V32220	ELECTRICAL PERMITS	60,476	48,500	45,500	45,500	45,500
01-V32230	PLUMBING PERMITS	22,467	28,000	33,500	33,500	33,500
01-V32235	MECHANICAL PERMITS	66,210	65,000	76,900	76,900	76,900
01-V32237	MISCELLANEOUS SERVICE FEES	3,000	-	3,000	-	-
01-V32240	PLAN EXAM FEE	65,980	31,000	6,500	6,500	6,500
01-V32241	COST RECOVERY-PLAN REVIEW	66,160	136,000	37,700	108,000	108,000
01-V32245	BLDG. PERMIT EDUCATION FD	17,716	11,000	11,200	11,200	11,200
01-V32247	MECH LIEN LAW PROC FEE	4,866	5,500	5,350	5,350	5,500
01-V32260	CERTIFICATE OF OCCUPANCY	2,500	3,300	2,820	2,820	2,820
01-V32901	OTHER LICENSES, FEES, PERMIT	3,050	2,500	2,010	3,500	3,500
01-V32910	ZONING CERTIFICATE	2,835	2,510	2,760	3,000	3,000
	Licenses and Permits	$2,661,192	$3,037,660	$1,344,690	$1,453,810	$1,495,050
Intergovernmental Revenues						
01-V33120	FED-CRIMINAL JUSTICE GRANT	$0	$963,000	$0	$0	$0
01-V33151	FEMA DISASTER RELIEF	54,741	-	38,000	-	-
01-V33420	STATE POLICE GRANTS	21,543	-	-	-	-
01-V33512	STATE REVENUE SHARING	2,364,404	2,833,860	2,387,000	2,434,740	2,507,780
01-V33514	STATE-MOBILE HOME TAX	27,807	28,500	30,500	30,500	30,500
01-V33515	ALCOHOLIC BEVERAGE LIC	28,985	25,000	30,000	30,000	30,000
01-V33518	LOCAL GOVT 1/2 CENT SALES	4,625,682	4,830,700	4,591,820	4,821,410	5,062,480
01-V33521	FIREFIGHTERS SUPP COMP	72,952	37,800	37,800	37,800	37,800
01-V33547	GAS TAX REBATE	36,349	35,000	38,000	38,000	38,000
01-V33820	OCCUP LICENSE-COUNTY	60,035	65,000	65,000	65,000	65,000
	Intergovernmental Revenues	$7,292,498	$8,818,860	$7,218,120	$7,457,450	$7,771,560

GENERAL FUND REVENUE DETAIL (continued)

		FY24 ACTUAL	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET	FORECAST FY27	FORECAST FY28
Charges for Services						
01-V34210	POLICE SERVICES	$972,647	$800,000	$930,000	$930,000	$930,000
01-V34211	POLICE REPORTS	2,772	5,000	4,200	4,410	4,630
01-V34212	ID CARDS/FINGERPRINTS	1,590	3,000	2,000	2,000	2,000
01-V34213	SRO SUBSIDY	1,622,463	1,421,740	1,478,520	1,522,880	1,568,570
01-V34216	CONTRACT LAW ENFORCEMENT SERVICES	186,408	201,330	217,440	228,310	239,730
01-V34217	OTHER POLICE SERVICES	11,545	8,250	10,000	10,000	10,000
01-V34220	FIRE INSPECTIONS	192,068	210,000	210,000	216,300	222,790
01-V34221	FIRE RESCUE SERVICE FEES	323,730	346,390	381,030	393,130	404,920
01-V34222	FIRE SERVICES	5,949	-	6,000	6,000	6,000
01-V32250	ENGINEERING FEE	327,970	3,060,000	779,500	1,026,950	1,100,550
01-V34260	EMS TRANSPORT FEES	651,247	1,300,000	1,300,000	1,300,000	1,300,000
01-V34250	ZONING	51,490	75,000	75,000	80,000	80,000
01-V34252	OCCUP & USE INSPECT FEE	11,582	12,000	12,000	12,000	12,000
01-V34290	MISCELLANEOUS FIRE SVC FEES	440	300	600	600	600
01-V34720	SPORTS CARD-NON RESIDENT	600	250	300	300	300
01-V34721	ATHLETICS/LEAGUES PROGRAMS	214,392	210,000	219,750	241,730	265,900
01-V34722	SUMMER PROGRAM FEES	345,522	315,160	346,130	380,740	380,740
01-V34724	REC PROGRAMS/ACTIVITIES	82,450	113,500	85,000	93,500	102,850
01-V34725	FITNESS PROGRAM	189,348	174,400	196,500	198,470	200,450
01-V34728	CERTIFIED 5K/10K RUN	15,310	16,100	20,500	20,500	20,500
01-V34747	SPECIAL EVENTS	18,365	14,380	59,000	60,770	62,590
01-V34790	OTHER PARKS & REC FEES	18,700	19,610	17,980	20,000	20,000
01-V34759	SPECIAL FACILITY FEES	216,587	210,500	220,000	220,000	220,000
01-V33910	SEMINOLE PAYMENT IN LIEU OF TAXES	1,125,925	1,178,840	1,288,990	1,417,890	1,559,680
01-V34910	ADMINISTRATIVE FEES - WATER/SEWER	2,984,360	3,133,580	3,290,260	3,454,770	3,627,510
01-V34911	ADMINISTRATIVE FEES - STREETS	250,000	250,000	-	262,000	275,100
01-V34912	ADMINISTRATIVE FEES - STORMWATER	456,920	479,770	503,760	528,950	555,400
01-V32511	FIRE SPECIAL ASSESSMENT	11,784,368	12,436,900	13,702,030	14,798,190	15,834,060
01-V32520	RECYCLING SPECIAL ASSESSMENT	60,331	-	-	-	-
01-V36313	FIRE PLAN REVIEW	50,471	54,990	7,280	20,000	20,000
01-V36220	TOWER LEASES	119,827	703,760	769,300	800,070	832,070
	Charges for Services	$22,295,375	$26,754,750	$26,133,070	$28,250,460	$29,858,940
Fines and Forfeitures						
01-V35110	COURT FINES	$237,302	$238,000	$250,000	$255,000	$260,100
01-V35130	POLICE ASSESSMENTS	9,383	9,000	20,000	20,000	20,000
01-V35150	SCHOOL ZONE ENFORCEMENT	-	1,218,330	1,200,000	900,000	600,000
01-V35151	CROSSING GUARD SERVICES	-	156,200	156,200	164,010	164,010
01-V35410	CODE ENFORCEMENT CITATIONS	86,357	95,000	86,970	125,000	125,000
	Fines and Forfeitures	$333,041	$1,716,530	$1,713,170	$1,464,010	$1,169,110
Miscellaneous Revenues						
01-V36110	INTEREST EARNINGS	$3,333,590	$3,200,000	$2,480,000	$2,554,400	$2,631,030
01-V36111	INTEREST EARNINGS-TAXES	86,503	65,000	80,000	81,600	83,230
01-V36113	INTEREST REVENUE-LEASE	18,510	-	-	-	-
01-V36130	NET CHANGE-FMV OF INVEST	677,965	-	-	-	-
01-V36210	RENTAL OF FACILITIES	6,000	6,000	6,000	6,000	6,000
01-V36212	PSAP LEASE AGREEMENT	-	149,200	270,350	297,390	-
01-V36215	LEASE REVENUE	754,040	-	-	-	-
01-V36590	SALE OF FIXED ASSETS	155,593	75,000	75,000	75,000	75,000
01-V36988	BLDG. AMIN. & INSPECTIONS	5,285	3,000	5,000	5,000	5,000
01-V36981	ADMIN FEE-SOLID WASTE	49,716	50,000	50,000	50,000	50,000
01-V36990	OTHER MISCELLANEOUS REV	353,980	313,050	371,900	408,400	408,400
01-V36991	PUBLIC RECORDS REQUESTS	6,382	5,200	6,500	6,500	7,000
01-V36993	CHARGES FOR LIEN INFO	77,575	100,500	75,900	76,660	77,430
01-V36996	INS. SUBROGATION-VEHICLES	182,631	260,000	280,000	280,000	280,000
01-V36997	INS. SUBROGATION-PROPERTY	-	110,000	110,000	110,000	110,000
	Miscellaneous Revenues	$5,707,770	$4,336,950	$3,810,650	$3,950,950	$3,733,090

GENERAL FUND REVENUE DETAIL (continued)

		FY24 ACTUAL	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET	FORECAST FY27	FORECAST FY28
Appropriated Fund Balance						
01-V38000	PRIOR YEAR SURPLUS	$0	$30,500,000	$30,500,000	$30,500,000	$30,500,000
	Appropriated Fund Balance	$0	$30,500,000	$30,500,000	$30,500,000	$30,500,000
Operating Transfers In						
01-V38118	TRANSFER IN-SEMINOLE MITIGATION FUND	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000
01-V38125	TRANSFER IN-COMM IMP FUND	486,234	456,550	420,000	428,400	436,970
01-V38135	TRANSFER IN-UTILITY UNDGRND FUND	66,224	65,660	10,000	-	-
01-V38162	TRANSFER IN-LAW ENF. TRUST FUND	100,000	-	-	100,000	100,000
	Operating Transfers In	$1,652,458	$1,522,210	1,430,000	$1,528,400	$1,536,970
	TOTAL GENERAL FUND	**$88,873,858**	**$131,637,470**	**$128,304,750**	**$132,748,440**	**$136,233,990**

SPECIAL REVENUE FUND REVENUE DETAIL

		FY24 ACTUAL	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET	FORECAST FY27	FORECAST FY28
STREET AND CONSTRUCTION MAINTENANCE FUND (11)						
Intergovernmental Revenues						
11-V31241	FIRST LOCAL OPT FUEL TAX	$565,148	$583,670	$577,530	$617,960	$661,220
11-V31242	SECOND LOCAL OPT FUEL TAX	396,457	409,710	398,600	398,600	398,600
11-V33512	STATE REVENUE SHARING	513,296	615,000	502,850	502,850	502,850
11-V33815	COUNTY CONTR LOC BUS SERV	388,706	390,410	388,370	388,370	388,370
	Intergovernmental Revenues	$1,863,608	$1,998,790	$1,867,350	$1,907,780	$1,951,040
Miscellaneous Revenues						
11-V36110	INTEREST EARNINGS	$37,352	$30,000	$20,000	$15,000	$20,000
11-V36130	NET CHANGE-FMV OF INVEST	15,900	-	-	-	-
	Miscellaneous Revenues	$53,252	$30,000	$20,000	$15,000	$20,000
Appropriated Fund Balance						
11-V38000	PRIOR YEAR SURPLUS	$0	$700,000	$411,630	$400,000	$374,970
	Appropriated Fund Balance	$0	$700,000	$411,630	$400,000	$374,970
	TOTAL STREET & CONST. MAINT. FUND	**$1,916,860**	**$2,728,790**	**$2,298,980**	**$2,322,780**	**$2,346,010**
TRANSPORTATION SURTAX FUND (12)						
Intergovernmental Revenues						
12-V31261	COUNTY TRANSPORTATION SYSTEM SURTAX	$225,602	$2,424,400	$1,786,400	$336,000	$0
	Intergovernmental Revenues	$225,602	$2,424,400	$1,786,400	$336,000	$0
Appropriated Fund Balance						
12-V38000	PRIOR YEAR SURPLUS	$0	$0	$0	$0	$0
	Appropriated Fund Balance	$0	$0	$0	$0	$0
	TOTAL TRANSPORTATION SURTAX FUND	**$225,602**	**$2,424,400**	**$1,786,400**	**$336,000**	**$0**
COMMUNITY IMPROVEMENT FUND (14)						
Charges for Services						
14-V34920	SEMINOLE MUN SVC FEES	$4,040,675	$4,230,860	$4,383,220	$4,470,880	$4,560,300
	Charges for Services	$4,040,675	$4,230,860	$4,383,220	$4,470,880	$4,560,300
Miscellaneous Revenues						
14-V36110	INTEREST EARNINGS	$471,500	$456,550	$420,000	$428,400	$436,970
14-V36130	NET CHANGE-FMV OF INVEST	80,968	-	-	-	-
	Miscellaneous Revenues	$552,468	$456,550	$420,000	$428,400	$436,970
Appropriated Fund Balance						
14-V38000	PRIOR YEAR SURPLUS	$0	$9,200,000	$11,075,000	$9,397,380	$9,341,930
	Appropriated Fund Balance	$0	$9,200,000	$11,075,000	$9,397,380	$9,341,930
	TOTAL COMMUNITY IMPROVEMENT FUND	**$4,593,143**	**$13,887,410**	**$15,878,220**	**$14,296,660**	**$14,339,200**

SPECIAL REVENUE FUND REVENUE DETAIL (continued)

		FY24 ACTUAL	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET	FORECAST FY27	FORECAST FY28
AFFORDABLE HOUSING FUND (15)						
Impact Fees						
15-V32440	AFFORDABLE HOUSING IMPACT	$71,406	$159,700	$81,600	$150,000	$150,000
	Impact Fees	$71,406	$159,700	$81,600	$150,000	$150,000
Miscellaneous Revenues						
15-V36110	INTEREST EARNINGS	$67,757	$68,790	$50,000	$51,500	$53,050
15-V36130	NET CHANGE-FMV OF INVEST	15,691	-	-	-	-
	Miscellaneous Revenues	$83,449	$68,790	$50,000	$51,500	$53,050
Appropriated Fund Balance						
15-V38000	PRIOR YEAR SURPLUS	$0	$1,450,000	$1,565,000	$0	$0
	Appropriated Fund Balance	$0	$1,450,000	$1,565,000	$0	$0
	TOTAL AFFORDABLE HOUSING FUND	**$154,854**	**$1,678,490**	**$1,696,600**	**$201,500**	**$203,050**
COMMUNITY DEVELOPMENT BLOCK GRANT FUND (CDBG) (16)						
Intergovernmental Revenues						
16-V33150	CDBG GRANT	$0	$200,000	$0	$0	$0
	Intergovernmental Revenues	$0	$200,000	$0	$0	$0
	TOTAL CDBG GRANT FUND	**$0**	**$200,000**	**$0**	**$0**	**$0**

SPECIAL REVENUE FUND REVENUE DETAIL (continued)

		FY24 ACTUAL	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET	FORECAST FY27	FORECAST FY28
SEMINOLE MITIGATION FUND (18)						
Charges for Services						
18-V34921	SEMINOLE MITIGATION FEES	$3,193,313	$3,357,550	$3,468,240	$3,537,600	$3,608,350
	Charges for Services	$3,193,313	$3,357,550	$3,468,240	$3,537,600	$3,608,350
Miscellaneous Revenues						
18-V36110	INTEREST EARNINGS	$294,560	$285,270	$270,000	$272,700	$275,430
18-V36130	NET CHANGE-FMV OF INVEST	56,235	-	-	-	-
	Miscellaneous Revenues	$350,795	$285,270	$270,000	$272,700	$275,430
Appropriated Fund Balance						
18-V38000	PRIOR YEAR SURPLUS	$0	$950,000	$2,800,000	$2,130,970	$2,500,000
	Appropriated Fund Balance	$0	$950,000	$2,800,000	$2,130,970	$2,500,000
	TOTAL SEMINOLE MITIGATION FUND	**$3,544,108**	**$4,592,820**	**$6,538,240**	**$5,941,270**	**$6,383,780**
GENERAL TRUST FUND (61)						
Appropriated Fund Balance						
61-V38000	PRIOR YEAR SURPLUS	$0	$250,000	$79,810	$0	$0
61-V36626	PUBLIC ART FUND	-	-	$40,190	-	-
	Appropriated Fund Balance	$0	$250,000	$120,000	$0	$0
	TOTAL GENERAL TRUST FUND	**$0**	**$250,000**	**$120,000**	**$0**	**$0**
LAW ENFORCEMENT TRUST FUND (62)						
Miscellaneous Revenues						
62-V35125	CONFISCATED PROPERTY - DOJ	$143,987	$0	$0	$0	$0
62-V36110	INTEREST EARNINGS	34,540	-	-	-	-
	Miscellaneous Revenues	$197,491	$0	$0	$0	$0
Appropriated Fund Balance						
62-V38000	PRIOR YEAR SURPLUS	$0	$48,000	$0	$100,000	$100,000
	Appropriated Fund Balance	$0	$48,000	$0	$100,000	$100,000
	TOTAL LAW ENFORCEMENT TRUST FUND	**$197,491**	**$48,000**	**$0**	**$100,000**	**$100,000**
GRANTS FUND (65)						
Intergovernmental Revenues						
65-V33123	BULLETPROOF VEST GRANT	$5,475	$0	$0	$0	$0
65-V33169	FED GRANT - OTHER HUMAN SERVICES	220,148	-	-	-	-
65-V33735	BROWARD COUNTY GRANTS	45,982	-	-	-	-
65-V38940	GRANTS AND DONATIONS	600,000	-	566,080	-	-
	Intergovernmental Revenues	$913,455	$0	$566,080	$0	$0
Appropriated Fund Balance						
65-V38000	PRIOR YEAR SURPLUS	$0	$0	$0	$0	$0
	Appropriated Fund Balance	$0	$0	$0	$0	$0
	TOTAL GRANTS FUND	**$913,455**	**$0**	**$566,080**	**$0**	**$0**

DEBT SERVICE FUND REVENUE DETAIL

		FY24 ACTUAL	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET	FORECAST FY27	FY28
DEBT SERVICE FUND (21)						
Miscellaneous Revenues						
21-V36110	INTEREST EARNINGS	$3,288	$0	$0	$0	$0
21-V36130	NET CHANGE-FMV OF INVEST	825	-	-	-	-
	Miscellaneous Revenues	$4,113	$0	$0	$0	$0
Operating Transfers In						
21-V38114	TRANSFER IN-COMMUNITY IMP	$2,466,555	$2,471,370	$2,470,210	$2,494,910	$2,519,860
	Operating Transfers In	$2,466,555	$2,471,370	$2,470,210	$2,494,910	$2,519,860
Appropriated Fund Balance						
21-V38000	PRIOR YEAR SURPLUS	$0	$70,000	$70,000	$36,440	$15,340
	Appropriated Fund Balance	$0	$70,000	$70,000	$36,440	$15,340
	TOTAL DEBT SERVICE FUND	**$2,470,668**	**$2,541,370**	**$2,540,210**	**$2,531,350**	**$2,535,200**

CAPITAL PROJECTS FUND REVENUE DETAIL

		FY24 ACTUAL	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET	FORECAST FY27	FORECAST FY28
PARKS IMPROVEMENT FUND (31)						
Impact Fees						
31-V32460	PKS & REC IMPACT FEES	$0	$10,000	$30,000	$100,000	$100,000
	Impact Fees	$0	$10,000	$30,000	$100,000	$100,000
Miscellaneous Revenues						
31-V36110	INTEREST EARNINGS	$3,097	$0	$0	$0	$0
31-V36130	NET CHANGE-FMV OF INVEST	777	-	-	-	-
	Miscellaneous Revenues	$3,874	$0	$0	$0	$0
Appropriated Fund Balance						
31-V38000	PRIOR YR SURPLUS	$0	$65,000	$65,000	$95,000	$95,000
	Appropriated Fund Balance	$0	$65,000	$65,000	$95,000	$95,000
	TOTAL PARKS IMPROVEMENT FUND	**$3,874**	**$75,000**	**$95,000**	**$195,000**	**$195,000**
CAPITAL PROJECTS FINANCING FUND (32)						
Miscellaneous Revenues						
32-V36110	INTEREST EARNINGS	$335,194	$300,000	$210,000	$200,000	$225,000
32-V36130	NET CHANGE-FMV OF INVEST	115,417	-	-	-	-
	Miscellaneous Revenues	$450,611	$300,000	$210,000	$200,000	$225,000
Appropriated Fund Balance						
32-V38000	PRIOR YR SURPLUS	$0	$700,000	$70,000	$0	$0
	Appropriated Fund Balance	$0	$700,000	$70,000	$0	$0
	TOTAL CAPITAL PROJECTS FINANCING FUND	**$450,611**	**$1,000,000**	**$280,000**	**$200,000**	**$225,000**
2009 CAPITAL PROJECTS FUND (33)						
Miscellaneous Revenues						
33-V36110	INTEREST EARNINGS	-	$10,770	-	-	-
	Miscellaneous Revenues	$0	$10,770	$0	$0	$0
Appropriated Fund Balance						
33-V38000	PRIOR YEAR SURPLUS	$0	$140,000	$110,000	$101,540	$112,310
	Appropriated Fund Balance	$0	$140,000	$110,000	$101,540	$112,310
	TOTAL 2009 CAPITAL PROJECTS FUND	**$0**	**$150,770**	**$110,000**	**$101,540**	**$112,310**
UTILITY UNDERGROUND FUND (35)						
Miscellaneous Revenues						
35-V36110	INTEREST EARNINGS	$62,907	$65,660	$10,000	$0	$0
35-V36130	NET CHANGE-FMV OF INVEST	16,737	-	-	-	-
	Miscellaneous Revenues	$79,644	$65,660	$10,000	$0	$0
Appropriated Fund Balance						
35-V38000	PRIOR YEAR SURPLUS	$0	$100,000	$100,000	$100,000	$100,000
	Appropriated Fund Balance	$0	$100,000	$100,000	$100,000	$100,000
	TOTAL UTILITY UNDERGROUND FUND	**$79,644**	**$165,660**	**$110,000**	**$100,000**	**$100,000**

CAPITAL PROJECTS FUND REVENUE DETAIL (continued)

		FY24 ACTUAL	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET	FORECAST FY27	FORECAST FY28
PUBLIC SAFETY FUND (36)						
Impact Fees						
36-V32410	POLICE IMPACT FEES	$183,959	$407,660	$40,130	$50,000	$50,000
36-V32411	FIRE IMPACT FEES	64,882	405,250	$29,510	50,000	50,000
	Impact Fees	$248,841	$812,910	$69,640	$100,000	$100,000
Miscellaneous Revenues						
36-V36110	INTEREST EARNINGS	$65,556	$63,860	$60,000	$45,000	$50,000
36-V36130	NET CHANGE-FMV OF INVEST	12,052	-	-	-	-
	Miscellaneous Revenues	$77,608	$63,860	$60,000	$45,000	$50,000
Operating Transfers In						
36-V38101	TRANSFER IN-GENERAL FUND	$0	$0	$0	$0	$0
	Operating Transfers In	$0	$0	$0	$0	$0
Appropriated Fund Balance						
36-V38000	PRIOR YEAR SURPLUS	$0	$1,450,000	$1,700,000	$1,829,640	$1,974,640
	Appropriated Fund Balance	$0	$1,450,000	$1,700,000	$1,829,640	$1,974,640
	TOTAL PUBLIC SAFETY FUND	**$326,449**	**$2,326,770**	**$1,829,640**	**$1,974,640**	**$2,124,640**
CAPITAL IMPROVEMENT PROGRAM FUND (39)						
Miscellaneous Revenues						
39-V36110	INTEREST EARNINGS	$569,654	$500,000	$740,000	$762,200	$785,070
39-V36130	NET CHANGE-FMV OF INVEST	99,038	-	-	-	-
39-V36987	SEMINOLE COMPACT	-	-	1,570,000	1,000,000	1,000,000
39-V36990	MISCELLANEOUS REVENUES	295,000	-	-	-	-
	Miscellaneous Revenues	$963,693	$500,000	$2,310,000	$1,762,200	$1,785,070
Operating Transfers In						
39-V38101	TRANSFER IN-GENERAL FUND	$5,135,650	$13,229,890	$4,667,350	$4,500,000	$4,500,000
	Operating Transfers In	$5,135,650	$13,229,890	$4,667,350	$4,500,000	$4,500,000
Appropriated Fund Balance						
39-V38000	PRIOR YEAR SURPLUS	$0	$650,000	$3,055,690	$3,055,690	$3,055,690
	Appropriated Fund Balance	$0	$650,000	$3,055,690	$3,055,690	$3,055,690
TOTAL CAPITAL IMPROVEMENT PROG FUND		**$6,099,343**	**$14,379,890**	**$10,033,040**	**$9,317,890**	**$9,340,760**

ENTERPRISE FUND REVENUE DETAIL

		FY24 ACTUAL	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET	FORECAST FY27	FORECAST FY28
WATER AND WASTEWATER FUND (41)						
Intergovernmental Revenues						
41-V33438	STATE GRANTS-SEWER PROJECTS	$0	$75,000	$0	$0	$0
	Intergovernmental Revenues	$0	$75,000	$0	$0	$0
Charges for Services						
41-V34331	WATER SALES	$14,327,404	$14,500,000	$16,896,200	$17,403,090	$18,099,210
41-V34332	METER SET FEES	1,173	2,500	2,500	2,500	10,000
41-V34333	RECLAIMED WATER SALES	128	1,000	500	3,000	3,000
41-V34334	BACKFLOW PREVENTION	111,523	116,700	129,500	129,500	133,390
41-V34351	SEWER SALES	9,682,138	9,600,000	11,224,200	11,560,930	12,023,370
41-V34365	W/S-OTHER INCOME	97,573	95,000	100,000	100,000	100,000
41-V34369	FIRE LINE	104,305	105,000	105,000	105,000	105,000
	Charges for Services	$24,324,243	$24,420,200	$28,457,900	$29,304,020	$30,473,970
Miscellaneous Revenues						
41-V36110	INTEREST EARNINGS	$1,891,323	$1,800,000	$1,420,000	$1,462,600	$1,506,480
41-V36130	NET CHANGE-FMV OF INVEST	501,533	-	-	-	-
41-V36983	COLLECTION FEES	(146)	-	-	-	-
41-V36990	OTHER MISCELLANEOUS REV	111	-	-	-	-
	Miscellaneous Revenues	$2,392,821	$1,800,000	$1,420,000	$1,462,600	$1,506,480
Appropriated Fund Balance						
41-V38000	PRIOR YEAR SURPLUS	$0	$5,722,250	$6,548,140	$6,208,050	$6,183,260
	Appropriated Fund Balance	$0	$5,722,250	$6,548,140	$6,208,050	$6,183,260
	TOTAL WATER AND WASTEWATER FUND	**$26,717,063**	**$32,017,450**	**$36,426,040**	**$36,974,670**	**$38,163,710**
WATER/SEWER CAPITAL IMPROVEMENT FUND (42)						
Impact Fees						
42-V32420	WATER/SEWER IMPACT FEES	$43,933	$2,640,000	$402,500	$337,500	$2,515,970
	Impact Fees	$43,933	$2,640,000	$402,500	$337,500	$2,515,970
Miscellaneous Revenues						
42-V36110	INTEREST EARNINGS	$158,130	$162,090	$80,000	$82,400	$84,870
42-V36130	NET CHANGE-FMV OF INVEST	38,480	-	-	-	-
42-V36131	RECLAIMED WATER	-	-	-	-	-
42-V38940	GRANTS & DONATIONS-OTHER	774,482	-	-	-	-
	Miscellaneous Revenues	$971,091	$162,090	$80,000	$82,400	$84,870
Appropriated Fund Balance						
42-V38000	PRIOR YEAR SURPLUS	$0	$875,000	$0	$482,500	$902,400
	Appropriated Fund Balance	$0	$875,000	$0	$482,500	$902,400
	TOTAL WATER/SEWER CAPITAL IMP. FUND	**$1,015,024**	**$3,677,090**	**$482,500**	**$902,400**	**$3,503,240**

ENTERPRISE FUND REVENUE DETAIL (continued)

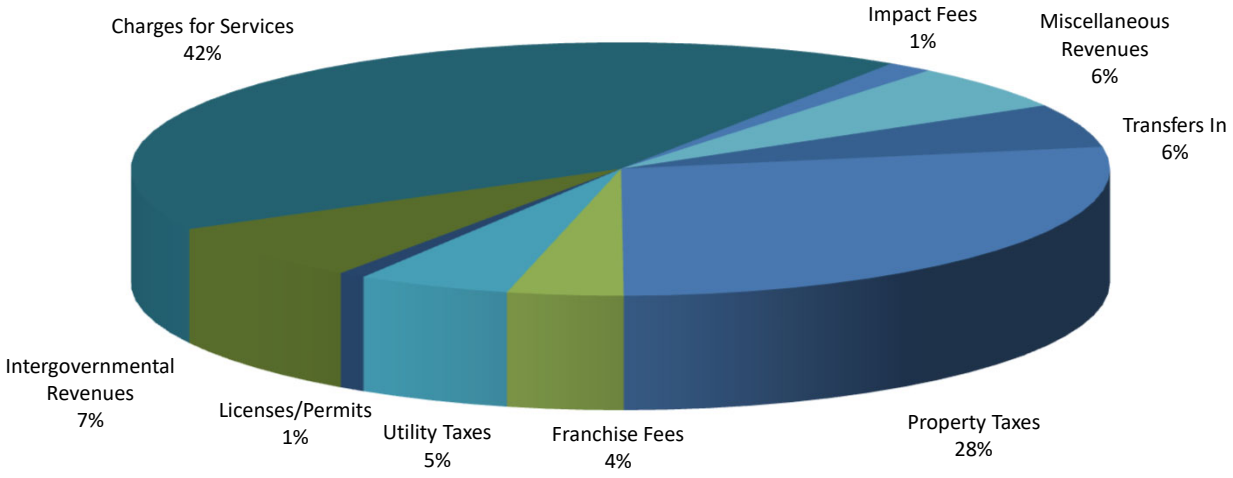
		FY24 ACTUAL	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET	FORECAST FY27	FORECAST FY28
STORMWATER MANAGEMENT FUND (45)						
Charges for Services						
45-V34372	STORMWATER FEES	$2,312,707	$2,364,210	$2,416,360	$2,476,770	$2,538,690
	Charges for Services	$2,312,707	$2,364,210	$2,416,360	$2,476,770	$2,538,690
Miscellaneous Revenues						
45-V36110	INTEREST EARNINGS	$335,259	$337,590	$280,000	$288,400	$297,050
45-V36130	NET CHANGE-FMV OF INVEST	76,814	-	-	-	-
	Miscellaneous Revenues	$412,073	$337,590	$280,000	$288,400	$297,050
Appropriated Fund Balance						
45-V38000	PRIOR YEAR SURPLUS	$0	$6,225,000	$6,100,000	$5,194,420	$5,454,140
	Appropriated Retained Earnings	$0	$6,225,000	$6,100,000	$5,194,420	$5,454,140
	TOTAL STORMWATER MGMT FUND	**$2,724,780**	**$8,926,800**	**$8,796,360**	**$7,959,590**	**$8,289,880**

ANALYSIS OF REVENUE SOURCES

Trends and Forecast

The graph below represents FY2026 budgeted general revenues totaling $153,601,600 excluding appropriated fund balances.

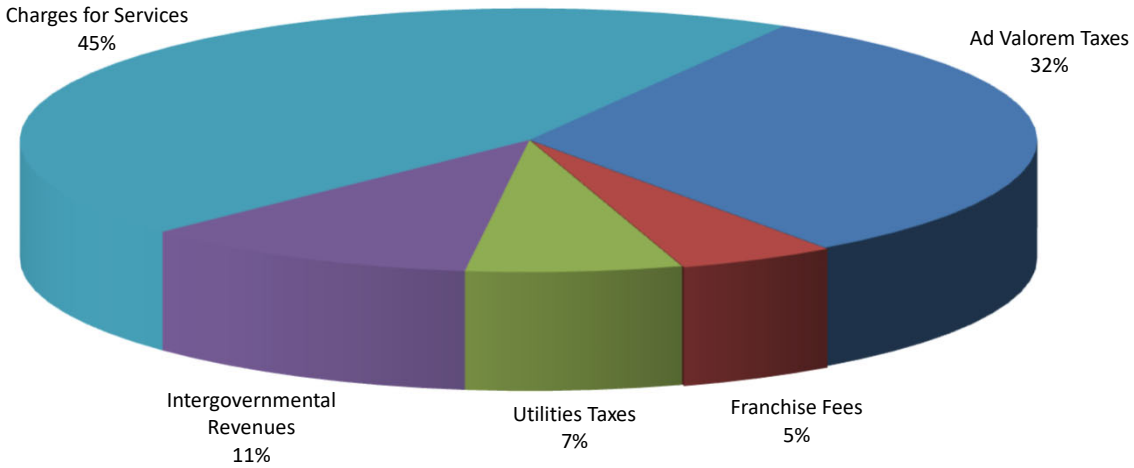
FY2025 BUDGETED REVENUES



Major revenue sources for the City of Coconut Creek are charges for services, property taxes, intergovernmental revenues, utility taxes, and franchise fees. These major revenues account for approximately 63% of FY2026 budgeted revenues not including operating transfers in or 61% of FY2026 budgeted revenues including operating transfers in.

The graph below illustrates the percentage breakdown of each major revenue source against the total of all major revenues ($132,451,790).

FY2026 MAJOR REVENUE SOURCES



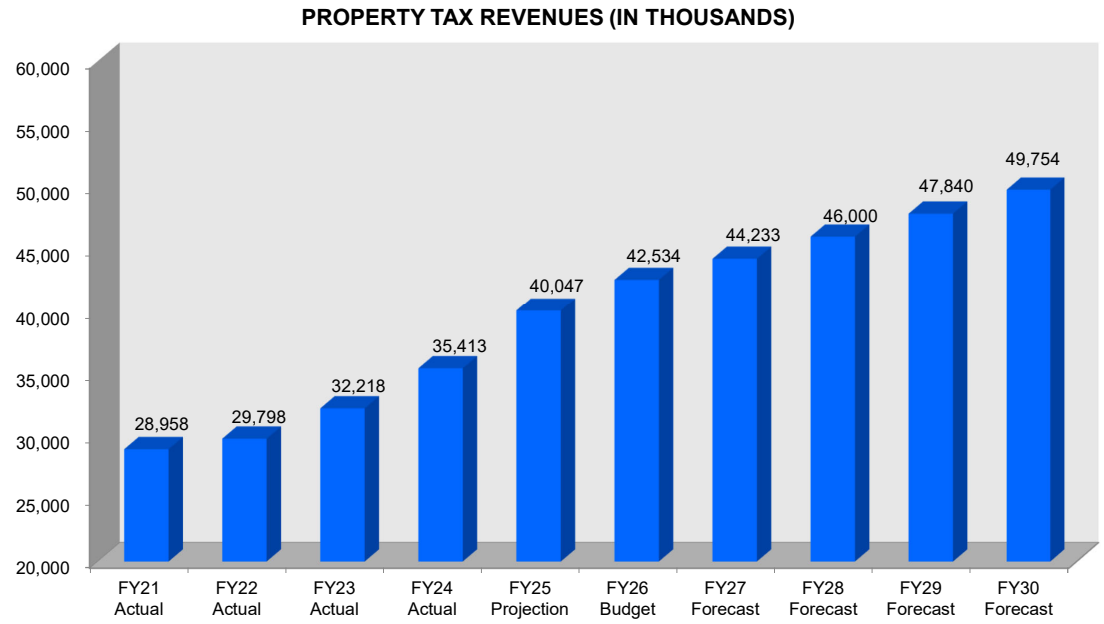
The following pages will discuss each major revenue source, the underlying assumptions for each revenue estimate, and significant revenue trends.

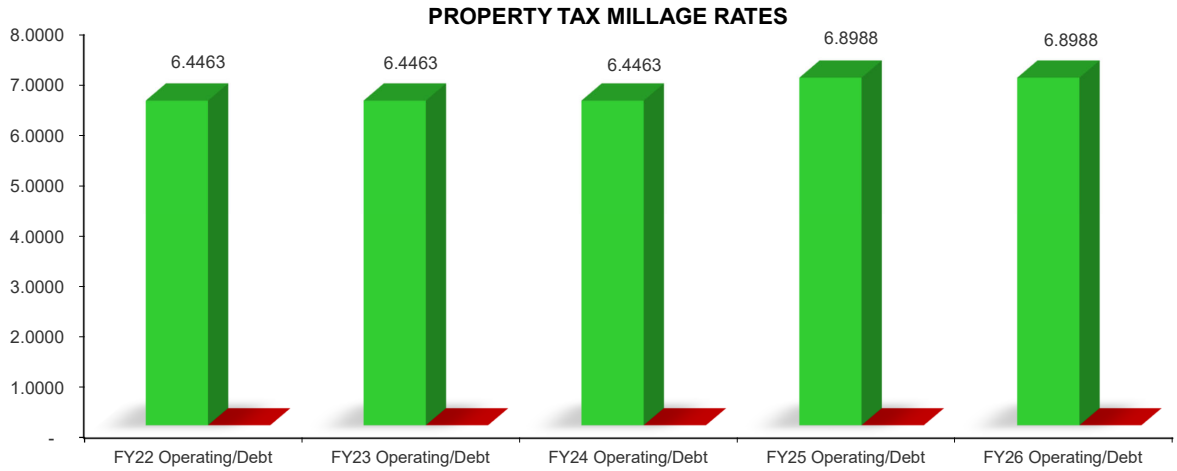
ANALYSIS OF REVENUE SOURCES

Trends and Forecast

Property Tax

The single largest revenue source funding Coconut Creek's general operations continues to be property taxes. The graph below illustrates the historic, FY2025 projected, and FY2026 budgeted property tax revenues for the City. As illustrated, there in no debt millage and the FY2026 operating millage will remain at 6.8988 mills. Property tax revenue is expected to increase by $2,487,010, as a result of an increase in taxable value due to reassessments and new construction. The property tax revenue forecasts were determined based on a financial forecast analysis prepared by staff.





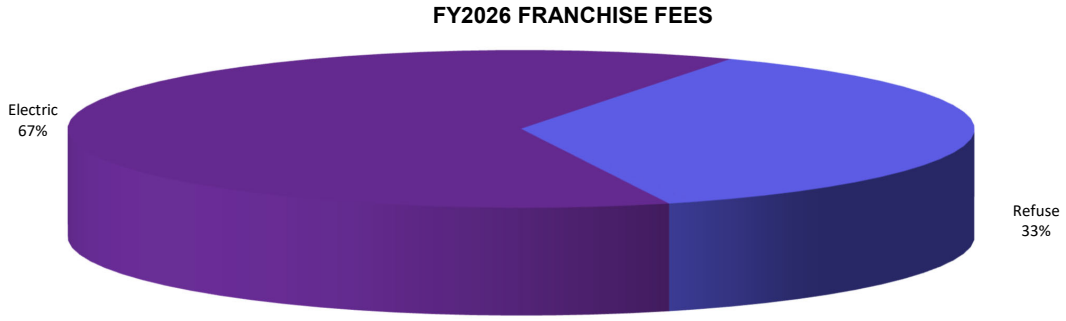
ANALYSIS OF REVENUE SOURCES

Trends and Forecast

Franchise Fees

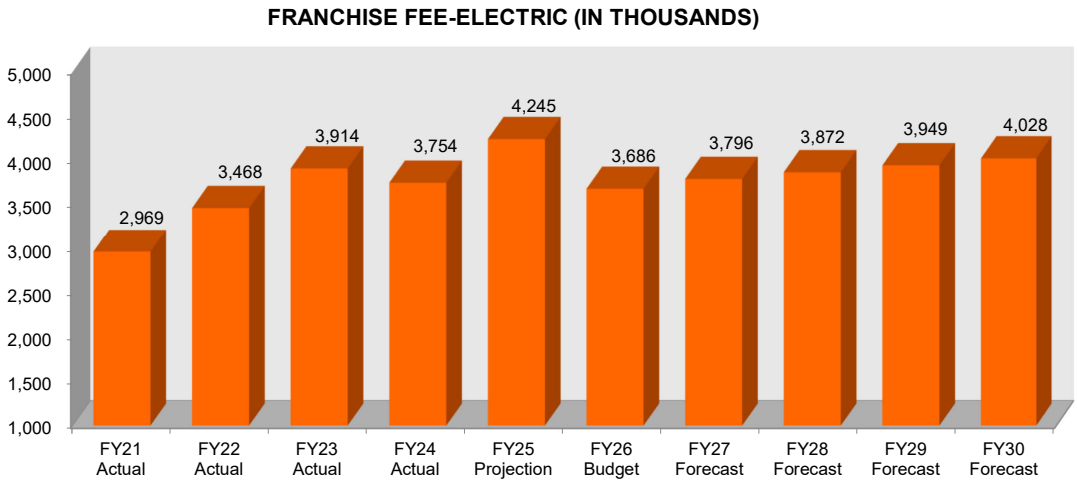
Franchise Fees are negotiated fixed fees to a company or utility for the use of municipal right-of-ways (poles, lines, pipes, etc.) and may include the value of the right for the utility to be the exclusive provider of its services within the City. The City has franchise agreements for electricity, solid waste, towing, and propane gas.

The graph below illustrates each type of franchise fee as a percentage of total franchise fees ($5,855,950).



Franchise Fee-Electric

The City's largest franchise agreement is for electricity. The franchise fee for electricity is a fee charged to Florida Power and Light (FPL) to provide services to Coconut Creek residents. The current fee is 5.9% of the total annual gross revenues FPL receives from the citizens of Coconut Creek. It is expected to grow slowly in future years. The revenue estimates were determined based on a financial forecast analysis prepared by staff based on historical data and the current economic environment.

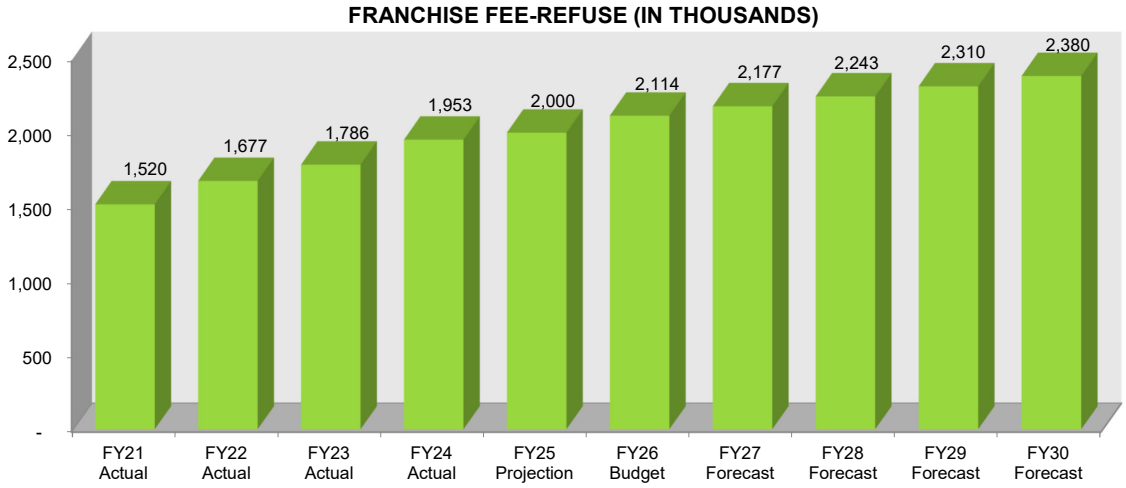


ANALYSIS OF REVENUE SOURCES

Trends and Forecast

Franchise Fee-Refuse

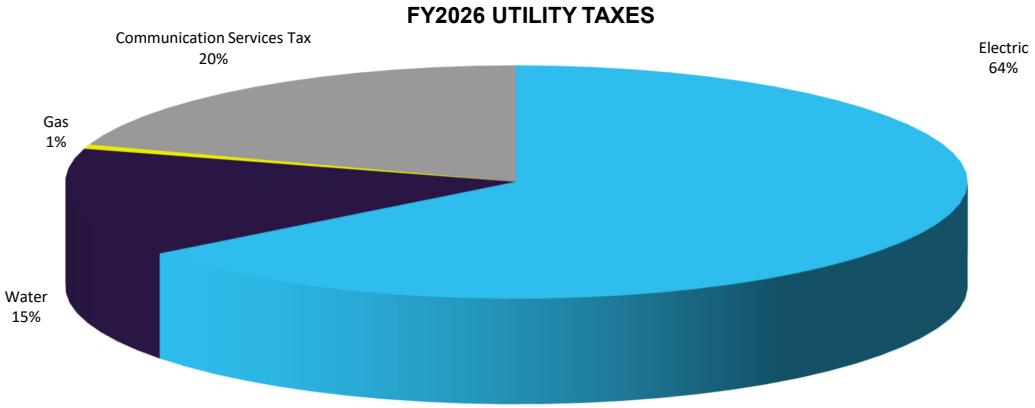
The City has a franchise agreement for solid waste services. The franchise fee is for the collection, hauling, and disposal of solid waste. The franchise fee is a flat rate which is subject to annual increases. A minimal increase is anticipated in FY2026 due to scheduled franchise agreement increases. The revenue estimates were determined based on a financial forecast analysis prepared by staff and the contractual increases in the franchise fee.



Utility Taxes

The City collects utility taxes for electric, water, gas, and communication services. Minimal increases in utility taxes are anticipated for FY2026. As with the franchise fees, revenue derived from utility taxes is expected to increase gradually with the growth of the City.

The graph below illustrates each utility tax as a percentage of total utility taxes ($7,765,070).



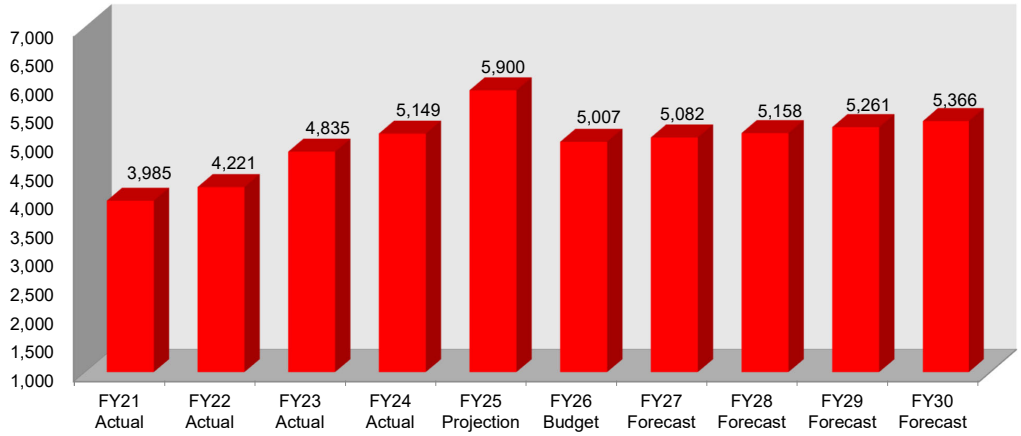
ANALYSIS OF REVENUE SOURCES

Trends and Forecast

Utility Tax-Electric

The City collects utility taxes for electricity equal to 10% of the total utility receipts FPL collects from the citizens of Coconut Creek. This revenue has seen increases in the past year and is trending to increase in FY2026 as developments are completed. The revenue estimates were determined based on a financial forecast analysis prepared by staff based on historical data and the current economic environment.

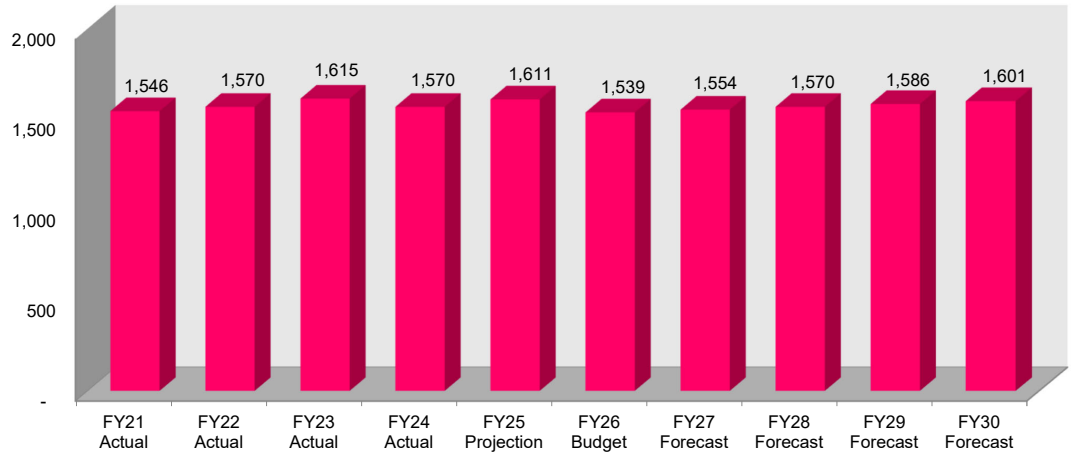
UTILITY TAX-ELECTRIC (IN THOUSANDS)



Utility Tax-Communication Services Tax (CST)

As of 2001, Communications Service Tax (CST) replaced the Telecommunications Utility Service Tax, Telecommunications Franchise Fees, and Cable TV Franchise Fees. The CST is charged at the maximum rate per Florida Statutes at 5.22% on all communications services, including voice, data, audio, video or any other information or signal transmitted by any medium that originates within the City and terminates within the state. The CST is collected and distributed by the State of Florida. Revenue estimates are projected by the state to be used by local agencies during budget preparation. Revenue forecasts were determined based on a financial analysis prepared by staff based on historical data and the current economic environment.

UTILITY TAX-COMMUNICATION SERVICES (IN THOUSANDS)



ANALYSIS OF REVENUE SOURCES

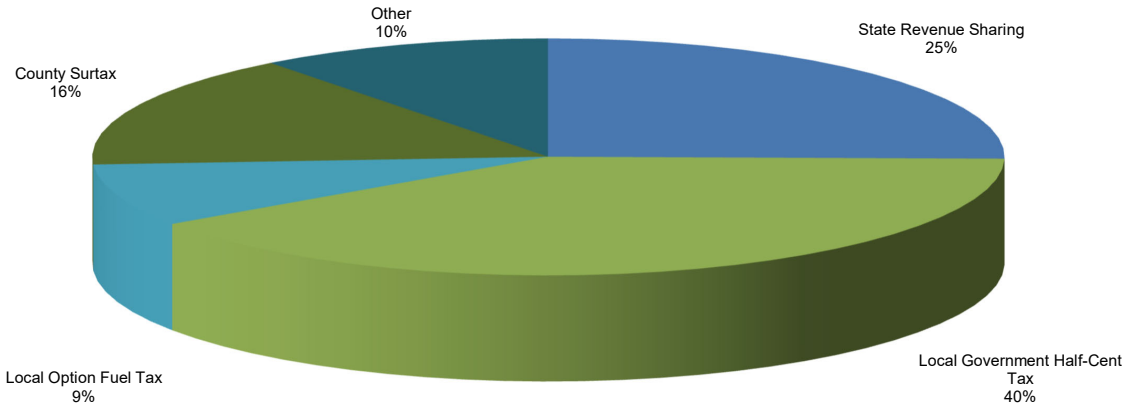
Trends and Forecast

Intergovernmental Revenues

Intergovernmental revenue consists of revenues that are received from other government agencies. The majority of these revenues consist of the one-cent County Surtax, State Sales Tax, State Shared Revenue, and Local Option Fuel Tax. Other revenues in this category consist of federal, state, and local grants and shared revenue from the County.

The graph below illustrates the percentage of each intergovernmental revenue type against the total of all intergovernmental revenues ($11,437,950).

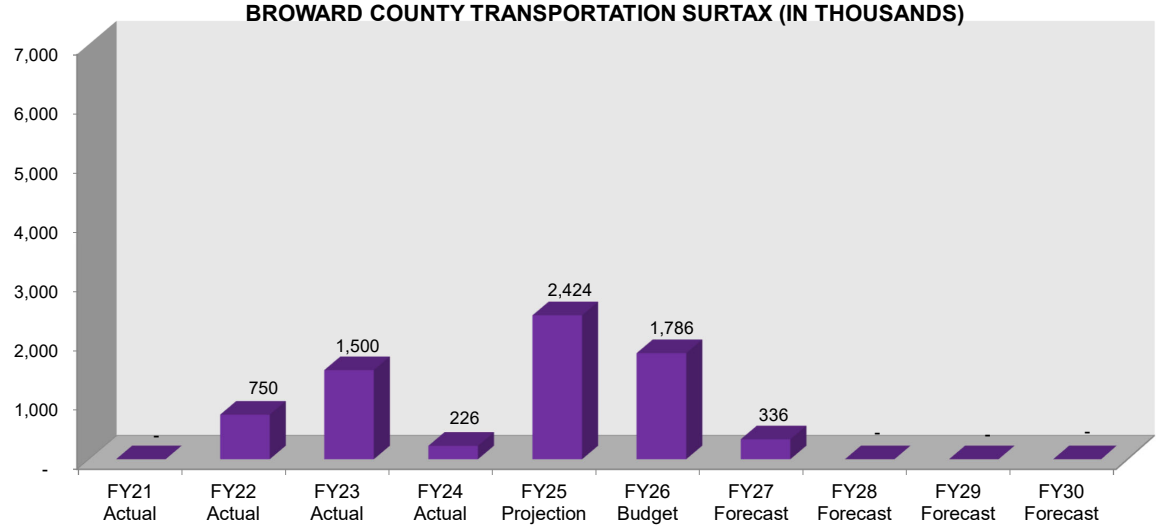
FY2026 INTERGOVERNMENTAL REVENUES



Broward County Transportation Surtax

A 30-year one cent surtax to improve traffic signalization, roadways, intersections, pedestrian mobility options, public transportation (bus and rail), and fund future investments in Broward's transportation system was approved in November 2018. This revenue stream will provide some financial relief to 31 municipalities, including Coconut Creek, who currently funds its transportation programs through local option gas tax revenues and general revenue funds (derived from property taxes and other sources). The surtax will provide much needed funding to address aging transportation infrastructure and traffic congestion. Broward County has approved funding for two projects that are included in the Capital Improvement Program (CIP) - Comprehensive Streets Improvement Program and the Sample Road Multi-Purpose Pathway. The financial forecast reflects the City's intent to pursue future surtax funding for eligible projects to leverage City resources. If future funding is not awarded, the City will have to consider other revenue sources.

BROWARD COUNTY TRANSPORTATION SURTAX (IN THOUSANDS)



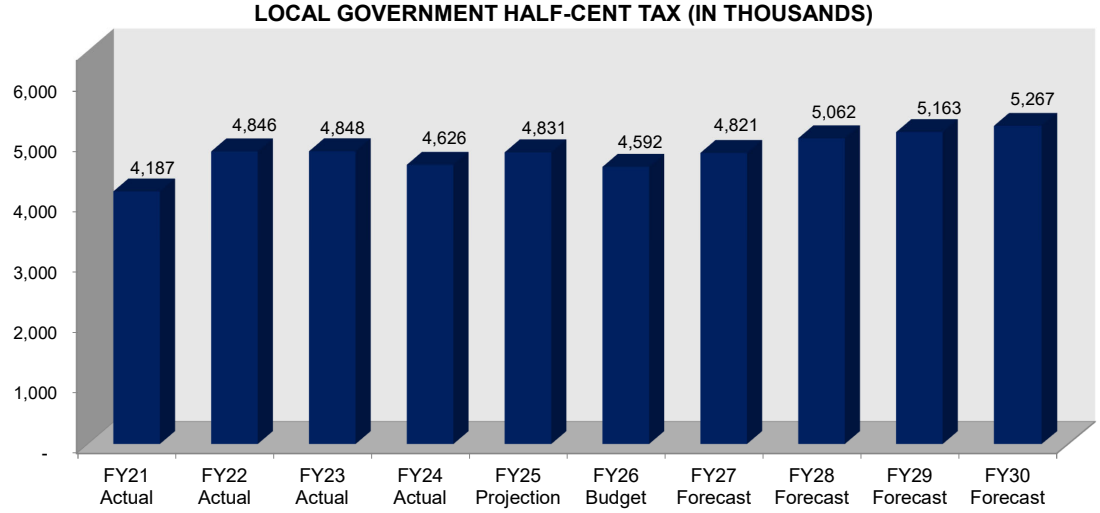
ANALYSIS OF REVENUE SOURCES

Trends and Forecast

Local Government Half-Cent Tax

The State of Florida collects the Local Government Half-Cent Sales Tax. The state distributes net sales tax revenues to counties and municipalities that meet strict eligibility requirements. Allocation formulas serve as the basis for this distribution and its primary focus is to provide relief from ad valorem and utility taxes in addition to providing counties and municipalities with revenues for local programs. An increase has been budgeted for FY2025 with gradual increases expected in future years. Estimated revenue is provided by the state each year. Revenue forecasts were determined based on a financial analysis prepared by staff based on historical data and the current economic environment.

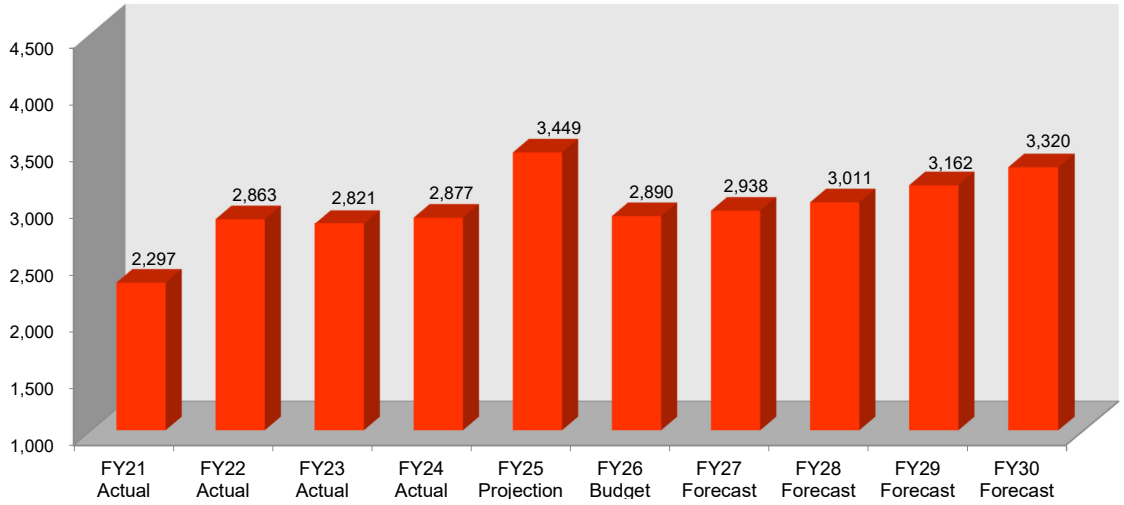
LOCAL GOVERNMENT HALF-CENT TAX (IN THOUSANDS)



State Revenue Sharing

State revenue is generated from three sources: (1) a percentage of sales and use tax collections, (2) 12.5% of the state alternative fuel user decal fee collections, and (3) the net collections from a one-cent municipal fuel tax. The State of Florida collects the revenue and disburses directly to municipalities. An allocation formula serves as the basis for the distribution of these revenues, which is provided by the State of Florida. General Fund collects 83% of the total with the remaining 17% accounted for in the Street Construction and Maintenance, Special Revenue Fund. The City is anticipated to see minimal increases in this revenue source in FY2026 and future years. Revenue forecasts were determined based on a financial analysis prepared by staff based on historical data and the current economic environment.

STATE REVENUE SHARING (IN THOUSANDS)

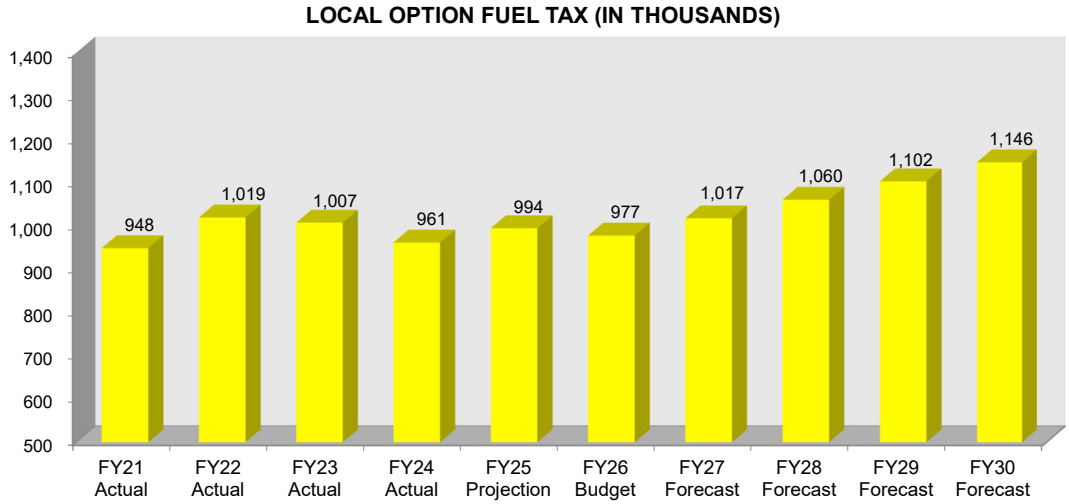


ANALYSIS OF REVENUE SOURCES

Trends and Forecast

Local Option Fuel Tax

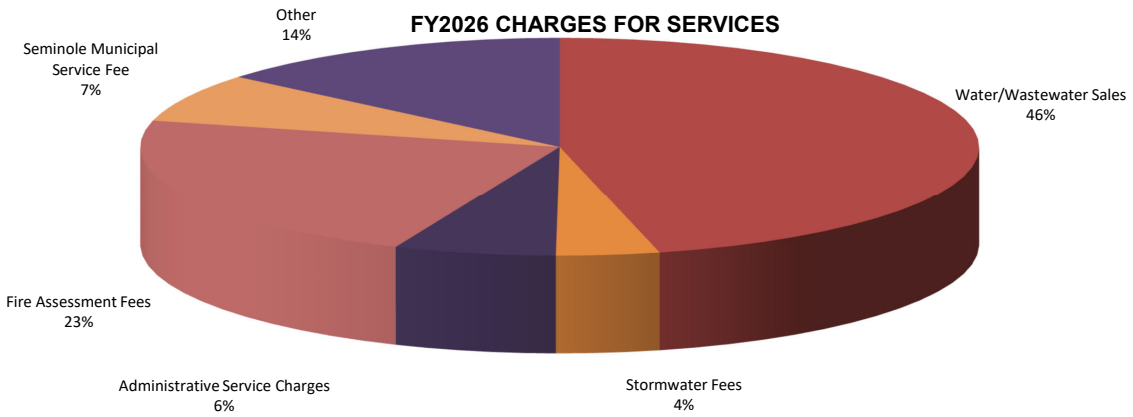
Broward County levies a total of 12 cents per gallon of which 10 cents is shared with the cities. The 10 cents is comprised of the full 6 cents (original) allowed by Florida Statute §336.025(1)(a) and 4 cents (additional) allowed by Florida Statute §336.025(1)(b). The first tax is applicable to all motor fuel and diesel fuel (formerly called special fuel) sold at wholesale in the County, while the second exempts diesel fuel. The first local option gas tax of 6 cents is shared with the City through an interlocal agreement while the second local option gas tax of 4 cents is shared through two additional agreements. The City of Coconut Creek receives revenue proceeds from the aforementioned taxes to fund costs associated with the development, construction, maintenance, and operation of the City's transportation services. Revenue forecasts were determined based on a financial analysis prepared by staff based on historical data and the current economic environment.



Charges for Services

Charges for Services represents fees charged as a result of direct benefit or in lieu of other charges. Water and wastewater sales account for a significant portion of revenues in the charges for services category. The other major revenues in this category include Stormwater Fees, Administrative Charges, Fire Assessment Fees, Seminole Mitigation Fees, and the Seminole Municipal Service Fee. Other charges for services include parks and recreation fees, miscellaneous police fees, EMS transport fees, and other miscellaneous fees. An increase is anticipated to in FY2026 with the growth of the City.

The graph below illustrates the percentage of each charges for services type against the total of all charges for services ($64,858,790).



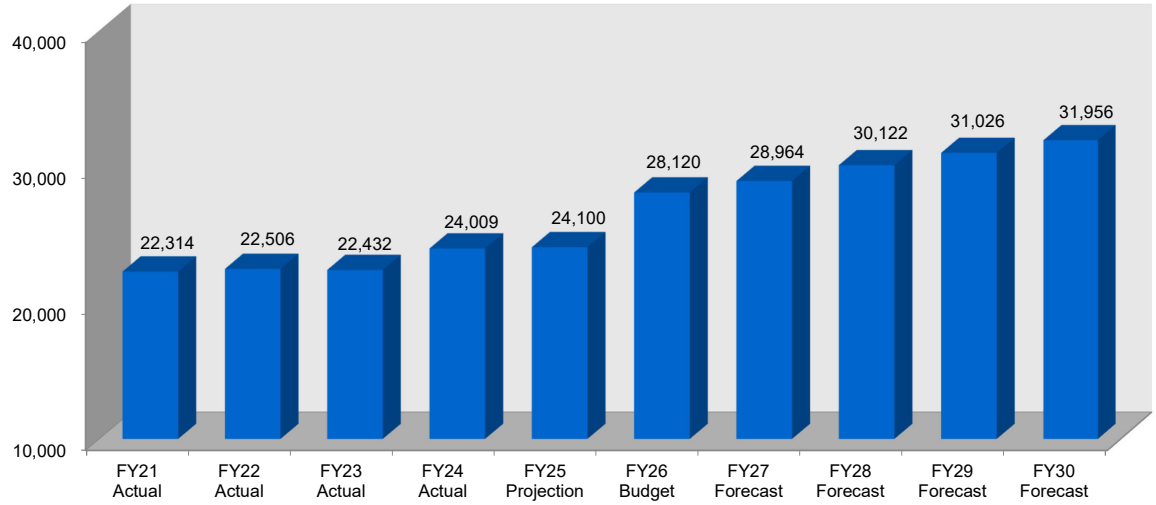
ANALYSIS OF REVENUE SOURCES

Trends and Forecast

Water and Wastewater Sales

The City provides water to residential and commercial dwellings in a safe and efficient manner and transports the wastewater from these dwellings. The City pays Broward County for bulk water and for wastewater disposal and transmission under a larger user agreement. Based on the results of a water and wastewater rate study completed in FY2017, the City adopted a rate structure that allowed for gradual annual increases. Rate increases are driven by an increase in operating expenses, user-fee charges from Broward County, and funding future capital projects. An increase in revenues is anticipated for FY2026 due to scheduled rate increases.

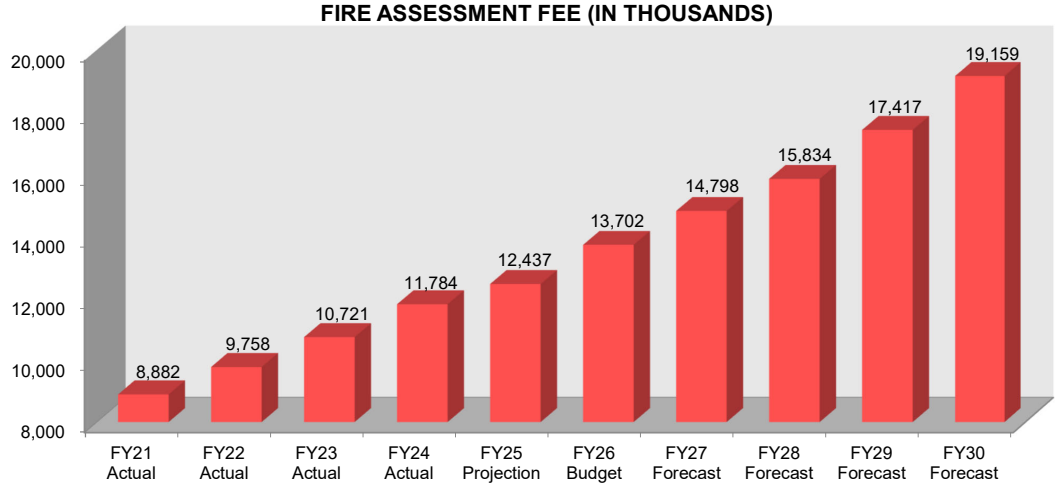
WATER AND WASTEWATER SALES (IN THOUSANDS)



Fire Assessment Fee

Fire Assessment Fee revenues represent a percentage of recovery cost for providing fire services in the City. Single family, multi-family, and mobile home dwellers pay a set fee each year and commercial businesses pay based on the square footage of their building. In FY2021, a fire assessment study was completed. An increase in fire assessment fees is anticipated for FY2026.

FIRE ASSESSMENT FEE (IN THOUSANDS)



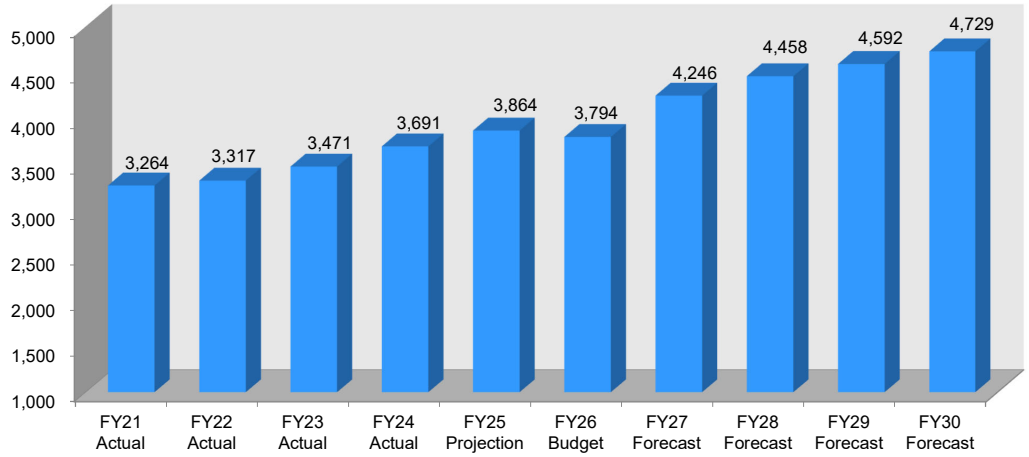
ANALYSIS OF REVENUE SOURCES

Trends and Forecast

Administrative Service Charges

Administrative service charges are paid by the Street Construction and Maintenance Fund, the Water/Wastewater Fund, and the Stormwater Management Fund to the General Fund for information technology, risk management, human resources, finance, and legal services provided to the Public Works and Utilities and Engineering Departments. The cost allocation method was updated in FY2019, upon which the revenues are based. These revenues will increase based on the respective annual increase and changes in level of service required for each service department. These charges are offset by an expense in each fund that utilizes the services.

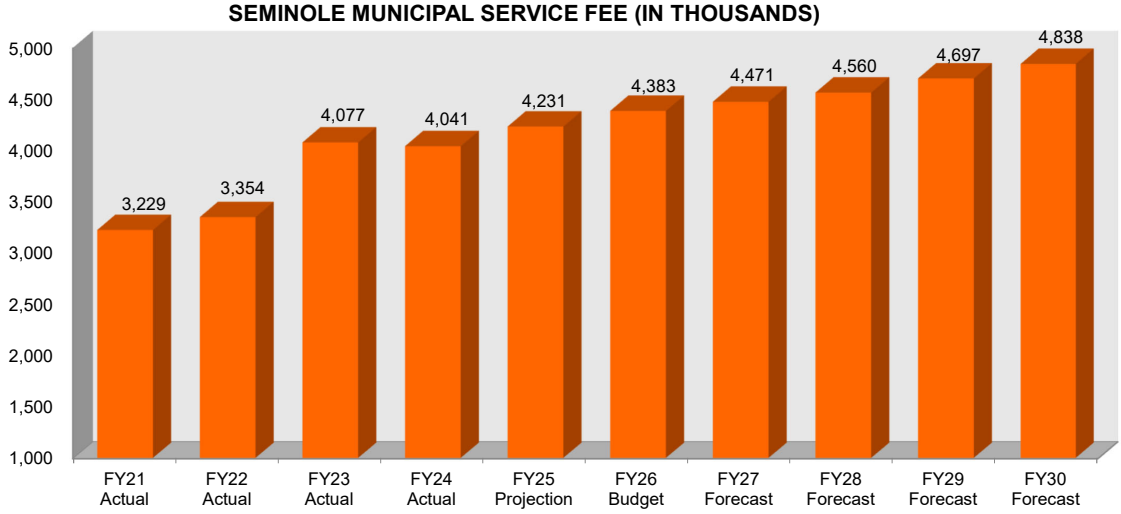
ADMINISTRATIVE SERVICE CHARGES (IN THOUSANDS)



Seminole Municipal Service Fee

The City is unique in having a Seminole Reservation within City boundaries. The Seminole Tribe of Florida, Inc. currently operates the Seminole Casino Coconut Creek. Through a Municipal Services Provider Agreement, the Seminole Tribe pays fees for municipal services provided around their site. The contract is a long-term agreement that provides for inflationary increases as well as increases contingent upon changes in the types of gaming permitted.

SEMINOLE MUNICIPAL SERVICE FEE (IN THOUSANDS)

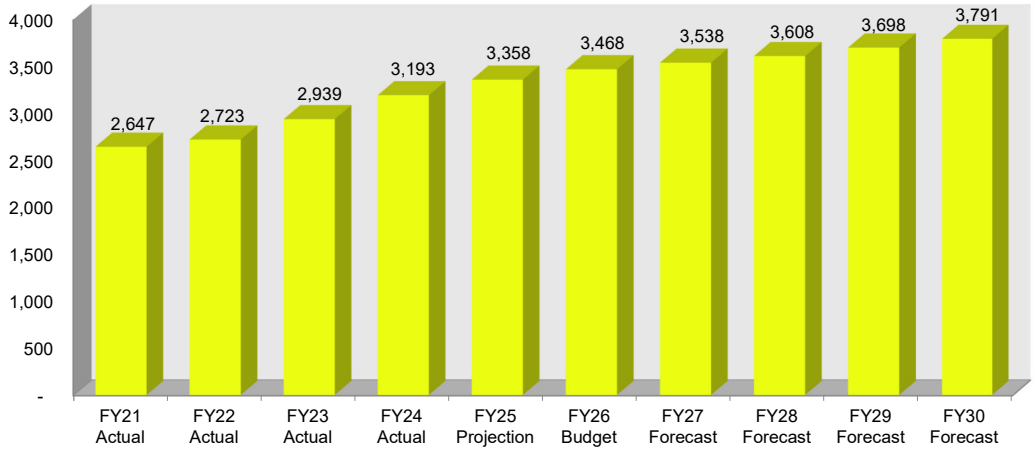


ANALYSIS OF REVENUE SOURCES

Trends and Forecast

The Seminole Mitigation Fund is used to account for proceeds received from the Seminole Tribe of Florida Inc. in accordance with a mitigation agreement promulgated from additional lands going into trust. The City will receive $3.5 million for FY2026. Of this amount, $1,000,000 is transferred to the General Fund to defray costs associated with the expansion of the Police and Fire Rescue services. Funding will also be used to finance capital improvements, such as Fire Rescue Equipment Replacement Program and Public Safety Building.

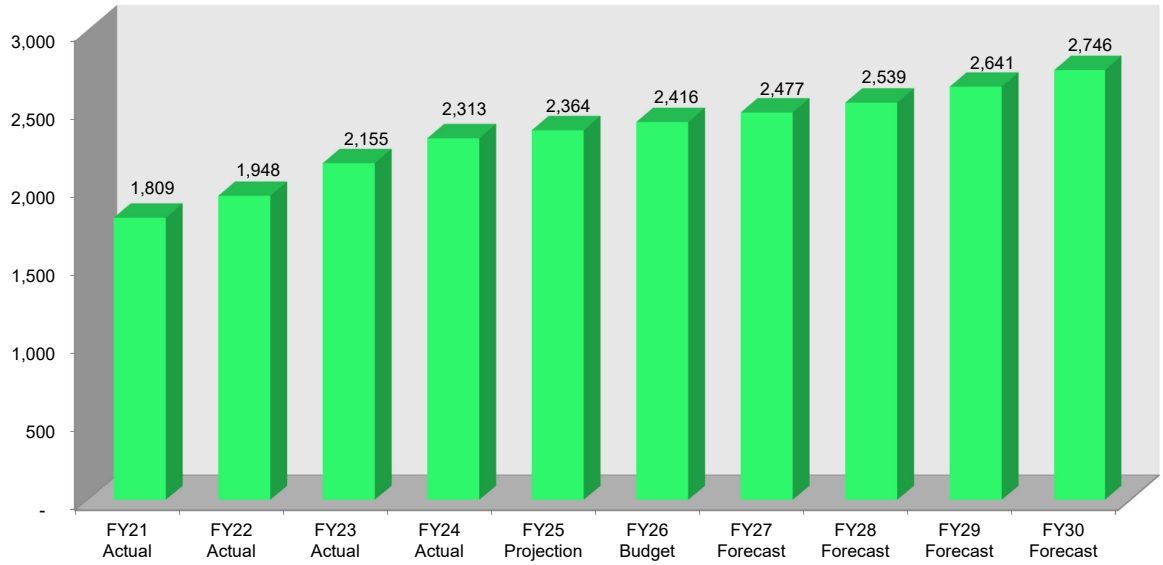
SEMINOLE MITIGATION FEE (IN THOUSANDS)



Stormwater Fee

Stormwater Fees are collected to support the requirements of a federal mandated National Pollutant Discharge Elimination System Permit. The Stormwater Fee is charged to residential and commercial dwellings. The stormwater fee is set to increase October 1st by the Consumer Price Index. The revenue estimates were determined by an independent consultant and are based on rate increase and new construction.

STORMWATER FEE (IN THOUSANDS)



Program Summaries

SUMMARY OF PROGRAM MODIFICATIONS

ADOPTED

Department/Division		Request	Personnel	Operating/ Capital	Revenue	Cost	Page No.
City Attorney	0113	Outside Legal Counsel for Monarch Hill Landfill and Florida Turnpike Expansion	-	1,500,000	-	1,500,000	170
Police	0161	HEART (Homeless Engagement, Assistance and Resource Team) Program	-	3,500	-	3,500	249
Fire Rescue	0163	Honor Guard Program	-	32,250	-	32,250	259
Public Works	0173	Food Waste Diversion Commercial Pilot	-	15,000	-	15,000	281
Public Works	0175	In-House Fire Department Vehicle Repair and Maintenance	-	175,000	-	175,000	290
Parks & Recreation	0183	Butterfly Festival Rides: Resident Priority	-	60,000	(40,000)	20,000	270
Parks & Recreation	0183	Hate Ends Now Holocaust Cattle Car Exhibit	-	5,000	-	5,000	271
Total-General Fund			**$ -**	**$ 1,790,750**	**$ (40,000)**	**$ 1,750,750**	
Public Works	6597	Food Waste Diversion Multi-Family Pilot	-	21,320	-	21,320	282
Total-Grants Fund			**$ -**	**$ 21,320**	**$ -**	**$ 21,320**	
Total-Requested			**$ -**	**$ 1,812,070**	**$ (40,000)**	**$ 1,772,070**	

NOT RECOMMENDED

Department/Division		Request	Personnel	Operating/ Capital	Revenue	Cost	
Public Works	6197	New Recycling Center Drop-Off	-	25,100		25,100	283
Total-Not Recommended			**$ -**	**$ 25,100**	**$ -**	**$ 25,100**	

SUMMARY OF CAPITAL OUTLAY

ADOPTED

Department/Division		Request	Cost	Page No.
Police	0161	Citywide Access Control System	152,570	250
Fire Rescue	0163	2- Opticom Traffic Pre-emption System	31,200	260
Fire Rescue	0163	2- PAPR Devices for Fire Inspectors	7,500	260
Fire Rescue	0163	Fire Safety Trailer	10,240	260
Public Works	0173	Electric Gate Entry Upgrades at Public Works Compound	130,000	284
Public Works	0173	Toro Mower	55,000	284
Public Works	0173	Flat Bed Trailer	20,000	284
Public Works	0173	Enclosed Trailer	9,000	284
Public Works	0173	Irrigation Trencher	21,000	284
Parks and Recreation	0183	Floor Scrubber	6,000	272
Parks and Recreation	0183	Gymnasium Divider Curtain	29,000	272
Total-General Fund			**$ 471,510**	
Public Works	1177	Replace Two (2) Butterfly Express Buses- Grant Contingent	60,000	294
Total-Street Construction and Maintenance Fund			**$ 60,000**	
Utilities and Engineering	4595	Vacuum Truck	800,000	318
Total- Stormwater Management Fund			**$ 800,000**	
Fire Rescue	6563	Fire Safety Trailer	204,760	260
Public Works	6573	Replace Two (2) Butterfly Express Buses- Grant Contingent	340,000	294
Total- Grants Fund			**$ 544,760**	
Total-Requested			**$ 1,876,270**	

NOT RECOMMENDED

Department/Division		Request	Cost	
Public Works	0173	Re-Branch Winston Park Tower	65,000	285
Total-Not Recommended			**$ 65,000**	
Total-Requested			**$ 1,941,270**	

SUMMARY OF CAPITAL IMPROVEMENT PROGRAM

ADOPTED

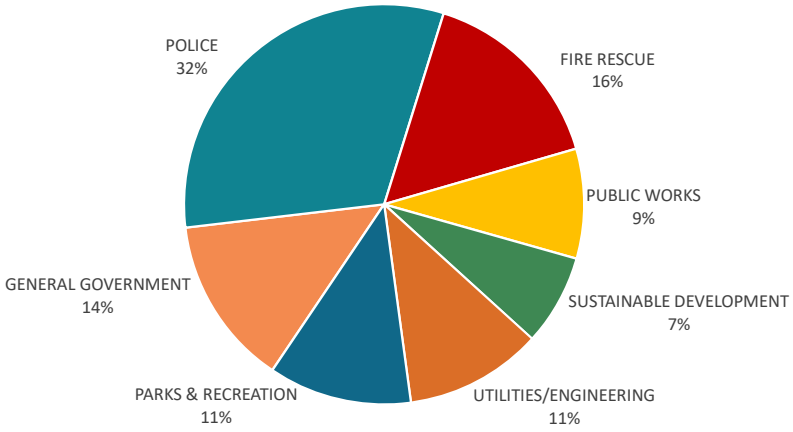
Department	Request	Cost	Page No.
Information Technology	Technology Refresh Program	367,300	349
Information Technology	Cyber Resilience, Security Leadership and Disaster Recovery	192,500	353
Parks and Recreation	Fitness Equipment Replacement Program	29,920	363
Public Works	Vehicle Replacement Program	814,030	346
Public Works	Parks Improvement Program	660,000	347
Public Works	HVAC Replacement Program	600,000	348
Public Works	Facility Roof Replacement Program	520,000	367
Public Works	Pavilion Replacement Program	330,000	368
Public Works	Exterior Painting Program	242,000	351
Public Works	Irrigation Pump Station Replacement Program	197,500	352
Public Works	City Facility Lighting Improvement Program	110,000	358
Public Works	Boardwalk and Pathway Rehabilitation	110,000	370
Public Works	Playground Replacement Program	110,000	357
Public Works	Pedestrian Lighting	100,000	359
Public Works	Outdoor Park Amenities Replacement Program	99,000	360
Public Works	Flooring/Carpet Replacement Program	66,000	361
Public Works	Sport Surface Repair and Resurfacing	60,500	362
Public Works	Government Center Rehabilitation	55,000	371
Public Works	Police Station Improvements	55,000	398
Public Works	MainStreet Village Green and Parking Garage	1,883,370	365
Public Works	Shade Structures	165,000	355
Utilities & Engineering	MainStreet Infrastructure Expansion	593,400	366
Utilities & Engineering	Hillsboro Corridor Project	320,000	369
Utilities & Engineering	Traffic Calming Program	275,000	350
Utilities & Engineering	Street Maintenance Program	176,000	354
Utilities & Engineering	Sidewalk Improvement Program	150,000	356
Total-Capital Improvement Program Fund		**$ 8,281,520**	
Utilities & Engineering	South Creek Neighborhood Improvements	1,786,400	392
Total - Transportation Surtax Fund		**$ 1,786,400**	
Fire Rescue	Fire Rescue Equipment Replacement Program	1,009,670	395
Police	Police Officer Equipment Replacement Program	929,760	396
Public Works	Recreation Complex Building Rehabilitation	2,200,000	397
Public Works	Police Station Improvements	935,000	398
Public Works	Fire Station #113	40,000	399
Total-Seminole Mitigation Fund		**$ 5,114,430**	
Public Works	Government Center Courtyard and Parking Lot Renovations	66,000	401
Public Works	Fire Station #94 Improvements	165,000	400
Total - Capital Project Financing Fund		**$ 231,000**	

SUMMARY OF CAPITAL IMPROVEMENT PROGRAM

ADOPTED

Department	Request	Cost	Page No.
Finance	Meter Reading Conversion	1,500,000	417
Public Works	Vehicle Replacement Program	362,190	346
Utilities & Engineering	Water Distribution System Improvement Program	800,000	406
Utilities & Engineering	Wastewater Conveyance System Improvement Program	675,000	407
Utilities & Engineering	Wastewater Pump Station Rehabilitation Program	600,000	409
Utilities & Engineering	Water Valve Replacement Program	600,000	408
Utilities & Engineering	Wastewater Access Structure Rehabilitation Program	500,000	410
Utilities & Engineering	Water Meter Connection Lines Retrofit Program	400,000	411
Utilities & Engineering	Standby Generator and Bypass Pump Replacement Program	365,000	412
Utilities & Engineering	Wastewater Force Main Isolation Valves Rehabilitation Program	200,000	413
Utilities & Engineering	Water Meter and Box Replacement Program	80,000	415
Utilities & Engineering	Electrical Control Panel Rehabilitation Program	80,000	416
Utilities & Engineering	Water Storage Tank Maintenance	150,000	414
Total-Water and Wastewater Fund		**$ 6,312,190**	
Utilities & Engineering	Canal and Lake Bank Restoration Program	550,000	423
Utilities & Engineering	Stormwater Drainage Improvement Program	467,500	424
Utilities & Engineering	Concrete Curbing Program	55,000	425
Total-Stormwater Management Fund		**$ 1,072,500**	
Sustainable Development	Public Art	120,000	426
Total-General Trust Fund		**$ 120,000**	
Total-Recommended		**$ 22,918,040**	

FY26 STAFFING BY FUNCTION



Staffing Comparison by Fund and Department/Division

DEPT./ DIV #	FUND DIVISION	DEPARTMENT	AUTHORIZED			ADOPTED	FY25/FY26
			FY23	FY24	FY25	FY26	Net Change
GENERAL FUND							
0111	General Government	City Commission	4.25	3.75	3.75	3.75	0.00
0113	General Government	City Attorney	4.50	4.50	5.00	5.00	0.00
0115	General Government	Community Relations	4.50	5.50	6.50	6.50	0.00
0121	General Government	City Clerk	5.00	5.50	5.50	5.50	0.00
0131	General Government	City Manager	5.00	5.50	5.50	5.50	0.00
0141	Financial Services	Finance & Administrative Services	19.50	19.50	20.50	20.50	0.00
0144	General Government	Information Technology	14.00	14.00	13.50	13.50	0.00
0145	General Government	Human Resources and Risk Mgt.	10.00	10.00	10.00	10.00	0.00
0151	Sustainable Development	Urban Design and Development	11.00	10.00	11.00	11.00	0.00
0152	Sustainable Development	Transportation Planning Division	0.00	1.00	1.00	1.00	0.00
0153	Sustainable Development	Building	19.00	19.00	19.75	19.75	0.00
0154	Sustainable Development	Community Enhancement	7.00	7.00	7.00	7.00	0.00
0161	Police	Police	160.50	161.50	162.50	162.50	0.00
0163	Fire Rescue	Fire Rescue	78.50	79.50	80.50	80.50	0.00
0170	Utilities and Engineering	Engineering	6.00	6.00	6.00	6.00	0.00
0173	Public Works	Facilities and Property Maintenance	34.50	35.50	35.50	35.50	0.00
0175	Public Works	Fleet Services	1.00	1.00	1.00	1.00	0.00
0183	Parks & Recreation	Parks & Recreation	60.00	59.00	59.50	59.50	0.00
TOTAL GENERAL FUND			**444.25**	**447.75**	**454.00**	**454.00**	**0.00**
STREET CONSTRUCTION AND MAINTENANCE FUND							
1177	Public Works	Community Transportation	11.50	12.00	9.00	9.00	0.00
TOTAL STREET CONSTRUCTION AND MAINTENANCE FUND			**11.50**	**12.00**	**9.00**	**9.00**	**0.00**
ENTERPRISE FUNDS							
4143	Financial Services	Utility Billing and Customer Service	12.50	12.50	12.50	12.50	0.00
4191	Utilities and Engineering	Utility Operations	29.50	29.50	29.50	29.50	0.00
4595	Utilities and Engineering	Stormwater Management	9.00	9.00	9.00	9.00	0.00
TOTAL ENTERPRISE FUNDS			**51.00**	**51.00**	**51.00**	**51.00**	**0.00**
TOTAL ALL FUNDS			**506.75**	**510.75**	**514.00**	**514.00**	**0.00**

FY25 STAFFING CHANGES

DEPT/ DIV #	FUNCTION	DEPARTMENT	FY24 AUTHORIZED	FY25 ADOPTED	NET CHANGE	FY25 ADOPTED	FY25 AUTHORIZED	NET CHANGE
GENERAL FUND								
0111	General Government	City Commission	3.75	3.75	0.00	3.75	3.75	0.00
0113	General Government	City Attorney	4.50	4.50	0.00	4.50	5.00	0.50
0115	General Government	Community Relations	5.50	5.50	0.00	5.50	6.50	1.00
0121	General Government	City Clerk	5.50	5.50	0.00	5.50	5.50	0.00
0131	General Government	City Manager	5.50	5.50	0.00	5.50	5.50	0.00
0141	Financial Services	Finance & Administrative Services	19.50	20.50	1.00	20.50	20.50	0.00
0144	General Government	Information Technology	14.00	14.00	0.00	14.00	13.50	(0.50)
0145	General Government	Human Resources and Risk Mgmt.	10.00	10.00	0.00	10.00	10.00	0.00
0151	Sustainable Development	Urban Design and Development	10.00	11.00	1.00	11.00	11.00	0.00
0152	Sustainable Development	Transportation Planning Division	1.00	1.00	0.00	1.00	1.00	0.00
0153	Sustainable Development	Building	19.00	19.75	0.75	19.75	19.75	0.00
0154	Sustainable Development	Community Enhancement	7.00	7.00	0.00	7.00	7.00	0.00
0161	Police	Police	161.50	163.50	2.00	163.50	162.50	(1.00)
0163	General Government	Fire Rescue	79.50	79.50	0.00	79.50	80.50	1.00
0170	Utilities and Engineering	Utilities-Engineering	6.00	6.00	0.00	6.00	6.00	0.00
0173	Public Works	Facilities and Property Maintenance	35.50	35.50	0.00	35.50	35.50	0.00
0175	Public Works	Fleet Services	1.00	1.00	0.00	1.00	1.00	0.00
0183	Parks & Recreation	Parks & Recreation	59.00	59.50	0.50	59.50	59.50	0.00
TOTAL GENERAL FUND			**447.75**	**453.00**	**5.25**	**453.00**	**454.00**	**1.00**
STREET CONSTRUCTION AND MAINTENANCE FUND								
1177	Public Works	Community Transportation	12.00	12.00	0.00	12.00	9.00	(3.00)
TOTAL STREET CONSTRUCTION AND MAINTENANCE FUND			**12.00**	**12.00**	**0.00**	**12.00**	**9.00**	**(3.00)**
ENTERPRISE FUNDS								
4143	Financial Services	Utility Billing	12.50	12.50	0.00	12.50	12.50	0.00
4191	Utilities and Engineering	Utilities-Utility Operations	29.50	29.50	0.00	29.50	29.50	0.00
4595	Utilities and Engineering	Utilities-Stormwater	9.00	9.00	0.00	9.00	9.00	0.00
TOTAL ENTERPRISE FUNDS			**51.00**	**51.00**	**0.00**	**51.00**	**51.00**	**0.00**
TOTAL ALL FUNDS			**510.75**	**516.00**	**5.25**	**516.00**	**514.00**	**(2.00)**

Changes made during FY25 reflect a net change of -2.00 FTEs from FY25 Adopted FTE's specifically as follows:

Additions

- 1.00 FTE in the City Attorney Department due to the addition of an Assistant City Attorney I.
- 1.00 FTE in the Community Relations Department due to the addition of a GIS Coordinator.
- 1.00 FTE in the Information Technology Department due to the addition of an IT Support Technician I.
- 1.00 FTE in the Police Department due to the addition of a Police Captain.
- 1.00 FTE in the Fire Rescue Department due to the addition of a Firefighter Paramedic.

Deletions

- 0.50 FTE in the City Attorney Department due to the deletion of an Intern.
- 0.50 FTE in the Information Technology Department due to the deletion of an Intern.
- 1.00 FTE in the Information Technology Department due to the deletion of a GIS Coordinator.
- 2.00 FTE in the Police Department due to the deletion of two Task Force Officers.
- 3.00 FTE in the Public Works Department due to the deletion of three Bus Drivers.

Other Changes

- As personnel vacancies arise, the City reassesses its current operations and implements necessary changes to adapt to evolving needs, ensuring continuous quality improvements for our residents, employees, and services.

Department Summaries

City Commission

CITY COMMISSION (0111)

	ACTUAL FY24	ADOPTED BUDGET FY25	ADOPTED BUDGET FY26	% CHANGE
TOTAL COST	$565,753	$672,440	$680,770	1.2%

PERSONAL SERVICES $8,330

The variance is primarily due to salary, health insurance, and retirement adjustments.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY26 FTE ADOPTED	FY25 FTE TOTAL	TOTAL ADOPTED CHANGE
City Commissioner	0	5	3.75	3.75	0.00
TOTAL	**0**	**5**	**3.75**	**3.75**	**0.00**

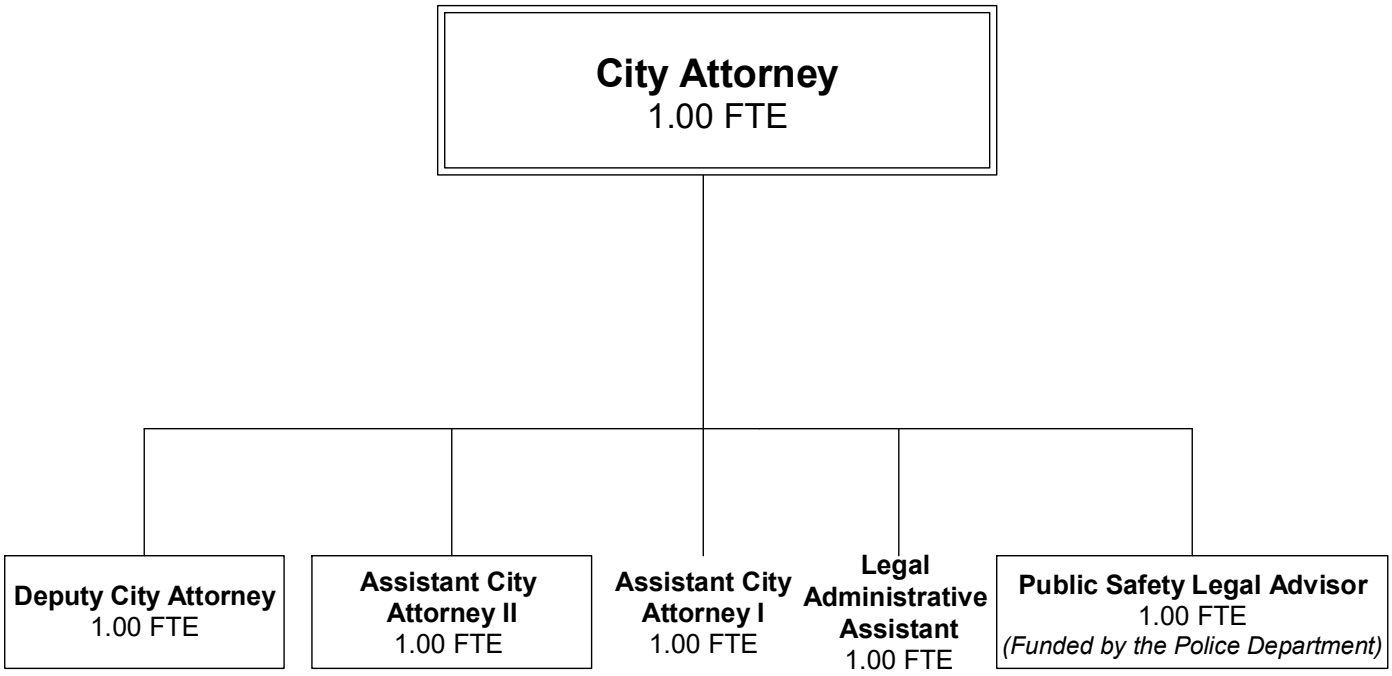
CITY COMMISSION (0111)

01 GENERAL FUND

		ACTUAL FY24 EXPENDITURE	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$198,728	$205,040	$210,240
2100	FICA TAXES	19,259	18,570	18,840
2200	RETIREMENT-EMPLOYER	90,448	121,290	114,730
2300	GROUP INSURANCE	78,444	104,340	113,730
2305	LONG TERM DISABILITY	573	600	610
2310	BASIC LIFE ADD & STD	928	970	990
2710	COMMISSION ALLOWANCE	36,000	36,000	36,000
	TOTAL PERSONAL SERVICES	**424,380**	**486,810**	**495,140**
OPERATING EXPENSES				
4001	TRAINING AND TRAVEL	16,721	26,000	26,000
4400	RENTAL AND LEASES	2,309	-	-
4700	PRINTING	1,060	1,000	1,000
4800	PROMOTIONAL ACTIVITIES	7,752	7,500	7,500
4920	OTHER CURRENT CHARGES	1,173	2,000	2,000
5100	OFFICE SUPPLIES	1,470	1,200	1,200
5410	MEMBERSHIPS/DUES	18,468	23,020	23,020
5430	PUBLICATIONS/SUBSCRIPTIONS	10	500	500
	TOTAL OPERATING EXPENSES	**48,963**	**61,220**	**61,220**
OTHER DISBURSEMENTS				
8210	GRANTS TO PRIVATE ORGANIZATIONS	92,409	124,410	124,410
	TOTAL OTHER DISBURSEMENTS	**92,409**	**124,410**	**124,410**
	TOTAL EXPENDITURES	**$565,753**	**$672,440**	**$680,770**

City Attorney

CITY ATTORNEY
ADOPTED FISCAL YEAR 2026
FTE: 5.00 EXP: $3,248,120



CITY ATTORNEY (0113)

Mission Statement

To provide effective and timely legal representation to the City Commission and City Administration.

Division Services

The City Attorney's Office provides legal advice and support to the City Commission and City Administration. The office also addresses legal issues at their inception to avoid crisis response; coordinates with and assists other departments with all legal matters; represents the City Commission, City Administration, and all boards and committees in all matters of law pertaining to their official duties; prepares and/or reviews all necessary legal documents including deeds, easements, ordinances, and resolutions; drafts and/or reviews contracts and agreements for property, services, programs, and projects; performs legal research; and prepares legal and ethics opinions as required. The office also provides City representation in civil actions and proceedings, files causes of action at the direction of the City Commission, and otherwise represents the City as a plaintiff or defendant when the City's interest so requires.

FY25 Accomplishments	Key Area of Focus	Strategic Goal
Continued to provide review of MainStreet submittals	Strategic Growth and Economic Vitality	Complete the MainStreet Project
Continued to provide legal review of documents regarding the proposed Florida's Turnpike expansion. Retained Outside Counsel to initiate legal proceedings	Strategic Growth and Economic Vitality	Protect the Small Town Feeling and Look
Assisted departments with updates to the City's Code, policies, and procedures in order to comply with federal, state, and local laws	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Initiated Chapter 164 Intergovernmental Dispute Process against Broward County regarding County's approvals granting vertical and horizontal expansion at Monarch Hill Landfill. Filed a lawsuit against Broward County and Waste Management challenging approvals	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Provided updates regarding case law and legislative changes impacting City operations, City Commission, City boards, and City staff	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Provided legal advice regarding ethics, the Sunshine Law, public records, and parliamentary procedures, and provided support for the Charter Review Board	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff

CITY ATTORNEY (0113)

Continued to provide legal review of agreements regarding the sale of Alpha 250 property and creation of the Solid Waste Disposal and Recyclable Materials Processing Authority of Broward County, Florida	Resilience and Resource Stewardship	Strengthen Long-Term Community Resilience and Resource Stewardship

FY26 Objectives	Key Area of Focus	Strategic Goal
Continue to provide review of MainStreet submittals	Strategic Growth and Economic Vitality	Complete the MainStreet Project
Continue to provide legal review of documents regarding the proposed Florida's Turnpike expansion. Continue to work with Outside Counsel regarding legal proceedings	Strategic Growth and Economic Vitality	Protect the Small Town Feeling and Look
Assist departments with updates to the City's Code, policies, and procedures in order to comply with federal, state, and local laws	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Continue Chapter 164 Intergovernmental Dispute Process against Broward County regarding County's approvals granting vertical and horizontal expansion at Monarch Hill Landfill. Continue advancing lawsuits against Broward County and Waste Management challenging approvals	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Provide updates regarding case law and legislative changes impacting City operations, City Commission, City boards, and City staff	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Provide timely, effective, and ethical legal advice regarding Sunshine law, public records, and parliamentary procedures to support daily operations, ensure compliance with laws and protect the City's legal interests as well as provide support for the Charter Review Board	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Continue to provide legal review of agreements regarding the sale of Alpha 250 property and creation of the Solid Waste Disposal and Recyclable Materials Processing Authority of Broward County, Florida	Resilience and Resource Stewardship	Strengthen Long-Term Community Resilience and Resource Stewardship

CITY ATTORNEY (0113)

	ACTUAL FY24	ADOPTED BUDGET FY25	ADOPTED BUDGET FY26	% CHANGE
TOTAL COST	$1,284,715	$1,588,400	$3,248,120	104.5%

PERSONAL SERVICES

$155,970

The variance is primarily due to the addition of a City Attorney II as well as costs associated with salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES

$1,503,750

The increase is primarily due to the addition of outside legal services for Monarch Hill Landfill and the Turnpike Expansion.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY26 FTE ADOPTED	FY25 FTE TOTAL	TOTAL ADOPTED CHANGE
City Attorney	1	0	1.00	1.00	0.00
Deputy City Attorney	1	0	1.00	1.00	0.00
Assistant City Attorney I	1	0	1.00	1.00	0.00
Assistant City Attorney II	1	0	1.00	1.00	0.00
Legal Administrative Assistant	1	0	1.00	1.00	0.00
TOTAL	**5**	**0**	**5.00**	**5.00**	**0.00**

CITY ATTORNEY (0113)

01 GENERAL FUND

		ACTUAL FY24 EXPENDITURE	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$834,052	$965,250	$1,048,470
1510	LONGEVITY	1,500	2,000	2,500
1570	OTHER BENEFITS	2,979	2,700	4,500
2100	FICA TAXES	50,134	76,480	83,060
2200	RETIREMENT-EMPLOYER	250,007	295,510	342,040
2300	GROUP INSURANCE	71,743	91,880	108,500
2305	LONG TERM DISABILITY	964	1,050	1,310
2310	BASIC LIFE ADD & STD	1,594	1,810	2,270
2700	VEHICLE ALLOWANCE	16,200	16,800	16,800
	TOTAL PERSONAL SERVICES	**1,229,620**	**1,453,480**	**1,609,450**
OPERATING EXPENSES				
3112	OUTSIDE LEGAL COUNSEL	33,544	101,200	1,601,200
3300	COURT REPORTING SERVICES	1,650	6,810	6,810
4001	TRAINING AND TRAVEL	5,420	11,000	11,000
4400	RENTAL AND LEASES	913	-	-
4700	PRINTING	-	200	200
5100	OFFICE SUPPLIES	974	1,000	1,000
5410	MEMBERSHIPS/DUES	2,982	3,360	3,660
5430	PUBLICATIONS/SUBSCRIPTIONS	9,260	11,350	14,800
	TOTAL OPERATING EXPENSES	**55,096**	**134,920**	**1,638,670**
	TOTAL EXPENDITURES	**$1,284,715**	**$1,588,400**	**$3,248,120**

FY26 PROGRAM MODIFICATION

☐ RECURRING ☑ RECOMMENDED
☑ ONE TIME ☐ NOT RECOMMENDED

Title
Outside Legal Counsel for Monarch Hill Landfill and Florida Turnpike Expansion

Department	Total Cost
City Attorney	$ 1,500,000

Justification	Strategic Goal(s):
The City Commission has directed the City Attorney to retain Outside Legal Counsel to represent the City in legal proceedings against Broward County and Waste Management, challenging the County's Ordinances providing for a horizontal and vertical expansion of the Monarch Hill Landfill. This also includes all necessary expert fees and costs. The County's Ordinances, if not challenged, will result in an environmental threat to the City's groundwater supply; preclude the use of the site for an innovative waste-to-energy facility; increase the adverse impacts to the City; and adversely and unacceptably affect the City's residents' health, safety, and welfare. Additionally, Outside Legal Counsel will also represent the City against the Florida Department of Transportation whose turnpike expansion threatens our community with noise pollution and increased traffic.	Protect and Enhance Access to Open Space and Natural Areas

Summary of Required Resources

Personnel

FTE	Description	Salary	Fringe		Cost
-		-	-	$	-
					-
					-
			Total	**$**	**-**

Operating Expenses/Capital Outlay

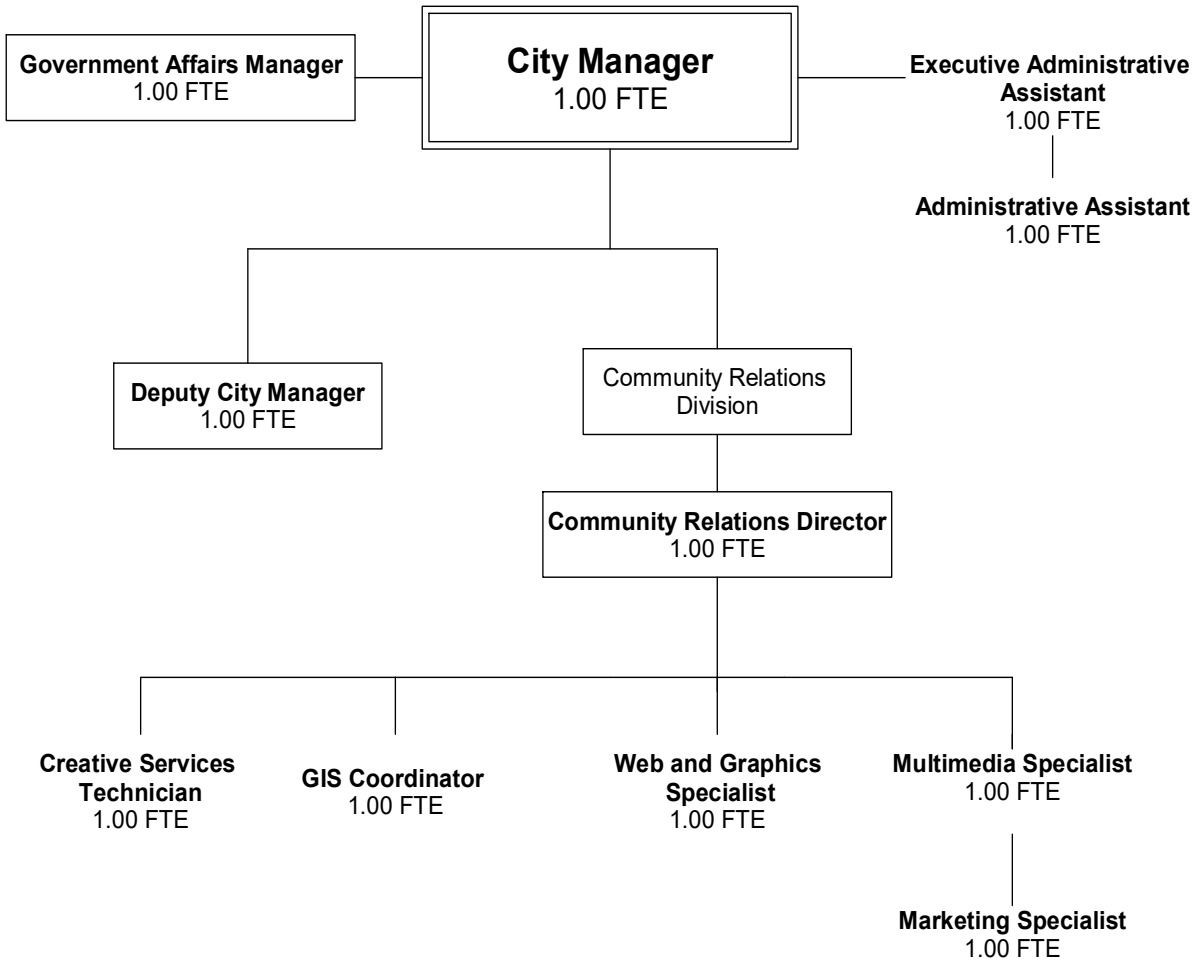
Account Number	Description		Cost
0113-3112	Outside Legal Counsel	$	1,500,000
			-
			-
			-
		Total	**$** **1,500,000**

Revenues

Account Number	Description		Cost
		$	-
			-
			-
			-
		Total	**$** **-**

City Manager

CITY MANAGER'S OFFICE
ADOPTED FISCAL YEAR 2026
FTE: 12.00 EXP: $2,848,600



CITY MANAGER (0131)

Mission Statement

To implement the policies of the City Commission and provide the highest level of service to the residents and businesses of Coconut Creek.

Division Services

The City Manager, serving at the direction of the City Commission, is the Chief Executive Officer of the City. The City Manager is responsible for implementing the policies of the City Commission and the efficient administration of all City departments to provide effective delivery of municipal services and programs. It is the goal of the City Manager's Office to continue to develop and communicate a shared vision, focus on citizens' services, and encourage adjustments to services and programs in a changing environment to realize the City's vision.

FY25 Accomplishments	Key Area of Focus	Strategic Goal
Continued Implementation of Vision 2030	High Performance Government	Implement and Update Vision 2030
Monitored the Florida's Turnpike expansion process for impacts to properties in the City	Strategic Growth and Economic Vitality	Protect the Small Town Feeling and Look
Monitored solid waste disposal issues within Broward County, worked towards creating a comprehensive solid waste system for Broward County while managing negative impacts of the landfill, settled legal action to advocate against expansion	Resilience and Resource Stewardship	Promote Resilient Practices Among Residents, Business, and City Operations
Worked with the Metropolitan Planning Organization (MPO) and Broward County to maximize funding for Coconut Creek transportation projects	Adaptable and Transformative Mobility	Invest in Maintenance of all Mobility Systems
Developed plans and funding strategies for the rehabilitation of the Police Department and the construction of Fire Station 113	Safety and Quality of Life	Provide Outstanding Local Emergency Preparedness and Response
Led the MainStreet approval process to include consensus on the Community Development District (CDD) and Developers Agreement, oversight continued for Village Green Park, the Parking Garage, Cullum Road, Land Swap, Utility Conversion, and Workforce Housing	Strategic Growth and Economic Vitality	Complete the MainStreet Project
Developed Grants Team to maximize grant and appropriation opportunities	High Performance Government	Seek All Possible Federal, State and Local Grant Opportunities
Engaged the community through City programs/services and Ambassador Program	High Performance Government	Proactively Create Collaborative Communication
Completed employee survey, analysis, and action plan	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff

CITY MANAGER (0131)

Successfully partnered with Broward County Public Schools to complete the Lyons Creek Middle School “switch” of parent and bus loops to improve traffic, and to transition Coconut Creek Elementary School to a K-8 School as part of the Redefining our Schools initiative	High Performance Government	Proactively Create Collaborative Communication

FY26 Objectives	Key Areas of Focus	Strategic Goal
Monitor the Florida’s Turnpike expansion process and legal action advocating against expansion	Strategic Growth and Economic Vitality	Protect the Small Town Feeling and Look
Monitor solid waste disposal issues within Broward County to create a comprehensive solid waste system for Broward County while managing negative impacts of the landfill	Resilience and Resource Stewardship	Promote Resilient Practices Among Residents, Business, and City Operations
Work with the Metropolitan Planning Organization (MPO) and Broward County to maximize funding for Coconut Creek transportation projects	Adaptable and Transformative Mobility	Invest in Maintenance of all Mobility Systems
In conjunction with Finance and Administrative Services and Sustainable Development, complete an economic development and long-term financial strategy that drives the budget process and serves as the foundation for future development and redevelopment within the City	Strategic Growth and Economic Vitality	Protect the Small Town Feeling and Look
Implement MainStreet Development Program	Strategic Growth and Economic Vitality	Complete the MainStreet Project
Maximize grant and appropriation opportunities	High Performance Government	Seek All Possible Federal, State and Local Grant Opportunities
Engage the community through City programs and services including strategically deploying Ambassadors	High Performance Government	Proactively Create Collaborative Communication
Formalize a citywide succession plan	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Complete resident survey, analysis, and action plan	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being

CITY MANAGER (0131)

	ACTUAL FY24	ADOPTED BUDGET FY25	ADOPTED BUDGET FY26	% CHANGE
TOTAL COST	$1,521,158	$1,575,510	$1,605,200	1.9%

PERSONAL SERVICES $29,210

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES $480

No major variance.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY26 FTE ADOPTED	FY25 FTE TOTAL	TOTAL ADOPTED CHANGE
City Manager	1	0	1.00	1.00	0.00
Deputy City Manager	1	0	1.00	1.00	0.00
Administrative Assistant	1	0	1.00	1.00	0.00
Executive Administrative Assistant	1	0	1.00	1.00	0.00
Government Affairs Manager	1	0	1.00	1.00	0.00
Intern	0	1	0.50	0.50	0.00
TOTAL	**5**	**1**	**5.50**	**5.50**	**0.00**

CITY MANAGER (0131)

01 GENERAL FUND

		ACTUAL FY24 EXPENDITURE	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$1,068,544	$1,070,750	$1,092,880
1510	LONGEVITY	6,167	6,000	6,000
1570	OTHER BENEFITS	3,866	4,500	4,500
2100	FICA TAXES	58,124	86,260	87,720
2200	RETIREMENT-EMPLOYER	244,742	200,310	208,140
2300	GROUP INSURANCE	88,288	136,760	136,900
2305	LONG TERM DISABILITY	1,098	1,210	1,230
2310	BASIC LIFE ADD & STD	1,827	2,050	2,080
2700	VEHICLE ALLOWANCE	16,079	21,600	19,200
	TOTAL PERSONAL SERVICES	**1,488,734**	**1,529,440**	**1,558,650**
OPERATING EXPENSES				
3412	CONTRACT SER-OTHER	4,608	-	-
4001	TRAINING AND TRAVEL	5,735	20,000	20,000
4400	RENTAL AND LEASES	2,873	-	-
4700	PRINTING	50	1,060	1,060
4800	PROMOTIONAL ACTIVITIES	5,384	10,000	10,000
4820	RECOGNITION PROGRAM	5,238	2,220	2,220
4914	EMERGENCY PREPARATIONS	-	1,000	1,000
4920	OTHER CURRENT CHARGES	60	3,500	3,500
5100	OFFICE SUPPLIES	1,492	1,300	1,300
5410	MEMBERSHIPS/DUES	6,562	5,990	5,990
5430	PUBLICATIONS/SUBSCRIPTIONS	420	1,000	1,480
	TOTAL OPERATING EXPENSES	**32,424**	**46,070**	**46,550**
	TOTAL EXPENDITURES	**$1,521,158**	**$1,575,510**	**$1,605,200**

COMMUNITY RELATIONS

CORE SERVICES DESCRIPTIONS

Public Information & Marketing
Public Information and Marketing strategizes, designs, and delivers impactful communication to inform and educate the community and news media about City events, initiatives, programs, and projects. This is achieved through various outlets such as the City's website, banners, CocoGRAM, CreekTV, Creek Cares, Creek Eats, CocoALERT, Year in Review, surveys, brochures, and social media. These efforts aim to enhance transparency and encourage resident engagement.

Media Relations
Media Relations fosters a favorable public image and educates the community about activities and services. Media Relations activities are conducted through various media outlets, including newspapers, television, online publications, and magazines.

Community & Business Relations
Community and Business Relations fosters interactive community engagement and learning for residents through initiatives such as the Citizens' Academy, Speaker's Bureau, Town Hall Meetings, Ambassador Program, and partnerships with the Coral Springs Coconut Creek Regional Chamber of Commerce.

GIS Services
GIS coordinates services across all departments to ensure city-wide access to mapping tools and data. Supports both internal and external usage through custom applications, interactive maps, and map-related products that enhance decision-making and service delivery.

CITY MANAGER/ COMMUNITY RELATIONS KEY PERFORMANCE INDICATORS						
Key Area of Focus/ Strategic Goals	**Measure**	**FY23 Actual**	**FY24 Actual**	**FY25 Target**	**FY25 Actual**	**FY26 Target**
High Performance Government						
Proactively Create Collaborative Communication	# of community outreach initiatives	42	92	80	50	80
Proactively Create Collaborative Communication	# of campaigns conducted annually	*	*	*	28	35
Continue to Invest in, Retain and Develop High Performing Staff	Average # of training hours per employee	23	24	25	8	25
Proactively Create Collaborative Communication	# of visitors to the City's website	224,673	245,247	225,000	309,846	315,000
Proactively Create Collaborative Communication	# of CreekTV Productions	70	122	70	125	160
Proactively Create Collaborative Communication	# of social media subscribers	29,109	31,674	32,000	33,738	34,000
Proactively Create Collaborative Communication	Average response time on resident requests via Customer Request Management	40 hours	42 hours	48 hours	45 hours	<48 hours
Continue to Invest in, Retain and Develop High Performing Staff	Retention rate	100%	88%	100%	100%	100%
Continue to Invest in, Retain and Develop High Performing Staff	Average years of service	13	11	12	12	13
Safety and Quality of Life						
Promote Arts, Culture and Entertainment Across the City	# of promotions that highlight arts, culture and entertainment	31	27	50	27	35
Strategic Growth and Economic Vitality						
Protect the Small Town Feeling and Look	# of promotions (campaigns/videos) that highlight residents	44	57	55	118	150

** Data not available for this reporting period*

COMMUNITY RELATIONS (0115)

Mission Statement

To plan, design, and execute effective programs to inform and educate the public and news media about City initiatives.

Division Services

The Community Relations Division is responsible for public relations, community outreach, and marketing, as well as managing CreekTV, signage programs, the City's website, social media platforms, the Citizens' Academy, the Ambassador Program, and GIS applications.

FY25 Accomplishments	Key Area of Focus	Strategic Goal
Proactively advocated for City services, programs, and events in hard to reach communities through the support and promotion of classes, celebratory months, and ADA compliance on website pages when possible	High Performance Government	Proactively Create Collaborative Communication
In collaboration with the Sustainable Development Department, established the Creek Hikes Program for residents to explore and enjoy the City's greenways	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Implemented and promoted current and upcoming City events/initiatives/programs via social media trends	High Performance Government	Proactively Create Collaborative Communication
Completed the City's website redevelopment to create an efficient user experience and enhance customer service	High Performance Government	Proactively Create Collaborative Communication

FY26 Objectives	Key Area of Focus	Strategic Goal
Research and implement best practices on the Nextdoor platform	High Performance Government	Proactively Create Collaborative Communication
Produce minimum of two videos per campaign: Creek Eats, Creek Cares, Creek Vets	Safety and Quality of Life	Promote Arts, Culture and Entertainment Across the City
Implement and promote current and upcoming City events/initiatives/programs via social media trends	High Performance Government	Proactively Create Collaborative Communication
Promote GIS maps/efforts through Map of the Month initiative, promoting City projects on the website, sharing project planning visuals and map trivia	High Performance Government	Proactively Create Collaborative Communication

COMMUNITY RELATIONS (0115)

	ACTUAL FY24	ADOPTED BUDGET FY25	ADOPTED BUDGET FY26	% CHANGE
TOTAL COST	$795,553	$1,045,990	$1,243,400	18.9%

PERSONAL SERVICES $191,910

The variance is primarily due to the transfer of the budget for the GIS Specialist position from the Information Technology Department, as well as salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES $5,500

The variance is primarily due to an increase in costs associated with the City's Biennial Resident Survey for FY26.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY26 FTE ADOPTED	FY25 FTE TOTAL	TOTAL ADOPTED CHANGE
Director	1	0	1.00	1.00	0.00
Creative Services Technician	1	0	1.00	1.00	0.00
GIS Coordinator	1	0	1.00	1.00	0.00
Intern	0	1	0.50	0.50	0.00
Marketing Specialist	1	0	1.00	1.00	0.00
Multimedia Specialist	1	0	1.00	1.00	0.00
Web and Graphics Specialist	1	0	1.00	1.00	0.00
TOTAL	**6**	**1**	**6.50**	**6.50**	**0.00**

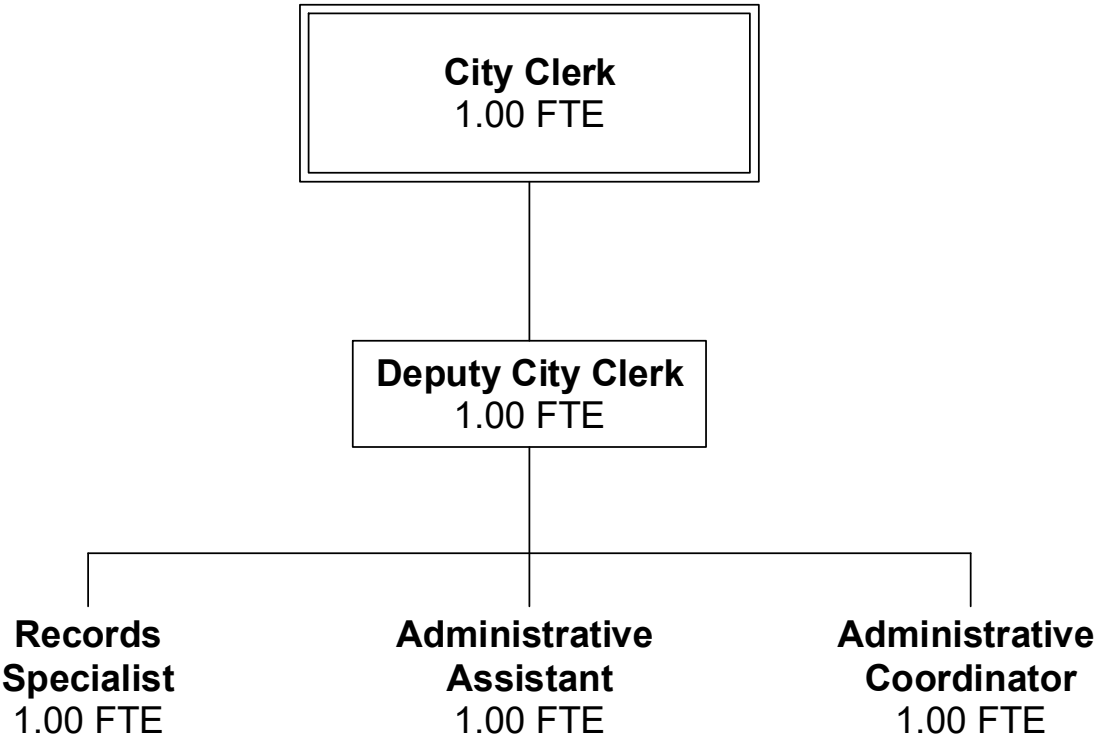
COMMUNITY RELATIONS (0115)

01 GENERAL FUND

		ACTUAL FY24 EXPENDITURE	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$478,426	$603,590	$754,870
1410	OVERTIME	-	1,000	800
1510	LONGEVITY	3,500	2,500	5,500
1570	OTHER BENEFITS	1,832	2,700	2,700
2100	FICA TAXES	35,125	46,720	57,610
2200	RETIREMENT-EMPLOYER	66,631	80,590	102,730
2300	GROUP INSURANCE	70,176	111,360	115,450
2305	LONG TERM DISABILITY	960	1,250	1,500
2310	BASIC LIFE ADD & STD	1,553	1,950	2,410
2700	VEHICLE ALLOWANCE	6,336	7,200	7,200
	TOTAL PERSONAL SERVICES	**664,539**	**858,860**	**1,050,770**
OPERATING EXPENSES				
3190	PRO SER-OTHER	9,392	37,000	57,000
4001	TRAINING AND TRAVEL	2,157	3,150	3,150
4400	RENTAL AND LEASES	320	1,320	1,480
4675	R/M IT	11,196	12,000	12,600
4710	CITY PUBLICATIONS	31,929	50,000	35,000
4800	PROMOTIONAL ACTIVITIES	18,102	40,250	33,250
4806	CREEK TV	3,712	5,250	5,250
5100	OFFICE SUPPLIES	1,426	1,500	4,000
5310	SIGNS	23,872	27,500	27,500
5410	MEMBERSHIPS/DUES	573	1,140	1,140
5430	PUBLICATIONS/SUBSCRIPTIONS	6,742	8,020	7,910
	TOTAL OPERATING EXPENSES	**109,420**	**187,130**	**192,630**
	TOTAL EXPENDITURES	**$795,553**	**$1,045,990**	**$1,243,400**

City Clerk

CITY CLERK
ADOPTED FISCAL YEAR 2026
FTE: 5.50 EXP: $1,138,860



CITY CLERK

CORE SERVICES DESCRIPTIONS

Records Management

The Records Management program provides for the economical and efficient management of records in accordance with Florida Statutes. This program supports both internal and external stakeholders, including responding to public records requests. Responsibilities include maintaining all official City records; coordinating all phases of records management, including the storage, monitoring, and disposition of City records; scanning and retrieving electronic documents in accordance with Florida Statutes; providing internal training on records management; implementing a City-wide file code index system for all record formats; and recording documents with Broward County.

Agenda Management

The Agenda Management program supports both internal and external stakeholders, including preparing, managing, and publishing City Commission and Advisory Board agendas and minutes; serving as the liaison to City Boards and Committees; completing the legislative process with the codification of ordinances; attesting to City documents as keeper of the City seal; and providing internal training on agenda management. This function provides for compliance with legal advertising as required by Florida Statutes and City Charter. As part of its community outreach efforts, this program ensures accessibility to public meetings by promoting agenda availability, hosting public meeting media, and encouraging resident participation in City governance.

Elections

The Elections program, by City Charter, officiates the proper conduct of City elections, including placement of advertising; serving as the Filing Officer to candidates in all phases of their candidacy, including acceptance of campaign treasurer reports and qualifying documents; working in partnership with the Broward County Supervisor of Elections to secure polling place operations; coordinate the opening and closing of polling place locations on Election Day; and the swearing-in of elected officials. To enhance voter engagement, the program partners with the Broward County Supervisor of Elections to promote voter registration, vote-by-mail, and informational campaigns to increase awareness and participation in local elections.

CITY CLERK KEY PERFORMANCE INDICATORS						
Key Area of Focus/ Strategic Goals	**Measure**	**FY23 Actual**	**FY24 Actual**	**FY25 Target**	**FY25 Actual**	**FY26 Target**
High Performance Government						
Continue to Invest in, Retain and Develop High Performing Staff	Average # of training hours per employee	42	42	35	30	36
Continue to Invest in, Retain and Develop High Performing Staff	Retention rate	100%	100%	100%	100%	100%
Continue to Invest in, Retain and Develop High Performing Staff	Average years of service	7	8	8	9	10
Continue to Invest in, Retain and Develop High Performing Staff	% of time candidate list is posted to website within one (1) business day after qualification period ends	100%	*	100%	100%	*
Plan Ahead for Emerging Technologies and Business Methods	% of time sample ballot information for Municipal Elections is posted on website within one (1) business day of receipt from Supervisor of Elections (SOE)	100%	*	100%	100%	*
Plan Ahead for Emerging Technologies and Business Methods	% of campaign/committee finance reports available for public inspection within three (3) business days	100%	100%	100%	100%	100%
Plan Ahead for Emerging Technologies and Business Methods	% of non-extensive public records requests fulfilled within five (5) business days of request	96%	94%	94%	87% **	93%
Plan Ahead for Emerging Technologies and Business Methods	% of agendas available online seven (7) days prior to meeting	100%	100%	100%	100%	100%

** Non-election year (Data not available for this reporting period)*

*** Timely order fulfillment has been affected by technical issues*

CITY CLERK (0121)

Mission Statement

To serve as an information resource center by providing efficient accessibility to the legislative, administrative, legal, and historical records of the City.

Division Services

The City Clerk Department serves the City Commission, City Manager, City departments, the residents of the City, and the general public as an information resource center. The functions performed by this department include the preparation and publication of the City Commission, Board, and Committee agendas and meeting minutes; preparation and monitoring of legal advertising in accordance with Florida Statutes; codification of ordinances; coordination and management of the City's Comprehensive Records Management Program; and administration of City elections. As the City's official record keeper, the City Clerk attests to all agreements and contracts entered into by the City, provides archival services, and is the keeper of the City seal.

FY25 Accomplishments	Key Area of Focus	Strategic Goal
Continued deployment of a new records management system (Laserfiche) by creating index structure and scanning permanent records (minutes, ordinances, and resolutions)	High Performance Government	Plan Ahead for Emerging Technologies and Business Methods
Administered the March 2025 Municipal Election, encompassing various tasks such as liaising with the Broward Supervisor of Elections, overseeing candidate qualification procedures, managing campaign finance reports, negotiating agreements for polling place facility usage, arranging legal advertisements, and providing translation services as necessary	High Performance Government	Proactively Create Collaborative Communication
Researched and implemented best practices to enhance voter awareness and participation in the November 2024 and the March 2025 election, including community engagement, digital outreach, accessibility improvements, partnerships and information sharing	High Performance Government	Proactively Create Collaborative Communication
Continued strategic inventory of the City's records to improve preservation, efficiency, and accessibility	High Performance Government	Proactively Create Collaborative Communication
Managed all aspects of Public Records, including: fulfill Public Records requests utilizing JustFOIA; conduct mandatory Public Records Training for all employees; and regularly review policies and procedures for compliance with best practices	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff

CITY CLERK (0121)

Developed comprehensive First Amendment Audit Educational initiatives, including Employee Pocket Guide, training modules, and extensive Coconet resources	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Administered Employee Civil Service Election, including enhanced digital election interface and operational efficiencies	High Performance Government	Proactively Create Collaborative Communication
Convened 2025 Charter Review Board, including coordinating board appointments, publishing meeting agendas, producing minutes, and assisting with research	High Performance Government	Proactively Create Collaborative Communication

FY26 Objectives	Key Area of Focus	Strategic Goal
Expand records management system (Laserfiche) deployment by improving indexing, onboarding more departments, and enhancing public access to City records	High Performance Government	Plan Ahead for Emerging Technologies and Business Methods
Manage all aspects of Public Records, including: fulfill Public Records requests utilizing JustFOIA; conduct mandatory Public Records Training for all employees; and regularly review policies and procedures for compliance with best practices	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Convene 2026 Redistricting Board, including acquiring consultant services, coordinating board appointments, publishing meeting agendas, producing minutes, and assisting with research	High Performance Government	Proactively Create Collaborative Communication
Continue strategic inventory of the City's records to improve preservation, efficiency, and accessibility	High Performance Government	Plan Ahead for Emerging Technologies and Business Methods
Launch and operationalize the City's Artificial Intelligence (AI) Committee to guide responsible innovation by evaluating emerging technologies, identifying pilot opportunities, developing governance policies, and ensuring ethical, efficient, and transparent adoption of AI across departments	High Performance Government	Plan Ahead for Emerging Technologies and Business Methods
Implement a strategy for a paperless e-signature cloud solution to enhance organizational efficiency	High Performance Government	Plan Ahead for Emerging Technologies and Business Methods

CITY CLERK (0121)

	ACTUAL FY24	ADOPTED BUDGET FY25	ADOPTED BUDGET FY26	% CHANGE
TOTAL COST	$845,836	$1,156,300	$1,138,860	-1.5%

PERSONAL SERVICES $62,610

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES ($80,050)

The decrease is primarily due to the removal of election costs for a non-election year.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY26 FTE ADOPTED	FY25 FTE TOTAL	TOTAL ADOPTED CHANGE
City Clerk	1	0	1.00	1.00	0.00
Deputy City Clerk	1	0	1.00	1.00	0.00
Administrative Assistant	1	0	1.00	1.00	0.00
Administrative Coordinator	1	0	1.00	1.00	0.00
Intern	0	1	0.50	0.50	0.00
Records Specialist	1	0	1.00	1.00	0.00
TOTAL	**5**	**1**	**5.50**	**5.50**	**0.00**

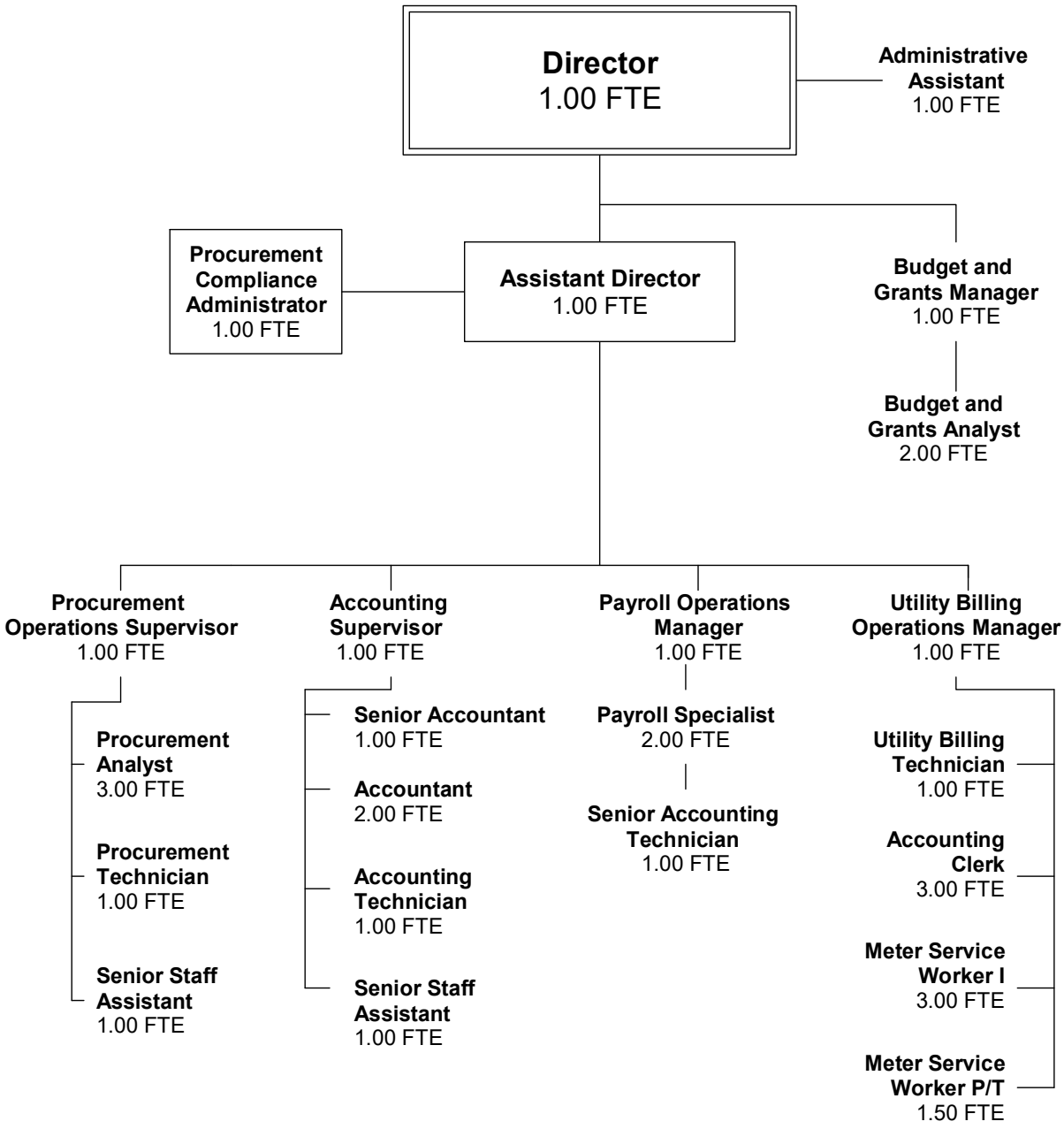
CITY CLERK (0121)

01 GENERAL FUND

		ACTUAL FY24 EXPENDITURE	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$485,560	$560,200	$605,850
1410	OVERTIME	771	1,000	1,000
1510	LONGEVITY	2,000	2,500	3,000
1570	OTHER BENEFITS	1,821	1,800	1,800
2100	FICA TAXES	36,335	44,180	46,840
2200	RETIREMENT-EMPLOYER	105,413	119,050	124,170
2300	GROUP INSURANCE	74,620	95,880	104,420
2305	LONG TERM DISABILITY	1,020	1,070	1,130
2310	BASIC LIFE ADD & STD	1,659	1,730	1,810
2700	VEHICLE ALLOWANCE	8,643	12,000	12,000
	TOTAL PERSONAL SERVICES	**717,842**	**839,410**	**902,020**
OPERATING EXPENSES				
3192	CODIFICATION OF ORDINANCE	8,613	9,240	8,840
3412	CONTRACT SER- OTHER	44,873	52,650	91,500
4001	TRAINING AND TRAVEL	3,317	8,100	8,100
4400	RENTAL AND LEASES	2,409	-	-
4675	R/M IT	42,126	85,000	90,260
4700	PRINTING	1,997	200	200
4800	PROMOTIONAL ACTIVITIES	996	2,000	2,000
4905	ELECTIONS	5,152	124,830	2,240
4910	ADVERTISEMENTS	11,464	26,640	26,640
5100	OFFICE SUPPLIES	1,441	3,600	3,600
5110	EQIPMENT - MINOR	3,108	-	-
5410	MEMBERSHIPS/DUES	1,458	2,400	2,050
5430	PUBLICATIONS/SUBSCRIPTIONS	1,040	2,230	1,410
	TOTAL OPERATING EXPENSES	**127,994**	**316,890**	**236,840**
	TOTAL EXPENDITURES	**$845,836**	**$1,156,300**	**$1,138,860**

Finance and Administrative Services

FINANCE AND ADMINISTRATIVE SERVICES
ADOPTED FISCAL YEAR 2026
FTE: 33.00 EXP: $5,590,110



FINANCE AND ADMINISTRATIVE SERVICES

CORE SERVICES DESCRIPTION

Customer Services
Customer Services provides general customer and account management services for all water and sewer utility accounts, ensures accounts are administered in a fair and equitable manner, resolves account issues related to overdue bills and/or termination/restoration of water service based on account status, conducts lien searches needed for real estate closings for attorneys and title companies, and provides support to City departments.

Utility Billing
The Utility Billing Division is responsible for timely, accurate meter reading in addition to the invoicing and collection of all water and sewer utility accounts.

Procurement
The Procurement Division assists departments in securing goods and services for the City using ethical and competitive procurement methods. Additionally, the division assists departments with the development of a variety of solicitations such as: invitation for bids, request for proposals, request for qualifications, and letters of interest; administrates and negotiates contracts for a wide range of services; and manages the City's contract management system to ensure contract compliance and vendor performance. Other division responsibilities include processing purchase requisitions, determining appropriate procurement methods, obtaining quotes, developing standard contract language, and administrating the City's procurement policies and procedures.

Budget, Grants, & Financial Planning
The Budget, Grants, and Financial Planning function is responsible for strategic and fiscal planning, development and administration of the annual budget and the five-year Capital Improvement Program (CIP), analysis of operational productivity, and data collection for the Key Performance Indicator Scorecard. The division also oversees grant-related activities, including identifying funding opportunities, ensuring compliance with grant requirements, and managing the tracking and reporting of awarded funds.

Accounting, Financial Reporting, & Treasury
Accounting, Financial Reporting, and Treasury responsibilities include financial reporting, contracts and grant administration, treasury management, debt issuance, and special projects. This function is also responsible for preparation of the Annual Comprehensive Financial Report (ACFR) and the Popular Annual Financial Report (PAFR), cash disbursements, payroll processing and reporting, fixed asset reporting, accounts receivable, and accounts payable.

FINANCE AND ADMINISTRATIVE SERVICES KEY PERFORMANCE INDICATORS						
Key Area of Focus/ Strategic Goals	**Measure**	**FY23 Actual**	**FY24 Actual**	**FY25 Target**	**FY25 Actual**	**FY26 Target**
High Performance Government						
Seek All Possible Federal, State, and Local Grant Opportunities	# of projects leveraged by grant funding	*	*	*	0	1
Proactively Create Collaborative Communication	# of community outreach initiatives	5	3	5	3	5
Proactively Create Collaborative Communication	Average customer wait time per call (minutes)	2:24	3:14	2:00	5:17	2:00
Continue to Invest in, Retain and Develop High Performing Staff	# of meters inspected	6,227	5,850	6,000	6,468	6,000
Continue to Invest in, Retain and Develop High Performing Staff	Average # of training hours per employee	52	47	50	36	48
Continue to Invest in, Retain and Develop High Performing Staff	Retention rate	99%	100%	100%	89%	100%
Continue to Invest in, Retain and Develop High Performing Staff	Average years of service	6	7	8	6	7
Continue to Invest in, Retain and Develop High Performing Staff	Non-residential taxable value/total taxable value	21%	21%	25%	21%	25%
Continue to Invest in, Retain and Develop High Performing Staff	Gross residential ad valorem taxes per capita	$579	$636	$625	$699	$721
Continue to Invest in, Retain and Develop High Performing Staff	General Fund expenditures per capita	$1,336	$1,427	$1,565	$1,557	$1,675
Continue to Invest in, Retain and Develop High Performing Staff	General Fund revenues per capita	$1,377	$1,486	$1,550	$1,621	$1,688
Continue to Invest in, Retain and Develop High Performing Staff	General Fund operating unassigned fund balance/total expenditures	39%	39%	38%	39%	38%
Continue to Invest in, Retain and Develop High Performing Staff	Overall debt per capita	$279	$244	$206	$205	$168
Plan Ahead for Emerging Technologies and Business Methods	# of formal solicitations issued	20	17	25	14	20
Safety and Quality of Life						
Enhance Community Health, Safety and Well-Being	# of work orders completed	8,767	6,231	9,000	9,519	10,000
Strategic Growth and Economic Vitality						
Enhance Technological Connectivity	% of utility accounts receiving electronic bills	50%	53%	55%	55%	60%
Enhance Technological Connectivity	% of utility billing account holders utilizing online bill payment	62%	63%	65%	66%	68%

** Data not available for this reporting period*

FINANCE AND ADMINISTRATIVE SERVICES (0141)

Mission Statement

To provide prudent financial services with integrity, innovation, and efficiency.

Division Services

The Finance and Administrative Services Department consists of Accounting, Treasury, Budget, and Procurement functions, and works closely with the City Manager's Office on issues relating to financial reporting, budgets, investments, contracts, grant administration, retirement, debt issuance, and special projects. The Accounting function provides accurate financial information in accordance with governmental accounting requirements, prepares the Annual Comprehensive Financial Report (ACFR) and the Popular Annual Financial Report (PAFR), and oversees the cash disbursements, payroll processing, fixed asset reporting, accounts receivable, and accounts payable functions for the City. The Treasury function maintains the City's financial resources including collecting, monitoring, and investing revenues. The Budget function provides strategic and financial planning, administration of the annual budget and the five-year Capital Improvement Program, analysis of operational productivity, and special projects. The Procurement function secures goods, services, equipment, leases, and construction using ethical, fair, and transparent competitive procurement methods. Procurement processes requisitions, obtains quotations, solicits formal competitive bids, disposes of surplus, performs City-wide contract management, and administers the Procurement Card Program.

FY25 Accomplishments	Key Area of Focus	Strategic Goal
In conjunction with the Sustainable Development Department, initiated the development of an economic development and long-term financial plan that drives the budget process and serves as the foundation for future development and redevelopment within the City	Strategic Growth and Economic Vitality	Continue to Support a Mix of Housing
Reviewed and developed a comprehensive process to implement all applicable provisions of the Secure 2.0 Act	High Performance Government	Plan Ahead for Emerging Technologies and Business Methods
Identified and evaluated efficient use of environmentally safe/recycled products for commodity purchases	Resilience and Resource Stewardship	Promote Resilient Practices Among Residents, Business, and City Operations
Successfully oversaw the completion of a comprehensive long-term economic analysis for the MainStreet Development Project, providing critical financial insights and projections to guide strategic investment and ensure sustainability for future redevelopment efforts	Strategic Growth and Economic Vitality	Complete the MainStreet Project

FINANCE AND ADMINISTRATIVE SERVICES (0141)

Completed the allocation of American Rescue Plan Act (ARPA)-funded services, including the Behavioral Health Access Program (BHAP), small business assistance grants, and food drives	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Completed various studies to include a City-wide inventory of capital assets	High Performance Government	Plan Ahead for Emerging Technologies and Business Methods

FY26 Objectives	Key Area of Focus	Strategic Goal
Review and enhance citywide long-term financial policies	High Performance Government	Plan Ahead for Emerging Technologies and Business Methods
Evaluate the ERP system and consider alternative viable options that optimize outcomes while providing reliable, cost-effective payroll and budget processing and accurate reporting solutions	High Performance Government	Plan Ahead for Emerging Technologies and Business Methods
Continue automating budget forms and processes to enhance efficiency	High Performance Government	Plan Ahead for Emerging Technologies and Business Methods
Streamline processes and training by leveraging innovative technological solutions, such as AI enhancements	High Performance Government	Plan Ahead for Emerging Technologies and Business Methods
Continue to actively monitor and evaluate the financial aspects of the ongoing development of the MainStreet Project, ensuring alignment with long-term economic objectives	Strategic Growth and Economic Vitality	Complete the MainStreet Project
Initiate the process to secure debt issuance to finance the construction of Fire Station 113 and the Police Department Improvements, including development of a phased funding strategy aligned with construction timelines to optimize cash flow and minimize fiscal impact	High Performance Government	Plan Ahead for Emerging Technologies and Business Methods

FINANCE AND ADMINISTRATIVE SERVICES (0141)

	ACTUAL FY24	ADOPTED BUDGET FY25	ADOPTED BUDGET FY26	% CHANGE
TOTAL COST	$2,596,266	$3,336,890	$3,456,440	3.6%

PERSONAL SERVICES $135,800

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES ($16,250)

The variance is primarily due to decreased professional and contractual services, printing, and minor equipment costs.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY26 FTE ADOPTED	FY25 FTE TOTAL	TOTAL ADOPTED CHANGE
Director	1	0	1.00	1.00	0.00
Accountant	2	0	2.00	2.00	0.00
Accounting Technician	1	0	1.00	2.00	(1.00)
Administrative Assistant	1	0	1.00	1.00	0.00
Budget and Grants Analyst	2	0	2.00	1.00	1.00
Budget and Grants Manager	1	0	1.00	1.00	0.00
Intern	0	1	0.50	0.50	0.00
Payroll Operations Manager	1	0	1.00	1.00	0.00
Payroll Specialist	2	0	2.00	2.00	0.00
Procurement Analyst	3	0	3.00	3.00	0.00
Procurement Compliance Administrator	1	0	1.00	1.00	0.00
Procurement Technician	1	0	1.00	1.00	0.00
Senior Accountant	1	0	1.00	1.00	0.00
Senior Accounting Technician	1	0	1.00	1.00	0.00
Senior Staff Assistant	2	0	2.00	2.00	0.00
TOTAL	**20**	**1**	**20.50**	**20.50**	**0.00**

FINANCE AND ADMINISTRATIVE SERVICES (0141)

01 GENERAL FUND

		ACTUAL FY24 EXPENDITURE	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$1,564,181	$1,900,670	$1,975,540
1410	OVERTIME	12,867	7,500	4,500
1510	LONGEVITY	7,000	10,000	11,000
1570	OTHER BENEFITS	3,718	4,500	4,500
2100	FICA TAXES	112,706	142,610	152,470
2200	RETIREMENT-EMPLOYER	268,512	299,400	323,910
2300	GROUP INSURANCE	221,672	330,730	358,480
2305	LONG TERM DISABILITY	3,565	4,150	4,450
2310	BASIC LIFE ADD & STD	5,563	6,460	6,970
2700	VEHICLE ALLOWANCE	11,193	12,000	12,000
	TOTAL PERSONAL SERVICES	**2,210,978**	**2,718,020**	**2,853,820**
OPERATING EXPENSES				
3190	PRO SER-OTHER	9,752	145,390	122,390
3200	AUDIT	52,060	83,010	83,370
3412	CONTRACT SER-OTHER	182,918	146,450	148,060
4001	TRAINING AND TRAVEL	22,491	26,850	23,000
4200	POSTAGE	26,977	40,000	40,000
4400	RENTAL AND LEASES	10,156	65,170	73,110
4605	R/M-CONTRACTS	832	820	820
4675	R/M IT	15,600	16,000	16,000
4700	PRINTING	24,909	42,450	42,450
4800	PROMOTIONAL ACTIVITIES	2,634	3,500	4,000
4920	OTHER CURRENT CHARGES - MISC.	6,261	5,400	5,400
5100	OFFICE SUPPLIES	4,372	5,500	5,300
5105	COPY PAPER-CITYWIDE	10,942	14,000	14,000
5110	EQUIPMENT-MINOR	871	7,620	4,760
5115	TELEPHONE SYSTEM SUPPLIES	-	320	-
5130	COMPUTER SOFTWARE	-	1,460	-
5410	MEMBERSHIPS/DUES	5,994	8,680	8,970
5430	PUBLICATIONS/SUBSCRIPTIONS	8,518	6,250	10,990
	TOTAL OPERATING EXPENSES	**385,289**	**618,870**	**602,620**
	TOTAL EXPENDITURES	**$2,596,266**	**$3,336,890**	**$3,456,440**

NON-DEPARTMENTAL

(0199)

01 GENERAL FUND

		ACTUAL FY24 EXPENDITURE	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET
OTHER DISBURSEMENTS				
9901	CONTINGENCY	$0	$2,374,530	$1,500,000
9903	FUND BALANCE RESERVE	-	20,500,000	20,500,000
	TOTAL OTHER DISBURSEMENTS	**$0**	**22,874,530**	**22,000,000**
	TOTAL EXPENDITURES	**$0**	**$22,874,530**	**$22,000,000**

(0198)

OPERATING EXPENSES				
3190	PRO SER-OTHER	$254,211	$267,020	$318,370
4819	INCENTIVE PROGRAM	107,215	114,880	108,000
	TOTAL OPERATING EXPENSES	**361,426**	**381,900**	**426,370**
OTHER DISBURSEMENTS				
8220	NEIGHBORHOOD ENHANCEMENT GRANTS	52,804	195,000	195,000
9139	TRANSFER TO FUND 39	5,135,650	13,229,890	4,667,350
	TOTAL OTHER DISBURSEMENTS	**5,188,453**	**13,424,890**	**4,862,350**
	TOTAL EXPENDITURES	**$5,549,880**	**$13,806,790**	**$5,288,720**

UTILITY BILLING AND CUSTOMER SERVICE (4143)

Mission Statement

To provide prudent financial services with integrity, innovation, and efficiency.

Division Services

A division of the Finance and Administrative Services Department, Utility Billing and Customer Service is responsible for meter reading, the accurate billing of water and sewer services, and the processing of payments and customer service inquiries, including feedback and various other requests via walk-ins, telephone, and correspondence. This division provides these services to approximately 12,145 customers and maintains an environment that promotes service excellence in the most effective and efficient manner, while enforcing the City's policies, procedures, and Code of Ordinances.

FY25 Accomplishments	Key Area of Focus	Strategic Goal
Initiated the agreement for the Advanced Metering Infrastructure (AMI) deployment services	High Performance Government	Plan Ahead for Emerging Technologies and Business Methods
Prepared to conduct various robust customer outreach initiatives, including an educational AMI Day and an informative marketing video outlining pertinent AMI activities that customers can anticipate. These efforts aim to enhance engagement and inform customers about the AMI system	High Performance Government	Proactively Create Collaborative Communication
Developed internal and external video training materials to formalize documentation and educate residents	High Performance Government	Proactively Create Collaborative Communication

FY26 Objectives	Key Area of Focus	Strategic Goal
Began the deployment of the Advanced Metering Infrastructure (AMI) project	High Performance Government	Plan Ahead for Emerging Technologies and Business Methods
Conduct outreach to promote the utilization of the AMI customer portal, encouraging customers to use water consumption alerts and notifications to foster water conservation	Strategic Growth and Economic Vitality	Enhance Technological Connectivity
Enhance billing accuracy by leveraging AMI data to minimize billing errors and ensure precise meter readings	High Performance Government	Plan Ahead for Emerging Technologies and Business Methods
Improve customer transparency and reduce billing disputes by offering real-time usage data and historical reports	High Performance Government	Proactively Create Collaborative Communication

UTILITY BILLING AND CUSTOMER SERVICE (4143)

	ACTUAL FY24	ADOPTED BUDGET FY25	ADOPTED BUDGET FY26	% CHANGE
TOTAL COST	$1,297,456	$2,042,300	$2,133,670	4.5%

PERSONAL SERVICES ($50,990)

The variance is primarily due to changes in staffing along with salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES $137,510

The variance is primarily due to increased professional services costs associated with the AMI Deployment and related cellular fees.

OTHER DISBURSEMENTS $4,850

The variance is due to increased customer deposit interest.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY26 FTE ADOPTED	FY25 FTE TOTAL	TOTAL ADOPTED CHANGE
Assistant Director	1	0	1.00	1.00	0.00
Accounting Clerk	3	0	3.00	3.00	0.00
Meter Service Worker I	3	2	4.50	4.50	0.00
Accounting Supervisor	1	0	1.00	1.00	0.00
Procurement Operations Supervisor	1	0	1.00	1.00	0.00
Utility Billing Technician	1	0	1.00	1.00	0.00
Utility Billing Operations Manager	1	0	1.00	1.00	0.00
TOTAL	**11**	**2**	**12.50**	**12.50**	**0.00**

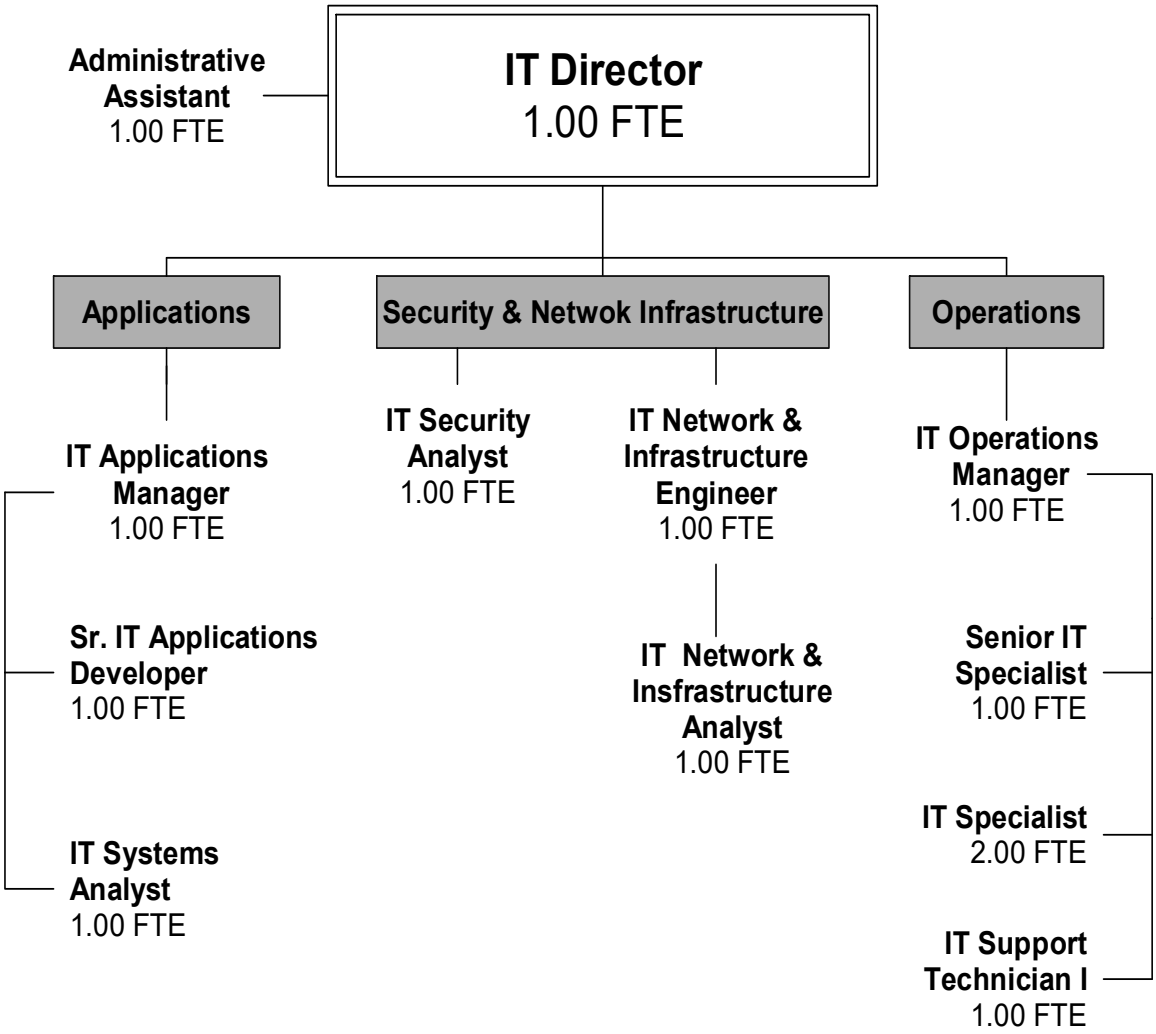
UTILITY BILLING AND CUSTOMER SERVICE (4143)

41 WATER/WASTEWATER FUND

		ACTUAL FY24 EXPENDITURE	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$742,815	$962,670	$910,910
1410	OVERTIME	9,612	15,000	17,640
1510	LONGEVITY	2,500	2,500	1,000
1570	OTHER BENEFITS	5,031	4,200	6,000
2100	FICA TAXES	57,147	75,680	71,410
2200	RETIREMENT-EMPLOYER	74,216	133,310	131,370
2201	PENSION EXPENSE	56,806	-	-
2300	GROUP INSURANCE	116,002	228,930	233,240
2305	LONG TERM DISABILITY	1,569	2,120	2,010
2310	BASIC LIFE ADD & STD	2,519	3,400	3,240
2601	OTHER POSTEMPLOYMENT BENEFITS	(219,646)	-	-
2700	VEHICLE ALLOWANCE	4,857	4,800	4,800
	TOTAL PERSONAL SERVICES	**853,427**	**1,432,610**	**1,381,620**
OPERATING EXPENSES				
3190	PRO SER-OTHER	85,266	149,000	149,000
3200	AUDIT	27,140	29,900	31,390
3412	CONTRACT SER-OTHER	217,893	252,850	392,850
4001	TRAINING AND TRAVEL	6,040	16,000	11,740
4605	R/M-CONTRACTS	4,297	7,800	7,800
4630	R/M-EQUIPMENT	2,769	5,000	5,000
4700	PRINTING	923	3,500	3,500
4916	BAD DEBTS	2,228	40,000	40,000
5100	OFFICE SUPPLIES	1,264	1,500	1,500
5220	UNIFORMS	932	1,250	1,530
5240	OPER SUPPLIES-OTHER	636	1,750	1,750
5410	MEMBERSHIPS/DUES	305	700	700
5430	PUBLICATIONS/SUBSCRIPTIONS	-	3,440	3,440
	TOTAL OPERATING EXPENSES	**349,694**	**512,690**	**650,200**
OTHER DISBURSEMENTS				
9300	INTEREST EXPENSE	94,335	97,000	101,850
	TOTAL OTHER DISBURSEMENTS	**94,335**	**97,000**	**101,850**
	TOTAL EXPENDITURES	**$1,297,456**	**$2,042,300**	**$2,133,670**

Information Technology

INFORMATION TECHNOLOGY
ADOPTED FISCAL YEAR 2026
FTE: 13.50 EXP: $3,799,160



INFORMATION TECHNOLOGY

CORE SERVICES DESCRIPTION

Technology Planning

Technology Planning is a strategic process that involves forecasting the technical evolution of a program or system to realize its envisioned future state. This integral practice operates in tandem with the City's business or mission objectives, aligning with the desired outcomes of strategic initiatives. Encompassing a comprehensive spectrum, technology planning incorporates elements such as technology forecasting, robust IT governance, meticulous security measures, adept change management, thoughtful projections, and judicious technology upgrades. This holistic approach ensures the seamless integration of technology with the City's Vision 2030, fostering a dynamic and forward-thinking environment.

Customer Service & Support

Customer Service and Support incorporates the service life-cycle performance measurement with improvement efforts to service strategy, design, and transition. The program focuses on increasing efficiency, maximizing effectiveness, and optimizing the cost of services and underlying IT service processes.

System Administration

System Administration encompasses the continuous maintenance, configuration, and reliable operation of an IT asset or service through its production lifecycle. The program provides guidance on promoting efficient usage to ensure that the City’s strategic initiatives are accomplished.

Application Services

Application Services facilitates the selection, design, implementation, and maintenance of software services. This program ensures transition planning, implementation, training, and support; service asset and configuration management; release and deployment management; service validation, testing, and evaluation; knowledge management, and data management.

Cybersecurity, Policies, & Standards

Cybersecurity policies, standards, and procedures form the backbone of the City’s cybersecurity framework, ensuring consistent, compliant, and resilient operations. These established protocols help safeguard digital assets and align with industry best practices and regulatory requirements. Routine cybersecurity awareness training across the workforce ensures staff remain informed and prepared to avoid common attack vectors that could lead to costly data breaches.

INFORMATION TECHNOLOGY KEY PERFORMANCE INDICATORS						
Key Area of Focus/ Strategic Goals	**Measure**	**FY23 Actual**	**FY24 Actual**	**FY25 Target**	**FY25 Actual**	**FY26 Target**
Resilience and Resource Stewardship						
Plan Ahead for Emerging Technologies and Business Methods	# of new business processes implemented and programs automated	*	*	*	3	10
Strategic Growth and Economic Vitality						
Enhance Technological Connectivity	% of latest software releases, patches, and upgrades/updates completed	99%	100%	100%	100%	100%
High Performance Government						
Proactively Create Collaborative Communication	Customer satisfaction (survey)	99%	99%	100%	99%	100%
Plan Ahead for Emerging Technologies and Business Methods	% of Service Desk Requests resolved within Service Level Agreement (SLA) timeframes	85%	88%	100%	85%	100%
Plan Ahead for Emerging Technologies and Business Methods	% of technology refresh completed within 90 days	78%	100%	100%	100%	100%
Plan Ahead for Emerging Technologies and Business Methods	% of services restored within Service Level Agreement (SLA) timeframe	78%	97%	100%	100%	100%
Plan Ahead for Emerging Technologies and Business Methods	% of uptime for City applications and services	99%	100%	100%	98%	100%
Plan Ahead for Emerging Technologies and Business Methods	% of planned system maintenance completed	94%	85%	100%	57%	100%
Plan Ahead for Emerging Technologies and Business Methods	% of governance projects approved within 45 days of sponsor approval	100%	100%	100%	100%	100%
Continue to Invest in, Retain and Develop High Performing Staff	% of projects completed within pre-established timeframes	78%	76%	100%	100%	100%
Continue to Invest in, Retain and Develop High Performing Staff	% of time system restoration is completed within 24 hours	100%	100%	100%	100%	100%
Continue to Invest in, Retain and Develop High Performing Staff	Average # of training hours per employee	30	32	30	14	30
Continue to Invest in, Retain and Develop High Performing Staff	Retention rate	100%	100%	100%	91%	100%
Continue to Invest in, Retain and Develop High Performing Staff	Average years of service	14	14	14	16	17
Continue to Invest in, Retain and Develop High Performing Staff	% of projects completed within budget	100%	100%	100%	100%	100%
Seek All Possible Federal, State and Local Grant Opportunities	# of projects leveraged by grant funding	*	*	*	0	1

** Data not available for this reporting period*

INFORMATION TECHNOLOGY (0144)

Mission Statement

To provide enterprise technology solutions to City leaders and staff so they can meet their goals and deliver effective and efficient services to our customers.

Division Services

The Information Technology (IT) Department works with all City departments to effectively use technology and improve services provided to the residents and businesses of the City of Coconut Creek. Services are provided through the use of centralized storage virtualization helping to reduce hardware costs and lower the City's technology carbon footprint, which promotes resiliency. The City-wide network is maintained and supported by numerous software applications. Additionally, the department ensures all City information and information-based services are properly acquired, monitored, maintained, and kept current in the most cost-effective manner possible. All systems are maintained, secured, and appropriately backed up to ensure data availability, data integrity, and data confidentiality.

FY25 Accomplishments	Key Area of Focus	Strategic Goal
Implemented improved functionality of redundant Internet access to reinforce the City's robust network infrastructure, ensuring continuous, secure, and reliable system connectivity	High Performance Government	Plan Ahead for Emerging Technologies and Business Methods
Assisted with the initial planning and preparation meetings for the Advanced Metering Infrastructure (AMI) project	High Performance Government	Plan Ahead for Emerging Technologies and Business Methods
Standardized City-wide conference room equipment to enhance efficiency	High Performance Government	Proactively Create Collaborative Communication
Completed a thorough evaluation of departmental staffing levels and implemented a strategic reorganization to better align responsibilities, streamline workflows, and enhance overall operational efficiency	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Migrated to Microsoft 365 across the organization and initiated ongoing efforts to address implementation challenges, optimize user adoption, and ensure seamless integration into daily operations	High Performance Government	Plan Ahead for Emerging Technologies and Business Methods
Secured a .GOV domain to distinctly differentiate official government services from other internet services, ensuring compliance and bolstering security	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being

INFORMATION TECHNOLOGY (0144)

Enhanced the technology refresh process to consolidate staff computer equipment, minimize redundancy, reduce costs, and simplify upgrades, enhancements and maintenance	High Performance Government	Plan Ahead for Emerging Technologies and Business Methods

FY26 Objectives	Key Area of Focus	Strategic Goal
Implement key recommendations from the IT security audit and continue to enhance the City's cybersecurity infrastructure through updated protocols, system improvements, and staff training to ensure ongoing protection against emerging threats	High Performance Government	Plan Ahead for Emerging Technologies and Business Methods
Secure federal funding through the Community Project Funding initiative to build a resilient fiber optic infrastructure that, contingent on funding, enhances redundancy and enables uninterrupted access to vital municipal services—including resident payment systems and city programs—while ensuring continuous operation of emergency Fire and Police dispatch communications	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Manage the wireless access point refresh project to minimize downtime, improve network performance, enhance security, and boost efficiency	Strategic Growth and Economic Vitality	Enhance Technological Connectivity
Initiate a formal succession planning process to preserve institutional knowledge, promote cross-training among staff, and ensure continuity of operations across critical functions	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff

INFORMATION TECHNOLOGY (0144)

	ACTUAL FY24	ADOPTED BUDGET FY25	ADOPTED BUDGET FY26	% CHANGE
TOTAL COST	$3,118,839	$3,602,060	$3,799,160	5.5%

PERSONAL SERVICES $36,220

The variance is primarily due to workforce changes, partially offset by salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES $160,880

The variance is primarily due to increased maintenance, equipment, professional, and contractual service costs.

CAPITAL OUTLAY $0

No variance.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY26 FTE ADOPTED	FY25 FTE TOTAL	TOTAL ADOPTED CHANGE
Director	1	0	1.00	1.00	0.00
Administrative Assistant	1	0	1.00	1.00	0.00
IT Applications Manager	1	0	1.00	1.00	0.00
IT Network & Infrastructure Analyst	1	0	1.00	1.00	0.00
IT Network & Infrastructure Engineer	1	0	1.00	1.00	0.00
IT Operations Manager	1	0	1.00	1.00	0.00
IT Security Analyst	1	0	1.00	1.00	0.00
IT Specialist	2	0	2.00	2.00	0.00
IT Support Technician I	1	0	1.00	1.00	0.00
IT Systems Analyst	1	0	1.00	1.00	0.00
Intern	0	1	0.50	0.50	0.00
Senior IT Applications Developer	1	0	1.00	1.00	0.00
Senior IT Specialist	1	0	1.00	1.00	0.00
TOTAL	**13.00**	**1.00**	**13.50**	**13.50**	**0.00**

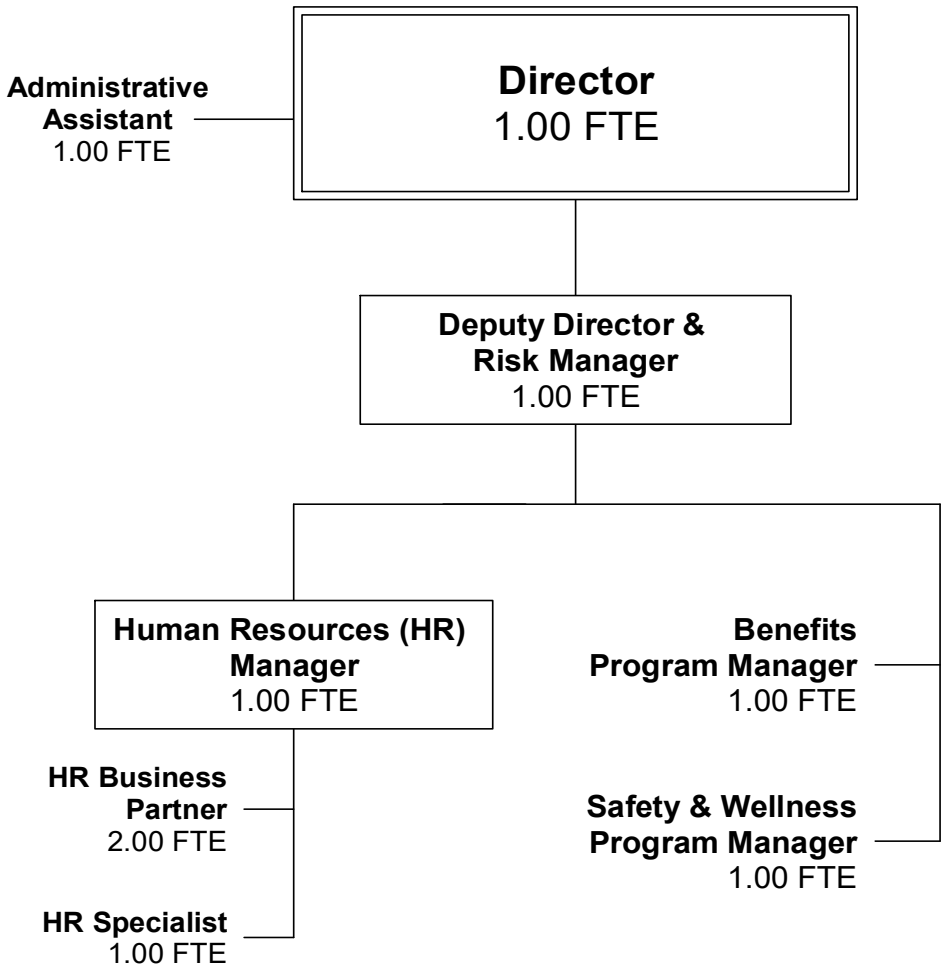
INFORMATION TECHNOLOGY (0144)

01 GENERAL FUND

		ACTUAL FY24 EXPENDITURE	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$1,587,209	$1,644,360	$1,630,580
1210	REIMBURSEMENT	(48,591)	-	-
1410	OVERTIME	19,976	20,200	20,200
1510	LONGEVITY	11,000	11,000	8,500
1570	OTHER BENEFITS	7,859	9,000	9,000
2100	FICA TAXES	112,337	129,310	127,500
2200	RETIREMENT-EMPLOYER	262,808	224,480	229,900
2300	GROUP INSURANCE	190,966	257,580	308,970
2305	LONG TERM DISABILITY	3,043	3,310	3,290
2310	BASIC LIFE ADD & STD	4,876	5,430	5,350
2700	VEHICLE ALLOWANCE	11,436	14,400	12,000
	TOTAL PERSONAL SERVICES	**2,162,920**	**2,319,070**	**2,355,290**
OPERATING EXPENSES				
3190	PRO SER-OTHER	12,220	67,500	80,000
3412	CONTRACT SER-OTHER	53,849	69,980	121,820
3414	CONTRACT SER-IT	-	34,000	33,680
4001	TRAINING AND TRAVEL	17,276	17,000	17,000
4100	TELEPHONE	175,438	197,430	195,760
4400	RENTAL AND LEASES	965	-	-
4630	R/M-EQUIPMENT	9,481	17,500	-
4675	R/M-IT	456,998	553,960	545,270
4914	EMERGENCY PREPARATIONS	-	2,000	2,000
5100	OFFICE SUPPLIES	4,157	4,000	4,000
5110	EQUIPMENT-MINOR	31,715	49,200	44,500
5115	TELEPHONE SYSTEM SUPPLIES	8,174	4,700	4,900
5120	COMPUTER SUPPLIES	797	3,000	1,000
5130	COMPUTER SOFTWARE	44,444	17,000	22,500
5410	MEMBERSHIPS/DUES	-	2,730	1,130
5430	PUBLICATIONS/SUBSCRIPTIONS	10,955	42,990	170,310
	TOTAL OPERATING EXPENSES	**826,468**	**1,082,990**	**1,243,870**
CAPITAL OUTLAY				
6414	COMPUTER EQUIPMENT	117,018	200,000	200,000
6870	INTANGIBLE ASSETS	12,433	-	-
	TOTAL CAPITAL OUTLAY	**129,452**	**200,000**	**200,000**
	TOTAL EXPENDITURES	**$3,118,839**	**$3,602,060**	**$3,799,160**

Human Resources

HUMAN RESOURCES AND RISK MANAGEMENT
ADOPTED FISCAL YEAR 2026
FTE: 10.00 EXP: $6,285,700



HUMAN RESOURCES AND RISK MANAGEMENT

CORE SERVICES DESCRIPTION

Workforce Planning & Employment

The Workforce Planning and Employment function ensures the workforce is aligned with the City's needs. Functions include workforce planning, staffing and position analyses, job description development, position control, recruitment, hiring and onboarding; ensuring accurate completion of required employment documentation, facilitating and processing transfers, promotions, staff realignment, and organizational separations; and maintaining all associated documentation and personnel files while ensuring compliance with all related laws and regulations.

Labor Relations

The Labor Relations initiative focuses on labor-related issues, including negotiating and administering collective bargaining agreements, establishing and monitoring workplace policies and procedures to ensure consistent application, investigating/resolving employee complaints, issuing disciplinary actions as needed, and responding to grievances, while ensuring compliance with all applicable laws and regulations.

Employee Development & Engagement

The Employee Development and Engagement Program focuses on developing and retaining employees who are committed to the betterment of the City. Functions include training and development, performance evaluations, performance improvement plans, professional development plans, succession planning, employee surveys, team-building, and employee morale and engagement initiatives to increase individual and organizational effectiveness.

Safety

The Safety initiative focuses on evaluating, developing, implementing, and administering programs, plans, and policies that foster a safe and secure work and business environment as well as ensuring compliance with all applicable laws and regulations. The Safety Program includes managing the City's health and safety program, managing the City's Drug Free Workplace Program, coordinating compliance training for City staff, evaluating fitness-for-duty and return-to-work criteria, and serving as the Americans with Disabilities Act (ADA) Coordinator for the City.

Risk Management

The Risk Management division focuses on evaluating, procuring and administering policies that protect the City from liability. The Risk Management Program includes managing and administering the City’s property, casualty, liability, and workers' compensation insurance programs, evaluating potentially unfunded liabilities, conducting risk analyses, assisting with financial audits, and ensuring periodic property appraisals are completed to protect the City's assets.

Compensation & Benefits

The Compensation and Benefits initiative focuses on developing, selecting, implementing, administering, and evaluating employee benefits, wellness programs, compensation policies/programs, and pay structures based upon internal equity and external market conditions for all employee groups, while ensuring the City’s compliance with all applicable laws and regulations.

HUMAN RESOURCES AND RISK MANAGEMENT KEY PERFORMANCE INDICATORS						
Key Area of Focus/ Strategic Goals	**Measure**	**FY23 Actual**	**FY24 Actual**	**FY25 Target**	**FY25 Actual**	**FY26 Target**
High Performance Government						
Proactively Create Collaborative Communication	# of community outreach initiatives	11	8	8	7	8
Continue to Invest in, Retain and Develop High Performing Staff	% of surveyed positions with salary range midpoints at or above the 50th percentile, benchmarked against surrounding public employers	89%	84%	80%	80%	80%
Continue to Invest in, Retain and Develop High Performing Staff	% of new employees completing probationary period (City-wide)	84%	90%	85%	85%	85%
Continue to Invest in, Retain and Develop High Performing Staff	% of supervisory positions filled internally (City-wide)	78%	86%	85%	100%	85%
Continue to Invest in, Retain and Develop High Performing Staff	Average # of training hours per employee	57	38	40	18	40
Continue to Invest in, Retain and Develop High Performing Staff	Retention rate	100%	100%	100%	89%	100%
Continue to Invest in, Retain and Develop High Performing Staff	Average years of service	8	9	10	10	11
Safety and Quality of Life						
Enhance Community Health, Safety and Well-Being	# of safety incidents resulting in lost work days	14	9	<16	6	<16
Enhance Community Health, Safety and Well-Being	# of automobile accidents (employee at-fault)	27	24	<25	17	<25

HUMAN RESOURCES AND RISK MANAGEMENT (0145, 0133)

Mission Statement

To provide proactive guidance and direction to management and employees, recruit and retain the best qualified employees, provide a highly motivated work environment, and enhance the financial security of the City and the health and welfare of our employees and their families.

Division Services

The Human Resources and Risk Management Department (HR) provides administrative, personnel, and Risk Management services to all departments of the City, serving as a conduit among employees, management, external customers, insurance companies, and benefits providers. HR performs the centralized functions of workforce planning and employment, professional development, compensation and benefits administration, safety, risk management, and employee and labor relations, including negotiating and administering collective bargaining agreements. HR also facilitates employee motivation and retention efforts, succession planning, and performance management, while ensuring compliance with all legal requirements. In its Risk Management capacity, HR manages organizational loss prevention activities and implements strategies that reduce, eliminate, transfer, or assume identified risk from the organization and the employees, with an emphasis on safety and wellness.

FY25 Accomplishments	Key Area of Focus	Strategic Goal
Engaged in collective bargaining with the three sworn police bargaining units	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Integrated additional components of the Behavioral Health Access Program (BHAP) into the City's mental health initiatives	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Conducted follow-up employee survey to assess impact of improvements made in response to prior employee survey	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Implemented the "Creek Cares: Acts of Service and Love" community service initiative in remembrance of Marjory Stoneman Douglas (MSD)	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Partnered with the Fire Rescue Department to implement a Vehicle Safety Program	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Enhanced employee benefits, including a new 457 Roth option and expanded employer support for health insurance and savings plans	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff

FY26 Objectives	Key Area of Focus	Strategic Goal
Engage in collective bargaining with the two fire bargaining units	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff

HUMAN RESOURCES AND RISK MANAGEMENT (0145, 0133)

Advance City-wide succession planning initiatives to strengthen organizational continuity	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Explore employee benefits enhancements, incorporating Secure 2.0-compliant options and requirements	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Partner with departmental safety representatives to implement a formal, City-wide schedule of safety activities	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Complete a comprehensive City-wide Classification and Compensation study	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff

HUMAN RESOURCES (0145)

	ACTUAL FY24	ADOPTED BUDGET FY25	ADOPTED BUDGET FY26	% CHANGE
TOTAL COST	$1,767,726	$2,260,720	$2,343,800	3.7%

PERSONAL SERVICES

$34,850

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES

$48,230

The net increase is primarily due to increased professional services costs associated with the Class and Compensation Study.

CAPITAL OUTLAY

$0

No variance.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY26 FTE ADOPTED	FY25 FTE TOTAL	TOTAL ADOPTED CHANGE
Director	1	0	1.00	1.00	0.00
Deputy Director	1	0	1.00	1.00	0.00
Administrative Assistant	1	0	1.00	1.00	0.00
Benefits Program Manager	1	0	1.00	1.00	0.00
Human Resources	1	0	1.00	1.00	0.00
Human Resources Business Partner	2	0	2.00	2.00	0.00
Human Resources Specialist	1	0	1.00	1.00	0.00
Intern	0	2	1.00	1.00	0.00
Safety & Wellness Program Manager	1	0	1.00	1.00	0.00
TOTAL	**9**	**2**	**10.00**	**10.00**	**0.00**

HUMAN RESOURCES (0145)

01 GENERAL FUND

		ACTUAL FY24 EXPENDITURE	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$1,128,336	$1,273,130	$1,290,520
1410	OVERTIME	518	3,000	2,000
1510	LONGEVITY	5,000	6,000	5,000
1570	OTHER BENEFITS	7,286	7,200	6,780
2100	FICA TAXES	81,318	99,370	100,170
2200	RETIREMENT-EMPLOYER	160,534	173,060	179,680
2300	GROUP INSURANCE	117,070	159,860	172,350
2305	LONG TERM DISABILITY	2,223	2,310	2,300
2310	BASIC LIFE ADD & STD	3,531	3,780	3,760
2500	UNEMPLOYMENT COMPENSATION	7,170	25,000	25,000
2700	VEHICLE ALLOWANCE	15,364	18,000	18,000
	TOTAL PERSONAL SERVICES	**1,528,350**	**1,770,710**	**1,805,560**
OPERATING EXPENSES				
3120	PRO SER-PHYSICALS	29,856	69,870	68,980
3190	PRO SER-OTHER	10,022	58,690	30,110
3412	CONTRACT SER-OTHER	35,892	92,950	171,950
4001	TRAINING AND TRAVEL	8,484	18,850	18,850
4003	SAFETY TRAINING	33	36,000	36,000
4400	RENTAL AND LEASES	1,153	-	-
4675	R/M-IT	3,002	13,830	14,530
4700	PRINTING	-	3,000	1,000
4800	PROMOTIONAL ACTIVITIES	22,036	33,900	33,900
4804	SAFETY PROMOTIONAL ACTIVITIES	6,930	9,000	9,000
4910	ADVERTISEMENTS	1,146	6,500	5,500
4915	EMPLOYEE TUITION REIMB	54,036	70,000	70,000
4920	OTHER CURRENT CHRGS-MISC	18,765	55,000	55,000
5100	OFFICE SUPPLIES	1,517	3,300	3,300
5110	EQUIPMENT-MINOR	684	2,000	2,000
5140	IN-HOUSE TRAINING SUPPLIES	9,245	8,480	9,480
5410	MEMBERSHIPS/DUES	5,266	5,960	5,960
5430	PUBLICATIONS/SUBSCRIPTIONS	1,307	2,680	2,680
	TOTAL OPERATING EXPENSES	**209,376**	**490,010**	**538,240**
CAPITAL OUTLAY				
6430	MACHINERY AND EQUIPMENT	30,000	-	-
		30,000	**-**	**-**
	TOTAL EXPENDITURES	**$1,767,726**	**$2,260,720**	**$2,343,800**

RISK MANAGEMENT (0133)

	ACTUAL FY24	ADOPTED BUDGET FY25	ADOPTED BUDGET FY26	% CHANGE
TOTAL COST	$3,423,219	$3,867,820	$3,941,900	1.9%

OPERATING EXPENSES $74,080

The net increase is due to anticipated increases in auto liability, general liability, and property damage insurance premiums. These increases are partially offset by an anticipated decrease in worker's comp premiums.

OTHER DISBURSEMENTS $0

No variance.

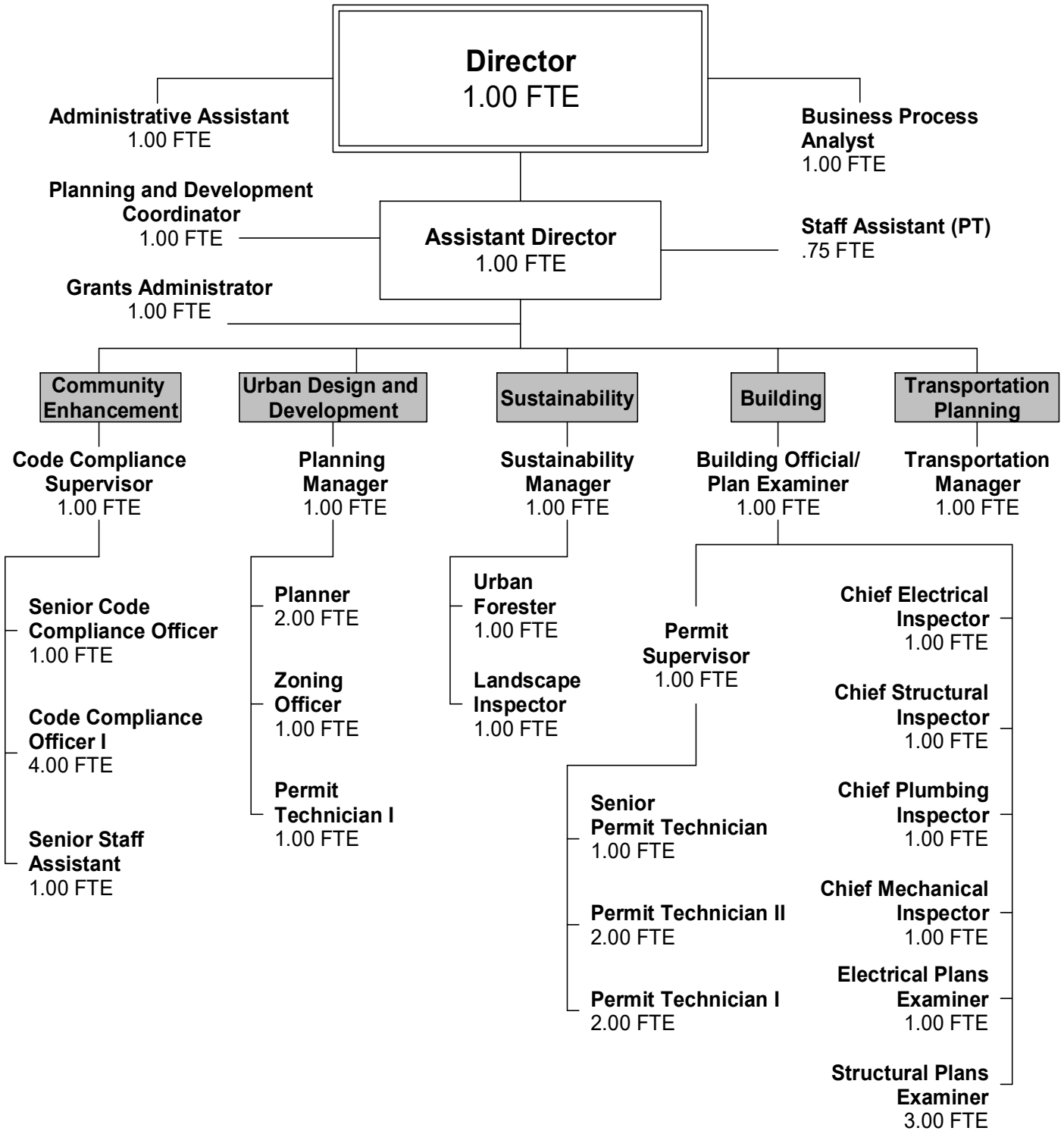
RISK MANAGEMENT (0133)

01 GENERAL FUND

		ACTUAL FY24 EXPENDITURE	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET
OPERATING EXPENSES				
3412	CONTRACT SER-OTHER	$0	$3,000	$3,000
4510	PROPERTY DAMAGE-SIR	153,703	110,000	110,000
4520	AUTO DAMAGE-SIR	371,409	260,000	280,000
4530	WORKERS COMPENSATION-SIR	-	2,000	2,000
4540	GENERAL LIABILITY-SIR	-	60,000	60,000
4556	UST POLLUTION PREMIUM	-	3,440	3,700
4560	WORKERS' COMP PREMIUM	846,545	938,500	895,000
4570	AUTO LIABILITY PREMIUM	263,396	277,550	310,000
4580	PROPERTY DAMAGE PREMIUM	1,005,977	1,195,610	1,259,690
4590	GENERAL LIABILITY PREMIUM	782,189	917,720	918,510
	TOTAL OPERATING EXPENSES	**3,423,219**	**3,767,820**	**3,841,900**
OTHER DISBURSEMENTS				
9904	INSURANCE RESERVES	-	100,000	100,000
	TOTAL OTHER DISBURSEMENTS	**-**	**100,000**	**100,000**
	TOTAL EXPENDITURES	**$3,423,219**	**$3,867,820**	**$3,941,900**

Sustainable Development

SUSTAINABLE DEVELOPMENT
ADOPTED FISCAL YEAR 2026
FTE: 38.75 EXP: $5,898,500



SUSTAINABLE DEVELOPMENT

CORE SERVICES DESCRIPTION

Urban Design & Development
Urban Design and Development establishes the foundation for ensuring a well-designed community. In addition to both short and long-range planning activities, the services include a variety of special projects and studies including neighborhoods, beautification, and greenways.

Community Enhancement
Community Enhancement is the City's proactive approach to maintaining and improving the quality and appearance of commercial and residential property and structures located within the City in accordance with the Code of Ordinances. The Community Enhancement effort is also responsible for Special Magistrate proceedings. The Special Magistrate is a licensed attorney who conducts hearings involving code enforcement issues, much like an informal court proceeding.

Grant Administration Services
Grant Administration Services focuses on strategically securing grant opportunities for city capital projects to expand and diversify revenue sources for capital improvements and relieve budgetary pressures as well as administering neighborhood improvement grants.

Transportation Services
Transportation Services is a multi-department strategy that includes planning, designing, managing, organizing, and coordinating of the City's major transportation initiatives. The Transportation Program focuses on transportation impacts of major land development and intergovernmental transportation projects. The program is also accountable for coordinating and providing effective communication to directors, managers, contractors, consultants, outside agencies and community groups related to major transportation initiatives.

Economic Development
The purpose of the Economic initiative is to stabilize the existing business community; facilitate the establishment of new businesses; aid in job retention, job creation, and business expansion; and improve overall community viability, appearance, and fiscal sustainability.

Building Services
Building Services is responsible for the administration of the Florida Building Code, the 40-year-old Building Inspection process, Special Event Permitting, and assessments related to unsafe structures.

Resilience
The City's Resilience initiative is a multi-disciplinary, multi-department effort whose practices include conservation, preservation, preparedness, and systemic thinking within City operations, the larger community, and regionally. The Resilience initiative is responsible for promoting, encouraging, facilitating and implementing environmental, economic, and socially responsible practices. The program is also accountable for tracking resilience initiatives and providing reports and feedback which help the City achieve its resilience goals.

SUSTAINABLE DEVELOPMENT KEY PERFORMANCE INDICATORS						
Key Area of Focus/ Strategic Goals	**Measure**	**FY23 Actual**	**FY24 Actual**	**FY25 Target**	**FY25 Actual**	**FY26 Target**
Adaptable and Transformative Mobility						
Plan for Transportation Technology	# of Electric Vehicle (EV) charging stations installed throughout the City (City-vehicles)	*	*	*	2	4
Plan for Transportation Technology	# of Electric Vehicle (EV) charging stations installed throughout the City (Public)	*	*	*	0	8
Resilience and Resource Stewardship						
Plan Ahead for Emerging Technologies and Business Methods	# of new public displays using eco-friendly technology	6	*	4	1	4
Protect and Enhance Access to Open Space and Natural Areas	# of new trees/palms planted annually	486	550	1,500	450	800
Strengthen Long-Term Community Resilience and Resource Stewardship	# of programs to reduce greenhouse gas emissions	*	*	*	0	5
Strategic Growth and Economic Vitality						
Continue to Support a Mix of Housing	# of residents assisted through City housing assistance programs	20	13	10	9	10
Protect the Small Town Feeling and Look	# of businesses assisted through business assistance grants	*	*	4	0	4
Protect the Small Town Feeling and Look	# of Business Tax Receipts (BTR) issued annually	*	*	*	133	160
High Performance Government						
Proactively Create Collaborative Communication	# of community outreach initiatives	10	13	12	2	15
Seek all Possible Federal, State and Local Grant Opportunities	# of projects leveraged by grant funding	*	*	*	1	9
Continue to Invest in, Retain and Develop High Performing Staff	% of projects completed within budget	100%	100%	100%	98%	100%
Continue to Invest in, Retain and Develop High Performing Staff	% of budgeted projects completed within pre-established timeframes	70%	95%	100%	72%	100%
Continue to Invest in, Retain and Develop High Performing Staff	Average # of training hours per employee	39	32	30	23	28
Continue to Invest in, Retain and Develop High Performing Staff	Retention rate	100%	97%	100%	97%	100%
Continue to Invest in, Retain and Develop High Performing Staff	Average years of service	9	9	10	9	10
Safety and Quality of Life						
Enhance Community Health, Safety and Well-Being	Customer satisfaction (survey)	88%	83%	100%	100%	85%
Enhance Community Health, Safety and Well-Being	Insurance Services Office (ISO) rating	4	3	3	4	4
Enhance Community Health, Safety and Well-Being	# of public zoning inquiries	636	1,068	800	454	800
Enhance Community Health, Safety, and Well-Being	# of inspections performed annually	*	*	*	9,556	11,000
Enhance Community Health, Safety and Well-Being	% of site inspections performed within 7 days	100%	100%	100%	100%	100%
Enhance Community Health, Safety and Well-Being	% of inspections scheduled online	57%	50%	75%	66%	75%
Enhance Community Health, Safety and Well-Being	% of minor permits issued within 7 calendar days	*	*	*	38%	35%
Enhance Community Health, Safety and Well-Being	% of time final orders are prepared within 2 business days from receipt from Special Magistrate	100%	100%	100%	98%	100%
Enhance Community Health, Safety and Well-Being	% of code violations corrected by voluntary compliance	92%	92%	90%	90%	90%

** Data not available for this reporting period*

ECONOMIC DEVELOPMENT (0134)

Mission Statement

To promote a diverse economic tax base in the City of Coconut Creek and to improve the economic and social well-being of its residents and the community.

Division Services

The purpose of the Economic Development Program is to stabilize the existing business community; facilitate the establishment of new businesses; aid in job retention, job creation, and business expansion; and improve overall community vitality, appearance, and resilience.

FY25 Accomplishments	Key Area of Focus	Strategic Goal
Explored and recommended viable development opportunities to incorporate city owned property in the MainStreet area	Strategic Growth and Economic Vitality	Complete the MainStreet Project
Facilitated the approval of the MainStreet Developers agreement	Strategic Growth and Economic Vitality	Complete the MainStreet Project
Developed a Work Force Housing Purchase Assistance Program for the MainStreet Project	Strategic Growth and Economic Vitality	Complete the MainStreet Project
In conjunction with the Finance Department, oversaw the development of a citywide development and long-term fiscal sustainability plan that guides strategic investment decisions and serves as the foundation for future development and redevelopment within the City	Strategic Growth and Economic Vitality	Protect the Small Town Feeling and Look

FY26 Objectives	Key Area of Focus	Strategic Goal
Continue to implement the recommendations from the Economic Development Analysis/Study, ensuring they support long-term fiscal sustainability and future growth within the City	Strategic Growth and Economic Vitality	Complete the MainStreet Project
Create a building permitting plan review concierge program for development projects	High Performance Government	Proactively Create Collaborative Communication

ECONOMIC DEVELOPMENT (0134)

	ACTUAL FY24	ADOPTED BUDGET FY25	ADOPTED BUDGET FY26	% CHANGE
TOTAL COST	$209,066	$270,000	$270,000	0.0%

OPERATING EXPENSES $1,500

No major variance.

OTHER DISBURSEMENT ($1,500)

No major variance.

ECONOMIC DEVELOPMENT (0134)

01 GENERAL FUND

		ACTUAL FY24 EXPENDITURE	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET
OPERATING EXPENSES				
3190	PRO SER-OTHER	$147,482	$32,500	$32,500
4001	TRAINING AND TRAVEL	-	5,000	5,000
4700	PRINTING	-	5,000	5,000
4920	OTHER CURRENT CHRGS-MISC	1,584	20,000	20,000
5410	MEMBERSHIPS/DUES	7,500	7,500	9,000
	TOTAL OPERATING EXPENSES	**156,566**	**70,000**	**71,500**
OTHER DISBURSEMENTS				
8211	ECON DEV INCEN PROGRAM	52,500	200,000	198,500
	TOTAL OTHER DISBURSEMENTS	**52,500**	**200,000**	**198,500**
	TOTAL EXPENDITURES	**$209,066**	**$270,000**	**$270,000**

URBAN DESIGN AND DEVELOPMENT (0151)

Mission Statement

To take a leadership role in local government by incorporating resilient technologies and innovative, cutting edge design concepts into future development, and redevelopment projects in the City.

Division Services

The Urban Design and Development Division establishes the foundation for ensuring a well-planned community. Division responsibilities include compliance reviews at several different levels, beautification, administration of the City's Resiliency Plan; and City representation on the Planning and Zoning Board.

FY25 Accomplishments	Key Area of Focus	Strategic Goal
Initiated an EV Masterplan for the City and an easily accessible GIS map identifying the location of all EV charging stations City-wide	Resilience and Resource Stewardship	Plan Ahead for Emerging Technologies and Business Methods
Finalized and implemented a Resiliency Plan for the City	Resilience and Resource Stewardship	Strengthen Long-Term Community Resilience and Resource Stewardship
Developed the City Hall Art Master Plan, to include art representing the five Key Areas of Focus of the City's strategic plan (Vision 2030), as well as memorial art honoring various local, national, and international events, the first of which will be a Holocaust Memorial at City Hall	Safety and Quality of Life	Promote Arts, Culture and Entertainment Across the City
Collaborated with the Public Works Department to initiate an operational energy audit for City facilities	Resilience and Resource Stewardship	Strengthen Long-Term Community Resilience and Resource Stewardship

FY26 Objectives	Key Area of Focus	Strategic Goal
Initiate the City-Wide Tree Canopy Coverage Study	Resilience and Resource Stewardship	Strengthen Long-Term Community Resilience and Resource Stewardship
Initiate the Operational Greenhouse Gas Update	Resilience and Resource Stewardship	Strengthen Long-Term Community Resilience and Resource Stewardship
Implement the City Hall Art Master Plan starting with the installation of the Holocaust memorial to coincide with International Holocaust Remembrance Day	Safety and Quality of Life	Promote Arts, Culture and Entertainment Across the City
Implement the design phase for roadway improvements, including connectivity enhancements and design elements within the MainStreet project area	Adaptable and Transformative Mobility	Expand Safe and Walkable/Bikeable Options Across the Community

URBAN DESIGN AND DEVELOPMENT (0151)

Implement the recommendations outlined in the Economic Redevelopment Strategy, including the re-development of key areas	Strategic Growth and Economic Vitality	Protect the Small Town Feeling and Look

URBAN DESIGN AND DEVELOPMENT (0151)

	ACTUAL FY24	ADOPTED BUDGET FY25	ADOPTED BUDGET FY26	% CHANGE
TOTAL COST	$1,503,928	$1,736,150	$1,822,060	4.9%

PERSONAL SERVICES $119,120

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES ($33,210)

The variance is primarily due to a decrease in membership costs transferred to the Transportation Planning Division.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY26 FTE ADOPTED	FY25 FTE TOTAL	TOTAL ADOPTED CHANGE
Assistant Director	1	0	1.00	1.00	0.00
Grants Administrator	1	0	1.00	1.00	0.00
Landscape Inspector	1	0	1.00	1.00	0.00
Permit Technician I	1	0	1.00	1.00	0.00
Planner	2	0	2.00	2.00	0.00
Planning Intern	0	2	1.00	1.00	0.00
Planning Manager	1	0	1.00	1.00	0.00
Sustainability Manager	1	0	1.00	1.00	0.00
Urban Forester	1	0	1.00	1.00	0.00
Zoning Officer	1	0	1.00	1.00	0.00
TOTAL	**10**	**2**	**11.00**	**11.00**	**0.00**

URBAN DESIGN AND DEVELOPMENT (0151)

01 GENERAL FUND

		ACTUAL FY24 EXPENDITURE	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$969,958	$1,050,920	$1,106,530
1410	OVERTIME	3,304	2,000	2,500
1510	LONGEVITY	8,500	9,000	9,500
1570	OTHER BENEFITS	3,627	2,880	4,260
2100	FICA TAXES	74,609	75,910	84,830
2200	RETIREMENT-EMPLOYER	137,961	130,280	149,560
2300	GROUP INSURANCE	127,354	162,810	190,290
2305	LONG TERM DISABILITY	2,294	2,150	2,390
2310	BASIC LIFE ADD & STD	3,662	3,480	3,890
2700	VEHICLE ALLOWANCE	7,800	-	4,800
	TOTAL PERSONAL SERVICES	**1,339,068**	**1,439,430**	**1,558,550**
OPERATING EXPENSES				
3150	PRO SER-MICROFICHE	-	2,000	-
3190	PRO SER-OTHER	106,167	215,900	215,900
4001	TRAINING AND TRAVEL	8,771	4,700	6,000
4400	RENTAL AND LEASES	175	-	-
4700	PRINTING	702	4,400	2,000
4800	PROMOTIONAL ACTIVITIES	604	5,700	5,700
4812	ARBOR DAY PROGRAM	5,745	6,000	6,000
5100	OFFICE SUPPLIES	1,616	1,900	1,900
5110	EQUIPMENT-MINOR	299	6,050	3,400
5115	TELEPHONE SYSTEM SUPPLIES	-	320	-
5130	COMPUTER SOFTWARE	-	1,760	-
5220	UNIFORMS	541	1,000	1,000
5410	MEMBERSHIPS/DUES	39,810	46,490	21,110
5430	PUBLICATIONS/SUBSCRIPTIONS	430	500	500
	TOTAL OPERATING EXPENSES	**164,859**	**296,720**	**263,510**
	TOTAL EXPENDITURES	**$1,503,928**	**$1,736,150**	**$1,822,060**

TRANSPORTATION PLANNING DIVISION (0152)

Mission Statement

To take a leadership role in planning, designing, managing, organizing and coordinating the City's major transportation initiatives.

Division Services

The Transportation Planning Division focuses on transportation impacts of major land development and intergovernmental transportation projects. Division responsibilities include coordinating and providing effective communication to directors, managers, contracts, consultants, outside agencies and community groups related to major transportation initiatives.

FY25 Accomplishments	Key Area of Focus	Strategic Goal
Designed, planned and advocated for traffic signalization assigned to MainStreet	Strategic Growth and Economic Vitality	Complete the MainStreet Project
Completed the Phase I improvements for the Hillsboro Redevelopment Project (Shared Use Pathway)	Adaptable and Transformative Mobility	Expand Safe and Walkable/Bikeable Options Across the Community
Initiated Lyons Creek Traffic Circulation Student Pick up/drop off Plan	Adaptable and Transformative Mobility	Invest in Maintenance of all Mobility Systems
Completed the Lakewood East subdivision Parking Study	Adaptable and Transformative Mobility	Invest in Maintenance of all Mobility Systems

FY26 Objectives	Key Area of Focus	Strategic Goal
Initiate the MainStreet Surtax projects for Cullum Road to provide an east-west Complete Street connection in the City's MainStreet neighborhood	Adaptable and Transformative Mobility	Expand Safe and Walkable/Bikeable Options Across the Community
Initiate Citywide Transportation Enhancements, including sidewalks, shared-use pathways, bike lanes, and greenways	Adaptable and Transformative Mobility	Expand Safe and Walkable/Bikeable Options Across the Community
Initiate Transit Plan / Mobility Hub for MainStreet to enhance multi-modal transportation initiatives	Adaptable and Transformative Mobility	Invest in Maintenance of all Mobility Systems

TRANSPORTATION PLANNING DIVISION (0152)

	ACTUAL FY24	ADOPTED BUDGET FY25	ADOPTED BUDGET FY26	% CHANGE
TOTAL COST	$0	$241,950	$282,240	16.7%

PERSONAL SERVICES $15,040

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES $25,250

The variance is due to the addition of MTECC membership fees that were transferred from the Urban Design and Development Division.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY26 FTE ADOPTED	FY25 FTE TOTAL	TOTAL ADOPTED CHANGE
Transportation Manager	1	0	1.00	1.00	0.00
TOTAL	**1**	**0**	**1.00**	**1.00**	**0.00**

TRANSPORTATION PLANNING DIVISION (0152)

01 GENERAL FUND

		ACTUAL FY24 EXPENDITURE	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$0	$142,760	$151,690
1510	LONGEVITY	-	500	500
1570	OTHER BENEFITS	-	-	900
2100	FICA TAXES	-	11,330	11,870
2200	RETIREMENT-EMPLOYER	-	19,120	20,790
2300	GROUP INSURANCE	-	19,640	21,420
2305	LONG TERM DISABILITY	-	260	270
2310	BASIC LIFE ADD & STD	-	450	460
2700	VEHICLE ALLOWANCE	-	4,800	6,000
	TOTAL PERSONAL SERVICES	**-**	**198,860**	**213,900**
OPERATING EXPENSES				
3190	PRO SER-OTHER	-	40,000	40,000
4001	TRAINING AND TRAVEL	-	2,600	2,600
5100	OFFICE SUPPLIES	-	200	100
5410	MEMBERSHIPS/DUES	-	290	25,640
	TOTAL OPERATING EXPENSES	**-**	**43,090**	**68,340**
	TOTAL EXPENDITURES	**$0**	**$241,950**	**$282,240**

BUILDING (0153)

Mission Statement

To provide the highest level of quality service related to building trades and ensure public safety, health, and welfare of the City's residents and builders.

Division Services

The Building Division reviews and processes various types of building permits in compliance with the Florida Building Code. This division provides construction-related services to developers, contractors, and residents for development of commercial, residential, and industrial projects large and small. It also provides technical support to the Urban Design and Development Division and continues to provide technically sound and professional recommendations to other departments.

FY25 Accomplishments	Key Area of Focus	Strategic Goal
Streamlined E-permit to increase online inspections scheduling from 50% to 75%	High Performance Government	Proactively Create Collaborative Communication
Improved the process for plan revisions to ensure accuracy and expedience for distribution prior to inspections	High Performance Government	Proactively Create Collaborative Communication
Achieved certification for 50% of permit staff through the International Code Council (ICC), which is the industry standard for building safety	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff

FY26 Objectives	Key Area of Focus	Strategic Goal
Increase E-permit online inspection scheduling to over 75%	High Performance Government	Proactively Create Collaborative Communication
Achieve certification for 100% of permit staff through the International Code Council (ICC), recognized as the industry standard for building safety	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Initiate code revisions and update SOPs and departmental procedures to comply with new state statutes and enhance the plan review process for legislative compliance	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Streamline the Building Safety Inspection Program (BSIP) to enhance efficiency in reporting and tracking	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Implement permit processing, plan review, and inspections for the MainStreet at Coconut Creek project utilizing in-house staff and building services consultants as needed	Strategic Growth and Economic Vitality	Complete the MainStreet Project

BUILDING (0153)

	ACTUAL FY24	ADOPTED BUDGET FY25	ADOPTED BUDGET FY26	% CHANGE
TOTAL COST	$2,278,972	$2,903,660	$3,025,130	4.2%

PERSONAL SERVICES $125,670

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES ($4,200)

The variance is primarily due to a decrease in professional and contract services.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY26 FTE ADOPTED	FY25 FTE TOTAL	TOTAL ADOPTED CHANGE
Director	1	0	1.00	1.00	0.00
Administrative Assistant	1	0	1.00	1.00	0.00
Building Official	1	0	1.00	1.00	0.00
Business Process Analyst	1	0	1.00	1.00	0.00
Chief Electrical Inspector	1	0	1.00	1.00	0.00
Chief Mechanical Inspector	1	0	1.00	1.00	0.00
Chief Plumbing Inspector	1	0	1.00	1.00	0.00
Chief Structural Inspector	1	0	1.00	1.00	0.00
Electrical Plans Examiner	1	0	1.00	1.00	0.00
Permit Supervisor	1	0	1.00	1.00	0.00
Permit Technician I	2	0	2.00	2.00	0.00
Permit Technician II	2	0	2.00	2.00	0.00
Planning and Development Coordinator	1	0	1.00	1.00	0.00
Senior Permit Technician	1	0	1.00	1.00	0.00
Staff Assistant	0	1	0.75	0.75	0.00
Structural Plans Examiner	3	0	3.00	3.00	0.00
TOTAL	**19**	**1**	**19.75**	**19.75**	**0.00**

BUILDING (0153)

01 GENERAL FUND

		ACTUAL FY24 EXPENDITURE	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$1,607,854	$1,906,770	$1,977,910
1410	OVERTIME	23,583	15,000	15,000
1510	LONGEVITY	13,500	10,000	10,500
1570	OTHER BENEFITS	4,753	6,120	6,120
2100	FICA TAXES	119,360	146,090	153,680
2200	RETIREMENT-EMPLOYER	226,313	259,690	317,760
2300	GROUP INSURANCE	217,973	377,610	363,580
2305	LONG TERM DISABILITY	3,496	4,250	4,210
2310	BASIC LIFE ADD & STD	5,511	6,960	7,000
2700	VEHICLE ALLOWANCE	14,957	10,800	13,200
	TOTAL PERSONAL SERVICES	**2,237,301**	**2,743,290**	**2,868,960**
OPERATING EXPENSES				
3130	PRO SER-COUNTY INSPECTION	8,265	125,000	125,000
3150	PRO SER-MICROFICHE	2,895	3,800	-
3412	CONTRACT SER-OTHER	5,267	5,000	-
4001	TRAINING AND TRAVEL	12,945	10,500	10,500
4400	RENTAL AND LEASES	929	-	5,000
4605	R/M-CONTRACTS	1,264	2,170	2,170
4700	PRINTING	794	1,000	1,000
4800	PROMOTIONAL ACTIVITIES	-	300	300
4920	OTHER CURRENT CHARGES	30	-	-
5100	OFFICE SUPPLIES	1,359	3,000	3,000
5110	EQUIPMENT-MINOR	775	1,100	1,100
5220	BUILDING UNIFORMS	1,005	2,400	2,000
5410	MEMBERSHIPS/DUES	3,203	3,100	3,100
5430	PUBLICATIONS/SUBSCRIPTIONS	2,939	3,000	3,000
	TOTAL OPERATING EXPENSES	**41,671**	**160,370**	**156,170**
	TOTAL EXPENDITURES	**$2,278,972**	**$2,903,660**	**$3,025,130**

COMMUNITY ENHANCEMENT (0154)

Mission Statement

To work in partnership with the residents and business owners of Coconut Creek to promote and maintain a safe and desirable environment to live and work.

Division Services

The Community Enhancement Division administers the Special Magistrate Program for code compliance activities pertaining to the maintenance of both residential and commercial property. This division also conducts neighborhood outreach and education programs.

FY25 Accomplishments	Key Area of Focus	Strategic Goal
Increased City presence at homeowner association meetings to better educate residents by distributing Community Enhancement information	High Performance Government	Proactively Create Collaborative Communication
Enhanced professional development of employees by increasing participation in trainings offered by the Florida Institute of Government and similar organizations	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Identified and applied for grants to support Tree Canopy Restoration within Coconut Creek	High Performance Government	Seek All Possible Federal, State and Local Grant Opportunities
Created a robust succession plan for the Division to ensure sustained professional growth and development	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff

FY26 Objectives	Key Area of Focus	Strategic Goal
Increase the City's presence at homeowner association meetings to better educate residents through the distribution of Community Enhancement information	High Performance Government	Proactively Create Collaborative Communication
Identify and apply for grants to support the City's Capital Improvement Program (CIP)	High Performance Government	Seek All Possible Federal, State and Local Grant Opportunities
Enhance professional development of employees by boosting participation in trainings provided by the Florida Institute of Government and similar organizations	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff

COMMUNITY ENHANCEMENT (0154)

	ACTUAL FY24	ADOPTED BUDGET FY25	ADOPTED BUDGET FY26	% CHANGE
TOTAL COST	$586,771	$746,890	$769,070	3.0%

PERSONAL SERVICES $22,180

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES $0

No variance.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY26 FTE ADOPTED	FY25 FTE TOTAL	TOTAL ADOPTED CHANGE
Code Compliance Supervisor	1	0	1.00	1.00	0.00
Code Compliance Officer I	4	0	4.00	4.00	0.00
Senior Code Compliance Officer	1	0	1.00	1.00	0.00
Senior Staff Assistant	1	0	1.00	1.00	0.00
TOTAL	**7**	**0**	**7.00**	**7.00**	**0.00**

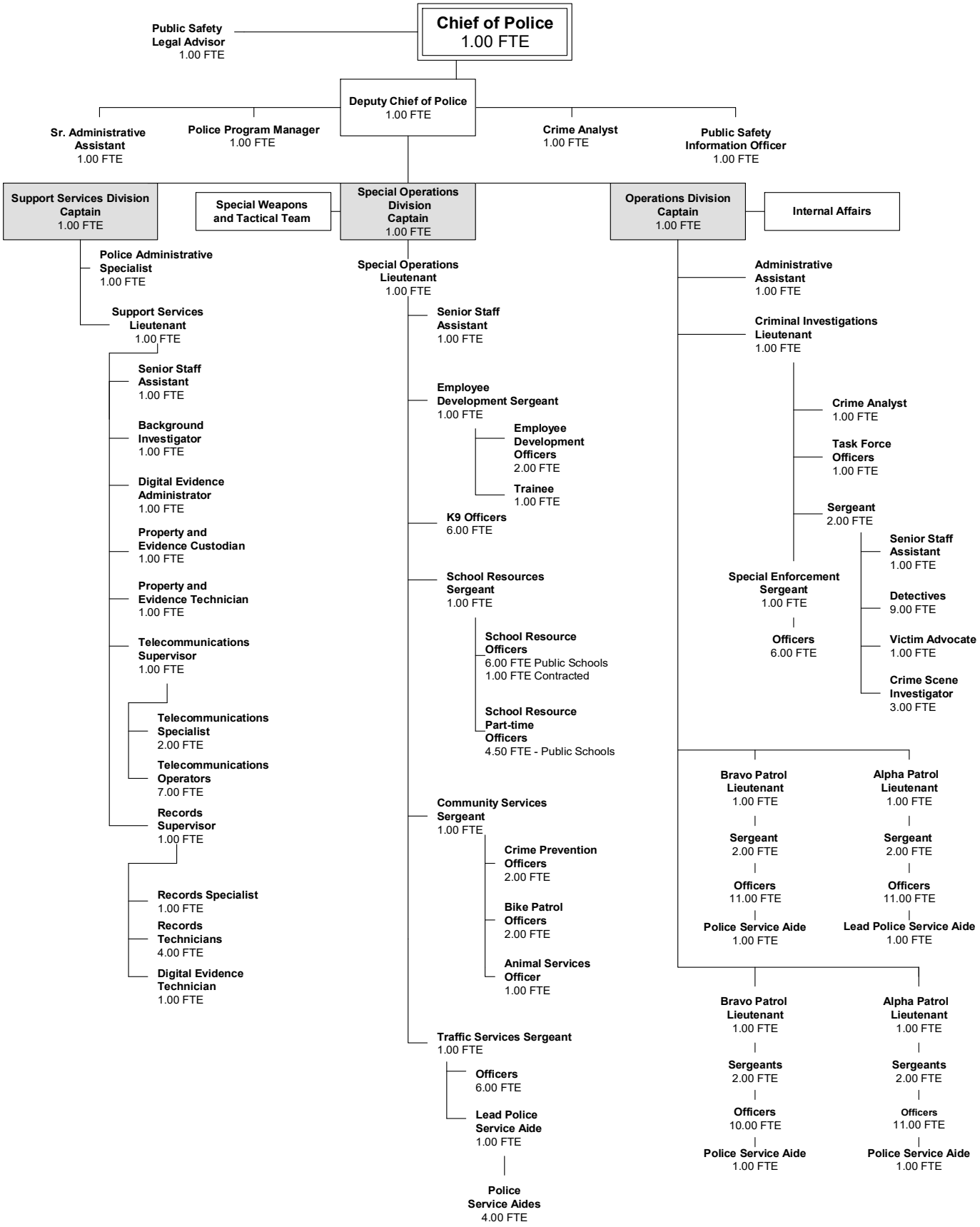
COMMUNITY ENHANCEMENT (0154)

01 GENERAL FUND

		ACTUAL FY24 EXPENDITURE	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$385,257	$458,790	$478,940
1410	OVERTIME	715	3,000	2,500
1510	LONGEVITY	2,000	3,000	2,500
1570	OTHER BENEFITS	2,791	2,400	2,880
2100	FICA TAXES	28,437	35,740	36,860
2200	RETIREMENT-EMPLOYER	52,717	62,330	67,200
2300	GROUP INSURANCE	87,952	121,020	117,410
2305	LONG TERM DISABILITY	1,089	1,290	1,360
2310	BASIC LIFE ADD & STD	1,658	1,920	2,020
	TOTAL PERSONAL SERVICES	**562,618**	**689,490**	**711,670**
OPERATING EXPENSES				
3112	OUTSIDE LEGAL COUNSEL	17,025	42,800	42,800
4001	TRAINING AND TRAVEL	-	2,000	2,000
4400	RENTAL AND LEASES	1,263	-	-
4675	R/M IT	-	800	1,800
4700	PRINTING	680	2,500	2,000
4914	EMERGENCY PREPARATIONS	287	500	500
4920	OTHER CURRENT CHARGES - MISC.	123	2,800	2,500
5100	OFFICE SUPPLIES	1,382	1,800	1,800
5110	EQUIPMENT-MINOR	228	1,200	1,000
5220	UNIFORMS	1,651	1,900	1,900
5410	MEMBERSHIPS/DUES	1,515	1,000	1,000
5430	PUBLICATIONS/SUBSCRIPTIONS	-	100	100
	TOTAL OPERATING EXPENSES	**24,154**	**57,400**	**57,400**
	TOTAL EXPENDITURES	**$586,771**	**$746,890**	**$769,070**

Police

POLICE DEPARTMENT
ADOPTED FISCAL YEAR 2026
FTE: 162.50 EXP: $36,314,630



POLICE

CORE SERVICES DESCRIPTION

Operations

The Operations Division includes Patrol Services, the Criminal Investigations Section and the Special Enforcement Team (SET).

The responsibilities of the Patrol Services component include patrol of the City in an effort to deter crime, reduce fear, enhance public relations within the community, establish business partnerships, and respond to all emergency and non-emergency calls for police service from the community.

The Criminal Investigations Section investigates crimes in the City; processes crime scenes, fingerprints, and forensic images; and advocates for victims' rights. This section also ensures the proper collection, preservation, packaging, transportation, and documentation of physical evidence.

The Special Enforcement Team (SET) is responsible for tracking and suppression of criminal activities, covert investigations, intelligence gathering, conducting searches for fugitives, and proactive police contacts for the Police Department.

Special Operations

The Special Operations Division houses Community Services, School Services, Traffic Services, the K9 Unit, Special Weapons and Tactics (SWAT), the Office of Professional Development and Excellence, and the School Zone Safety Program.

Community Services supplies a variety of services and programs that improves the quality of life through partnerships in the community including the Police Explorer Program.

School Services includes the School Resource Officer (SRO) Program, which provides police officers to the City's public schools to enhance security, promote appropriate educational curriculums, and provide student access to a law enforcement mentor/role model. School Services has a K9 Officer and his specially trained K-9 partner is assigned to the schools in the City to screen for firearms and/or ammunition.

Traffic Services works to protect motorists, bicyclists, and pedestrians throughout the City. Unit responsibilities include traffic enforcement; DUI detection; traffic homicide investigation; hit and run investigation; aggressive driving determent; monitor and track traffic trends, accidents, and road conditions throughout the City; and public education to promote traffic safety. Traffic services also provide school zone traffic safety and enforcement, dignitary escorts and Police Service Aide deployment.

The K-9 Unit is a team of specially trained police officers with their K-9 partners. The K-9 Unit provides a valuable resource to the Police Department by assisting with the apprehension of criminals, locating illegal narcotics, and finding lost/missing persons.

The Special Weapons and Tactics (SWAT) team is a specialty team utilized during high-priority/risk incidents that require specialized equipment and tactical skills to resolve calls for service in the safest possible manner.

The Office of Professional Development and Excellence Division encompasses the Employee Development Unit (training and field training programs).

The School Zone Safety Program is designed to enhance the safety of students, parents, and other community members in and around school zones.

Support Services

The Support Services Division includes the Records Unit, Real Time Crime Center (RTCC), Property and Evidence, Background Investigations, the Recruitment Team, Fleet Services, and the Digital Evidence Administrator.

The Records Unit responsibilities include the maintenance and processing of all written and computer-generated reports. This includes processing reports, arrest records, citations, public records and information requests, subpoenas, and assisting officers with case preparation.

RTCC facilitates communication within the Police Department, the public, and other agencies. RTCC is also responsible for monitoring all City security cameras.

Property and Evidence tracks evidence, maintains chain of custody, destroys property and evidence as directed by state guidelines, and serves as the agency quartermaster for the issuance of uniforms and equipment.

Background Investigations conducts thorough backgrounds for prospective employees for the Police Department.

The Recruitment Team is responsible for accessing, attracting, and hiring highly motivated, skilled applicants via police academies and related events.

The Police Fleet Services is responsible for managing, maintaining, and ensuring the readiness of all police vehicles.

The Digital Evidence Administrator is responsible for the management of the Body-Worn Camera Program, with a focus on the management, preservation, and analysis of digital evidence.

Office of the Chief

The Office of the Chief includes the oversight of the department's accreditation program and the Crime Analyst, which involves systematic analysis for identifying patterns and trends in crime; and the Public Information Unit that manages the flow of information with the public through the use of media outlets and social media platforms.

POLICE KEY PERFORMANCE INDICATORS						
Key Area of Focus/ Strategic Goals	**Measure**	**FY23 Actual**	**FY24 Actual**	**FY25 Target**	**FY25 Actual**	**FY26 Target**
Strategic Growth and Economic Vitality						
Protect the Small Town Feel and Look	Total hours worked by volunteers	2,780	1,742	2,500	1,811	2,200
High Performance Government						
Proactively Create Collaborative Communication	# of community outreach initiatives	211	244	225	211	200
Continue to Invest in, Retain, and Develop High Performing Staff	% of first responders with Crisis Intervention Training (CIT) certification	90%	93%	98%	97%	98%
Continue to Invest in, Retain, and Develop High Performing Staff	Average # of training hours per sworn employee	*	*	*	38	40
Continue to Invest in, Retain, and Develop High Performing Staff	Average # of training hours per non-sworn employees	*	*	*	7	10
Continue to Invest in, Retain, and Develop High Performing Staff	Retention rate	99%	99%	98%	99%	98%
Continue to Invest in, Retain, and Develop High Performing Staff	Average years of service	11	11	12	11	12
Seek All Possible Federal, State, and Local Grant Opportunities	# of projects leveraged by grant funding	*	*	*	*	3
Safety and Quality of Life						
Enhance Community Health, Safety, and Well-Being	Officers per 1,000 residents	1.9	1.9	1.9	1.9	1.9
Enhance Community Health, Safety, and Well-Being	Customer perception of safety (survey)	*	*	95%	*	95%
Enhance Community Health, Safety, and Well-Being	# K-9 apprehensions and arrests	49	54	55	20	40
Enhance Community Health, Safety, and Well-Being	# of traffic citations issued	8,565	9,125	9,500	7,222	9,000
Enhance Community Health, Safety, and Well-Being	National Incident-Based Reporting System Group A Incident Clearance Rate (NIBRS)	34%	38%	30%	45%	30%
Enhance Community Health, Safety, and Well-Being	Average emergency response time (in minutes) (dispatch to on-scene)	4:51	4:24	5:00	5:00	5:00
Enhance Community Health, Safety, and Well-Being	Average Non-emergency response time (in minutes) (dispatch to on-scene)	6:06	5:46	6:00	5:55	6:00

** Data not available for this reporting period*

POLICE (0161)

Mission Statement

To protect and serve the Coconut Creek community.

Division Services

In an effort to enhance the quality of life for our residents and visitors, the Coconut Creek Police Department is committed to the safety of its residents and visitors and the protection of property, while creating a safe environment for all who live, work, or visit our community.

FY25 Accomplishments	Key Area of Focus	Strategic Goal
Implemented the Police Department reorganization plan, which ultimately improved organizational effectiveness, succession planning, and career growth for both sworn and non-sworn employees	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Received the agency's second reaccreditation award through the Commission for Florida Law Enforcement	Safety and Quality of Life	Continue to be a Leader in Community Policing
Developed and implemented a comprehensive homelessness action response plan	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Fully implemented a Body-Worn Camera Program, which included a robust community outreach component	High Performance Government	Plan Ahead for Emerging Technologies and Business Methods
Worked with Broward County School Board to complete redirection of Lyons Creek Middle School traffic pattern	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Implemented the Florida School Zone Safety Enforcement Program to include a robust community outreach component	Safety and Quality of Life	Plan Ahead for Emerging Technologies and Business Methods

FY26 Objectives	Key Area of Focus	Strategic Goal
Enhance police recruitment efforts by showcasing opportunities to build a high-performing workforce through strategic outreach and engagement initiatives	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Foster a workplace culture that attracts, engages, and retains high-quality employees by setting clear goals, offering training, promoting communication, demonstrating leadership commitment, engaging with the community, and cultivating a supportive and inclusive environment	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff

POLICE (0161)

Leverage data analysis tools to identify crime trends, forecast hotspots, and evaluate law enforcement strategies by streamlining processes, tracking cases, managing documentation, and analyzing analytics using advanced systems	Safety and Quality of Life	Provide Outstanding Local Emergency Preparedness and Response
Regularly assess the effectiveness of the Body-Worn Camera and School Zone Safety Enforcement Programs and initiatives to ensure objectives were met and resulted in a positive impact	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Enhance the efficiency of internal affairs investigations by improving processes, defining clear objectives, providing training, standardizing procedures, fostering communication, monitoring performance, upholding ethical standards, and consulting external experts as needed	High Performance Government	Plan Ahead for Emerging Technologies and Business Methods

POLICE (0161)

	ACTUAL FY24	ADOPTED BUDGET FY25	ADOPTED BUDGET FY26	% CHANGE
TOTAL COST	$30,415,027	$35,055,620	$36,314,630	3.6%

PERSONAL SERVICES $1,963,900

The variance is primarily is due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES $214,040

The variance is primarily due to increased professional and contractual services, uniform, maintenance, subscriptions, and E-911 Dispatch Services costs.

CAPITAL OUTLAY ($918,930)

The variance is due to changes in capital needs from year to year.

FY26 Capital Outlay Needs:

Citywide Access Control System	$152,570
	$152,570

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY26 FTE ADOPTED	FY25 FTE TOTAL	TOTAL ADOPTED CHANGE
Chief of Police	1	0	1.00	1.00	0.00
Deputy Chief of Police	1	0	1.00	1.00	0.00
Administrative Assistant	1	0	1.00	1.00	0.00
Animal Services Officer	1	0	1.00	1.00	0.00
Background Investigator	1	0	1.00	1.00	0.00
Captain	3	0	3.00	3.00	0.00
Crime Analyst	2	0	2.00	2.00	0.00
Crime Scene Investigator	3	0	3.00	3.00	0.00
Digital Evidence Administrator	1	0	1.00	1.00	0.00
Digital Evidence Technician	1	0	1.00	1.00	0.00
Lieutenant	7	0	7.00	7.00	0.00
Officer	85	6	89.50	89.50	0.00
Police Administrative Specialist	1	0	1.00	1.00	0.00
Police Records Specialist	1	0	1.00	1.00	0.00
Police Records Supervisor	1	0	1.00	1.00	0.00
Police Records Technician	4	0	4.00	4.00	0.00
Lead Police Service Aide	2	0	2.00	2.00	0.00
Police Program Manager	1	0	1.00	1.00	0.00
Police Service Aide	7	0	7.00	7.00	0.00
Property and Evidence Custodian	1	0	1.00	1.00	0.00
Property and Evidence Technician	1	0	1.00	1.00	0.00
Public Safety Information Officer	1	0	1.00	1.00	0.00
Public Safety Legal Advisor	1	0	1.00	1.00	0.00
Senior Administrative Assistant	1	0	1.00	1.00	0.00
Senior Staff Assistant	3	0	3.00	3.00	0.00
Sergeant	15	0	15.00	15.00	0.00
Telecommunications Operator	7	0	7.00	7.00	0.00
Telecommunications Specialist	2	0	2.00	2.00	0.00
Telecommunications Supervisor	1	0	1.00	1.00	0.00
Victim Advocate	1	0	1.00	1.00	0.00
TOTAL	**158**	**6**	**162.50**	**162.50**	**0.00**

POLICE (0161)

01 GENERAL FUND

		ACTUAL FY24 EXPENDITURE	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$15,337,868	$17,301,670	$18,163,300
1410	OVERTIME	86,499	100,000	100,000
1420	OVERTIME-POLICE	376,631	450,000	450,000
1510	LONGEVITY	472,084	577,020	586,280
1520	INCENTIVE PAY	101,830	234,240	127,200
1540	COURT PAY	52,250	65,000	70,000
1550	HOLIDAY PAY	447,812	400,000	400,000
1560	SPECIAL DUTY	655,101	500,000	650,000
1570	OTHER BENEFITS	121,348	130,080	132,300
2100	FICA TAXES	1,296,742	1,499,300	1,580,510
2200	RETIREMENT-EMPLOYER	5,184,595	5,674,240	6,392,750
2300	GROUP INSURANCE	1,968,289	2,459,020	2,697,060
2305	LONG TERM DISABILITY	34,334	37,530	38,360
2310	BASIC LIFE ADD & STD	54,417	60,680	62,520
2700	VEHICLE ALLOWANCE	7,814	7,200	9,600
	TOTAL PERSONAL SERVICES	**26,197,612**	**29,495,980**	**31,459,880**
OPERATING EXPENSES				
3112	OUTSIDE LEGAL COUNSEL	-	22,200	22,000
3120	PRO SER-PHYSICALS	4,214	9,250	5,250
3190	PRO SER-OTHER	47,047	33,600	45,000
3300	COURT REPORTING SERVICES	415	4,100	4,100
3412	CONTRACT SER-OTHER	188,504	294,160	308,870
3490	E-911 DISPATCH SERVICES	2,970,970	3,135,750	3,313,060
3500	INVESTIGATIVE EXPENSES	37,232	8,000	10,000
4001	TRAINING AND TRAVEL	110,621	130,200	123,700
4002	POLICE EDUCATION FUND	6,445	8,000	8,000
4400	RENTAL AND LEASES	73,302	98,250	85,850
4605	R/M-CONTRACTS	42,632	34,510	36,700
4630	R/M-EQUIPMENT	11,401	20,500	19,000
4650	R/M-BUILDING	38,687	25,000	27,500
4670	R/M-OTHER	6,656	12,000	21,000
4675	R/M-IT	23,530	42,310	25,150
4700	PRINTING	4,333	9,000	9,000
4800	PROMOTIONAL ACTIVITIES	29,124	38,970	32,970
4810	YOUTH CRIME PREVENT PRGM	15,114	15,500	15,500
4813	VICTIMS ADVOCATE	1,000	5,000	5,000
4910	ADVERTISEMENTS	520	3,400	1,800
4914	EMERGENCY PREPARATIONS	-	2,980	2,980
4920	OTHER CURRENT CHRGS-MISC	9,952	30,800	30,800
5100	OFFICE SUPPLIES	14,315	18,390	16,000
5110	EQUIPMENT-MINOR	36,640	42,690	42,850
5111	PD EQUIPMENT REPLACEMENT	8,290	2,280	9,200
5155	PHOTOGRAPHIC SUPPLIES	5,239	3,100	3,100
5220	UNIFORMS	102,925	120,100	110,000
5240	OPER SUPPLIES-OTHER	115,529	144,650	154,240
5252	CANINE PROGRAM	30,160	32,000	37,000
5410	MEMBERSHIPS/DUES	6,245	11,750	10,450
5430	PUBLICATIONS/SUBSCRIPTIONS	113,858	129,700	162,610
	TOTAL OPERATING EXPENSES	**4,054,899**	**4,488,140**	**4,702,180**
CAPITAL OUTLAY				
6300	OTHER IMPROVEMENTS	19,299	25,000	-
6414	COMPUTER EQUIPMENT	11,700	14,800	-
6415	COMPUTER SOFTWARE	9,195	-	-
6420	VEHICLES	59,567	48,700	-
6430	MACHINERY AND EQUIPMENT	62,755	983,000	152,570
	TOTAL CAPITAL OUTLAY	**162,516**	**1,071,500**	**152,570**
	TOTAL EXPENDITURES	**$30,415,027**	**$35,055,620**	**$36,314,630**

FY26 PROGRAM MODIFICATION

☑ RECURRING ☐ ONE TIME

☑ RECOMMENDED ☐ NOT RECOMMENDED

Title

HEART (Homeless Engagement, Assistance and Resource Team) Program

Department	Total Cost
Police	$ 3,500

Justification	Strategic Goal(s):
This funding allocation for the HEART team supports the acquisition of critical supplies for individuals experiencing homelessness who have urgent needs. The Community Services Unit Sergeant will oversee the administration and distribution of these funds. The Police Department will work closely with the Broward County Housing Options, Solutions, and Supports Division (HOSS-D) to help individuals and families who are experiencing hardship.	Proactively Create Collaborative Communication Enhance Community Health, Safety, and Well-Being

Summary of Required Resources

Personnel

FTE	Description	Salary	Fringe		Cost
-		-	-	$	-
					-
					-
					-
					-
			Total	**$**	**-**

Operating Expenses/Capital Outlay

Account Number	Description		Cost
0161-4813	Transportation	$	2,500
0161-4813	Food and Miscellaneous Items		1,000
			-
			-
			-
			-
			-
		Total	**$** **3,500**

Revenues

Account Number	Description		Cost
		$	-
			-
			-
			-
		Total	**$** **-**

FY26 NEW CAPITAL OUTLAY

Department Name	Fund/Div. No	Fund/Div. Name	Total Cost
Police	0161	Police	$ 152,570

Citywide Access Control System **$ 152,570**

The Police Department has always prioritized the safety and security of our city's employees, ensuring that doors and gates are secure at all times. Unfortunately, our current access control vendor has repeatedly demonstrated poor responsiveness, especially when card readers malfunction. This failure to provide timely support has disrupted our operations and raised concerns about the reliability of the system. Additionally, customer service has been consistently inadequate, with issues remaining unresolved for extended periods. Given these ongoing challenges, it has become clear that the current system no longer meets the Department's needs. The software is outdated, and the lack of dependable support has created unnecessary risks. The transition to a new system will allow us to implement a more reliable, responsive, and up-to-date system that better aligns with our security priorities.

Strategic Goal: Plan Ahead for Emerging Technologies and Business Methods

Strategic Goal:

Strategic Goal:

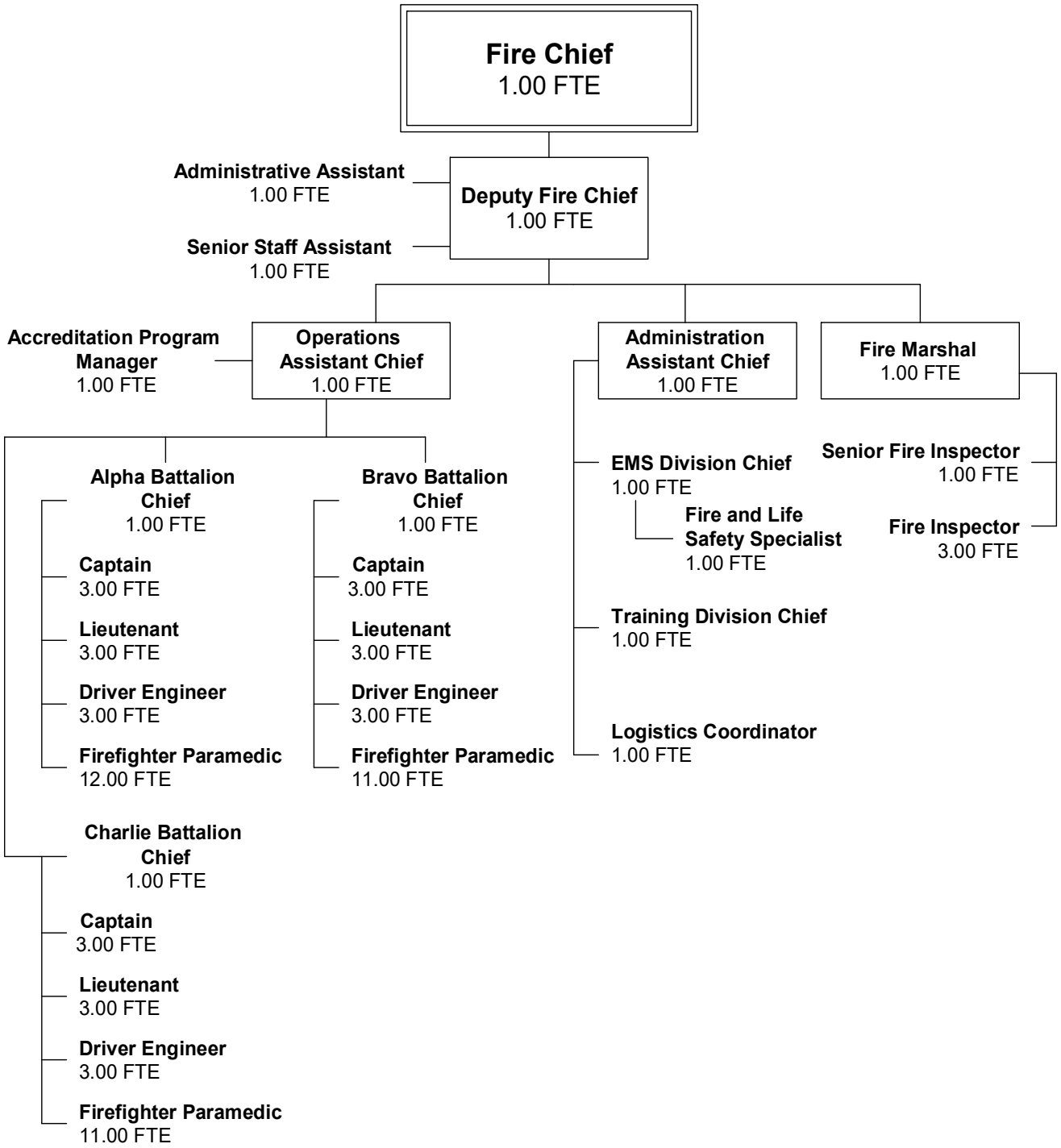
Strategic Goal:

Strategic Goal:

BOLD ITEMS ARE RECOMMENDED AND INCLUDED IN THE ADOPTED BUDGET WHILE ITALICIZED ITEMS ARE NOT RECOMMENDED AND EXCLUDED

Fire Rescue

FIRE RESCUE
ADOPTED FISCAL YEAR 2026
FTE: 80.50 EXP: $17,537,340



FIRE RESCUE

CORE SERVICES DESCRIPTION

Emergency Preparedness
Emergency Preparedness initiative responsibilities include state and local emergency preparedness training, and planning, as well as the coordination and participation in mitigation strategies.

Public Education & Training
The Public Education and Training initiative is centered on Community Risk Reduction through activities such as Cardiopulmonary Resuscitation (CPR) and first aid training, fire safety education, fire extinguisher use, community emergency response, and accident and injury prevention. The addition of the Fire and Life Safety Specialist / Community Paramedic role represents a forward-thinking approach to integrated, patient-centered care. This position enhances public health efforts, helps prevent avoidable emergencies, and supports vulnerable populations by addressing gaps in care within the community.

Fire Facilities & Equipment
Fire Facilities and Equipment initiative is responsible for the inspection, maintenance, and certification of fire and health safety equipment located throughout City facilities. Program responsibilities include maintenance of fire and medical equipment including fire extinguishers, fire alarm systems, gas monitors, Automatic External Defibrillators (AED), kitchen hoods, and fire extinguishing systems.

Fire Safety Inspections
Fire Safety Inspection unit ensures compliance with Florida statutes and fire codes. Program activities include inspection of buildings, review of plans for new construction, inspection and re-inspection of construction sites, and participation in special magistrate hearings.

Administration
The Administration Division provides administrative support to the Fire Rescue Department, including the monitoring of response times, ensuring adequate staffing levels, scheduling, and equipment inventory maintenance. Division responsibilities include in-depth fire scene investigations, fire origin determination, Fire Rescue accreditation, and resolution of all fire service related issues.

Operations
The Operations Division provides the highest and most efficient level of fire rescue, emergency medical, and life safety services possible; responds and mitigates emergency and non-emergency calls for service; and provides training to ensure members maintain required certifications and expertise in fire response and medical procedures.

FIRE RESCUE KEY PERFORMANCE INDICATORS						
Key Area of Focus/ Strategic Goals	**Measure**	**FY23 Actual**	**FY24 Actual**	**FY25 Target**	**FY25 Actual**	**FY26 Target**
Adaptable and Transformative Mobility						
Invest in Maintenance of All Mobility Systems	% of intersections with traffic signals that have pre-emption devices installed	64%	64%	67%	81%	86%
Strategic Growth and Economic Vitality						
Protect the Small Town Feeling and Look	Total hours worked by volunteers	51	101	300	460	325
High Performance Government						
Proactively Create Collaborative Communication	# of community outreach initiatives	97	115	100	93	125
Continue to Invest in, Retain, and Develop High Performing Staff	Average # of training hours per employee	290	309	250	204	250
Continue to Invest in, Retain, and Develop High Performing Staff	Retention Rate	99%	99%	100%	96%	100%
Continue to Invest in, Retain, and Develop High Performing Staff	Average years of service	2	3	4	3	5
Seek All Possible Federal, State, and Local Grant Opportunities	# of projects leveraged by grant funding	*	*	*	*	2
Continue to Invest in, Retain, and Develop High Performing Staff	# of internal audits of patient care reports completed for quality assessment & improvement	352	563	400	929	1,000
Safety and Quality of Life						
Enhance Community Health, Safety, and Well-Being	% of fire and EMS service complaints investigated within 48 hours	100%	100%	100%	100%	100%
Enhance Community Health, Safety, and Well-Being	% of patient care referrals engaged by the Community Paramedic	**	**	**	85%	100%
Enhance Community Health, Safety, and Well-Being	% of annual commercial and multi-family residential inspections completed	*	97%	100%	68%	100%
Enhance Community Health, Safety, and Well-Being	# of emergency preparedness classes and drills provided to internal stakeholders	2	46	25	43	40
Enhance Community Health, Safety, and Well-Being	Average fire rescue response time for emergency call (in minutes)	6:11	6:05	6:00	6:19	6:00
Enhance Community Health, Safety, and Well-Being	Fire/EMS incident response time within 6 minutes or less (dispatch to on-scene)	85%	86%	90%	87%	90%
Enhance Community Health, Safety, and Well-Being	Return of spontaneous circulation from cardiac arrest (ROSC)	30%	40%	30%	*	30%

** Data not available for this reporting period*
***New in FY26*

FIRE RESCUE (0163)

Mission Statement

To ensure that the community receives exceptional, resilient, and efficient fire rescue, emergency medical, and life safety services, fostering a sense of resilience, trust, and collaboration among residents and responders alike.

Division Services

The Fire Rescue Department's mission is to ensure the highest level of fire rescue and emergency management services are provided to the residents of the City. The department also performs construction plan reviews, construction inspections, annual fire inspections, re-inspections, fire violation complaints, develops and presents fire safety public education programs, assists in the emergency preparedness of the City, coordinates the City's Community Emergency Response Team (CERT), and responds to emergency and non-emergency fire and Emergency Medical Services (EMS) calls for service.

FY25 Accomplishments	Key Area of Focus	Strategic Goals
Continued to review and evaluate the dispatch of emergency resources and implemented improvement initiatives to reduce overall response times	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Achieved Accreditation from the Commission on Accreditation of Ambulance Services (CAAS)	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Completed the annual update to the City's Comprehensive Emergency Management Plan (CEMP)	Safety and Quality of Life	Provide Outstanding Local Emergency Preparedness and Response
Completed Implementation of a Community Paramedic Program	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Continued to provide education and enhancement of our Behavioral Health Awareness Program (BHAP). Partnered with Human Resources to develop a dedicated BHAP information page, which includes details on peer counseling services and access to the department's mental health clinician	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Continued the installation of traffic pre-emption devices at designated intersections and traffic signals throughout the City, enabling more rapid emergency response times	Adaptable and Transformative Mobility	Invest in Maintenance of all Mobility Systems
Created an Officer Development Program to enhance the skills and knowledge of current and future officers through succession planning	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff

FIRE RESCUE (0163)

Transitioned to new Emergency Medical Services billing provider	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Developed and implemented an agency internship program to facilitate the personal and professional development of prospective fire rescue candidates	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Continued to pursue accreditation from the Commission on Fire Accreditation International (CFAI) through the development of a Community Risk Assessment	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being

FY26 Objectives	Key Area of Focus	Strategic Goals
Continue to review and evaluate the dispatch of emergency resources and implement improvement initiatives to reduce overall response times	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Continue to pursue accreditation from the Commission on Fire Accreditation International (CFAI) through a comprehensive self-assessment process	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Continue working to accomplish the goals and objectives identified in the five-year community-driven strategic plan developed by the agency's internal and external stakeholders	High Performance Government	Proactively Create Collaborative Communication
Complete the annual update to the City's Comprehensive Emergency Management Plan (CEMP)	Safety and Quality of Life	Provide Outstanding Local Emergency Preparedness and Response
Develop an assessment of the impact of our Community Paramedic Program and work to continually enhance its effectiveness	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Continue to provide education and enhancement of our Behavioral Health Awareness Program (BHAP)	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Continue the installation of traffic pre-emption devices at designated intersections and traffic signals throughout the City, enabling more rapid emergency response times	Adaptable and Transformative Mobility	Invest in Maintenance of all Mobility Systems
Begin implementation of a professional development program to enhance the skills and knowledge of current and future members through succession planning	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff

FIRE RESCUE (0163)

	ACTUAL FY24	ADOPTED BUDGET FY25	ADOPTED BUDGET FY26	% CHANGE
TOTAL COST	$13,360,454	$16,196,030	$17,537,340	8.3%

PERSONAL SERVICES

$1,628,230

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments and the permanent addition of one firefighter position.

OPERATING EXPENSES

($110,860)

The decrease is due to costs associated with Commission on Fire Accreditation International (CFAI) and Commission on Accreditation of Ambulance Services (CAAS) that vary from year to year.

CAPITAL OUTLAY

($76,060)

The variance is due to changes in capital needs from year to year.

FY26 Capital Outlay Needs:

2- Opticom Traffic Pre-emption System	$31,200
2- PAPR Devices for Fire Inspectors	7,500
Fire Safety Trailer (grant match)	10,240
	$48,940

OTHER DISBURSEMENTS

($100,000)

Variance is due to an increase in reserve funds.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY26 FTE ADOPTED	FY25 FTE TOTAL	TOTAL ADOPTED CHANGE
Fire Chief	1	0	1.00	1.00	0.00
Deputy Fire Chief	1	0	1.00	1.00	0.00
Accreditation Program Manager	1	0	1.00	1.00	0.00
Administrative Assistant	1	0	1.00	1.00	0.00
Assistant Chief	2	0	2.00	2.00	0.00
Battalion Chief	3	0	3.00	3.00	0.00
Captain	9	0	9.00	9.00	0.00
Division Chief	2	0	2.00	2.00	0.00
Driver Engineer	9	0	9.00	9.00	0.00
Fire Inspector	3	0	3.00	3.00	0.00
Fire and Life Safety Specialist	1	0	1.00	1.00	0.00
Fire Marshal	1	0	1.00	1.00	0.00
Firefighter Paramedic	34	0	34.00	34.00	0.00
Intern	0	1	0.50	0.50	0.00
Lieutenants	9	0	9.00	9.00	0.00
Logistics Coordinator	1	0	1.00	1.00	0.00
Senior Fire Inspector	1	0	1.00	1.00	0.00
Senior Staff Assistant	1	0	1.00	1.00	0.00
TOTAL	**80**	**1**	**80.50**	**80.50**	**0.00**

FIRE RESCUE (0163)

01 GENERAL FUND

		ACTUAL FY24 EXPENDITURE	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$7,362,800	$8,468,490	$9,230,560
1410	OVERTIME	23,493	25,000	25,000
1430	OVERTIME-FIRE	323,341	475,000	505,600
1510	LONGEVITY	1,500	1,500	2,000
1520	INCENTIVE PAY	37,360	108,720	99,960
1550	HOLIDAY PAY	239,259	353,780	456,550
1560	SPECIAL DUTY	5,160	20,000	20,000
1570	OTHER BENEFITS	17,185	29,220	30,120
2100	FICA TAXES	600,225	724,130	792,860
2200	RETIREMENT-EMPLOYER	2,545,494	2,980,860	3,546,240
2300	GROUP INSURANCE	1,027,470	1,419,740	1,524,040
2305	LONG TERM DISABILITY	17,804	19,600	20,080
2310	BASIC LIFE ADD & STD	27,741	31,290	32,550
	TOTAL PERSONAL SERVICES	**12,228,833**	**14,657,330**	**16,285,560**
OPERATING EXPENSES				
3120	PRO SER-PHYSICALS	40,150	51,000	48,000
3190	PRO SER-OTHER	112,094	255,700	142,500
4001	TRAINING AND TRAVEL	38,766	59,120	65,870
4400	RENTAL AND LEASES	(1,118)	169,270	174,860
4605	R/M-CONTRACTS	76,590	109,640	113,800
4630	R/M-EQUIPMENT	82,661	104,300	114,470
4675	R/M- IT	17,192	66,080	68,870
4700	PRINTING	1,897	2,300	1,000
4800	PROMOTIONAL ACTIVITIES	10,613	12,000	14,400
4811	FIRE PREVENTION PROGRAM	18,441	17,500	15,000
4916	BAD DEBTS	1,025	-	-
4920	OTHER CURRENT CHRGS-MISC	16,108	23,690	7,430
4925	C.E.R.T.	2,486	10,000	10,000
5100	OFFICE SUPPLIES	4,237	4,600	4,600
5110	EQUIPMENT-MINOR	123,696	91,180	89,180
5220	UNIFORMS	92,371	91,000	101,500
5240	OPER SUPPLIES-OTHER	34,417	36,200	37,200
5289	EMS SUPPLIES	159,849	190,000	180,000
5410	MEMBERSHIPS/DUES	4,731	15,770	9,300
5430	PUBLICATIONS/SUBSCRIPTIONS	3,648	4,350	4,860
	TOTAL OPERATING EXPENSES	**839,855**	**1,313,700**	**1,202,840**
CAPITAL OUTLAY				
6420	VEHICLES	44,182	111,000	-
6430	MACHINERY AND EQUIPMENT	75,912	14,000	48,940
7125	PRINCIPAL LEASE	134,516	-	-
7126	SBITA FIN PRIN.	17,238	-	-
	TOTAL CAPITAL OUTLAY	**271,847**	**125,000**	**48,940**
OTHER DISBURSEMENTS				
7225	INTEREST EXPENSE	13,223	-	-
7226	SBITA INTEREST	6,697	-	-
9905	FIRE SERVICES	-	100,000	-
	TOTAL OTHER DISBURSEMENTS	**19,920**	**100,000**	**-**
	TOTAL EXPENDITURES	**$13,360,454**	**$16,196,030**	**$17,537,340**

FY26 PROGRAM MODIFICATION

☑ RECURRING ☐ ONE TIME ☑ RECOMMENDED ☐ NOT RECOMMENDED

Title
Honor Guard Program

Department	Total Cost
Fire Rescue	$ 32,250

Justification	Strategic Goal(s):
An Honor Guard is a specialized unit within a fire department that honors fallen firefighters, commemorates ceremonial events, and symbolizes the high standards of service and commitment. Members perform duties such as participating in funeral services, conducting flag ceremonies, presenting colors at public events, and representing the department in official functions. An Honor Guard serves as a symbol of dedication and professionalism, reinforcing the reputation of the Coconut Creek Fire Rescue as a department that holds the values of duty, honor, and service at its core. Firefighter memorials and flag ceremonies conducted by the Honor Guard can strengthen the relationship between the department and the community, promoting local pride and trust in the fire department. Establishing an Honor Guard for Coconut Creek Fire Rescue is a tangible and meaningful way to recognize the dedication and sacrifice of fire rescue personnel.	Promote Arts, Culture and Entertainment Across the City Continue to Invest in, Retain, and Develop High Performing Staff Protect the Small Town Feeling and Look

Summary of Required Resources

Personnel

FTE	Description	Salary	Fringe		Cost
-		-	-	$	-
					-
					-
					-
					-
			Total	**$**	**-**

Operating Expenses/Capital Outlay

Account Number	Description		Cost
0163-1430	Overtime Pay (4 Personnel, 4 Hours Each, 5 Different Events)	$	5,600
0163-4001	Continuing Education (Honor Guard Academy Training)		6,750
0163-4800	Honor Guard Supplies (Axes, Flags, Flagposts, and Carriers)		3,400
0163-5220	Honor Guard Uniforms (Outfitting 10 Members at $1,650 Each)		16,500
			-
			-
			-
			-
		Total	**$**	**32,250**

Revenues

Account Number	Description		Cost
		$	-
			-
			-
			-
			-
		Total	**$**	**-**

FY26 NEW CAPITAL OUTLAY

Department Name	Fund/Div. No	Fund/Div. Name		Total Cost
Fire Rescue	0163	Fire Rescue	$	253,700
2- Opticom Traffic Pre-emption System			**$**	**31,200**

The purchase of two (2) Opticom Pre-emption devices improves emergency response times by enabling fire vehicles to communicate with traffic signals for green lights, reducing delays. This device enhances public safety and supports the City's goal of modernizing emergency infrastructure, with FY26 installations planned at Sample Road and 54th Avenue, and at Coconut Creek Parkway and NW 45th Avenue.

Strategic Goal: Provide Outstanding Local Emergency Preparedness and Response

2- PAPR Devices for Fire Inspectors	**$**	**7,500**

Fire inspectors are required to use Powered Air Purifying Respirators (PAPRs), which provide lighter, more comfortable respiratory protection than a traditional Self-Contained Breathing Apparatus (SCBA). Issuing two PAPRs ensures continuous airflow and operational flexibility, enhancing safety and comfort during extended investigations in environments with airborne contaminants.

Strategic Goal: Provide Outstanding Local Emergency Preparedness and Response

Fire Safety Trailer	**$**	**215,000**

The Fire Rescue Department is applying for funding through a grant to purchase a new safety trailer that will enhance emergency response, training, and public safety outreach. The total cost is $215,000, with the City requesting $204,760 in grant funding and contributing the remaining $10,240. Acquisition of the trailer is contingent upon the award of grant funding.

Strategic Goal: Provide Outstanding Local Emergency Preparedness and Response

	$	**-**

Strategic Goal:

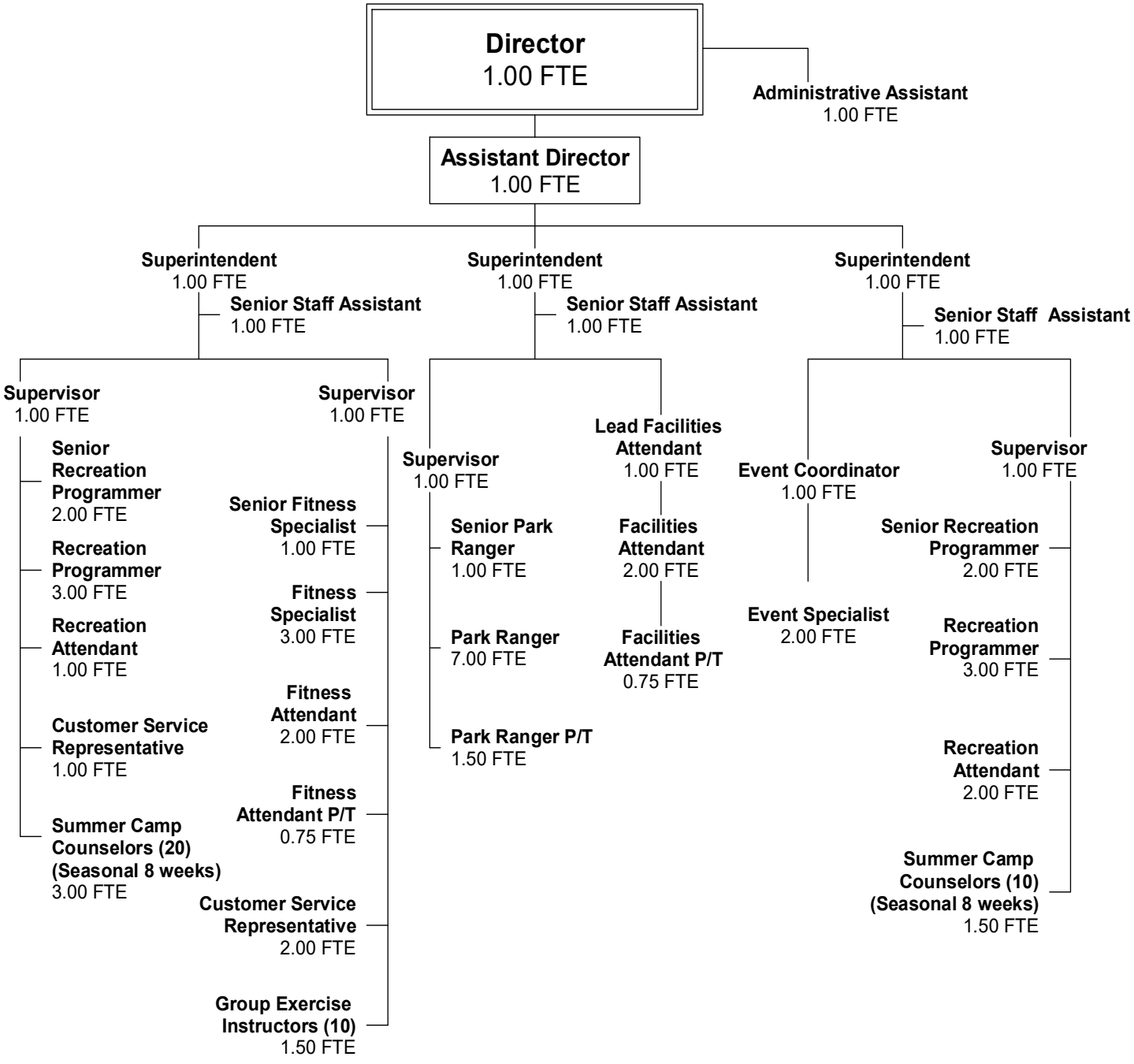
	$	**-**

Strategic Goal:

BOLD ITEMS ARE RECOMMENDED AND INCLUDED IN THE ADOPTED BUDGET WHILE ITALICIZED ITEMS ARE NOT RECOMMENDED AND EXCLUDED

Parks and Recreation

PARKS AND RECREATION
ADOPTED FISCAL YEAR 2026
FTE: 59.50 EXP: $7,219,830



PARKS AND RECREATION

CORE SERVICES DESCRIPTION

Recreation
The Recreation program is responsible for the planning, promotion, and implementation of an array of recreation activities for various age groups and abilities. Program responsibilities include participant registration, volunteer recruitment, site reservation, and site setup/breakdown. This program also handles communication, inquiries, and concerns from patrons regarding recreation.

Parks
The Parks program assists with special events, recreational and competitive programming, and ensures the maintenance of all outdoor facilities and athletic fields/courts. Program responsibilities include shelter/field permits, shelter/field preparation, garbage/debris removal, mail/equipment transportation, banner/flag preparation, park maintenance and minor repairs, and playground safety checks. This program also handles communication, inquiries, and concerns from patrons and leagues regarding parks.

Fitness
The Fitness program is responsible for the planning, promotion, and implementation of a City-wide Health & Wellness Fitness Program. Program responsibilities include a variety of multi-level fitness classes, personal training, individual assessments and orientations, and the maintenance of fitness equipment. This program also handles communication, inquiries, and concerns from patrons regarding fitness.

Facilities
The Facilities program is responsible for the management, maintenance, and permitting of all recreation facilities. Program responsibilities include the mail/equipment transportation, cleaning the interior/exterior of the facilities, performing minor repairs, and site set-up/breakdown on a daily basis. This program also handles communication, inquiries, and concerns from patrons regarding facilities.

Athletics
The Athletics program is responsible for the planning, promotion, and implementation of an array of athletic activities/leagues for various age groups and abilities. Program responsibilities include participant registration, volunteer recruitment, site reservation, site set-up/breakdown, and contracting with sports officiating vendor(s). This program also handles communication, inquiries, and concerns from patrons regarding athletics.

Special Events
The Special Events program is responsible for the planning, promotion, and implementation of an array of special events for various age groups and abilities. Program responsibilities include the coordination and recruitment of volunteers, entertainment, sponsors, private and public agencies, and various groups and organizations to produce and promote City and co-sponsored special events. Responsibilities also include site permits, site set-up/breakdown, and contracting with vendors to manage the staging and implementation of special events. This program also handles communication, inquiries, and concerns from patrons regarding special events.

Camps

The Camps program is responsible for the planning, promotion, and implementation of day and seasonal camp programs. Programming responsibilities include participant registration, recreational/athletic activities development, field trip and bus transportation scheduling, securing professional services, site set-up/breakdown, and cleaning of facilities. Department personnel oversee seasonal staff and volunteers, as well as handle communication, inquiries, and concerns from patrons regarding camps.

Culture and Arts

The Culture and Arts program is responsible for the planning, promotion, and implementation of cultural programs that engage all age groups and abilities. Program responsibilities include participant registration, volunteer recruitment, site reservation, and site set-up/breakdown. This program also handles communication, inquiries, and concerns from patrons regarding culture and arts.

PARKS AND RECREATION KEY PERFORMANCE INDICATORS						
Key Area of Focus/ Strategic Goals	**Measure**	**FY23 Actual**	**FY24 Actual**	**FY25 Target**	**FY25 Actual**	**FY26 Target**
Adaptable and Transformative Mobility						
Expand Safe and Walkable/Bikeable Options Across the Community	% of City parks connected to each other via sidewalk, bike lane, or multipurpose	67%	67%	70%	67%	70%
Plan for Transportation Technology	# of Electric Vehicle (EV) charging stations at Parks and Recreation facilities or in City parks	8	8	10	8	10
Resilience and Resource Stewardship						
Promote Resilient Practices Among Residents, Business, and City Operations	% of special events that offer/utilize recyclable products/materials	51%	80%	65%	78%	80%
Strengthen Long-Term Community Resilience and Resource Stewardship	# of resiliency/sustainability-focused public educational events	4	6	5	6	7
Strategic Growth and Economic Vitality						
Protect the Small Town Feeling and Look	Total hours worked by volunteers	12,398	12,927	12,500	7,835	13,000
Protect the Small Town Feeling and Look	% of completion of the Parks and Recreation Master Plan	16%	16%	26%	16%	26%
Enhance Technological Connectivity	% of participants utilizing online registration for programs/activities	44%	47%	48%	53%	55%
High Performance Government						
Proactively Create Collaborative Communication	# of community outreach initiatives	7	5	5	2	5
Continue to Invest in, Retain and Develop High Performing Staff	Average # of training hours per employee	24	23	20	14	24
Continue to Invest in, Retain and Develop High Performing Staff	Retention rate	97%	98%	100%	98%	100%
Continue to Invest in, Retain and Develop High Performing Staff	Average years of service	8	8	9	8	9
Seek All Possible Federal, State and Local Grant Opportunities	# of projects leveraged by grant funding	*	*	*	0	3
Safety and Quality of Life						
Enhance Community Health, Safety and Well-Being	Customer satisfaction (survey)	93%	97%	95%	98%	97%
Enhance Community Health, Safety and Well-Being	% of resident/non-resident participation in programs/activities	85% / 15%	82% / 18%	90% / 10%	84% / 16%	85% / 15%
Enhance Community Health, Safety and Well-Being	# of park and facility permits/reservations	9,550	10,782	10,000	8,253	10,800
Enhance Community Health, Safety and Well-Being	Summer camp vacancy rate	0%	0%	5%	*	2%
Enhance Community Health, Safety and Well-Being	Creek Fit members	1,918	2,060	2,150	2,218	2,200
Enhance Community Health, Safety and Well-Being	Creek Fit members retention rate	84%	84%	87%	84%	87%
Promote Arts, Culture, and Entertainment Across the City	# of programs dedicated to arts and culture	31	27	40	27	35

** Data not available for this reporting period*

PARKS AND RECREATION (0183)

Mission Statement

The Parks and Recreation Department is dedicated to enhancing the quality of life of all residents in our community by providing an array of customer-oriented leisure programs.

Division Services

The Parks and Recreation Department is responsible for providing our residents of all ages and abilities with quality leisure opportunities that create a desirable community to live, work, and play. Our commitment is to meet the needs of our residents by delivering superior recreation and athletic programs; fitness and wellness programs; City-wide special events; picnic pavilions and athletic field reservations; daily facilitation of volunteer youth sports organizations; facilities maintenance; and park operations. Staff is dedicated to offering these programs and services with the highest level of service excellence.

FY25 Accomplishments	Key Area of Focus	Strategic Goal
Implemented a digital/virtual Memorial Tree Program for the residents of Coconut Creek	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Completed cost analysis and fee recommendations for all Parks and Recreation fees	High Performance Government	Plan Ahead for Emerging Technologies and Business Methods
Promoted and aligned programs with the new Pass on Plastics Policy at all department activities and events	Resilience and Resource Stewardship	Protect and Enhance Access to Open Space and Natural Areas
Worked with a consultant to evaluate the effectiveness and efficiency of all departmental activities, programs, and special events, to facilitate program modifications that enhance overall performance	High Performance Government	Plan Ahead for Emerging Technologies and Business Methods
Expanded the Monster Mash program by an additional day	Safety and Quality of Life	Promote Arts, Culture and Entertainment Across the City
Designed and installed the first all-inclusive playground at the Recreation Complex	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Developed and implemented a comprehensive Coaches' Incentive Program across all youth athletic leagues	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being

FY26 Objectives	Key Area of Focus	Strategic Goal
Complete the Sunshine Drive and Donaldson Park improvements	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being

PARKS AND RECREATION (0183)

Establish guidelines and policies for issuing permits related to small group and athletic training activities within park facilities	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Promote the Pass Up Plastics Policy by adding verbiage on all rental permit applications	Resilience and Resource Stewardship	Protect and Enhance Access to Open Space and Natural Areas
Implement revised Parks and Recreation Fee Schedule	High Performance Government	Plan Ahead for Emerging Technologies and Business Methods
Develop protocols and procedures for implementing DocuSign	High Performance Government	Plan Ahead for Emerging Technologies and Business Methods

PARKS AND RECREATION (0183)

	ACTUAL FY24	ADOPTED BUDGET FY25	ADOPTED BUDGET FY26	% CHANGE
TOTAL COST	$5,885,608	$6,898,120	$7,219,830	4.7%

PERSONAL SERVICES $357,840

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES $36,370

The variance is primarily due to costs associated with professional contractual services for special events.

CAPITAL OUTLAY ($72,500)

The variance is due to varying capital needs from year to year.

FY26 Capital Outlay Needs:

Floor Scrubber	$6,000
Gymnasium Divider Curtain	29,000
	$35,000

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY26 FTE ADOPTED	FY25 FTE TOTAL	TOTAL ADOPTED CHANGE
Director	1	0	1.00	1.00	0.00
Assistant Director	1	0	1.00	1.00	0.00
Administrative Assistant	1	0	1.00	1.00	0.00
Customer Service Representative	3	0	3.00	3.00	0.00
Facilities Attendant	2	1	2.75	2.75	0.00
Fitness Attendant	2	1	2.75	2.75	0.00
Fitness Intern	0	1	0.50	0.50	0.00
Fitness Specialist	3	0	3.00	3.00	0.00
Group Exercise Instructors	0	10	1.50	1.50	0.00
Lead Facilities Attendant	1	0	1.00	1.00	0.00
Park Ranger	7	2	8.50	8.50	0.00
Parks & Recreation Superintendent	3	0	3.00	3.00	0.00
Parks & Recreation Supervisor	4	0	4.00	4.00	0.00
Recreation Attendant	3	0	3.00	3.00	0.00
Recreation Intern	0	2	1.00	1.00	0.00
Recreation Programmer	6	0	6.00	6.00	0.00
Senior Fitness Specialist	1	0	1.00	1.00	0.00
Senior Park Ranger	1	0	1.00	1.00	0.00
Senior Recreation Programmer	4	0	4.00	4.00	0.00
Senior Staff Assistant	3	0	3.00	3.00	0.00
Special Events Planner	1	0	1.00	1.00	0.00
Special Events Programmer	2	0	2.00	2.00	0.00
Summer Camp Counselor	0	30	4.50	4.50	0.00
TOTAL	**49**	**47**	**59.50**	**59.50**	**0.00**

PARKS AND RECREATION (0183)

01 GENERAL FUND

		ACTUAL FY24 EXPENDITURE	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$3,470,452	$3,931,250	$4,174,190
1410	OVERTIME	24,075	27,000	28,000
1510	LONGEVITY	33,500	32,500	34,500
1550	HOLIDAY PAY	10,375	15,000	15,000
1570	OTHER BENEFITS	8,105	9,300	7,380
2100	FICA TAXES	259,963	302,830	324,820
2200	RETIREMENT-EMPLOYER	510,035	503,880	595,620
2300	GROUP INSURANCE	546,269	800,970	799,730
2305	LONG TERM DISABILITY	7,866	8,700	9,190
2310	BASIC LIFE ADD & STD	12,152	13,370	14,210
2700	VEHICLE ALLOWANCE	13,357	13,200	13,200
	TOTAL PERSONAL SERVICES	**4,896,149**	**5,658,000**	**6,015,840**
OPERATING EXPENSES				
3190	PRO SER-OTHER	4,132	3,600	-
3412	CONTRACT SER-OTHER	76,487	111,300	104,580
3450	PUBLIC SERVICE	5,574	4,700	3,000
4001	TRAINING AND TRAVEL	19,104	20,500	20,500
4400	RENTAL AND LEASES	6,304	-	-
4605	R/M CONTRACTS	8,212	37,000	31,500
4630	R/M-EQUIPMENT	3,128	7,000	7,000
4650	R/M-BUILDING	5,900	9,000	12,200
4675	R/M IT	8,674	10,000	10,300
4800	PROMOTIONAL ACTIVITIES	6,738	10,250	10,250
4801	BUTTERFLY SPECIAL EVENTS	301,347	388,390	449,490
4914	EMERGENCY PREPARATIONS	216	1,000	750
4920	OTHER CURRENT CHRGS-MISC	7,038	6,500	6,600
5100	OFFICE SUPPLIES-NORTH	2,274	2,000	2,500
5101	OFFICE SUPPLIES-SOUTH	1,704	2,200	2,200
5102	OFFICE SUPPLIES-CENTRAL	864	1,000	1,000
5103	OFFICE SUPPLIES-FITNESS	413	500	500
5110	EQUIPMENT-MINOR	35,645	38,390	38,390
5220	UNIFORMS	2,720	6,280	6,280
5230	JANITORIAL SUPPLIES	11,754	12,000	13,100
5240	OPER SUPPLIES-OTHER	9,521	13,240	6,740
5242	OPER SUPPLIES-OTHER-CENTRAL	29,182	47,500	31,000
5250	SUMMER RECREATION PROGRAM	165,383	181,500	188,900
5251	ATHLETICS-NORTH	45,195	49,010	49,010
5253	REC/ACTIVITIES-NORTH	25,399	39,800	43,050
5254	FITNESS PROGRAM	7,483	9,200	9,200
5256	CERTIFIED 5K RUN	19,952	23,530	30,200
5261	ATHLETICS-SOUTH	53,355	52,670	56,670
5263	REC/ACTIVITIES-SOUTH	13,001	28,710	21,580
5410	MEMBERSHIPS/DUES	4,643	9,700	4,700
5430	PUBLICATIONS/SUBSCRIPTIONS	2,993	6,150	7,800
	TOTAL OPERATING EXPENSES	**884,336**	**1,132,620**	**1,168,990**
CAPITAL OUTLAY				
6300	OTHER IMPROVEMENTS	-	-	29,000
6430	MACHINERY AND EQUIPMENT	81,744	107,500	6,000
	TOTAL CAPITAL OUTLAY	**105,123**	**107,500**	**35,000**
	TOTAL EXPENDITURES	**$5,885,608**	**$6,898,120**	**$7,219,830**

FY26 PROGRAM MODIFICATION

☑ RECURRING ☐ ONE TIME ☑ RECOMMENDED ☐ NOT RECOMMENDED

Title
Butterfly Festival Rides: Resident Priority

Department	Total Cost
Parks and Recreation	$ 20,000

Justification	Strategic Goal(s):
As part of the City's continued efforts to enhance the resident experience at the Butterfly Festival, City staff will work to reimagine the event as a component of the City's broader economic development initiative, aimed at elevating the festival experience for residents amid increasing regional interest. In recent years, the festival has experienced a notable rise in attendance, including a significant number of non-resident guests. In response, the City is introducing a ride access initiative, developed in partnership with an experienced consultant. This initiative preserves free ride access for Coconut Creek residents while implementing a per-ride fee for non-residents, ranging from $5 to $10 based on ride type. The goal is to enhance the overall event by improving ride accessibility and reducing wait times.	Protect the Small Town Feeling and Look Promote Arts, Culture and Entertainment Across the City Enhance Community Health, Safety, and Well-Being

Summary of Required Resources

Personnel

FTE	Description	Salary	Fringe		Cost
-		-	-	$	-
					-
					-
					-
					-
			Total	**$**	**-**

Operating Expenses/Capital Outlay

Account Number	Description		Cost
0183-4801	Fencing	$	40,000
0183-4801	Staffing (non-resident ride sales)		10,000
0183-4801	Management Fee		3,000
0183-4801	Tents/Equipment		3,000
0183-4801	Cell on Wheels (mobile WiFi)		2,000
0183-4801	Wristbands/Supplies		2,000
			-
		Total	**$ 60,000**

Revenues

Account Number	Description		Cost
01-V34747	2,000 non-residents x $5-10 per-ride fee	$	40,000
	(assuming non-resident rides 2-4 times throughout event)		
			-
			-
			-
		Total	**$ 40,000**

FY26 PROGRAM MODIFICATION

☐ RECURRING ☑ RECOMMENDED
☑ ONE TIME ☐ NOT RECOMMENDED

Title
Hate Ends Now Holocaust Cattle Car Exhibit

Department	Total Cost
Parks and Recreation	$ 5,000

Justification	Strategic Goal(s):
The Hate Ends Now Holocaust Cattle Car Exhibit is a 360-degree immersive multimedia experience housed within an exact replica of a World War II-era cattle car—identical to those used to transport Jewish individuals and other targeted groups to concentration and extermination camps during the Holocaust. Hosting this powerful one-day exhibit would offer our residents, local schools, and community organizations a profound and educational perspective on the atrocities of the Holocaust, fostering awareness, reflection, and meaningful dialogue.	Promote Arts, Culture and Entertainment Across the City

Summary of Required Resources

Personnel

FTE	Description	Salary	Fringe		Cost
-		-	-	$	-
					-
					-
					-
					-
				Total	$ -

Operating Expenses/Capital Outlay

Account Number	Description		Cost
0183-4801	Holocaust Cattle Car Exhibit	$	5,000
			-
			-
			-
			-
			-
			-
		Total	$ 5,000

Revenues

Account Number	Description		Cost
		$	-
			-
			-
			-
			-
		Total	$ -

FY26 NEW CAPITAL OUTLAY

Department Name	Fund/Div. No	Fund/Div. Name		Total Cost
Parks and Recreation	0183	Parks and Recreation	$	35,000
Floor Scrubber			**$**	**6,000**

A floor scrubber is needed to support upkeep of the newly installed Creek Fit North flooring between quarterly deep cleanings to help preserve floor quality.

Strategic Goal: Enhance Community Health, Safety, and Well-Being

Gymnasium Divider Curtain	**$**	**29,000**

A roll-up gymnasium divider curtain is for the Recreation Complex, including necessary electrical work. Currently, the facility has no divider, and the gym functions as one large space. Installing this curtain will allow the gymnasium to be split in half, enabling two programs or activities to run simultaneously. Similar to the divider used at the Community Center, this addition will greatly benefit recreation and athletic programs, as well as summer camp, by increasing flexibility and maximizing space usage.

Strategic Goal: Enhance Community Health, Safety, and Well-Being

	$	**-**

Strategic Goal:

	$	**-**

Strategic Goal:

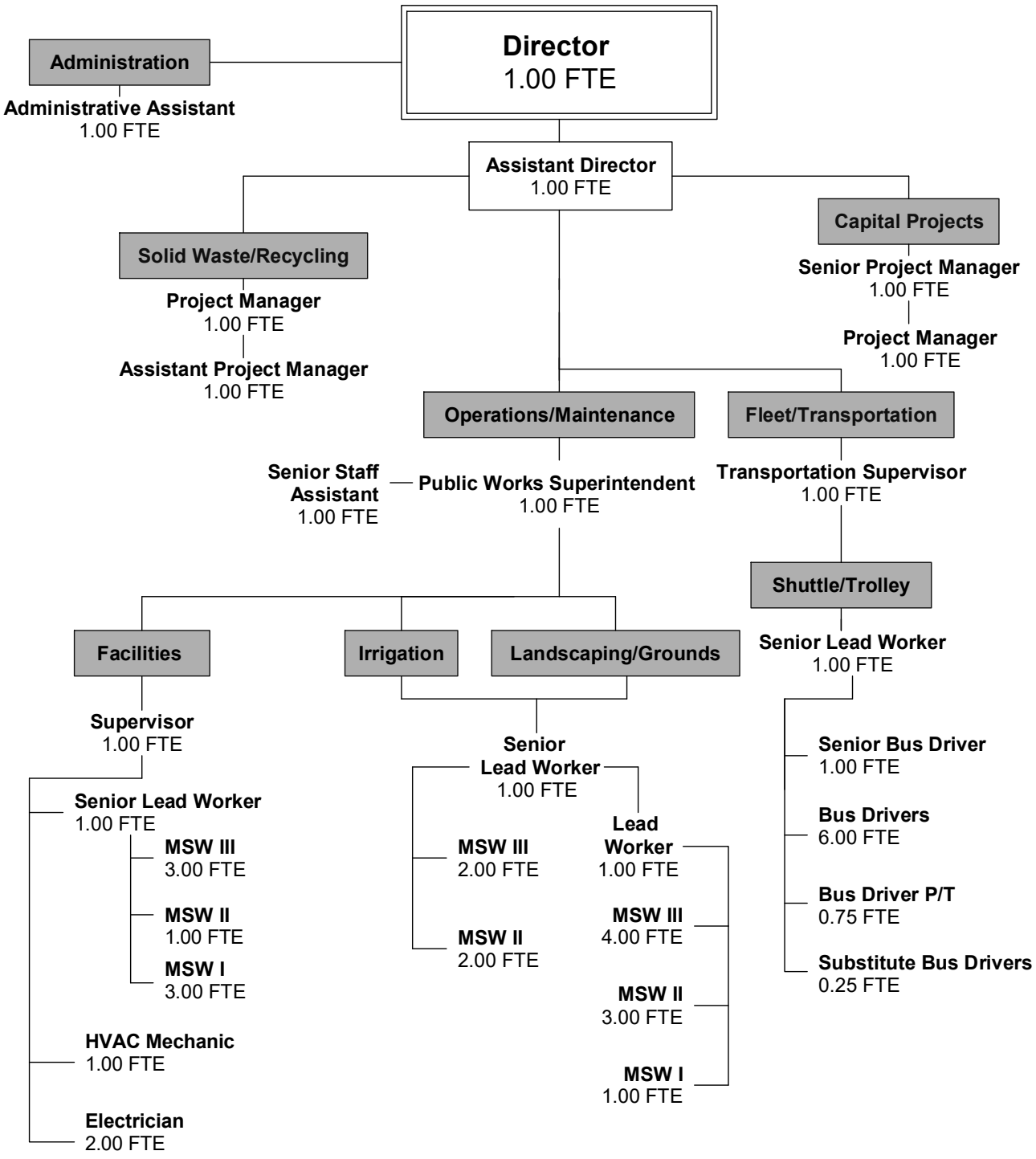
	$	**-**

Strategic Goal:

BOLD ITEMS ARE RECOMMENDED AND INCLUDED IN THE ADOPTED BUDGET WHILE ITALICIZED ITEMS ARE NOT RECOMMENDED AND EXCLUDED

Public Works

PUBLIC WORKS
ADOPTED FISCAL YEAR 2026
FTE: 45.50 EXP: $12,213,460



PUBLIC WORKS

CORE SERVICES DESCRIPTION

Solid Waste, Recycling and Household Hazardous Waste (HHW)

The Solid Waste, Recycling, and Household Hazardous Waste Division is responsible for monitoring compliance of the City's franchised waste hauler for garbage, bulk, and yard trash collection. The program operates two Recycling Drop-off Centers, conducts household hazardous waste events, prepares and administers grants, and develops community outreach and educational programs to boost single-family, multi-family, and commercial recycling efforts. It also monitors compliance with the City's agreement with Waste Management, which limits odorous wastes. Additionally, the County and 28 municipalities formed the Solid Waste and Recyclable Materials Processing Authority to create and implement a long-term plan for waste disposal, reduction, recycling, and reuse in Broward County. The plan emphasizes environmental resilience, transparency, innovation, and economic efficiency.

Facilities and Property Maintenance

The Facilities and Property Maintenance Division, utilizing City personnel and private contractors, oversees custodial services, general repairs, installations, and preventative maintenance for over 280,000 sq. ft. of buildings. Key facilities include the Category 5-rated Public Works Building housing the City's Emergency Operations Center, three Fire Stations, the Police Department, City Hall, Recreation Center, Community Center, and the Utilities and Engineering Building. The Division also manages City-owned assets such as streetlights, parking lot lighting, sports facilities, landscaped medians, parks, playgrounds, trails, EV chargers, bus shelters, pavilions, scoreboards, emergency generators, solar arrays, surge suppression systems, lightning detection equipment, irrigation systems, HVAC systems, and playing surfaces. It oversees post-storm debris removal and maintenance of over 6,000 trees. Additional responsibilities include condition assessments, landscape design, pruning, weeding, fertilization, planting and removal, reclaimed water irrigation, and pest management. The Division also supports equipment setup and breakdown for City meetings and events.

Capital Projects

The Capital Projects Program oversees the management of significant capital endeavors encompassing the construction, renovation, and upkeep of buildings, parks, medians, trails, landscape enhancements, and diverse amenities. This includes various tasks such as project development, cost estimation, budgeting, planning, permitting, grant administration, design, and stakeholder engagement.

Transportation

The Transportation Division provides for operation of the City's mass transportation and fleet maintenance programs. The mass transportation program consists of free Community Bus and Butterfly Express services designed to provide safe and convenient transportation to specific areas of interest both within City limits, as well as connection points to Broward County's larger bus system. The fleet maintenance program provides for the purchase, maintenance, repair and surplus management of all City owned vehicles and equipment, as well as the City's fuel management, storage, and dispensing systems.

PUBLIC WORKS KEY PERFORMANCE INDICATORS						
Key Area of Focus/ Strategic Goals	**Measure**	**FY23 Actual**	**FY24 Actual**	**FY25 Target**	**FY25 Actual**	**FY26 Target**
Adaptable and Transformative Mobility						
Increase Public Transportation Opportunities	# of passengers per year (shuttle + express)	50,777	54,986	55,000	40,417	55,000
Increase Public Transportation Opportunities	# of passengers system wide per hour (pph) (shuttle + express)	4	5	6	5	6
Plan for Transportation Technology	% of applicable fleet converted to Electric and/or Alternate Vehicles	1%	1%	1%	1%	1%
Invest in Maintenance of All Mobility Systems	% of City vehicles in service that exceeds age and mileage replacement criteria	17%	30%	18%	20%	15%
Resilience and Resource Stewardship						
Strengthen Long-Term Community Resilience and Resource Stewardship	# of pounds collected at the Recycling Drop-off Center annually	82,771	97,672	150,000	119,622	150,000
Strengthen Long-Term Community Resilience and Resource Stewardship	# of City participants at household hazardous waste and electronics recycling events	426	426	500	172	500
Plan Ahead for Emerging Technologies and Business Methods	# of facility and equipment replacements systems updated with energy efficient systems	2	11	9	6	8
Plan Ahead for Emerging Technologies and Business Methods	# of CIP's with resilient components	8	19	9	19	9
Strategic Growth and Economic Vitality						
Protect the Small Town Feeling and Look	# of landscaping and lighting enhancements projects completed	1	24	2	15	5
High Performance Government						
Seek All Possible Federal, State and Local Grant Opportunities	# of projects leveraged by grant funding	*	*	*	6	3
Continue to Invest in, Retain and Develop High Performing Staff	% of projects completed within budget	84%	91%	100%	86%	100%
Continue to Invest in, Retain and Develop High Performing Staff	% of budgeted projects completed within pre-established timeframes	54%	94%	98%	82%	90%
Plan Ahead for Emerging Technologies and Business Methods	% of scheduled preventative maintenance completed	98%	100%	99%	98%	90%
Continue to Invest in, Retain and Develop High Performing Staff	Average # of training hours per employee	22	14	20	10	20
Continue to Invest in, Retain and Develop High Performing Staff	Retention rate	99%	98%	98%	98%	100%
Continue to Invest in, Retain and Develop High Performing Staff	Average years of service	9	9	10	9	10
Safety and Quality of Life						
Enhance Community Health, Safety and Well-Being	Customer satisfaction (survey)	92%	92%	95%	93%	96%
Enhance Community Health, Safety and Well-Being	# of safety audits and inspections of City facilities and equipment	47	74	120	53	100

** Data not available for this reporting period*

FACILITIES AND PROPERTY MAINTENANCE (0173)

Mission Statement

To provide professional and cost effective construction, maintenance, repairs, renovations, and property management for all City-owned properties and facilities while protecting, enhancing, and promoting the City's natural resources.

Division Services

The Facilities and Property Maintenance Division provides management and customer service support in all trades including electrical, plumbing, carpentry, and HVAC; general facility, property, and landscape maintenance; renovation of facilities and athletic fields, common areas, and park structures; new construction; and project quality assurance services. Arborist services are provided for the management of all natural resources and City-owned properties. Staff provides contract management and administration of landscape and janitorial services as well as disaster debris management and monitoring services.

FY25 Accomplishments	Key Area of Focus	Strategic Goal
Completed the design for the Oak Trails Park expansion	Strategic Growth and Economic Vitality	Protect the Small Town Feeling and Look
Participated in the Solid Waste and Recyclable Materials Processing Authority meetings and contributed to the Technical Advisory Committee	Strategic Growth and Economic Vitality	Protect the Small Town Feeling and Look
Began the transition to a new work order system to optimize user interface and asset management, thereby increasing efficiency	High Performance Government	Plan Ahead for Emerging Technologies and Business Methods
Performed City-wide safety audits on all parks and facilities	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Commenced the design plans for Fire Rescue Station #113 and Fire Administration	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Commenced construction of Phase I for the Lakeside Park expansion	Strategic Growth and Economic Vitality	Protect the Small Town Feeling and Look
Completed construction of the ADA-compliant Recreation Complex playground	Safety and Quality of Life	Protect the Small Town Feeling and Look
Continued opposing the proposed expansion of the landfill	Safety and Quality of Life	Protect the Small Town Feeling and Look
Initiated review of available options for the City's solid waste franchising contract	Resilience and Resource Stewardship	Plan Ahead for Emerging Technologies and Business Methods
Began the fleet building renovations design	Strategic Growth and Economic Vitality	Protect the Small Town Feeling and Look

FACILITIES AND PROPERTY MAINTENANCE (0173)

FY26 Objectives	Key Area of Focus	Strategic Goal
Commence the design of the Police Department Improvement project	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Initiate construction of the Recreation Complex Building Renovations	Strategic Growth and Economic Vitality	Protect the Small Town Feeling and Look
Begin construction of the Oak Trails Park Improvement Project	Strategic Growth and Economic Vitality	Protect the Small Town Feeling and Look
Complete construction of the Donaldson Park Improvement Project	Strategic Growth and Economic Vitality	Protect the Small Town Feeling and Look
Complete the design for the Government Center and Parking Lot Renovations	Strategic Growth and Economic Vitality	Protect the Small Town Feeling and Look
Finalize construction of the Sunshine Drive Park Improvement Project	Strategic Growth and Economic Vitality	Protect the Small Town Feeling and Look
Continue to evaluate City facility energy usage and pursue grants for implementing recommended improvements	Resilience and Resource Stewardship	Plan Ahead for Emerging Technologies and Business Methods

FACILITIES AND PROPERTY MAINTENANCE (0173)

	ACTUAL FY24	ADOPTED BUDGET FY25	ADOPTED BUDGET FY26	% CHANGE
TOTAL COST	$6,822,301	$8,618,760	$8,865,850	2.9%

PERSONAL SERVICES $219,700

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES $117,390

The variance is primarily due to increases in landscaping.

CAPITAL OUTLAY ($90,000)

The variance is due to changes in capital needs from year to year.

FY26 Capital Outlay Needs:

Electric Gate Entry Upgrades at Public Works Compound	$130,000
Toro Mower	55,000
Flat Bed Trailer	20,000
Enclosed Trailer	9,000
Irrigation Trencher	21,000
	$235,000

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY26 FTE ADOPTED	FY25 FTE TOTAL	TOTAL ADOPTED CHANGE
Director	1	0	1.00	1.00	0.00
Assistant Director	1	0	1.00	1.00	0.00
Administrative Assistant	1	0	1.00	1.00	0.00
Assistant Project Manager	1	0	1.00	1.00	0.00
Electrician	2	0	2.00	2.00	0.00
Facilities Maintenance Supervisor	1	0	1.00	1.00	0.00
HVAC Mechanic	1	0	1.00	1.00	0.00
Intern	0	1	0.50	0.50	0.00
Maintenance Service Worker I	4	0	4.00	4.00	0.00
Maintenance Service Worker II	6	0	6.00	6.00	0.00
Maintenance Service Worker III	9	0	9.00	9.00	0.00
Public Works Lead Worker	1	0	1.00	1.00	0.00
Project Manager	2	0	2.00	2.00	0.00
Public Works Superintendent	1	0	1.00	1.00	0.00
Senior Lead Worker	2	0	2.00	2.00	0.00
Senior Project Manager	1	0	1.00	1.00	0.00
Senior Staff Assistant	1	0	1.00	1.00	0.00
TOTAL	**35**	**1**	**35.50**	**35.50**	**0.00**

FACILITIES AND PROPERTY MAINTENANCE (0173)

01 GENERAL FUND

		ACTUAL FY24 EXPENDITURE	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$2,434,237	$2,850,700	$3,041,550
1410	OVERTIME	78,259	88,000	88,000
1510	LONGEVITY	21,000	22,500	24,000
1550	HOLIDAY PAY	428	-	-
1570	OTHER BENEFITS	18,919	19,020	21,300
2100	FICA TAXES	188,877	227,950	240,840
2200	RETIREMENT-EMPLOYER	379,063	438,710	477,190
2300	GROUP INSURANCE	429,353	659,740	632,660
2305	LONG TERM DISABILITY	5,893	7,050	7,350
2310	BASIC LIFE ADD & STD	9,128	10,970	11,450
2700	VEHICLE ALLOWANCE	12,857	13,200	13,200
	TOTAL PERSONAL SERVICES	**3,578,014**	**4,337,840**	**4,557,540**
OPERATING EXPENSES				
3121	PRO SER-LANDFILL	-	60,000	50,000
3144	PRO SER-ENGINEERING	2,900	9,000	9,000
3190	PRO SER-OTHER	14,939	25,000	25,000
3412	CONTRACT SER-OTHER	-	90,000	10,000
4001	TRAINING AND TRAVEL	9,318	16,500	16,500
4310	UTILITIES-ELECTRIC	691,811	788,000	788,000
4322	UTILITIES-WATER	195,923	250,000	250,000
4400	RENTAL AND LEASES	26,134	22,860	31,000
4605	R/M-CONTRACTS	1,436,462	1,932,560	2,036,780
4630	R/M-EQUIPMENT	35,036	53,500	64,000
4650	R/M-BUILDING	211,126	210,250	235,830
4652	R/M-HVAC	60,224	68,880	71,600
4662	R/M-GROUNDS	201,504	203,940	232,870
4700	PRINTING	-	1,000	1,000
4800	PROMOTIONAL ACTIVITIES	4,264	5,000	20,000
4815	ENVIRONMENT/CONSERVATION	62,625	80,000	80,000
4914	EMERGENCY PREPARATIONS	816	5,000	4,000
4920	OTHER CURRENT CHRGS-MISC	4,084	3,800	4,500
5100	OFFICE SUPPLIES	5,968	7,500	7,500
5110	EQUIPMENT-MINOR	6,364	6,200	16,200
5220	UNIFORMS	15,397	23,000	21,000
5240	OPER SUPPLIES-OTHER	3,448	4,000	4,000
5245	REPLACE PARK FURNISHINGS	3,351	15,000	15,000
5290	MINOR TOOLS	8,714	10,000	10,000
5410	MEMBERSHIPS/DUES	1,729	3,450	3,450
5430	PUBLICATIONS/SUBSCRIPTIONS	5,630	61,480	66,080
	TOTAL OPERATING EXPENSES	**3,007,765**	**3,955,920**	**4,073,310**
CAPITAL OUTLAY				
6300	OTHER IMPROVEMENTS	6,940	-	130,000
6420	VEHICLES	33,328	-	-
6430	MACHINERY AND EQUIPMENT	196,253	325,000	105,000
	TOTAL CAPITAL OUTLAY	**236,522**	**325,000**	**235,000**
	TOTAL EXPENDITURES	**$6,822,301**	**$8,618,760**	**$8,865,850**

FY26 PROGRAM MODIFICATION

☐ RECURRING ☑ RECOMMENDED
☑ ONE TIME ☐ NOT RECOMMENDED

Title
Food Waste Diversion Commercial Pilot

Department	Total Cost
Public Works	$ 15,000

Justification	Strategic Goal(s):
The City recognizes that the diversion of food waste helps the City meet recycling and greenhouse gas emission goals. This pilot program would provide funding to as many as 10 restaurants in Coconut Creek who voluntarily undertake food waste diversion from at least the kitchen area. Participating restaurants will be responsible for contracting with a vendor for collection services and will assume all costs beyond the initial pilot program funding. If the program proves successful, the City Commission may consider adopting an ordinance to make food waste diversion a mandatory requirement for all restaurants.	Promote Resilient Practices Among Residents, Business, and City Operations Strengthen Long-Term Community Resilience and Resource Stewardship Plan Ahead for Emerging Technologies and Business Methods

Summary of Required Resources

Personnel

FTE	Description	Salary	Fringe		Cost
-		-	-	$	-
					-
					-
					-
					-
			Total	**$**	**-**

Operating Expenses/Capital Outlay

Account Number	Description		Cost
0173-4800	Food Waste Collection	$	15,000
			-
			-
			-
			-
			-
	Total	**$**	**15,000**

Revenues

Account Number	Description		Cost
		$	-
			-
			-
			-
			-
	Total	**$**	**-**

FY26 PROGRAM MODIFICATION

☐ RECURRING ☑ RECOMMENDED
☑ ONE TIME ☐ NOT RECOMMENDED

Title
Food Waste Diversion Multi-Family Pilot

Department	Total Cost
Public Works	$ 21,320

Justification	Strategic Goal(s):
The City recognizes that food waste diversion plays a key role in achieving recycling and greenhouse gas reduction goals. To encourage voluntary participation, the City will fund a one-year pilot program to install five secured collection units at selected multifamily housing properties, contingent on grant funding. This application-based program is designed to ensure minimal contamination and participation exclusively from registered residents. Participating properties will be responsible for contracting with a food waste diversion vendor and will assume all associated costs if they choose to continue the service beyond the one-year pilot period. If the program is successful, the City Commission may consider adopting an ordinance to make food waste diversion mandatory for multifamily properties.	Promote Resilient Practices Among Residents, Business, and City Operations Strengthen Long-Term Community Resilience and Resource Stewardship Plan Ahead for Emerging Technologies and Business Methods

Summary of Required Resources

Personnel

FTE	Description	Salary	Fringe		Cost
-		-	-	$	-
					-
					-
					-
					-
			Total	**$**	**-**

Operating Expenses/Capital Outlay

Account Number	Description		Cost
6573-4800	Subscription to Application Service	$	720
6573-4800	Food Waste Collection		5,000
6573-4800	MetroStor Containers Food Waste Enclosures		15,600
			-
			-
		Total	**$** **21,320**

Revenues

Account Number	Description		Cost
		$	-
			-
			-
			-
			-
		Total	**$** **-**

FY26 PROGRAM MODIFICATION

☑ RECURRING ☐ ONE TIME

☐ RECOMMENDED ☑ NOT RECOMMENDED

Title
New Recycling Drop-Off Center

Department	Total Cost
Public Works	$ 25,100

Justification	Strategic Goal(s):
The City continues to expand recycling through additional drop-off locations. This effort would increase access by adding another recycling drop-off site. Possible locations include the Butterfly Parking Lot and Sabal Pines Park. Please note that this expansion involves only the placement of recycling containers and does not include the construction or installation of an enclosure.	Promote Resilient Practices Among Residents, Business, and City Operations Strengthen Long-Term Community Resilience and Resource Stewardship Plan Ahead for Emerging Technologies and Business Methods

Summary of Required Resources

Personnel

FTE	Description	Salary	Fringe		Cost
-		-	-	$	-
					-
					-
					-
					-
			Total	**$**	**-**

Operating Expenses/Capital Outlay

Account Number	Description		Cost
6197-3412	Recycling Processing	$	10,000
6197-3412	Food Waste Collection		2,100
6197-5110	Dumpster		10,000
6197-5110	Composting Enclosure		3,000
			-
			-
		Total	**$ 25,100**

Revenues

Account Number	Description		Cost
		$	-
			-
			-
			-
			-
		Total	**$ -**

FY26 NEW CAPITAL OUTLAY

Department Name	Fund/Div. No	Fund/Div. Name	Total Cost
Public Works	0173	Facility and Property Maintenance	$ 235,000

Electric Gate Entry Upgrades at Public Works Compound **$ 130,000**

Due to continuous downtime and ongoing repairs, it is essential to replace the existing Public Works gate with two separate gates—one for entry and one for exit. The current configuration poses a safety risk for staff performing repairs. The gate was installed near the fuel island resulting in the controllers placed outside the entry gate requiring staff to work inside the enclosure while the gate is in operation creating hazardous conditions. Reconfiguring the gate system will improve safety, enhance security by preventing unauthorized access to the Public Works yard, and ensure unrestricted overnight access to the fuel island for the Fire and Police Departments.

Strategic Goal: Enhance Community Health, Safety, and Well-Being

Toro Mower **$ 55,000**

Unit #964 is 15 years old and has surpassed its useful lifespan, making it increasingly difficult to source replacement parts. This equipment is essential for maintaining athletic fields, and replacing it will ensure continued operational efficiency while minimizing repair costs.

Strategic Goal: Enhance Community Health, Safety, and Well-Being

Flat Bed Trailer **$ 20,000**

Unit #864, an 8' x 25' open trailer, is 19 years old and has severe rust issues along with a damaged wood floor. The cost of repairs would exceed the trailer's value. This trailer is essential for transporting athletic field equipment for both scheduled maintenance and unscheduled repairs and will need to be replaced.

Strategic Goal: Enhance Community Health, Safety, and Well-Being

Enclosed Trailer **$ 9,000**

Unit #935, a 6' x 12' enclosed trailer, is 17 years old and has been deemed unrepairable due to advanced deterioration and structural rot. This trailer is used daily to transport essential tools and equipment required for operational tasks across various sites. Given its age and condition, it has reached the end of its serviceable life cycle. A replacement is necessary to ensure continued efficiency, safety, and reliability in supporting daily maintenance and field operations.

Strategic Goal: Enhance Community Health, Safety, and Well-Being

Irrigation Trencher **$ 21,000**

The acquisition of an irrigation trencher is essential to improving the efficiency and effectiveness of maintaining the City's irrigation systems. Currently, irrigation repairs and installations require manual digging or reliance on rented equipment, leading to increased labor costs, project delays, and potential service disruptions.

Strategic Goal: Enhance Community Health, Safety, and Well-Being

BOLD ITEMS ARE RECOMMENDED AND INCLUDED IN THE ADOPTED BUDGET WHILE ITALICIZED ITEMS ARE NOT RECOMMENDED AND EXCLUDED

FY26 NEW CAPITAL OUTLAY

Department Name	Fund/Div. No	Fund/Div. Name	Total Cost
Public Works	0173	Facility and Property Maintenance	$ 65,000
Re-Branch Winston Park Tower			$ 65,000

The Winston Park Tower faux pine branches were intended to camouflage unsightly telecommunications equipment. The tower branches have begun to show visible signs of aging and deterioration. While there are no immediate safety concerns, the wear and discoloration have diminished its aesthetic effectiveness and overall appearance. Re-branching is necessary to restore the tower's original purpose of blending into the surrounding environment.

Strategic Goal: Protect the Small Town Feeling and Look

$ -

Strategic Goal:

$ -

Strategic Goal:

$ -

Strategic Goal:

$ -

Strategic Goal:

BOLD ITEMS ARE RECOMMENDED AND INCLUDED IN THE ADOPTED BUDGET WHILE ITALICIZED ITEMS ARE NOT RECOMMENDED AND EXCLUDED

FLEET SERVICES (0175)

Mission Statement

To provide quality cost effective maintenance, repair, and modifications to all City vehicles and equipment, thus increasing service life and availability.

Division Services

The Fleet Services Division provides contract administration and customer service support. The Fleet Services contractor provides maintenance/repair to all City equipment to include police units, heavy/light trucks, administrative vehicles, and large and small engine equipment (backhoes, lawn equipment, generators, chainsaws, etc.). In addition, this division facilitates necessary vehicle modifications to address the varying operational needs of the departments, as well as management of the City's fueling station. The primary focus of this division is to extend vehicle and equipment life, reduce repair costs by utilizing the City's Comprehensive Preventative Maintenance Program, and maintain a high level of service in accordance with Original Equipment Manufacturer (OEM) standards.

FY25 Accomplishments	Key Area of Focus	Strategic Goal
Conducted annual testing of the City's fuel and performed necessary cleaning to enhance vehicle and equipment reliability	Safety and Quality of Life	Provide Outstanding Local Emergency Preparedness and Response
Migrated the fleet work order system for a more efficient and effective software that allows real time visibility and faster turnaround time	High Performance Government	Plan Ahead for Emerging Technologies and Business Methods
Oversaw the City's fleet maintenance for contract compliance	Safety and Quality of Life	Provide Outstanding Local Emergency Preparedness and Response
Replaced two City vehicles with electric vehicles in support of the City's resiliency efforts	Adaptable and Transformative Mobility	Plan for Transportation Technology
Proceeded with installing EV charging stations at Sabal Pines Park	Adaptable and Transformative Mobility	Plan for Transportation Technology

FY26 Objectives	Key Area of Focus	Strategic Goal
Incorporating additional EV charging stations in the design of the Government Center Courtyard and Parking Lot Renovation Capital Improvement Program	Adaptable and Transformative Mobility	Plan for Transportation Technology
Oversee the maintenance of the City's fleet to ensure contract compliance	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Perform annual testing of the City's fuel and conduct cleaning where applicable to enhance vehicle and equipment reliability	Safety and Quality of Life	Provide Outstanding Local Emergency Preparedness and Response

FLEET SERVICES (0175)

Replace two City vehicles with electric vehicles to support the City's resiliency efforts	Adaptable and Transformative Mobility	Plan for Transportation Technology
Ensure ongoing maintenance and support for Fire Apparatus Vehicles within the Fleet Building to maintain operational readiness and safety standards	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being

FLEET SERVICES (0175)

	ACTUAL FY24	ADOPTED BUDGET FY25	ADOPTED BUDGET FY26	% CHANGE
TOTAL COST	$2,168,180	$2,298,500	$2,495,350	8.6%

PERSONAL SERVICES $2,340

No major variance.

OPERATING EXPENSES $99,510

The variance is primarily due to increased contractual service costs related to the addition of our Fire Fleet Maintenance to existing services.

CAPITAL OUTLAY $95,000

The variance is due to changes in capital needs from year to year.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY26 FTE ADOPTED	FY25 FTE TOTAL	TOTAL ADOPTED CHANGE
Transportation Supervisor	1	0	1.00	1.00	0.00
TOTAL	**1**	**0**	**1.00**	**1.00**	**0.00**

FLEET SERVICES (0175)

01 GENERAL FUND

		ACTUAL FY24 EXPENDITURE	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$102,334	$123,720	$123,270
1510	LONGEVITY	-	500	500
1570	OTHER BENEFITS	911	900	900
2100	FICA TAXES	7,308	9,580	9,540
2200	RETIREMENT-EMPLOYER	13,905	16,940	17,370
2300	GROUP INSURANCE	17,222	26,220	28,620
2305	LONG TERM DISABILITY	261	270	270
2310	BASIC LIFE ADD & STD	407	460	460
	TOTAL PERSONAL SERVICES	**142,347**	**178,590**	**180,930**
OPERATING EXPENSES				
3190	PRO SER-OTHER	10,431	5,780	5,780
4001	TRAINING AND TRAVEL	5	1,750	1,250
4605	R/M-CONTRACTS	1,082,245	1,180,290	1,309,550
4616	CAR WASH SERVICES	10,930	15,200	10,000
4628	R/M-VEHICLE MODIFICATIONS	36,514	25,110	25,000
4630	R/M EQUIPMENT	13,491	15,000	15,000
4670	R/M-OTHER	7,548	9,000	9,000
4675	R/M IT	4,724	20,900	22,040
4920	OTHER CURRENT CHRGS-MISC	3,159	5,900	5,900
5210	FUEL	723,895	840,480	815,340
5410	MEMBERSHIPS/DUES	549	500	560
	TOTAL OPERATING EXPENSES	**1,893,490**	**2,119,910**	**2,219,420**
6430	MACHINERY AND EQUIPMENT	132,342	-	95,000
	TOTAL CAPITAL OUTLAY	**132,342**	**-**	**95,000**
	TOTAL EXPENDITURES	**$2,168,180**	**$2,298,500**	**$2,495,350**

FY26 PROGRAM MODIFICATION

☑ RECURRING ☐ ONE TIME

☑ RECOMMENDED ☐ NOT RECOMMENDED

Title
In-House Fire Department Vehicle Repair and Maintenance

Department	Total Cost
Public Works	$ 175,000

Justification	Strategic Goal(s):
Currently, the City's fire rescue trucks are maintained by an external vendor certified to service these specialized vehicles. However, the Fire Department has experienced significant delays in repairs and maintenance, with some vehicles held for months—even for minor issues—negatively impacting operations. To improve service and reduce downtime, the City will amend the fleet maintenance contract to include fire rescue vehicle maintenance and repair. This amendment would require an estimated $255,000, which covers the cost of hiring a certified mechanic, purchasing necessary parts, and an additional $95,000 for a vehicle lift to support this work. The City currently allocates $175,000 annually for these services under a separate line item. The change would add an additional $80,000 to cover the amount allocation, ensuring adequate funding for the expanded scope of services.	Invest in Maintenance of All Mobility Systems Provide Outstanding Local Emergency Preparedness and Response

Summary of Required Resources

Personnel

FTE	Description	Salary	Fringe		Cost
-		-	-	$	-
					-
					-
					-
					-
			Total	**$**	**-**

Operating Expenses/Capital Outlay

Account Number	Description		Cost
0175-4605	Vehicle Repair and Maintenance	$	80,000
0175-6430	Vehicle Lifts and Repair Tools		95,000
			-
			-
			-
		Total	**$** **175,000**

Revenues

Account Number	Description		Cost
		$	-
			-
			-
			-
			-
		Total	**$** **-**

COMMUNITY TRANSPORTATION (1177)

Mission Statement

To provide clean, safe, reliable, and efficient fixed route transportation services and special event transportation for City sponsored activities to residents and citizens of the City of Coconut Creek.

Division Services

The Community Transportation Division provides local fixed route, special event, department requested transports, and emergency response transportation services.

FY25 Accomplishments	Key Area of Focus	Strategic Goals
Converted the Community Shuttle buses to propane for a lower-emission fleet	Resilience and Resource Stewardship	Protect and Enhance Access to Open Space and Natural Areas
Continued efforts to increase monthly community transportation ridership through outreach initiatives, including distributing flyers and promotional items at City events	Adaptable and Transformative Mobility	Increase Public Transportation Opportunities

FY26 Objectives	Key Area of Focus	Strategic Goal
Continue to promote Community Shuttle through the development and implementation of a comprehensive mass transit promotional program	Adaptable and Transformative Mobility	Increase Public Transportation Opportunities
Collaborate with the Sustainable Development Department to pursue grant and/or surtax funding opportunities to implement the recommended action steps outlined in the Transit Master Plan	Adaptable and Transformative Mobility	Increase Public Transportation Opportunities
Continue the beautification of City bus stop signage	Adaptable and Transformative Mobility	Invest in Maintenance of all Mobility Systems

COMMUNITY TRANSPORTATION (1177)

	ACTUAL FY24	ADOPTED BUDGET FY25	ADOPTED BUDGET FY26	% CHANGE
TOTAL COST	$636,507	$1,086,580	$852,260	-21.6%

PERSONAL SERVICES ($292,140)

The variance is primarily due to the elimination of three vacant bus driver FTEs, resulting from route changes, and is offset by salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES ($2,180)

No major variance.

CAPITAL OUTLAY $60,000

The variance is due to changes in capital needs from year to year.

FY26 Capital Outlay Needs:

Shuttle Bus (grant match)	$60,000
	$60,000

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY26 FTE ADOPTED	FY25 FTE TOTAL	TOTAL ADOPTED CHANGE
Bus Driver	6	1	6.75	6.75	0.00
Senior Bus Driver	1	0	1.00	1.00	0.00
Senior Lead Worker	1	0	1.00	1.00	0.00
Substitute Bus Driver	0	1	0.25	0.25	0.00
TOTAL	**8**	**2**	**9.00**	**9.00**	**0.00**

COMMUNITY TRANSPORTATION (1177)

11 STREET CONSTRUCTION & MAINTENANCE FUND

		ACTUAL FY24 EXPENDITURE	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$421,318	$680,340	$528,730
1410	OVERTIME	15,737	21,000	21,000
1510	LONGEVITY	4,500	5,000	5,500
1550	HOLIDAY PAY	22	-	-
1570	OTHER BENEFITS	480	480	480
2100	FICA TAXES	33,945	54,110	42,290
2200	RETIREMENT-EMPLOYER	58,760	93,930	81,280
2300	GROUP INSURANCE	82,385	202,650	87,170
2305	LONG TERM DISABILITY	1,101	1,770	1,350
2310	BASIC LIFE ADD & STD	1,741	2,770	2,110
	TOTAL PERSONAL SERVICES	**619,988**	**1,062,050**	**769,910**
OPERATING EXPENSES				
3190	PRO SER-OTHER	-	1,980	2,100
3412	CONTRACTS	3,203	-	-
4001	TRAINING AND TRAVEL	384	1,500	1,000
4605	R/M CONTRACTS	9,598	10,600	13,800
4700	PRINTING	-	1,500	1,000
4800	PROMOTIONAL ACTIVITIES	436	2,000	-
5220	UNIFORMS	2,350	5,450	3,450
5230	JANITORIAL SUPPLIES	549	1,500	1,000
	TOTAL OPERATING EXPENSES	**16,519**	**24,530**	**22,350**
CAPITAL OUTLAY				
6420	VEHICLES	-	-	60,000
	TOTAL CAPITAL OUTLAY	**-**	**-**	**60,000**
	TOTAL EXPENDITURES	**$636,507**	**$1,086,580**	**$852,260**

FY26 NEW CAPITAL OUTLAY

Department Name	Fund/Div. No	Fund/Div. Name	Total Cost
Public Works	1177	Fleet Services	$ 400,000
Replace Two (2) Butterfly Express Buses- Grant Contingent			**$ 400,000**

Public Works is applying for funding through the Federal Transit Administration's (FTA) Low or No Emission Grant Program to purchase two new propane-powered buses that will replace existing units #1373 and #1524. Propane is a cleaner-burning alternative fuel that supports the program's goal of reducing emissions and promoting responsible public transportation. Under the grant guidelines, the FTA will fund 85% of the total cost, with the City responsible for the remaining 15%. The City is committed to this initiative and will contribute $60,000 toward the purchase. Acquisition of the new buses is contingent upon the award of grant funding.

Strategic Goal: Increase Public Transportation Opportunities

$ -

Strategic Goal:

$ -

Strategic Goal:

$ -

Strategic Goal:

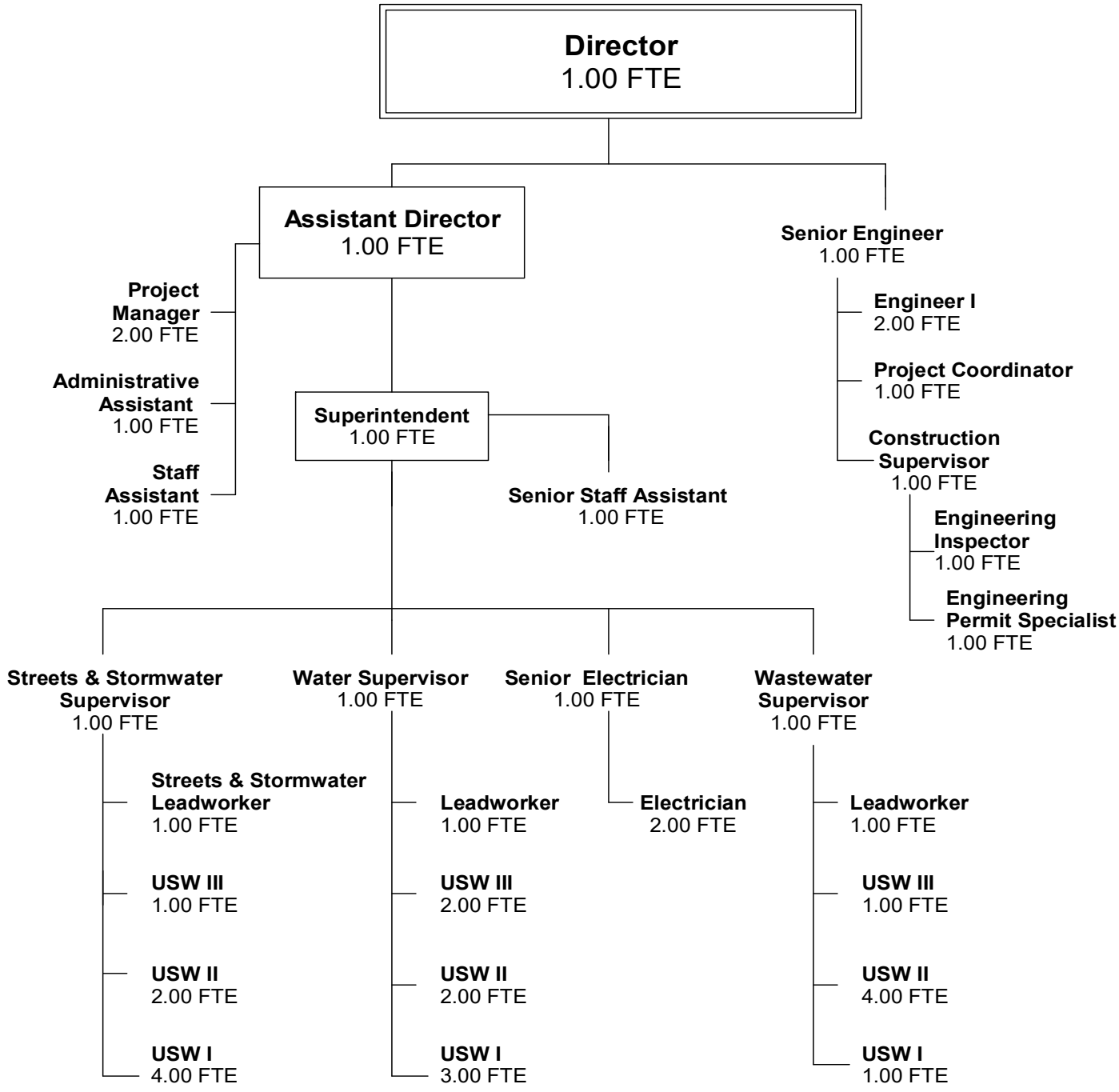
$ -

Strategic Goal:

BOLD ITEMS ARE RECOMMENDED AND INCLUDED IN THE ADOPTED BUDGET WHILE ITALICIZED ITEMS ARE NOT RECOMMENDED AND EXCLUDED

Utilities and Engineering

UTILITIES AND ENGINEERING
ADOPTED FISCAL YEAR 2026
FTE: 44.50 EXP: $38,590,140



UTILITIES AND ENGINEERING

CORE SERVICES DESCRIPTION

Permits, Licenses, & Agreements
Permits, Licenses, and Agreements ensure the City obtains appropriate approval from federal, state, and local agencies to provide certain services to its residents. Responsibilities include obtaining various permits and licenses, entering into agreements with other governmental agencies, and the submission/publication of required annual reports to the agencies having jurisdiction over its activities.

Capital Projects
Capital Projects covers new construction, recurring projects, expansion, renovation, and/or replacement projects in the following areas: water, wastewater, reclaimed water, stormwater, roadways and sidewalks.

Engineering
Engineering includes review and approval of engineering plans for compliance with federal, state, county and city codes and regulations as it relates to water, wastewater, reclaimed water, stormwater, roadways and sidewalks. It also provides for engineering design, inspections and project management. Both plan reviews and engineering inspections require coordination with federal, state, and/or local agencies to protect the health and safety of residents. Engineering encompasses the Floodplain Management requirements and oversight mandated by the Federal Emergency Management Agency (FEMA).

Streets Maintenance
Streets Maintenance efforts, in coordination with the Florida Department of Transportation (FDOT) and Broward County, ensures safe community transportation needs are met. Specific activities include maintaining sidewalks, guardrails, roadways, traffic markings and signage, and bridges. It is also part of the first responder team during hurricane events, providing safe roadway access to emergency services.

Stormwater Operations
Stormwater Operations provides for operation and maintenance of the stormwater system for compliance with the federally mandated National Pollutant Discharge Elimination System (NPDES) Permit and Broward County Surface Water Management Licenses, as well as flood mitigation of City-owned facilities and right-of-way. Stormwater activities include swale maintenance, catch basin cleaning, storm drain cleaning, street sweeping, flood control, construction, upgrade and repair of stormwater infrastructure, and bridge maintenance.

Wastewater Operations
Wastewater Operations provides for operation and maintenance of the wastewater system within the City's service area. This includes maintenance and replacement of gravity pipes, access structures and forcemain pipes within the service area. It is part of the essential services that the City provides to its residents and businesses related to public health.

Water Operations
Water Operations provide for operation and maintenance of the potable water system, including fire hydrants, within the City's service area. Procedures are followed to comply with standards recommended by the American Water Works Association (AWWA) and in accordance with federal, state, and local regulations. It is part of the essential services that the City provides to its residents and businesses related to public health. It also provides adequate volume and pressure for fire suppression for the Fire Department.

Water Quality
Water Quality focuses on managing the City's water supply, ensuring the water meets federal and state water quality standards, and includes the federally mandated Consumer Confidence Report (CCR). It also ensures the elimination of cross connections thereby preventing the contamination of the City's water distribution system. It is part of the essential services that the City provides to its residents and businesses related to public health.

Lift Station Maintenance
Lift Station Maintenance includes maintaining, repairing and replacing pumps, lift station underground structures (wet wells), generators, and electrical panels. The City operates and maintains fifty-eight (58) lift stations, including three (3) master lift stations. This is also part of the essential services that the City provides to its residents and businesses related to public health.

UTILITIES AND ENGINEERING KEY PERFORMANCE INDICATORS						
Key Area of Focus/ Strategic Goals	**Measure**	**FY23 Actual**	**FY24 Actual**	**FY25 Target**	**FY25 Actual**	**FY26 Target**
Adaptable and Transformative Mobility						
Invest in Maintenance of All Mobility Systems	# of communities/areas with sidewalk repairs completed	*	*	*	34	40
Invest in Maintenance of All Mobility Systems	% of potholes addressed within 24 hours	100%	100%	100%	100%	100%
High Performance Government						
Proactively Create Collaborative Communication	# of community outreach initiatives	5	4	5	3	5
Proactively Create Collaborative Communication	% of engineering permits reviewed and/or issued within 14 calendar days	95%	95%	100%	91%	100%
Proactively Create Collaborative Communication	% of communication (utility) permits reviewed and issued within 60 calendar days	79%	88%	100%	93%	100%
Plan Ahead for Emerging Technologies and Business Methods	% of scheduled preventative maintenance work orders completed	100%	100%	98%	100%	100%
Continue to Invest in, Retain and Develop High Performing Staff	Average # of training hours per employee	29	41	40	12	40
Continue to Invest in, Retain and Develop High Performing Staff	Retention rate	100%	100%	100%	100%	100%
Continue to Invest in, Retain and Develop High Performing Staff	Average years of service	9	9	10	10	10
Continue to Invest in, Retain and Develop High Performing Staff	% of budgeted projects completed within pre-established timeframes	100%	100%	100%	100%	100%
Seek All Possible Federal, State and Local Grant Opportunities	# of projects leveraged by grant funding	*	*	*	1	3
Safety and Quality of Life						
Enhance Community Health, Safety and Well-Being	% of water system complaints addressed within 24 hours	100%	100%	100%	100%	100%
Enhance Community Health, Safety and Well-Being	% of linear feet of TV inspection of mainlines per year	17%	16%	20%	22%	20%
Enhance Community Health, Safety and Well-Being	% of access structures inspected per year	21%	19%	20%	23%	20%
Enhance Community Health, Safety and Well-Being	% of quarterly water quality samples meeting required standards	*	*	*	100%	100%
Enhance Community Health, Safety and Well-Being	% of wastewater main lines inspected per year	*	*	*	20%	0%
Enhance Community Health, Safety and Well-Being	% of FEMA flood map inquiries responded to within 7 calendar days	100%	100%	100%	100%	100%
Enhance Community Health, Safety and Well-Being	Compliance rate of Backflow Program	99%	90%	100%	91%	100%
Enhance Community Health, Safety and Well-Being	% of hydrants in service	*	*	*	100%	100%
Enhance Community Health, Safety and Well-Being	% of site inspections performed within 2 business days	100%	100%	100%	100%	100%
Enhance Community Health, Safety and Well-Being	% of storm drainage concerns addressed within 24 hours	100%	100%	100%	100%	100%

** Data not available for this reporting period*

ENGINEERING (0170)

Mission Statement

To promote design and construction of effective, efficient, aesthetically pleasing and reliable public infrastructure, including but not limited to water, wastewater, stormwater, reclaimed water and roadways by combining sound engineering principles with industry standards; to design projects in-house as well as assist other departments with engineering and project management needs.

Division Services

The Engineering Division functions within the Utilities and Engineering Department. It is an important part of the City's Development Review Committee (DRC) and is responsible for reviewing, issuing permits, inspecting, and approving new projects within the City related to public and private infrastructure. This division assists in obtaining Engineering permits for City projects from various regulatory agencies. It also works closely with appropriate federal, state, and local agencies on issues related to the Floodplain Management, traffic engineering, and water management. Additionally, this division designs in-house projects and assists all other departments with engineering and project management needs.

FY25 Accomplishments	Key Area of Focus	Strategic Goal
Completed the undergrounding of FPL overhead utilities on Parkschool Road	Resilience and Resource Stewardship	Strengthen Long-Term Community Resilience and Resource Stewardship
Actively participated in the review and feedback process for the MainStreet development project, including oversight of key infrastructure improvements to support long-term community growth	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Completed engineering reviews of approximately 82 permits per month	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Completed approximately 50 engineering inspections per month	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Adopted the revised Utilities and Engineering Standards Manual	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being

FY26 Objectives	Key Area of Focus	Strategic Goal
Continue reviewing the MainStreet utilities and roadway expansions to ensure compliance and assess impacts on the City	Strategic Growth and Economic Vitality	Complete the MainStreet Project

ENGINEERING (0170)

Continue reviewing, processing, and approving engineering, building, and communication permits, along with sustainable development applications, ensuring conformance with city, county, and state code standards related to the design and construction of traffic, water, stormwater, wastewater, reclaimed water, and paving improvements	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Continue reviewing Broward County and FDOT projects to mitigate conflicts with City utilities	High Performance Government	Proactively Create Collaborative Communication

ENGINEERING (0170)

	ACTUAL FY24	ADOPTED BUDGET FY25	ADOPTED BUDGET FY26	% CHANGE
TOTAL COST	$703,248	$884,340	$956,880	8.2%

PERSONAL SERVICES $28,460

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES $44,080

The variance is primarily due to an increase in contractual services to support the MainStreet project.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY26 FTE ADOPTED	FY25 FTE TOTAL	TOTAL ADOPTED CHANGE
Construction Supervisor	1	0	1.00	1.00	0.00
Engineer I	2	0	2.00	2.00	0.00
Engineering Inspector	1	0	1.00	1.00	0.00
Engineering Permit Specialist	1	0	1.00	1.00	0.00
Senior Engineer	1	0	1.00	1.00	0.00
TOTAL	**6**	**0**	**6.00**	**6.00**	**0.00**

ENGINEERING (0170)

01 GENERAL FUND

		ACTUAL FY24 EXPENDITURE	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$508,323	$600,880	$629,450
1410	OVERTIME	857	3,000	7,000
1510	LONGEVITY	5,500	5,000	5,000
1570	OTHER BENEFITS	4,752	4,500	4,500
2100	FICA TAXES	40,754	46,930	48,850
2200	RETIREMENT-EMPLOYER	70,216	81,970	88,920
2300	GROUP INSURANCE	40,735	93,700	80,610
2305	LONG TERM DISABILITY	1,207	1,430	1,470
2310	BASIC LIFE ADD & STD	1,918	2,240	2,310
	TOTAL PERSONAL SERVICES	**674,262**	**839,650**	**868,110**
OPERATING EXPENSES				
3144	PRO SER-ENGINEERING	10,370	13,350	60,000
3190	PRO SER-OTHER	1,308	5,000	5,000
3412	CONTRACT SER-OTHER	1,078	-	-
4001	TRAINING AND TRAVEL	3,593	4,000	4,000
4400	RENTAL AND LEASES	724	1,500	2,400
4700	PRINTING	4,813	5,650	5,610
4800	PROMOTIONAL ACTIVITIES	297	1,000	1,000
4920	OTHER CURRENT CHARGES-MISC	84	1,500	1,500
5100	OFFICE SUPPLIES	4,056	4,000	4,000
5110	EQUIPMENT-MINOR	115	1,350	1,350
5220	UNIFORMS	786	1,340	1,410
5410	MEMBERSHIPS/DUES	1,613	4,000	2,000
5430	PUBLICATIONS/SUBSCRIPTIONS	150	2,000	500
	TOTAL OPERATING EXPENSES	**28,986**	**44,690**	**88,770**
	TOTAL EXPENDITURES	**$703,248**	**$884,340**	**$956,880**

STREET MAINTENANCE OPERATIONS (1179)

Mission Statement

To maintain transportation infrastructure within public right-of-ways in a safe, timely, and effective manner and to enhance the quality of life within the City.

Division Services

The Street Maintenance Division maintains all City-owned streets, sidewalks, parking lots, guardrails, and bridges. The primary goal of this division is to maintain the transportation system and related infrastructure in an effective and timely manner to improve ridership and ensure public safety.

FY25 Accomplishments	Key Area of Focus	Strategic Goal
Constructed over 500 linear feet of concrete curbing on the west side of NW 39th Avenue, north of Hillsboro Blvd, fronting Crescent Creek HOA to protect the swales	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Maintained and/or repaired guardrails, potholes, traffic markings and signage throughout the city to improve ridership and safety	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Repaired sidewalks across six neighborhoods within the City to enhance safety and ensure ADA compliance for pedestrians	Adaptable and Transformative Mobility	Invest in Maintenance of all Mobility Systems
Pressure cleaned all city-maintained roadway medians, curbs and sidewalks within city right-of-way	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Addressed traffic calming needs throughout the city by conducting two speed and volume studies, enhancing safety with high-visibility pavement markings and signage, and constructing new traffic control devices	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Obtained commitment from Broward County to fund the construction of the South Creek Neighborhood Improvement Project through the Mobility Advancement Program (MAP Broward)	Adaptable and Transformative Mobility	Invest in Maintenance of all Mobility Systems
Completed the design phase of the Lyons Creek Middle School driveway improvement project in collaboration with the Broward County School Board	Adaptable and Transformative Mobility	Invest in Maintenance of all Mobility Systems

FY26 Objectives	Key Area of Focus	Strategic Goal
Continue maintaining and repairing guardrails, potholes, traffic markings, and signage across the City to enhance roadway safety and improve traffic flow	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being

STREET MAINTENANCE OPERATIONS (1179)

Continue inspecting and repairing aging sidewalks throughout the City to improve safety and maintain ADA compliance for pedestrians	Adaptable and Transformative Mobility	Invest in Maintenance of all Mobility Systems
Continue addressing traffic calming needs throughout the City by conducting speed and volume studies, enhancing safety with high-visibility pavement markings and signage, and installing new traffic control devices as needed	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Apply to Broward County for funding to design Phase III of the Comprehensive Street Improvement Program through the Mobility Advancement Program (MAP Broward)	Adaptable and Transformative Mobility	Invest in Maintenance of all Mobility Systems
Complete the construction of a multi-use pathway, landscape enhancements, and drainage improvements along the north side of Hillsboro Boulevard using funding from the Broward Redevelopment Program (BRP) grant	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Complete the construction of a multi-use pathway along the south side of Sample Road using funding from the Mobility Advancement Program (MAP Broward)	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being

STREET MAINTENANCE OPERATIONS (1179)

	ACTUAL FY24	ADOPTED BUDGET FY25	ADOPTED BUDGET FY26	% CHANGE
TOTAL COST	$1,020,735	$1,342,150	$1,446,720	7.8%

OPERATING EXPENSES $204,570

The variance is primarily due to increased landscape, maintenance and electric utility costs.

CAPITAL OUTLAY ($100,000)

The variance is due to changes in capital needs from year to year.

STREET MAINTENANCE OPERATIONS (1179)

11 STREET CONSTRUCTION AND MAINTENANCE FUND

		ACTUAL FY24 EXPENDITURE	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET
OPERATING EXPENSES				
3412	CONTRACT SER-OTHER	$7,800	$8,250	$8,250
4311	UTILITIES-STREET LIGHTS	350,989	381,000	380,000
4605	R/M-CONTRACTS	547,266	669,120	884,970
4662	R/M-GROUNDS	-	11,500	5,000
4666	R/M-STREET LIGHTS	17,948	17,250	17,250
4668	R/M-STREETS	55,661	99,890	97,820
4920	OTHER CURRENT CHRGS-MISC	4,200	1,910	1,910
5110	EQUIPMENT-MINOR	2,549	2,000	2,710
5220	UNIFORMS	895	1,380	1,000
5240	OPER SUPPLIES-OTHER	2,438	5,390	3,890
5290	MINOR TOOLS	5,269	5,390	5,390
5300	ROAD MATERIALS/SUPPLIES	21,576	30,580	30,580
5310	SIGNS	4,143	8,240	7,500
5410	MEMBERSHIPS/DUES	-	250	450
	TOTAL OPERATING EXPENSES	**1,020,735**	**1,242,150**	**1,446,720**
CAPITAL OUTLAY				
6430	MACHINERY AND EQUIPMENT	-	100,000	-
	TOTAL CAPITAL OUTLAY	**-**	**100,000**	**-**
	TOTAL EXPENDITURES	**$1,020,735**	**$1,342,150**	**$1,446,720**

NON-DEPARTMENTAL

(1198)

11 STREET CONSTRUCTION AND MAINTENANCE FUND

		ACTUAL FY24 EXPENDITURE	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET
OPERATING EXPENSES				
4924	ADMINISTRATIVE CHARGES	$250,000	$250,000	$0
	TOTAL OPERATING EXPENSES	**250,000**	**250,000**	**$0**
	TOTAL EXPENDITURES	**$250,000**	**$250,000**	**$0**

(1199)

OTHER DISBURSEMENTS				
9902	RESOURCES AVAILABLE	$0	$50,060	$0
	TOTAL OTHER DISBURSEMENTS	**$0**	**50,060**	**$0**
	TOTAL EXPENDITURES	**$0**	**$50,060**	**$0**

UTILITY OPERATIONS (4191)

Mission Statement

To protect, maintain and improve the City's water, wastewater, and reclaimed water systems while delivering prompt, efficient, courteous and continuous service.

Division Services

The Utilities Operations Division maintains the City's water, wastewater, and reclaimed water systems based on programs and procedures recommended by the American Water Works Association (AWWA) and in accordance with federal, state, and local regulations. Responsibilities include testing potable water to meet federal requirements to ensure it is safe for public consumption; locating, maintaining, repairing, and installing infrastructure, inspecting, installing, and changing water meters, exercising valves, flushing fire hydrants, managing backflow prevention programs, maintaining access structures and pump stations, cleaning sanitary wastewater lines, videotaping sanitary wastewater lines, and monitoring inflow and infiltration.

FY25 Accomplishments	Key Area of Focus	Strategic Goal
Completed remaining 40% of the service line inventory and began replacement of service lines that are non-compliant with the State-mandated Lead and Copper Rule Revision	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Installed emergency bypass pumps at Lift Stations #27, #43, and #58 to provide redundancy and ensure uninterrupted wastewater services during power outages	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Rehabilitated potable water service lines and fire hydrants, and installed 22 water valves across the Wynmoor Village area	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Cleaned and televised 20% (approximately 160,000 linear feet) of wastewater collection pipes to maintain uninterrupted service and protect the environment	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Completed approximately 4,500 work orders and 180 emergency callouts, ensuring all services were functioning properly and all emergencies were promptly addressed	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being

FY26 Objectives	Key Area of Focus	Strategic Goal
Complete Phase III of the Wynmoor Water Distribution System Improvements project by installing or replacing approximately 25 water valves	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Complete the rehabilitation of the Hilton Road Water Storage Tank, including relining and recoating both the interior and exterior walls	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being

UTILITY OPERATIONS (4191)

Rehabilitate the wet well structures of five lift stations, along with the associated access structures located north of Wiles Road	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Clean and televise 20% (approximately 160,000 linear feet) of the wastewater collection pipes serving the City's lift stations to maintain uninterrupted service and safeguard the environment	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Install stationary bypass pumps at wastewater lift stations #42, #46, and #59 to enhance operational reliability and efficiency	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Address all work orders and promptly respond to potential emergency callouts to ensure the safety of City residents and the reliable delivery of utility services	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Assist Utility Billing in deploying advanced metering infrastructure (AMI) in the field, which involves changing out and upgrading over 12,000 meters city-wide	High Performance Government	Plan Ahead for Emerging Technologies and Business Methods

UTILITIES OPERATIONS (4191)

	ACTUAL FY24	ADOPTED BUDGET FY25	ADOPTED BUDGET FY26	% CHANGE
TOTAL COST	$16,767,844	$21,399,730	$23,254,150	8.7%

PERSONAL SERVICES $237,600

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES $1,616,820

The variance is primarily due to water and wastewater fees paid to Broward County.

CAPITAL OUTLAY $0

No variance.

OTHER DISBURSEMENTS $0

No variance.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY26 FTE ADOPTED	FY25 FTE TOTAL	TOTAL ADOPTED CHANGE
Director	1	0	1.00	1.00	0.00
Assistant Director	1	0	1.00	1.00	0.00
Administrative Assistant	1	0	1.00	1.00	0.00
Electrician	2	0	2.00	2.00	0.00
Intern	0	1	0.50	0.50	0.00
Project Coordinator	1	0	1.00	1.00	0.00
Project Manager	2	0	2.00	2.00	0.00
Senior Electrician	1	0	1.00	1.00	0.00
Senior Staff Assistant	1	0	1.00	1.00	0.00
Staff Assistant	1	0	1.00	1.00	0.00
Superintendent	1	0	1.00	1.00	0.00
Utility Service Worker I	4	0	4.00	4.00	0.00
Utility Service Worker II	6	0	6.00	6.00	0.00
Utility Service Worker III	3	0	3.00	3.00	0.00
Wastewater Lead Worker	1	0	1.00	1.00	0.00
Wastewater Supervisor	1	0	1.00	1.00	0.00
Water Lead Worker	1	0	1.00	1.00	0.00
Water Supervisor	1	0	1.00	1.00	0.00
TOTAL	**29**	**1**	**29.50**	**29.50**	**0.00**

UTILITIES OPERATIONS (4191)

41 WATER/WASTEWATER FUND

		ACTUAL FY24 EXPENDITURE	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$2,225,914	$2,425,120	$2,561,140
1410	OVERTIME	101,066	75,000	90,000
1510	LONGEVITY	18,500	20,500	20,500
1570	OTHER BENEFITS	15,661	16,200	16,620
2100	FICA TAXES	171,102	195,110	206,670
2200	RETIREMENT-EMPLOYER	219,955	340,330	372,840
2201	PENSION EXPENSE	188,454	-	-
2300	GROUP INSURANCE	382,090	508,270	549,730
2305	LONG TERM DISABILITY	5,235	5,770	6,020
2310	BASIC LIFE ADD & STD	8,169	9,010	9,390
2601	OTHER POSTEMPLOYMENT BENEFITS	(519,414)	-	-
2700	VEHICLE ALLOWANCE	13,357	13,200	13,200
	TOTAL PERSONAL SERVICES	**2,830,089**	**3,608,510**	**3,846,110**
OPERATING EXPENSES				
3190	PRO SER-OTHER	111,860	179,050	170,520
3411	CONTRACT SER-LIFT STATION	-	6,900	6,900
3412	CONTRACT SER-OTHER	229,285	258,290	236,100
4001	TRAINING AND TRAVEL	9,718	19,000	19,000
4100	TELEPHONE	406	900	10,800
4310	UTILITY-ELECTRIC	173,337	185,000	190,000
4320	UTILITY-WATER	5,849,595	6,470,000	7,200,000
4321	UTILITIES-WATER METER	2,784,673	3,005,250	3,305,800
4323	UTILITIES-RECLAIMED WATER	271	500	500
4340	UTILITY-SEWER	2,875,133	3,360,000	3,870,000
4341	UTILITY-SEWER RC	2,309,607	2,264,750	2,350,000
4400	RENTAL AND LEASES	2,883	8,000	8,000
4605	R/M-CONTRACTS	289,810	256,080	259,800
4630	R/M-EQUIPMENT	84,911	107,920	107,920
4650	R/M-BUILDING	4,267	38,270	-
4670	R/M-OTHER	15,528	19,680	19,680
4671	R/M-WATER/SEWER LINES	90,307	94,100	94,100
4672	R/M-HYDRANTS	69,903	26,200	11,670
4673	R/M-WATER LINES	165,487	130,300	135,660
4675	R/M-IT	33,283	49,630	49,630
4700	PRINTING	2,638	11,060	5,270
4800	PROMOTIONAL ACTIVITIES	37,519	55,070	60,750
4914	EMERGENCY PREPARATIONS	27	2,000	2,000
4920	OTHER CURRENT CHRGS-MISC	3,940	13,060	13,560
4949	DEPRECIATION	1,488,685	-	-
5100	OFFICE SUPPLIES	5,863	7,470	9,970
5110	EQUIPMENT-MINOR	3,681	15,010	15,010
5220	UNIFORMS	11,885	13,750	14,190
5240	OPER SUPPLIES-OTHER	85,587	76,340	91,220
5290	MINOR TOOLS	28,591	25,970	30,330
5410	MEMBERSHIPS/DUES	2,602	3,600	3,500
5430	PUBLICATIONS/SUBSCRIPTIONS	550	1,400	990
5500	INVENTORY	103,286	86,670	115,170
	TOTAL OPERATING EXPENSES	**16,875,116**	**16,791,220**	**18,408,040**
CAPITAL OUTLAY				
6420	VEHICLES	628	-	-
6990	CAPITALIZE FIXED ASSETS	(2,937,989)	-	-
	TOTAL CAPITAL OUTLAY	**(2,937,361)**	**-**	**-**
OTHER DISBURSEMENTS				
9901	CONTINGENCY	-	1,000,000	1,000,000
	TOTAL OTHER DISBURSEMENTS	**-**	**1,000,000**	**1,000,000**
	TOTAL EXPENDITURES	**$16,767,844**	**$21,399,730**	**$23,254,150**

NON-DEPARTMENTAL

41 WATER/WASTEWATER FUND

(4198)

		ACTUAL FY24 EXPENDITURE	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET
OPERATING EXPENSES				
4924	ADMINISTRATIVE CHARGES	$2,984,360	$3,133,580	$3,290,260
	TOTAL OPERATING EXPENSES	**$2,984,360**	**$3,133,580**	**$3,290,260**

(4196)

OTHER DISBURSEMENTS				
9141	TRANSFER R&R FUND	$0	$1,396,840	$1,435,770
	TOTAL OTHER DISBURSEMENTS	**$0**	**$1,396,840**	**$1,435,770**
	TOTAL EXPENDITURES	**$2,984,360**	**$4,530,420**	**$4,726,030**

UTILITIES OPERATIONS

(4291)

OPERATING EXPENSES				
4949	DEPRECIATION	$627,877	$0	$0
	TOTAL OPERATING EXPENSES	**$627,877**	**$0**	**$0**

(4299)

OTHER DISBURSEMENTS				
9902	RESOURCES AVAILABLE	-	1,977,090	482,500
	TOTAL OTHER DISBURSEMENTS	**$0**	**$1,977,090**	**$482,500**
	TOTAL EXPENDITURES	**$627,877**	**$1,977,090**	**$482,500**

STORMWATER (4595)

Mission Statement

To maintain stormwater drainage infrastructure within public right-of-ways and canal/lake water quality in a timely, efficient, and effective manner, to enhance quality of life within the City, protect the environment, and mitigate localized flooding.

Division Services

The Stormwater Division installs, maintains, and repairs all stormwater-related infrastructure including catch basins, storm pipes, headwalls, canal/lake banks, swales, and pollution control devices within public rights-of-ways and within City properties. The division is also responsible for street sweeping and litter/debris removal within public rights-of-way to keep contaminants from entering the waterways in an effort to maintain canal/lake water quality.

FY25 Accomplishments	Key Area of Focus	Strategic Goal
Cleaned and televised 15% of the City's stormwater pipes in compliance with the National Pollutant Discharge Elimination System (NPDES) 5-year permit	Resilience and Resource Stewardship	Protect and Enhance Access to Open Space and Natural Areas
Inspected and rehabilitated headwalls, outfalls and culverts City-wide to address damage caused by periodic erosion	Resilience and Resource Stewardship	Protect and Enhance Access to Open Space and Natural Areas
Prepared and submitted the NPDES Permit Annual Report to FDEP documenting all inspection and maintenance activities impacting the environment related to stormwater infrastructure, wastewater infrastructure and construction sites	Resilience and Resource Stewardship	Protect and Enhance Access to Open Space and Natural Areas
Launched a citywide Canal and Lake Bank Restoration Master Plan to tackle erosion issues around the City	Resilience and Resource Stewardship	Strengthen Long-Term Community Resilience and Resource Stewardship
Coordinated projects, inspections, and maintenance with the Cocomar Water Control District via membership in the Cocomar Advisory Board, leading to regular updates on storm/drought conditions, expedited aquatic vegetation cleanup, and improved customer service	Resilience and Resource Stewardship	Strengthen Long-Term Community Resilience and Resource Stewardship

FY26 Objectives	Key Area of Focus	Strategic Goal
Initiate priority projects identified in the Canal and Lake Bank Restoration Master Plan to effectively address restoration goals	Resilience and Resource Stewardship	Protect and Enhance Access to Open Space and Natural Areas

STORMWATER (4595)

Continue inspecting and relining stormwater lines across the City that require rehabilitation due to root intrusion problems	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Conduct and document all required inspections and maintenance activities to ensure compliance with the annual FDEP NPDES report requirements	Resilience and Resource Stewardship	Protect and Enhance Access to Open Space and Natural Areas
Conduct comprehensive drainage system inspections and clean all eight required locations throughout the City to support the renewal of the recurring 5-Year Surface Water Management licenses expiring this year	Resilience and Resource Stewardship	Protect and Enhance Access to Open Space and Natural Areas

STORMWATER MANAGEMENT (4595)

	ACTUAL FY24	ADOPTED BUDGET FY25	ADOPTED BUDGET FY26	% CHANGE
TOTAL COST	$1,018,558	$7,141,020	$7,723,860	8.2%

PERSONAL SERVICES $64,880

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES ($125,730)

The variance is due by decreased maintenance and equipment costs.

CAPITAL OUTLAY $800,000

The variance is due to the changes in capital needs from year to year.

FY26 Capital Outlay Needs:

Vacuum Truck	$800,000
	$800,000

OTHER DISBURSEMENTS ($156,310)

The variance is due to changes in Resources Available.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY26 FTE ADOPTED	FY25 FTE TOTAL	TOTAL ADOPTED CHANGE
Streets & Stormwater Supervisor	1	0	1.00	1.00	0.00
Streets & Stormwater Lead Worker	1	0	1.00	1.00	0.00
Utility Service Worker I	4	0	4.00	4.00	0.00
Utility Service Worker II	2	0	2.00	2.00	0.00
Utility Service Worker III	1	0	1.00	1.00	0.00
TOTAL	**9**	**0**	**9.00**	**9.00**	**0.00**

STORMWATER MANAGEMENT (4595)

45 STORMWATER MANAGEMENT FUND

		ACTUAL FY24 EXPENDITURE	ADOPTED FY25 BUDGET	ADOPTED FY26 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$515,563	$572,220	$615,950
1410	OVERTIME	24,018	17,000	17,000
1510	LONGEVITY	3,500	4,000	6,000
1570	OTHER BENEFITS	5,064	5,160	5,160
2100	FICA TAXES	40,422	45,780	49,280
2200	RETIREMENT-EMPLOYER	46,808	79,310	87,840
2201	PENSION EXPENSE	48,195	-	-
2300	GROUP INSURANCE	100,447	165,470	172,350
2305	LONG TERM DISABILITY	1,388	1,580	1,670
2310	BASIC LIFE ADD & STD	2,111	2,390	2,540
2601	OTHER POSTEMP BENEFITS	(197,906)	-	-
	TOTAL PERSONAL SERVICES	**589,609**	**892,910**	**957,790**
OPERATING EXPENSES				
3190	PRO SER-OTHER	44,118	47,250	48,670
3412	CONTRACT SER-OTHER	58,581	63,450	63,450
4001	TRAINING AND TRAVEL	2,199	3,000	3,000
4400	RENTAL AND LEASES	2,902	2,360	2,360
4605	R/M-CONTRACTS	3,600	53,600	3,600
4630	STORMWATER OPER R/M EQUIPMENT	1,516	1,000	1,000
4669	STORMWATER OPER R/M STORM DRAINING	25,250	157,970	58,130
4674	STORMWATER OPER R/M BRIDGES/CULVERT	32	33,000	33,000
4700	PRINTING	-	330	330
4920	OTHER CURRENT CHRGS-MISC	23,007	34,000	34,000
4924	ADMINISTRATIVE CHARGES	456,920	479,770	503,760
4949	DEPRECIATION	200,745	-	-
5100	OFFICE SUPPLIES	1,678	3,180	1,780
5110	EQUIPMENT-MINOR	1,323	2,000	2,000
5220	UNIFORMS	3,704	5,820	5,920
5240	OPER SUPPLIES-OTHER	6,429	6,650	6,650
5290	MINOR TOOLS	687	2,000	2,000
5410	MEMBERSHIPS/DUES	1,723	2,000	2,000
	TOTAL OPERATING EXPENSES	**834,413**	**897,380**	**771,650**
CAPITAL OUTLAY				
6420	VEHICLES	-	-	800,000
6990	CAPITALIZE FIXED ASSETS	(405,464)	-	-
	TOTAL CAPITAL OUTLAY	**(405,464)**	**-**	**800,000**
OTHER DISBURSEMENTS				
9902	RESOURCES AVAILABLE	-	5,350,730	5,194,420
	TOTAL OTHER DISBURSEMENTS	**-**	**5,350,730**	**5,194,420**
	TOTAL EXPENDITURES	**$1,018,558**	**$7,141,020**	**$7,723,860**

FY26 NEW CAPITAL OUTLAY

Department Name	Fund/Div. No	Fund/Div. Name	Total Cost
Utilities & Engineering	4595	Utility Operations	$ 800,000
Vacuum Truck			**$ 800,000**

The Utilities and Engineering Department currently owns two (2) vacuum trucks. One of these trucks is used exclusively for wastewater operations and cannot be used for water or stormwater operations due regulations and cross-contamination concerns. The other vacuum truck is shared by the Water and Stormwater teams. The Water Division needs the vacuum truck for emergency repairs of water lines, to facilitate excavation around roots and other pipes. Stormwater Operations needs the vacuum truck to manage the required year-round cleaning of City-maintained catch basins to prevent flooding and to meet County and Federal environmental regulations. Currently, the vacuum truck shared by Water and Stormwater (Unit #1506, which is five (5) years old) is no longer reliable. Over the last three (3) years, Unit #1506 was out of service 26 times, with 75% of these downtimes lasting longer than two days each. To accommodate for this unreliability and to meet necessary regulations, the City began renting a backup vacuum truck at $12,000 per month. In lieu of continued renting, we believe it is in the best interest of the City to purchase an additional vacuum truck to ensure reliable availability.

Strategic Goal: Enhance Community Health, Safety, and Well-Being

$ -

Strategic Goal:

$ -

Strategic Goal:

$ -

Strategic Goal:

$ -

Strategic Goal:

BOLD ITEMS ARE RECOMMENDED AND INCLUDED IN THEADOPTED BUDGET WHILE ITALICIZED ITEMS ARE NOT RECOMMENDED AND EXCLUDED

Capital Improvement Program

THE CITY OF

COCONUT CREEK

FLORIDA

FISCAL YEAR

2026 Five Year

CAPITAL IMPROVEMENT PROGRAM

AN INNOVATIVE AND ENGAGED COMMUNITY WITH A SMALL-TOWN PERSONAL TOUCH.

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CAPITAL IMPROVEMENT PROGRAM

Introduction

The City is responsible for providing municipal services to the public, including the acquisition or construction of needed improvements or infrastructure. The City must also furnish and maintain capital facilities and equipment, such as roadways and parks. The Capital Improvement Program (CIP) reflects the City's long-term commitment to roads, drainage systems, parks, and other public infrastructure. Additionally, this five-year program identifies capital projects and equipment purchases, provides a planning schedule, and identifies options for financing the plan. The comprehensive program is prepared for the ensuing five years and is based upon the requirements of the community for all types of public improvements. A CIP provides and serves to:

- Build and maintain a capital infrastructure economically;
- Complete projects on schedule and within budget;
- Provide for an annual update to the CIP schedule;
- Allow for additions of projects and adjustments due to changing priorities;
- Link identified projects with the City vision, mission, and goals, and the priorities of its residents through the City's Key Performance Indicator process;
- Address Commission and citizen desires and needs;
- Coordinate department resources and equipment;
- Effectively communicate the justification, description, and costs of projects to stakeholders;
- Act as an important implementation device for growth management;
- Identify funding sources, capital, and ongoing expenditures for all projects; and
- Allow sufficient time to identify project financing and implementation measures

This commitment represents a comprehensive and direct statement of the City's commitment to investing in infrastructure. The CIP has great significance in that it touches the life of each resident and visitor through the provision of health, safety, transportation, recreation, and other services and infrastructure upon which all our residents depend.

Definitions

Capital Improvement: Any major expenditure relating to the acquisition, expansion, or rehabilitation of the City's infrastructure and major equipment purchases, which generally fall into one of the following categories: land purchase; new structures; structural and non-structural improvements; major repairs; and major equipment.

Capital Improvement Project: Any project with major expenditures exceeding $25,000 and a useful life of five (5) years or more for physical government facilities, such as costs for acquisition of land or interests in land; construction of buildings or other structures, including additions or major alterations; construction of streets or utility lines; fixed equipment; and major landscaping and similar expenditures, including associated planning and design work related directly to an individual project.

Capital Improvement Program Budget: A comprehensive list of projects included in the City's annual budget for the year presented, regardless of their current status. This list includes associated costs and funding sources and is presented as part of the City's overall budget document.

CAPITAL IMPROVEMENT METHODOLOGY AND PROCESS

The Capital Improvement Program utilizes a multi-year format to help minimize unexpected annual capital changes from year to year. Each year, the capital plan is not reconstructed; rather it is reviewed and updated to reflect changes in the physical, economic, or political environment. This assists the City with its planning process and setting long-term capital goals. Any changes from the prior year's plan are indicated, as are new projects, upcoming projects, postponed projects, and available funding. Projects included in the Capital Improvement Program were derived from needs assessments performed by City staff. Each department is responsible for submitting all project requests and estimates to the City Manager for review, approval, and recommendation to the City Commission. Submitted projects must encompass both the improvement of the City's physical needs as well as the improvement of services provided to the public.

Using a Capital Improvement Program Budget Form, each department estimates the project's cost, assigns a project manager, identifies the source of possible funding across the five fiscal years, provides an explanation and justification of the project, identifies costs that would extend beyond the five years, identifies any annual impact on the operating budget, and prioritizes based on assessed needs. Projects are also linked to the key areas of focus from our Vision 2030 Policy Statement and support the City's Strategic Goals (see Strategic Planning Section).

The five-year plan includes the current budget year in addition to the four succeeding years. The first year of the five-year CIP is formally adopted by the Commission as the Capital Improvement Program Budget for the current year, with the following four years reflecting projected but unfunded requirements. The City also uses the CIP to analyze the City's fiscal capability to finance and construct future capital improvements.

The City's fiscal year runs from October 1st through September 30th. The Capital Improvement Program process begins in December with budgetary planning and continues over the following several months with preparation until final budget and Capital Improvement Program adoption, which occurs in September. The following are key highlights of the Capital Improvement Program process:

CIP BUDGET PROCESS CALENDAR

DATES	ACTIVITY/REQUIREMENT
February 3 - 4	Budget Coordinator Training Budget Manager Training
February 24	Budget Kick Off Budget Central Opens Goal Setting / Long Range Planning Commences
March 25	Commission Strategic Planning Session (1st Meeting)
April 3	Capital Improvement Program Budget Form Submission
April 7 – 10	CIP Review and Preparation
April 22	Town Hall Meeting
May 19 - 22	City Manager/Department Meetings
August 11	Commission Budget Workshop (2nd Meeting)
September 15	1st Public Hearing to Tentatively Set Tax Millage Rate and Adopt FY 2026 Budget
September 25	2nd Public Hearing to Formally Set Tax Millage Rate and Formally Adopt FY 2026 Budget Resolution is passed to Formally Adopt the Capital Improvement Program

City Community Resilience Plan

The City Commission adopted the City's Community Resilience Plan in order to establish a framework for achieving environmental leadership through a series of action steps over a 10-year period. As a part of the City's updated 10-year strategic plan, Vision 2030, the City's efforts have evolved into the Community Resilience Plan (formerly the Green Plan and Climate Action Plan). The City has incorporated the Community Resilience Plan into the budget process to ensure government operations and future capital improvements assist in the City's advancement toward addressing pertinent resource categories that include: energy, water, urban nature, and transportation. Therefore, each capital improvement project is linked to specific actions in the plan. The overall objective is to clearly identify those capital improvements that advance the Community Resilience Plan. For the purpose of easy identification, the City's action plan logo is inserted on those pages within the Capital Improvement Program.

Project Ranking & Prioritization

The City evaluates each potential Capital Project based on 15 criteria to determine priority and ranking of all projects requested in the CIP. The criteria are:

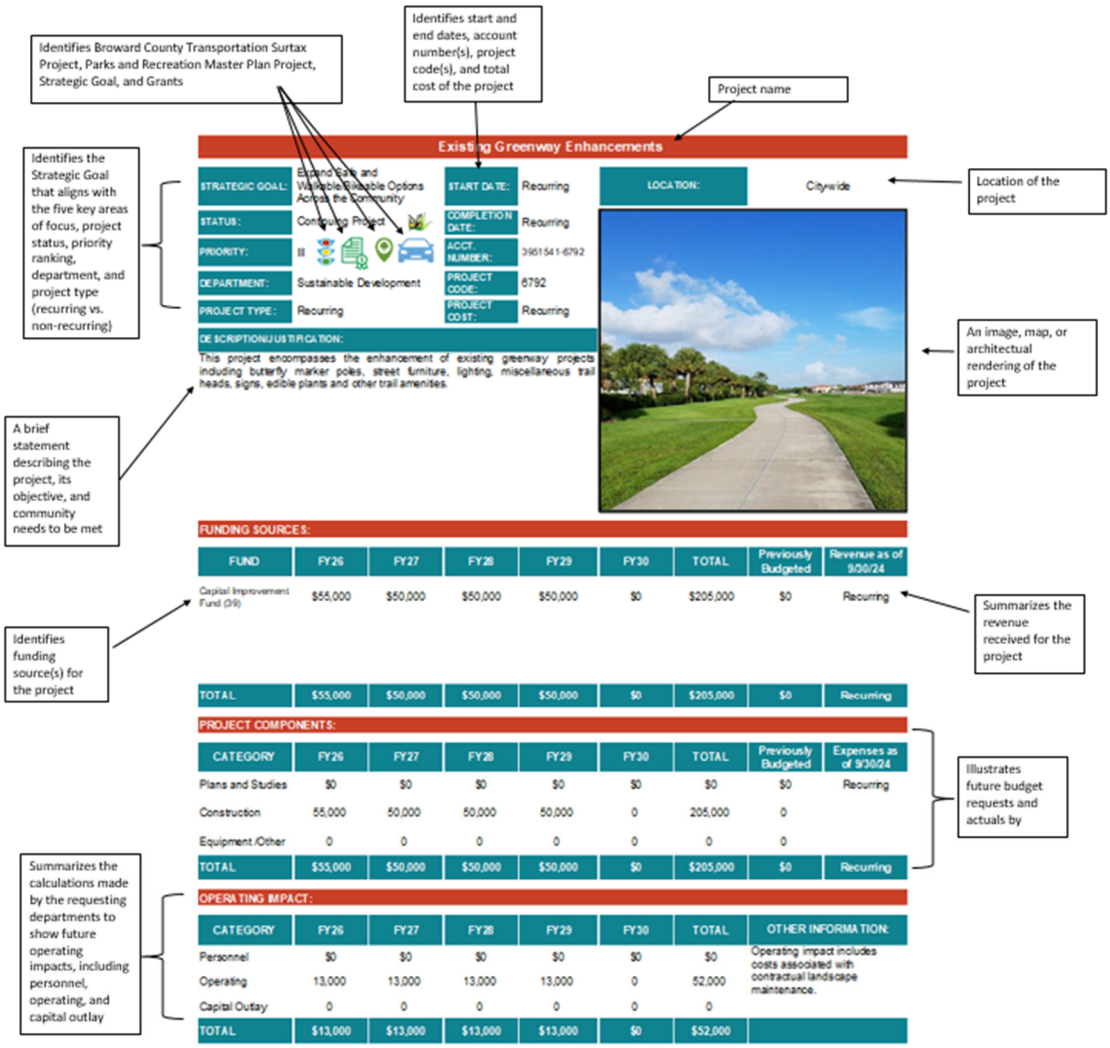
- Consistency with the Strategic Plan – measures the fit with the Key Areas of Focus, Strategic Goals, and objectives.
- Quality of Life – the impact on residents and other project stakeholders' overall physiological well-being, social health, functional ability, morale, and/or other subjective measures.
- Public Sentiment – community input on projects and related issues.
- Federal/State Mandates – the requirement of federal or state law(s) which will be met by the project.
- Grant Availability – the relative amount of grant funding from all sources available with reasonable certainty in order to offset project costs.
- Funding Availability/Viability – the revenue stream or fund balance available now or in the future for the allocation of project costs over time.
- Department Priority – the ranking provided by the project's originating/supervising department.
- Ongoing Operating Impact – the annual recurring impact to the operational budget of the City as estimated by the originating department.
- Revenue Generation Potential – new or increased revenue bases/sources provided upon project completion.
- Disaster Prevention – provides a means of mitigating City and resident loss or injury; or provides a means of minimizing the areas or situations affected by a disaster.
- Environmental Impact – the impact which a land development or construction project would have on the environment in the area, including population, traffic, schools, fire protection, endangered species, and community aesthetics.
- Economic Impact – the impact of the infrastructure improvement on the regional economy.
- Continuation of Established Funding – sustaining current funding mechanisms for ongoing capital, maintenance, and operating impact issues.
- Public/Private Venture Potential – project provides opportunity for funding contributions from private industry to promote municipal infrastructures.
- Intergovernmental Cooperation – project provides opportunity for federal, state, and/or local government participation and interaction.

Once these criteria are considered, projects are ranked into one of three priority levels. The priorities are designated as follows:

- Priority I: IMPERATIVE – Projects that cannot reasonably be postponed in order to avoid harmful or otherwise undesirable consequences
- Priority II: ESSENTIAL – Projects that address clearly demonstrated needs or objectives
- Priority III: IMPORTANT – Projects that benefit the community but may be delayed without detrimental effects to basic services

CIP Project Form

The Capital Improvement Program Budget was developed utilizing the information reflected on the Capital Improvement Program Budget Form. The form facilitates data entry and centralizes the collection of project information. The completed forms provide all of the information for compiling the recommended annual CIP update to the five-year plan and provide a tool for ongoing project information and reporting. The forms are completed for new and existing projects, including changes to scope, timing, and funding for projects currently scheduled in the CIP. Information provided for each project is used to prioritize, recommend, and implement the project. Project forms are updated throughout the process and implementation years and are used for reporting and presentation.



FUND DESCRIPTION

The success of the Capital Improvement Program depends on the close coordination of the physical plan with a financial plan. Although projects may be financed through regular operating funds such as the General Fund, it is generally more viable to use other funds so that capital projects do not compete with ongoing operating costs. The financial plan may require in-depth research to determine alternative means within a desired timetable to finance capital improvements. The City can borrow money through the sale of bonds. Bonds sold by the City fall into two categories: General Obligation Bonds and Revenue Bonds. A property tax levy is used to pay for General Obligation Bonds, which requires voter approval. Revenue Bonds are paid for by pledging a specific revenue stream for the repayment of debt. Federal and state aid and grant programs also play an important role in capital improvement planning, as they aid in the ability to plan for and finance projects.

The City's ability to leverage different financing alternatives helps maximize the City's Capital Improvement Program, saving the cost of inefficiencies that can occur from inadequately addressing infrastructure needs. The individual funds used to account for the City's Capital Improvement Program are listed as follows:

Governmental Funds - The funds through which most government functions typically are funded. These funds are generally used to account for tax-supported activities.

FUND 01 - GENERAL FUND (MAJOR FUND)

The General Fund of a government unit serves as the primary reporting vehicle for current government operations. The General Fund, by definition, accounts for all current financial resources not required by law or administrative action to be accounted for in another fund. The major sources of revenue for the General Fund include: ad valorem taxes, franchise taxes, utility taxes, user fee charges, and intergovernmental revenues.

FUND 11 - STREET CONSTRUCTION AND MAINTENANCE FUND

The Street Construction and Maintenance Fund is a Special Revenue Fund used to account for revenues received from state and county agencies, which, by state law may only be expended for street construction and maintenance programs.

FUND 12 - TRANSPORTATION SURTAX FUND

The Transportation Surtax Fund is a Special Revenue Fund used to account for proceeds from the Broward County Transportation Surtax Program. These funds will be used to improve traffic signalization, roadways, intersections, pedestrian mobility options, public transportation (bus and rail), and fund future investments in Broward's transportation system. Funding for Comprehensive Streets Improvement Programs and Sample Road Multi-Purpose Pathway are included in this fund.

FUND 14 - COMMUNITY IMPROVEMENT FUND (MAJOR FUND)

The Community Improvement Fund is a Special Revenue Fund used to account for proceeds received from the Seminole Tribe of Florida in accordance with *Municipal Services Provider Agreement*. The funds have been restricted by City Ordinance to be used for capital improvements, including the 2017A, 2017B, and 2021 Capital Improvement Revenue Notes debt service payments.

FUND 16 - COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND (MAJOR FUND)

The Community Development Block Grant (CDBG) Fund is a major fund and a Special Revenue Fund used to account for funds received from the U.S. Department of Housing and Urban Development (HUD). The funds will be used to sustain neighborhoods, promote economic development, and provide improved community facilities and services.

FUND 18 - SEMINOLE MITIGATION FUND

The Seminole Mitigation Fund is a Special Revenue Fund used to account for proceeds received from the Seminole Tribe of Florida in accordance with the *Fee to Trust Lands Mitigation Agreement.* Funds will be used for capital improvements, such as the Fire Rescue Equipment Replacement Program, Public Safety Building, and any other expenses or improvements to mitigate the impact of the lands going into Trust.

FUND 31 - PARKS IMPROVEMENT FUND

The Parks Improvement Fund is a Capital Projects Fund used to account for fees charged to developers in lieu of dedicating land. It finances the acquisition, construction, and expansion of City park facilities.

FUND 32 - CAPITAL PROJECTS FINANCING FUND (MAJOR FUND)

The Capital Projects Financing Fund is used to account for the City's Capital Improvement Projects that are funded by the Series 2017A and 2021 Capital Improvement Revenue Notes. Projects include Facility Roof Replacement Program, Recreation Complex Building Rehabilitation, Fire Station #94 Improvements, Commission Chambers Renovation, and improvements to Sunshine and Veterans Parks.

FUND 33 - 2009 CAPITAL PROJECT FUND (MAJOR FUND)

The 2009 Capital Improvement Fund is used to account for the City's Capital Improvement Projects that are funded by the Series 2009 Capital Improvement Revenue Note. Projects previously funded include the Undergrounding of Aboveground Utility Lines, Government Center Rehabilitation project, Facility Roof Replacement Program, and Facilities Electric Vehicle Charging Station Program.

FUND 35 - UTILITY UNDERGROUND FUND

The Utility Underground Fund is used to account for the fees charged to developers in lieu of placing utilities underground for all new construction or substantial reconstruction.

FUND 36 - PUBLIC SAFETY FUND

The Public Safety Fund is used to account for fees charged to developers to ensure that the City's level of service for police and fire/rescue will not be adversely affected by the development growth.

FUND 39 - CAPITAL IMPROVEMENT PROGRAM FUND (MAJOR FUND)

The Capital Improvement Program Fund is used to account for the City's Capital Improvement Program funded by the City's General Fund. Programs funded from include Vehicle Replacement Program, Parks Improvement Program, Fitness Equipment Replacement Program, Police Officer Equipment Replacement Program, and the construction, renovation, or expansion of City facilities.

FUND 61 - GENERAL TRUST FUND (MAJOR FUND)

The General Trust Fund is a major fund used to account for various grants, trusts, and donations set aside for specific purposes, including the funding of capital improvement projects. Due to the nature of this fund, projected revenues cannot be calculated and therefore are not included as part of the City's budget.

FUND 62 & 63 - LAW ENFORCEMENT TRUST FUND

The Law Enforcement Trust Fund is a Special Revenue Fund used to account for revenues received from federal, state, and local law enforcement forfeitures and seizures which are restricted for use for law enforcement purposes.

FUND 65 - GRANTS FUND (MAJOR FUND)

The Grants Fund is a major fund and a Special Revenue Fund used to account for revenues for various grant programs and held for a specific purpose. The expenditures are directly related to conditions of the revenues received.

Enterprise Funds - Account for operations that are financed and operated in a manner similar to private business enterprises. These are used to report activity for which a fee is charged to external users for goods or services:

FUND 41 - WATER AND WASTEWATER FUND (MAJOR FUND)

The Water and Wastewater Fund is an Enterprise Fund that accounts for water and wastewater services provided to residents of Coconut Creek, Parkland, and sections of Unincorporated Broward County. Coconut Creek does not have its own water or sewer plant, and therefore purchases water from Broward County for resale and collects and transmits wastewater to Broward County for disposal and treatment.

FUND 42 - WATER/SEWER CAPITAL IMPROVEMENT FUND

The Water/Sewer Capital Improvement Fund is an Enterprise Fund used to provide funding for expansion of utility infrastructure as a result of new development. Its primary source of revenue is from impact fees charged to the developers.

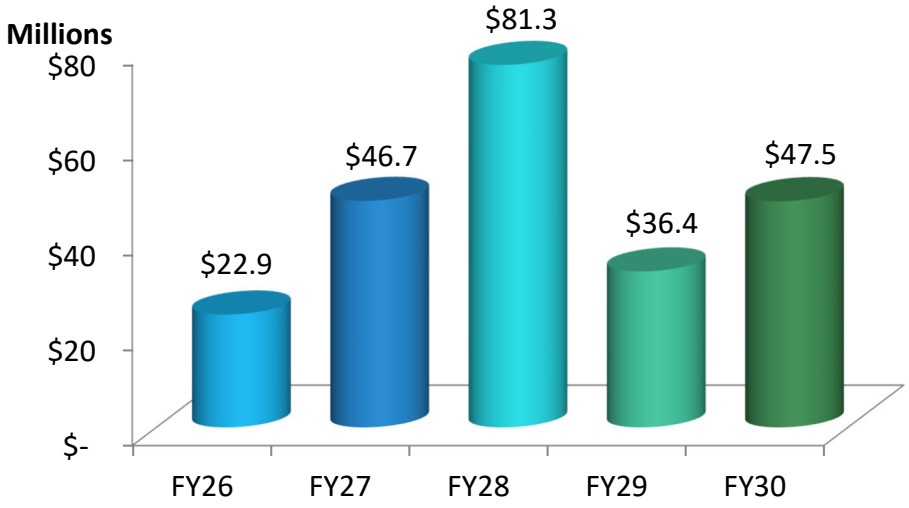
FUND 45 - STORMWATER MANAGEMENT FUND (MAJOR FUND)

The Stormwater Management Fund is an Enterprise Fund used to provide funding for stormwater maintenance and capital improvements to the residents of the City and includes necessary programs required for compliance with the National Pollutant Discharge Elimination System (NPDES) Permit.

2026 CAPITAL IMPROVEMENT PROGRAM

The Fiscal Year 2026 Capital Improvement Program shows a five-year projection of the City's needs and desired services. Only 9.7% of total capital projects are slated for FY26. All future capital projects will be assessed and funding sources fully evaluated to determine whether to start or defer projects.

The chart below shows a five-year budgetary summary of the $235 million five-year Capital Improvement Program:



The chart below summarizes the five-year Capital Improvement Program budget by fund:

FUND	FY26	FY27	FY28	FY29	FY30	FY26-FY30
Capital Improvement Program	$ 8,281,520	$ 9,825,660	$ 29,416,690	$ 9,775,680	$ 37,215,150	$ 94,514,700
Transportation Surtax	$ 1,786,400	$ 336,000	$ -	$ 14,275,000	$ -	$ 16,397,400
Seminole Mitigation	$ 5,114,430	$ 27,608,660	$ 40,483,230	$ 2,592,400	$ 3,146,000	$ 78,944,720
Capital Project Financing	$ 231,000	$ 1,110,000	$ 550,000	$ 100,000	$ 900,000	$ 2,891,000
2009 Capital Project	$ -	$ 55,000	$ 50,000	$ 50,000	$ -	$ 155,000
Water and Wastewater	$ 6,312,190	$ 4,680,000	$ 4,920,000	$ 4,845,000	$ 5,100,000	$ 25,857,190
Water/Sewer Capital Improvement	$ -	$ 550,000	$ -	$ -	$ -	$ 550,000
Stormwater Management	$ 1,072,500	$ 1,025,000	$ 1,075,000	$ 1,125,000	$ 1,175,000	$ 5,472,500
General Trust	$ 120,000	$ 60,000	$ 60,000	$ 60,000	$ 60,000	$ 360,000
Grants	$ -	$ 1,500,000	$ -	$ -	$ -	$ 1,500,000
Special Assessment	$ -	$ -	$ 4,800,000	$ 3,600,000	$ -	$ 8,400,000
TOTAL	**$ 22,918,040**	**$ 46,750,320**	**$ 81,354,920**	**$ 36,423,080**	**$ 47,596,150**	**$ 235,042,510**

Capital Improvement Program Projects and Alternative Funding Sources

The Parks and Recreation Master Plan was completed in 2019 to ensure the City continues to meet the leisure needs of its residents and contribute to the long-term resilience and responsible resource management. The Plan provides a multi-year vision for parks, recreation, and open space and trails as well as an action plan for implementing this vision. Improvements to City parks include park amenities such as, new picnic pavilions, pickleball courts, multi-purpose paths, updated signage, adult fitness equipment, site furnishings, and outdoor table games. Multiple capital improvement projects have been organized since the implementation of the plan in FY21, such as Lakewood Park Improvements, Coco Point Park Improvements, Sunshine Park Improvements and Donaldson Park Improvements. Capital improvement projects that have been created from the plan can be identified by a green tree image on each project form. Funding for Lakeside and Oak Trails Parks have been included in the five-year Capital Improvement Program.

A 30-year one cent surtax to improve traffic signalization, roadways, intersections, pedestrian mobility options, public transportation (bus and rail), and fund future investments in Broward's transportation system was approved in November 2018. The surtax will not only provide funding for City transportation programs but will also leverage local option gas tax revenues and general revenue funds (derived from property taxes and other sources) for other operating and capital costs. The Transportation Surtax Fund partially funded the Comprehensive Street Improvement Program Phase I, which addressed the rehabilitation needs of the City's roadway infrastructure; the Sample Road Multi-Purpose Pathway,the widening of sidewalks along Sample Road and improved accessibility to Tradewinds Park; and South Creek Neighborhood Improvements that included traffic calming features, roadway paving/resurfacing, widening of existing bridges and sidewalks, drainage improvements, and other measures to improve the mobility infrastructure as well as aesthetics. CIP's may be eligible for future surtax funding and are identified on each project form with an image of a traffic light.

When possible, the City seeks alternative funding sources for capital improvement projects through various federal, state, and local agencies. Currently, we are awaiting decisions on applications for the Public Art, Government Center Courtyard and Parking Lot Renovations, and Redundant Fiber Optic Ring.

Grants and other funding provided by federal, state, or local agencies are considered for all qualifying projects and recorded in a grant tracking system maintained by the Finance and Administrative Services Department. Use of grant/other funds is restricted to the original purpose specified in the grant documents or contract. In FY25, the City was awarded $520,000 from the Community Development Block Grant to support the Playground Replacement Program, and $963,000 for the Body-Worn Camera Program through Federal Appropriations to help offset the cost of the program that will provide real-time information during officer interactions with the public. In FY26, the City anticipates utilizing Mobility Advancement Program (MAP Broward) Surtax funding in the amount of $336,000 for the identified traffic circle at the intersection of NW 54th Avenue and NW 40th Street; anticipates applying for the Cybersecurity Grant Program in the amount of $110,000 for cybersecurity software; $500,000 from the Cultural and Artistic Facilities Capital Support Grant for the City Hall Courtyard; and $100,000 from the National Endowment for the Arts Grant (NEA)/ Grants for Arts Projects (GAP) for the City Hall Pillars.

As stewards of public dollars, the City will continue to seek alternative funding sources for future years through various federal, state, and local agencies as well as state appropriations to better leverage City resources.

Program Funding By Source

The chart below depicts other funding sources throughout the City's FY26 CIP.

CAPITAL IMPROVEMENT PROGRAM FUNDING BY SOURCE

Capital Improvement	FY26 Proposed CIP	Grant Funding	Other Funding Activity	CIP Net Cost
Governmental Funds				
Vehicle Replacement Program	$ 814,030	$ -	$ -	$ 814,030
Parks Improvement Program	660,000	-	-	660,000
HVAC Replacement Program	600,000	-	-	600,000
Technology Refresh Program	367,300	-	-	367,300
Traffic Calming Program	275,000	-	-	75,000
Exterior Painting Program	242,000	-	-	242,000
Irrigation Pump Station Replacement Program	197,500	-	-	197,500
Cyber Resilience, Security Leadership and Disaster Recovery	192,500	-	-	192,500
Street Maintenance Program	176,000	-	-	176,000
Shade Structures	165,000	-	-	165,000
Sidewalk Improvement Program	150,000	-	-	150,000
Playground Replacement Program	110,000	-	-	110,000
City Facility Lighting Improvement Program	110,000	-	-	110,000
Pedestrian Lighting	100,000	-	-	100,000
Outdoor Park Amenities Replacement Program	99,000	-	-	99,000
Flooring/Carpet Replacement Program	66,000	-	-	66,000
Sports Surface Repair and Resurfacing	60,500	-	-	60,500
Fitness Equipment Replacement Program	29,920	-	-	29,920
MainStreet Village Green and Parking Garage	1,883,370	-	-	1,883,370
MainStreet Infrastructure Expansion	593,400	-	-	593,400
Facility Roof Replacement Program	520,000	-	-	520,000
Pavilion Replacement Program	330,000	-	-	330,000
Hillsboro Corridor Project	320,000	-	-	320,000
Boardwalk and Pathway Rehabilitation	110,000	-	-	110,000
Government Center Rehabilitation	55,000	-	-	55,000
Police Station Improvements	990,000	-	-	990,000
South Creek Neighborhood Improvements	1,786,400	-	1,786,400	-
Fire Rescue Equipment Replacement Program	1,009,670	-	-	1,009,670
Police Officer Equipment Replacement Program	929,760	-	-	929,760
Recreation Complex Building Rehabilitation	2,200,000	-	-	2,200,000
Fire Station #113	40,000	-	-	40,000
Fire Station #94 Improvements	165,000	-	-	165,000
Government Center Courtyard and Parking Lot Renovations	66,000	-	-	66,000
Public Art	120,000	-	-	120,000
Enterprise Funds				
Vehicle Replacement Program	$ 362,190	$ -	$ -	$ 362,190
Water Distribution System Improvement Program	800,000	-	-	800,000
Wastewater Conveyance System Improvement Program	675,000	-	-	675,000
Water Valve Replacement Program	600,000	-	-	600,000
Wastewater Pump Station Rehabilitation Program	600,000		-	600,000
Wastewater Access Structure Rehabilitation Program	500,000	-	-	500,000
Water Meter Connection Lines Retrofit Program	400,000	-	-	400,000
Standby Generator and Bypass Pump Replacement Program	365,000	-	-	365,000
Wastewater Force Main Isolation Valves Rehabilitation Program	200,000	-	-	200,000
Water Storage Tank Maintenance	150,000	-	-	150,000
Water Meter and Box Replacement Program	80,000	-	-	80,000
Electrical Control Panel Rehabilitation Program	80,000	-	-	80,000
Meter Reading Conversion	1,500,000	-	-	1,500,000
Canal and Lake Bank Restoration Program	550,000	-	-	550,000
Stormwater Drainage Improvement Program	467,500	-	-	467,500
Concrete Curbing Program	55,000	-	-	55,000
Total	**$ 22,918,040**	**$ -**	**$ 1,786,400**	**$ 20,931,640**

Major Program Funding Variances

For FY26, a total of $8,281,520 (36.1% of the total FY26 CIP budget) was approved from the Capital Improvement Fund, an increase of 11.9%, or $879,140, from FY25. In FY26, variances are attributed to funding allocations based on changes in capital needs from year to year. Major projects for the upcoming year include MainStreet Village Green and Parking Garage ($1,883,370), Parks Improvement Program ($660,000), Facility Roof Replacement Program ($520,000), Technology Refresh Program ($367,300), MainStreet Infrastructure Expansion ($593,400), HVAC Replacement Program for Fire Station #50 ($600,000), and Vehicle Replacement Program ($814,030).

The Broward County Transportation Surtax Fund's FY26 approved CIP budget totals $1,786,400 (7.8% of the total FY26 CIP budget) for the South Creek Neighborhood Improvements Project. This project is contingent upon Surtax funding and will include traffic-calming features, roadway paving/resurfacing, widening of existing bridges and sidewalks, drainage improvements, and other measures to enhance mobility infrastructure and aesthetics. The City has formally requested an advance of the design funds from FY28 to FY26 and is currently awaiting approval from the County.

The Seminole Mitigation Fund's FY26 approved CIP budget totals $5,114,430 (22.3% of the total FY26 CIP budget), an increase of $4,181,110 from FY25. Funding will be used to replace equipment for both the Fire and Police Departments, construct Recreation Complex building improvements, build a new kennel, provide design services for Police Station improvements, and enhance the K-9 training facilities at the temporary Fire Station #113.

The Capital Project Financing Fund's FY26 approved CIP budget totals $231,000 (or 1.0% of the total FY26 CIP budget). Projects include Fire Station #94 Improvements ($165,000) to meet the daily operational needs of the City's Fire Rescue personnel, and Government Center Courtyard and Parking Lot Renovations ($66,000), with FY26 funding allocated for the construction of a sidewalk as part of the City Hall Art Master Plan.

The Water and Wastewater Fund's FY26 approved CIP budget totals $6,312,190 (or 27.5% of the total FY26 CIP budget) a 56.0% increase or $2,267,190 from the prior year. The increase is primarily due to the need for funding major capital improvements, including the Advanced Metering Infrastructure (AMI) project ($1,500,000).

Funding in the amount of $1,072,500 (or 4.7% of the FY26 CIP budget) is approved for the Stormwater Management Fund, a decrease of $713,280 from FY25. Allocations Include the Canal and Lake Bank Restoration Program ($550,000), the Stormwater Drainage Improvement Program ($467,500), and the Concrete Curbing Program ($55,000).

Funding in the amount of $120,000 (or 0.5% of the total FY26 budget) is approved for the General Trust Fund to support the Public Art project that will enrich public spaces with meaningful, culturally significant installations honoring history and community values.

RECURRING CAPITAL PROJECTS

The City's capital projects can be categorized as recurring and non-recurring. Recurring projects are included in the Capital Improvement Program annually and follow a regular replacement schedule. In FY26, total Governmental Funds recurring projects amount to $6,354,180, or 27.7% of the total FY26 CIP budget. The FY26 Enterprise Funds recurring projects total $5,884,690, or 25.7% of the total FY26 CIP budget. Together, recurring projects across both funds total $12,238,870, representing 53.4**%** of the total FY26 CIP budget.

FY26 – FY30 RECURRING PROJECTS

Capital Improvement	FY26	FY27	FY28	FY29	FY30	Total
Capital Improvement Program Fund						
Vehicle Replacement Program	$ 814,030	$ 1,647,890	$ 1,736,070	$ 1,800,000	$ 1,900,000	$ 7,897,990
Parks Improvement Program	660,000	322,000	300,000	300,000	300,000	1,882,000
HVAC Replacement Program	600,000	880,000	200,000	-	-	1,680,000
Technology Refresh Program	367,300	368,910	253,910	243,910	273,340	1,507,370
Traffic Calming Program	275,000	50,000	50,000	50,000	50,000	475,000
Exterior Painting Program	242,000	100,000	200,000	50,000	50,000	642,000
Irrigation Pump Station Replacement Program	197,500	125,000	125,000	125,000	125,000	697,500
Cyber Resilience, Security Leadership and Disaster Recovery	192,500	175,000	175,000	175,000	175,000	892,500
Street Maintenance Program	176,000	170,000	180,000	190,000	200,000	916,000
Shade Structures	165,000	-	20,000	20,000	20,000	225,000
Sidewalk Improvement Program	150,000	872,500	525,000	550,000	575,000	2,672,500
Playground Replacement Program	110,000	385,000	350,000	-	-	845,000
City Facility Lighting Improvement Program	110,000	650,000	600,000	600,000	350,000	2,310,000
Pedestrian Lighting	100,000	-	-	900,000	600,000	1,600,000
Outdoor Park Amenities Replacement Program	99,000	80,000	70,000	60,000	50,000	359,000
Flooring/Carpet Replacement Program	66,000	-	50,000	50,000	50,000	216,000
Sports Surface Repair and Resurfacing	60,500	22,000	35,000	25,000	-	142,500
Fitness Equipment Replacement Program	29,920	189,260	70,000	84,850	85,550	459,580
Sports Lighting Replacement Program	-	275,000	250,000	200,000	-	725,000
Total-Capital Improvement Program Fund	**$ 4,414,750**	**$ 6,312,560**	**$ 5,189,980**	**$ 5,423,760**	**$ 4,803,890**	**$ 26,144,940**
Seminole Mitigation Fund						
Fire Rescue Equipment Replacement Program	$ 1,009,670	$ 845,640	$ 720,210	$ 219,380	$ 2,382,980	$ 5,177,880
Police Officer Equipment Replacement Program	929,760	763,020	763,020	873,020	763,020	4,091,840
Total-Seminole Mitigation Fund	**$ 1,939,430**	**$ 1,608,660**	**$ 1,483,230**	**$ 1,092,400**	**$ 3,146,000**	**$ 9,269,720**
Capital Project Financing Fund						
Parking Lot Rehabilitation Program	$ -	$ 110,000	$ 350,000	$ 100,000	$ 300,000	$ 860,000
Total-Capital Project Financing Fund	**$ -**	**$ 110,000**	**$ 350,000**	**$ 100,000**	**$ 300,000**	**$ 860,000**
2009 Capital Project Fund						
Facilities Electric Vehicle Charging Station Program	$ -	$ 55,000	$ 50,000	$ 50,000	$ -	$ 155,000
Total- 2009 Capital Project Fund	**$ -**	**$ 55,000**	**$ 50,000**	**$ 50,000**	**$ -**	**$ 155,000**
Water and Wastewater Fund						
Water Distribution System Improvement Program	$ 800,000	$ 825,000	$ 850,000	$ 900,000	$ 950,000	$ 4,325,000
Wastewater Conveyance System Improvement Program	675,000	700,000	725,000	750,000	775,000	3,625,000
Water Valve Replacement Program	600,000	500,000	525,000	550,000	575,000	2,750,000
Wastewater Pump Station Rehabilitation Program	600,000	700,000	750,000	750,000	800,000	3,600,000
Wastewater Access Structure Rehabilitation Program	500,000	525,000	550,000	575,000	600,000	2,750,000
Water Meter Connection Lines Retrofit Program	400,000	425,000	450,000	475,000	500,000	2,250,000
Standby Generator and Bypass Pump Replacement Program	365,000	475,000	350,000	375,000	400,000	1,965,000
Vehicle Replacement Program	362,190	-	-	-	-	362,190
Wastewater Force Main Isolation Valves Rehabilitation Program	200,000	220,000	230,000	240,000	250,000	1,140,000
Water Storage Tank Maintenance	150,000	50,000	50,000	50,000	50,000	350,000
Water Meter and Box Replacement Program	80,000	85,000	90,000	95,000	100,000	450,000
Electrical Control Panel Rehabilitation Program	80,000	175,000	350,000	85,000	100,000	790,000
Total- Water and Wastewater Fund	**$ 4,812,190**	**$ 4,680,000**	**$ 4,920,000**	**$ 4,845,000**	**$ 5,100,000**	**$ 24,357,190**
Stormwater Management Fund						
Canal and Lake Bank Restoration Program	$ 550,000	$ 525,000	$ 550,000	$ 575,000	$ 600,000	$ 2,800,000
Stormwater Drainage Improvement Program	467,500	450,000	475,000	500,000	525,000	2,417,500
Concrete Curbing Program	55,000	50,000	50,000	50,000	50,000	255,000
Total-Stormwater Management Fund	**$ 1,072,500**	**$ 1,025,000**	**$ 1,075,000**	**$ 1,125,000**	**$ 1,175,000**	**$ 5,472,500**
Grand Total - Recommended	**$ 12,238,870**	**$ 13,791,220**	**$ 13,068,210**	**$ 12,636,160**	**$ 14,524,890**	**$ 66,259,350**

OPERATING IMPACT

The impact of capital project operating costs on the annual budget requires careful consideration. Operating costs are a fundamental element of the City's Capital Improvement Program and play an integral role in the overall budget development process.

Reliable operating cost estimates are necessary from the onset of each budget cycle, as the City must determine the specific ongoing expenses that will be incurred once a project has been completed. For example, once a pump station becomes operational, it requires personnel, fuel, electricity, oil, and lubricants in order to function. Since project components are often completed in phases, partially constructed projects generally have associated operating costs that will need to be funded in future fiscal years.

Several factors such as location, size, number of pump stations, and the number of gated culvert structures determine the level of personnel needs and operating costs. A new structure may be operated from the City's existing control room, which may result in no new personnel being added for operations. However, some new structures may be located in secluded areas and need to be fully staffed with all new personnel. Typically, when additional personnel are hired for these types of capital projects, they are hired before the completion of the project and placed at a similar structure for training. In terms of budgeting, the project's initial operational impact may begin before the full completion of the project.

Typically, recurring capital projects do not have an operating impact on the City's current or future budgets. Such projects may be scheduled for replacement, rehabilitation, or dredging. On occasion, there may be some operational cost savings for recurring projects. For example, the Street Maintenance Program may reduce operating expenditures associated with repairing potholes. Many new construction or major improvement projects require additional operating costs such as tree management, mowing, electricity, fuel, and various maintenance needs such as oil, solvents, and equipment rentals.

Capital improvement projects with operating impacts that affect future budgets are displayed on the CIP forms with a brief description of the impact. The chart below summarizes the estimated five-year personnel, operating, and capital outlay fiscal impacts for the City’s recurring and non-recurring capital projects.

Capital Improvement	Personnel	Operating	Capital Outlay	Total	Non-Recurring
Art Walk	$ -	$ 320,000	$ -	$ 320,000	√
Boardwalk and Pathway Rehabilitation	-	7,500	-	7,500	√
City Facility Lighting Improvement Program	-	(5,000)	-	(5,000)	
Electrical Control Panel Rehabilitation Program	-	(50,000)	-	(50,000)	
Facilities Electric Vehicle Charging Station Program	-	16,000	-	16,000	
Fitness Equipment Replacement Program	-	(9,500)	-	(9,500)	
Fire Station #113	408,490	541,200	105,000	1,054,690	√
Fleet Building Rehabilitation	-	10,000	-	10,000	√
Hillsboro Corridor Project	-	40,000	-	40,000	√
HVAC Replacement Program	-	(5,000)	-	(5,000)	
Irrigation Pump Station Replacement Program	-	(2,500)	-	(2,500)	
Lakeside Park Improvements	138,000	100,000	200,000	438,000	√
MainStreet Village Green and Parking Garage	406,680	816,500	677,790	1,900,970	√
Meter Reading Conversion	(230,000)	(9,280)	-	(239,280)	√
Northeast Utilities Expansion	-	26,000	-	26,000	√
Oak Trail Park Expansion	-	460,000	-	460,000	√
Pedestrian Lighting	320,000	200,000	100,000	620,000	
Police Station Improvements	-	90,000	-	90,000	√
Sample Road Multi-Purpose Pathway	50,000	-	-	50,000	√
Sports Lighting Replacement Program	-	(2,000)	-	(2,000)	
Vehicle Replacement Program	-	(25,000)	-	(25,000)	
Wastewater Access Structure Rehabilitation Program	-	(125,000)	-	(125,000)	
Wastewater Conveyance System Improvement Program	-	(500,000)	-	(500,000)	
Wastewater Pump Station Rehabilitation Program	-	(1,100,000)	-	(1,100,000)	
Water Distribution System Improvement Porgram	-	(850,000)	-	(850,000)	
Water Valve Replacement Program	-	(1,750,000)	-	(1,750,000)	
Water Storage Tank Maintenance	-	(125,000)	-	(125,000)	
TOTAL CIP OPERATING IMPACT	**$ 1,093,170**	**$ (1,931,080)**	**$ 1,082,790**	**$ 244,880**	

ESTIMATED FY26 – FY30 CAPITAL IMPROVEMENT PROGRAM
OPERATING IMPACT DETAIL

Total projected five-year operating impact for all current capital projects is estimated at $244,880, as follows:

- Art Walk $320,000 – costs associated with contractual landscape, janitorial, and aquatic maintenance
- Boardwalk and Pathway Rehabilitation $7,500 – costs associated with periodic pressure cleaning of new concrete sidewalks
- City Facility Lighting Improvement Program ($5,000) – projected energy savings
- Electrical Control Panel Rehabilitation ($50,000) – anticipated repair cost savings
- Facility Electric Vehicle Charging Station Program $16,000 – anticipated annual electrical costs
- Fitness Equipment Replacement Program ($9,500) – anticipated savings from equipment trade-ins
- Fire Station #113 $1,054,690 – costs associated with additional personnel, contractual janitorial maintenance, landscaping, and utility expenses
- Fleet Building Rehabilitation $10,000 – cost associated with solar array maintenance
- Hillsboro Corridor Project $40,000 – landscape, irrigation, and maintenance costs
- HVAC Replacement Program ($5,000) – projected energy savings
- Irrigation Pump Station Replacement Program ($2,500) – projected energy savings
- Lakeside Park Improvements $438,000 – cost associated with additional field maintenance staff, contractual janitorial services, and additional mower
- MainStreet Village Green and Parking Garage $1,900,970 – covers additional costs for personnel, landscaping, maintenance, janitorial services, capital outlay, and utility services
- Meter Reading Conversion ($239,280) – anticipated cost savings due to reduced meter reading costs and staff repurposing
- Northeast Utilities Expansion $26,000 – increase in maintenance cost over time
- Oak Trail Park Expansion $460,000 – costs associated with contractual field, electric charges, and janitorial maintenance services
- Pedestrian Lighting $620,000 – anticipated electricity costs, additional personnel, small bucket truck, and replacement fixtures
- Police Station Improvements $90,000 – costs associated with contractual janitorial maintenance
- Sample Road Multi-Purpose Pathway $50,000 – costs associated with contractual landscape maintenance
- Sports Lighting Replacement Program ($2,000) – projected energy savings

- Vehicle Replacement Program ($25,000) – anticipated maintenance cost savings
- Wastewater Access Structure Rehabilitation Program ($125,000) – anticipated savings in wastewater treatment costs
- Wastewater Conveyance System Improvement Program ($500,000) – anticipated savings from Broward County treatment fees for maintenance of wastewater infrastructure
- Wastewater Pump Station Rehabilitation ($1,100,000) – anticipated maintenance cost savings for emergency repairs
- Water Distribution System Improvement Program ($850,000) – anticipated maintenance cost savings for emergency repairs
- Water Valve Replacement Program ($1,750,000) – anticipated maintenance cost savings for emergency repairs
- Water Storage Tank Maintenance ($125,000) – anticipated savings is due to reduced repair costs

Future Planning for Capital Improvement Projects

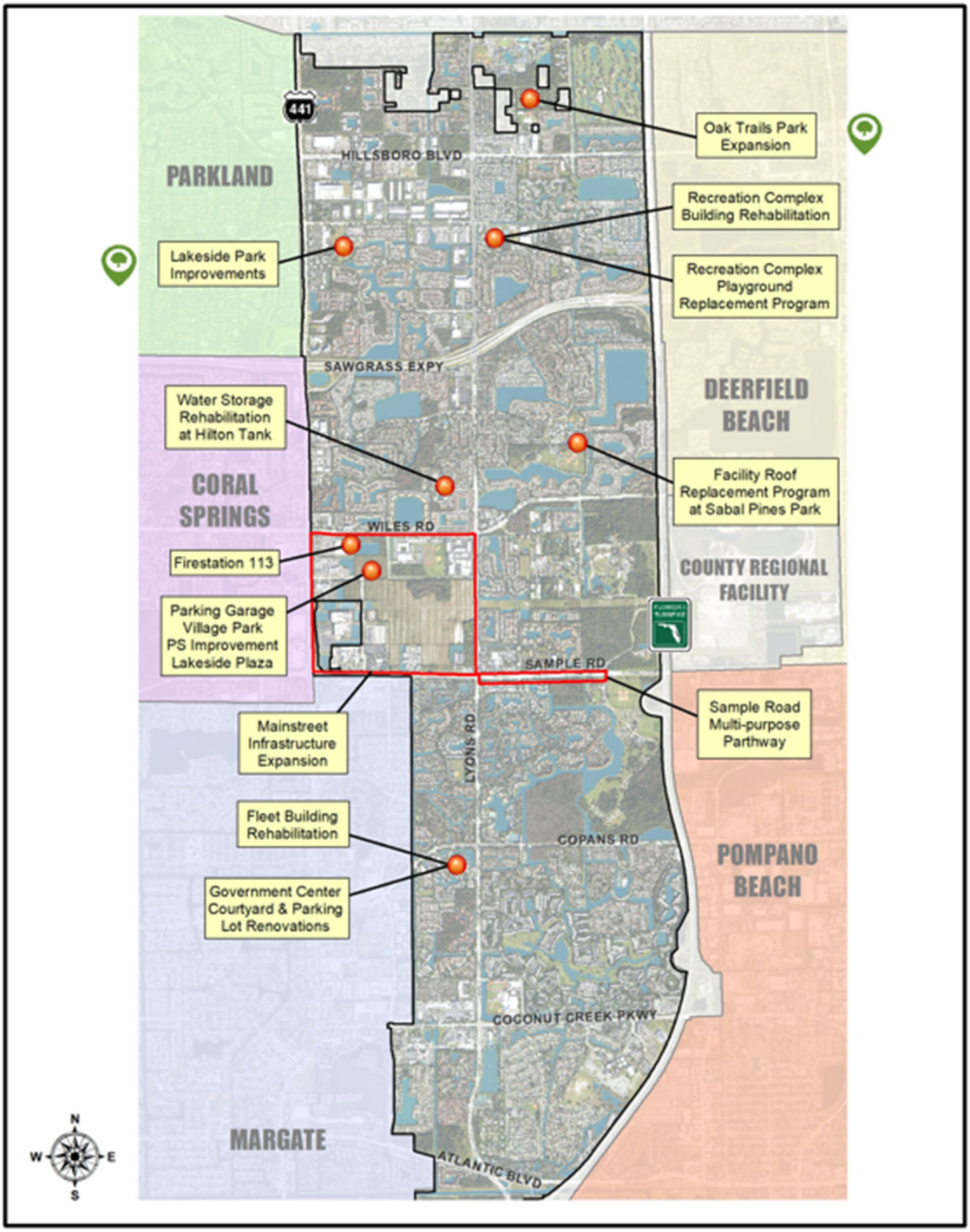
Planning for capital improvements is both a matter of prudent financial management as well as a sound development plan. The extent to which an infrastructure improvement meets the strategic planning and vision for the future of the City of Coconut Creek is a critical factor in determining priority in the overall plan. Capital improvement planning provides the following benefits:

- allows for a systematic evaluation of all potential projects at the same time
- identifies the timing of related projects, grant funding, and the fiscal ability of the City to undertake the projects
- provides for the ability to stabilize debt and consolidate projects to reduce borrowing costs
- focuses on preserving a governmental infrastructure while ensuring the efficient use of public funds
- provides an opportunity to foster cooperation among departments and identifies priorities
- increases transparency by providing information on planned capital projects to the residents of the City of Coconut Creek

In recent years, a vast array of new federal and state regulations primarily in areas of environmental preservation have imposed significant costs on local units of government for capital improvements in order to comply with the mandated laws. Although some programs are combined with financial aid to encourage and assist cities in gaining compliance, the local share of costs often runs into the millions of dollars. Once built, facilities must be maintained and operated, which imposes tremendous ongoing costs for labor and materials. The ability to sustain future operating expenses is as important in planning a Capital Improvement Program as the ability to finance the actual construction. Additionally, rapidly evolving technology often contributes to capital project planning. While costly, modernization of facilities and equipment can often help reduce maintenance and operating costs significantly over the long term. There is also a constant need to rebuild and/or replace facilities which have begun to deteriorate due to age. This is particularly true with water and sewer lines, streets, and bridges. The impact of these various factors contribute to generating capital improvements and highlight the need for sound fiscal planning in the preparation of Coconut Creek's Capital Improvement Program. The future development, growth, and overall well-being of our citizens are directly related to an affordable and realistic Capital Improvement Program.

MainStreet Village Green and Parking Garage

MAJOR CAPITAL IMPROVEMENT PROJECTS BY LOCATION



PARKS AND RECREATION MASTER PLAN

CAPITAL IMPROVEMENT PROGRAM BY FUND

Adopted

Page Number	Capital Improvement	FY26	FY27	FY28	FY29	FY30	Total	Previously Bud eted
FUND 01	**General Fund-Non Recurring**							
386	Lakeside Park Improvements	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,346,430
373	Oak Trail Park Expansion	-	-	-	-	-	-	2,810,460
FUND 01	**Total-General Fund**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 5,156,890**
FUND 39	**Capital Improvement Program Fund-Recurring**							
346	Vehicle Replacement Program	$ 814,030	$ 1,647,890	$ 1,736,070	$ 1,800,000	$ 1,900,000	$ 7,897,990	$ 1,430,340
347	Parks Improvement Program	660,000	322,000	300,000	300,000	300,000	1,882,000	120,000
348	HVAC Replacement Program	600,000	880,000	200,000	-	-	1,680,000	500,000
349	Technology Refresh Program	367,300	368,910	253,910	243,910	273,340	1,507,370	224,260
350	Traffic Calming Program	275,000	50,000	50,000	50,000	50,000	475,000	25,000
351	Exterior Painting Program	242,000	100,000	200,000	50,000	50,000	642,000	60,000
352	Irrigation Pump Station Replacement Program	197,500	125,000	125,000	125,000	125,000	697,500	125,000
353	Cyber Resilience, Security Leadership and Disaster Recovery	192,500	175,000	175,000	175,000	175,000	892,500	175,000
354	Street Maintenance Program	176,000	170,000	180,000	190,000	200,000	916,000	-
355	Shade Structures	165,000	-	20,000	20,000	20,000	225,000	110,000
356	Sidewalk Improvement Program	150,000	872,500	525,000	550,000	575,000	2,672,500	450,000
357	Playground Replacement Program	110,000	385,000	350,000	-	-	845,000	300,000
358	City Facility Lighting Improvement Program	110,000	650,000	600,000	600,000	350,000	2,310,000	-
359	Pedestrian Lighting	100,000	-	-	900,000	600,000	1,600,000	-
360	Outdoor Park Amenities Replacement Program	99,000	80,000	70,000	60,000	50,000	359,000	100,000
361	Flooring/Carpet Replacement Program	66,000	-	50,000	50,000	50,000	216,000	70,000
362	Sports Surface Repair and Resurfacing	60,500	22,000	35,000	25,000	-	142,500	82,000
363	Fitness Equipment Replacement Program	29,920	189,260	70,000	84,850	85,550	459,580	74,270
364	Sports Lighting Replacement Program	-	275,000	250,000	200,000	-	725,000	250,000
	Total-Capital Improvement Program Fund-Recurring	**$ 4,414,750**	**$ 6,312,560**	**$ 5,189,980**	**$ 5,423,760**	**$ 4,803,890**	**$ 26,144,940**	**$ 4,095,870**
	Capital Improvement Program Fund-Non Recurring							
365	MainStreet Village Green and Parking Garage	$ 1,883,370	$ -	$ 18,833,660	$ -	$ -	$ 20,717,030	$ -
366	MainStreet Infrastructure Expansion	593,400	-	-	-	-	593,400	1,206,510
367	Facility Roof Replacement Program	520,000	150,000	150,000	120,000	1,000,000	1,940,000	122,710
368	Pavilion Replacement Program	330,000	400,000	200,000	170,000	-	1,100,000	-
369	Hillsboro Corridor Project	320,000	-	-	-	-	320,000	760,000
370	Boardwalk and Pathway Rehabilitation	110,000	100,000	100,000	100,000	100,000	510,000	932,470
371	Government Center Rehabilitation	55,000	120,000	-	-	-	175,000	2,503,320
398	Police Station Improvements	55,000	-	-	-	-	55,000	-
372	Vinkemulder Neighborhood Improvements	-	275,000	-	-	-	275,000	-
373	Oak Trail Park Expansion	-	-	-	-	-	-	2,449,410
374	Redundant Fiber Optic Ring	-	551,120	-	-	-	551,120	-
375	Enterprise Resource Planning (ERP) Solution	-	-	-	-	16,000,000	16,000,000	-
376	MainStreet - NW 40th Street Gap Project	-	300,000	2,150,000	-	-	2,450,000	-
377	Fleet Building Rehabilitation	-	-	-	-	-	-	2,200,000
378	Sabal Pines Park Sign Replacement Program	-	-	-	-	-	-	230,000
379	Artificial Turf Sport Fields	-	600,000	900,000	900,000	-	2,400,000	-
380	Community Center Park Improvements	-	231,000	1,546,550	-	-	1,777,550	-
381	Lyons Road Median Landscape Improvements	-	220,000	-	-	-	220,000	-
382	Art Walk	-	215,980	-	-	-	215,980	284,020
383	Commission Chambers Renovation	-	350,000	-	-	-	350,000	-
384	George Gerber Park Improvements	-	-	346,500	2,829,760	-	3,176,260	-
385	Recreation Complex Park Improvements	-	-	-	232,160	1,644,720	1,876,880	-
386	Lakeside Park Improvements	-	-	-	-	11,850,300	11,850,300	461,580
387	Sabal Pines Park Improvements	-	-	-	-	1,758,490	1,758,490	-
388	Pond Apple Park Improvements	-	-	-	-	57,750	57,750	-
401	Government Center Courtyard and Parking Lot Renovations	-	-	-	-	-	-	59,990
389	NW 74th Place Sidewalk Improvements	-	-	-	-	-	-	350,000
392	South Creek Neighborhood Improvements	-	-	-	-	-	-	432,560
	Total-Capital Improvement Program Fund-Non Recurring	**$ 3,866,770**	**$ 3,513,100**	**$ 24,226,710**	**$ 4,351,920**	**$ 32,411,260**	**$ 68,369,760**	**$ 11,992,570**
FUND 39	**Total-Capital Improvement Program Fund**	**$ 8,281,520**	**$ 9,825,660**	**$ 29,416,690**	**$ 9,775,680**	**$ 37,215,150**	**$ 94,514,700**	**$ 16,088,440**

CAPITAL IMPROVEMENT PROGRAM BY FUND

Adopted

Page Number	Capital Improvement	FY26	FY27	FY28	FY29	FY30	Total	Previously Bud eted
FUND 11	**Street Construction and Maintenance Fund-Recurring**							
390	Parking Lot Rehabilitation Program	$ -	$ -	$ -	$ -	$ -	$ -	$ 50,000
	Total-Street Construction and Maintenance Fund-Recurring	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 50,000**
	Street Construction and Maintenance Fund-Non Recurring							
391	Comprehensive Street Improvement Program	$ -	$ -	$ -	$ -	$ -	$ -	$ 500,000
	Total-Street Construction and Maintenance Fund-Non Recurring	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 500,000**
FUND 11	**Total-Street Construction and Maintenance Fund**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 550,000**
FUND 12	**Transportation Surtax Fund-Non Recurring**							
392	South Creek Neighborhood Improvements	$ 1,786,400	$ -	$ -	$ 14,275,000	$ -	$ 16,061,400	$ -
393	MainStreet - NW 54th Ave & NW 40th Street Roundabout Project	-	336,000	-	-	-	336,000	-
394	Sample Road Multi-Purpose Pathway	-	-	-	-	-	-	2,755,000
391	Comprehensive Street Improvement Program	-	-	-	-	-	-	3,357,010
	Total-Transportation Surtax Fund-Non Recurring	**$ 1,786,400**	**$ 336,000**	**$ -**	**$ 14,275,000**	**$ -**	**$ 16,397,400**	**$ 6,112,010**
FUND 12	**Total-Broward County Transportation Surtax Fund**	**$ 1,786,400**	**$ 336,000**	**$ -**	**$ 14,275,000**	**$ -**	**$ 16,397,400**	**$ 6,112,010**
FUND 16	**Community Development Block Grant (CDBG) Fund-Recurring**							
357	Playground Replacement Program	$ -	$ -	$ -	$ -	$ -	$ -	$ 200,000
	Total-Community Development Block Grant (CDBG) Fund-Recurring	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 200,000**
FUND 16	**Total-Community Development Block Grant (CDBG)**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 200,000**
FUND 18	**Seminole Mitigation Fund-Recurring**							
395	Fire Rescue Equipment Replacement Program	$ 1,009,670	$ 845,640	$ 720,210	$ 219,380	$ 2,382,980	$ 5,177,880	$ 768,120
396	Police Officer Equipment Replacement Program	929,760	763,020	763,020	873,020	763,020	4,091,840	165,200
	Total-Seminole Mitigation Fund-Recurring	**$ 1,939,430**	**$ 1,608,660**	**$ 1,483,230**	**$ 1,092,400**	**$ 3,146,000**	**$ 9,269,720**	**$ 933,320**
FUND 18	**Seminole Mitigation Fund-Non Recurring**							
397	Recreation Complex Building Rehabilitation	$ 2,200,000	$ -	$ -	$ -	$ -	$ 2,200,000	$ -
398	Police Station Improvements	935,000	-	37,000,000	1,500,000	-	39,435,000	2,157,540
399	Fire Station #113	40,000	26,000,000	2,000,000	-	-	28,040,000	2,664,660
	Total-Seminole Mitigation Fund-Non Recurring	**$ 3,175,000**	**$ 26,000,000**	**$ 39,000,000**	**$ 1,500,000**	**$ -**	**$ 69,675,000**	**$ 4,822,200**
FUND 18	**Total-Seminole Mitigation Fund**	**$ 5,114,430**	**$ 27,608,660**	**$ 40,483,230**	**$ 2,592,400**	**$ 3,146,000**	**$ 78,944,720**	**$ 5,755,520**
FUND 32	**Capital Project Financing Fund-Recurring**							
390	Parking Lot Rehabilitation Program	$ -	$ 110,000	$ 350,000	$ 100,000	$ 300,000	$ 860,000	$ 983,810
	Total-Capital Project Financing Fund- Recurring	**$ -**	**$ 110,000**	**$ 350,000**	**$ 100,000**	**$ 300,000**	**$ 860,000**	**$ 983,810**
FUND 32	**Capital Project Financing Fund-Non Recurring**							
400	Fire Station #94 Improvements	$ 165,000	$ -	$ 200,000	$ -	$ -	$ 365,000	$ 1,020,000
401	Government Center Courtyard and Parking Lot Renovations	66,000	1,000,000	-	-	-	1,066,000	250,000
391	Comprehensive Street Improvement Program	-	-	-	-	600,000	600,000	6,746,000
383	Commission Chambers Renovation	-	-	-	-	-	-	200,000
380	Community Center Park Improvements	-	-	-	-	-	-	110,000
402	Donaldson Park Improvements	-	-	-	-	-	-	294,150
371	Government Center Rehabilitation	-	-	-	-	-	-	750,000
386	Lakeside Park Improvements	-	-	-	-	-	-	2,784,250
373	Oak Trail Park Expansion	-	-	-	-	-	-	532,940
392	South Creek Neighborhood Improvements	-	-	-	-	-	-	66,830
403	Sunshine Drive Park Improvements	-	-	-	-	-	-	206,680
397	Recreation Complex Building Rehabilitation	-	-	-	-	-	-	500,000
367	Facility Roof Replacement Program	-	-	-	-	-	-	4,773,550
398	Police Station Improvements	-	-	-	-	-	-	425,000
404	Veterans Park Improvements	-	-	-	-	-	-	245,700
	Total-Capital Project Financing Fund-Non Recurring	**$ 231,000**	**$ 1,000,000**	**$ 200,000**	**$ -**	**$ 600,000**	**$ 2,031,000**	**$ 18,905,100**
FUND 32	**Total-Capital Project Financing Fund**	**$ 231,000**	**$ 1,110,000**	**$ 550,000**	**$ 100,000**	**$ 900,000**	**$ 2,891,000**	**$ 19,888,910**

CAPITAL IMPROVEMENT PROGRAM BY FUND

Adopted

Page Number	Capital Improvement	FY26	FY27	FY28	FY29	FY30	Total	Previously Bud eted
FUND 33	**2009 Capital Project Fund-Recurring**							
405	Facilities Electric Vehicle Charging Station Program	$ -	$ 55,000	$ 50,000	$ 50,000	$ -	$ 155,000	$ 60,000
	Total- 2009 Capital Project-Recurring	**$ -**	**$ 55,000**	**$ 50,000**	**$ 50,000**	**$ -**	**$ 155,000**	**$ 60,000**
	2009 Capital Project Fund-Non Recurring							
371	Government Center Rehabilitation	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,908,360
367	Facility Roof Replacement Program	-	-	-	-	-	-	33,380
	Total-Capital Project Fund-Non Recurring	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,941,740**
FUND 33	**Total-2009 Capital Project Fund**	**$ -**	**$ 55,000**	**$ 50,000**	**$ 50,000**	**$ -**	**$ 155,000**	**$ 2,001,740**
FUND 36	**Public Safety Fund-Non Recurring**							
371	Government Center Rehabilitation	$ -	$ -	$ -	$ -	$ -	$ -	$ 275,000
	Total-Public Safety Fund-Non Recurring	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 275,000**
FUND 36	**Total-Public Safety Fund**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 275,000**
FUND 41	**Water and Wastewater Fund-Recurring**							
406	Water Distribution System Improvement Program	$ 800,000	$ 825,000	$ 850,000	$ 900,000	$ 950,000	$ 4,325,000	$ 550,000
407	Wastewater Conveyance System Improvement Program	675,000	700,000	725,000	750,000	775,000	3,625,000	500,000
408	Water Valve Replacement Program	600,000	500,000	525,000	550,000	575,000	2,750,000	500,000
409	Wastewater Pump Station Rehabilitation Program	600,000	700,000	750,000	750,000	800,000	3,600,000	425,000
410	Wastewater Access Structure Rehabilitation Program	500,000	525,000	550,000	575,000	600,000	2,750,000	300,000
411	Water Meter Connection Lines Retrofit Program	400,000	425,000	450,000	475,000	500,000	2,250,000	375,000
412	Standby Generator and Bypass Pump Replacement Program	365,000	475,000	350,000	375,000	400,000	1,965,000	275,000
346	Vehicle Replacement Program	362,190	-	-	-	-	362,190	-
413	Wastewater Force Main Isolation Valves Rehabilitation Program	200,000	220,000	230,000	240,000	250,000	1,140,000	200,000
414	Water Storage Tank Maintenance	150,000	50,000	50,000	50,000	50,000	350,000	-
415	Water Meter and Box Replacement Program	80,000	85,000	90,000	95,000	100,000	450,000	75,000
416	Electrical Control Panel Rehabilitation Program	80,000	175,000	350,000	85,000	100,000	790,000	70,000
351	Exterior Painting Program	-	-	-	-	-	-	-
	Total-Water and Wastewater Fund-Recurring	**$ 4,812,190**	**$ 4,680,000**	**$ 4,920,000**	**$ 4,845,000**	**$ 5,100,000**	**$ 24,357,190**	**$ 3,270,000**
	Water and Wastewater Fund-Non Recurring							
417	Meter Reading Conversion	$ 1,500,000	$ -	$ -	$ -	$ -	$ 1,500,000	$ 6,100,000
418	Copans Road Wastewater Transmission System Improvements	-	-	-	-	-	-	4,632,300
419	Lead and Copper Rule Compliance	-	-	-	-	-	-	850,000
	Total-Water and Wastewater Fund-Non Recurring	**$ 1,500,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,500,000**	**$ 11,582,300**
FUND 41	**Total-Water and Wastewater Fund**	**$ 6,312,190**	**$ 4,680,000**	**$ 4,920,000**	**$ 4,845,000**	**$ 5,100,000**	**$ 25,857,190**	**$ 14,852,300**
Fund 42	**Water/Sewer Capital Improvement Fund-Non Recurring**							
420	Northeast Utilities Expansion	$ -	$ 550,000	$ -	$ -	$ -	$ 550,000	$ 800,000
421	Rehabilitation of Water Storage Tanks	-	-	-	-	-	-	1,035,000
422	Vinkemulder Infrastructure Improvements	-	-	-	-	-	-	175,280
366	MainStreet Infrastructure Expansion	-	-	-	-	-	-	323,680
	Total-Water/Sewer Capital Improvement Fund-Non-Recurring	**$ -**	**$ 550,000**	**$ -**	**$ -**	**$ -**	**$ 550,000**	**$ 2,333,960**
	Total-Water/Sewer Capital Improvement Fund	**$ -**	**$ 550,000**	**$ -**	**$ -**	**$ -**	**$ 550,000**	**$ 2,333,960**
FUND 45	**Stormwater Management Fund-Recurring**							
423	Canal and Lake Bank Restoration Program	$ 550,000	$ 525,000	$ 550,000	$ 575,000	$ 600,000	$ 2,800,000	$ 200,000
424	Stormwater Drainage Improvement Program	467,500	450,000	475,000	500,000	525,000	2,417,500	400,000
425	Concrete Curbing Program	55,000	50,000	50,000	50,000	50,000	255,000	50,000
	Total- Stormwater Management Fund-Recurring	**$ 1,072,500**	**$ 1,025,000**	**$ 1,075,000**	**$ 1,125,000**	**$ 1,175,000**	**$ 5,472,500**	**$ 650,000**
	Stormwater Management Fund-Non Recurring							
366	MainStreet Infrastructure Expansion	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,135,780
391	Comprehensive Street Improvement Program	-	-	-	-	-	-	873,500
	Total- Stormwater Management Fund-Non Recurring	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,009,280**
FUND 45	**Total-Stormwater Management Fund**	**$ 1,072,500**	**$ 1,025,000**	**$ 1,075,000**	**$ 1,125,000**	**$ 1,175,000**	**$ 5,472,500**	**$ 2,659,280**

CAPITAL IMPROVEMENT PROGRAM BY FUND

Adopted

Page Number	Capital Improvement	FY26	FY27	FY28	FY29	FY30	Total	Previously Bud eted
FUND 61	**General Trust Fund**							
426	Public Art	$ 120,000	$ 60,000	$ 60,000	$ 60,000	$ 60,000	$ 360,000	$ 75,000
382	Art Walk	-	-	-	-	-	-	50,000
427	Tree Canopy Grant Restoration Program	-	-	-	-	-	-	250,000
369	Hillsboro Corridor Project	-	-	-	-	-	-	70,000
404	Veterans Park Improvements	-	-	-	-	-	-	50,000
FUND 61	**Total-General Trust Fund**	**$ 120,000**	**$ 60,000**	**$ 60,000**	**$ 60,000**	**$ 60,000**	**$ 360,000**	**$ 495,000**
FUND 65	**Grants Fund**							
374	Redundant Fiber Optic Ring	$ -	$ 1,500,000	$ -	$ -	$ -	$ 1,500,000	$ -
373	Oak Trail Park Expansion	-	-	-	-	-	-	1,135,650
391	Comprehensive Street Improvement Program	-	-	-	-	-	-	250,000
395	Fire Rescue Equipment Replacement Program	-	-	-	-	-	-	-
369	Hillsboro Corridor Project	-	-	-	-	-	-	640,000
348	HVAC Replacement Program	-	-	-	-	-	-	-
386	Lakeside Park Improvements	-	-	-	-	-	-	118,940
359	Pedestrian Lighting	-	-	-	-	-	-	-
403	Sunshine Drive Park Improvements	-	-	-	-	-	-	315,000
FUND 65	**Total - Grants Fund**	**$ -**	**$ 1,500,000**	**$ -**	**$ -**	**$ -**	**$ 1,500,000**	**$ 2,459,590**
	Special Assessment							
420	Northeast Utilities Expansion	$ -	$ -	$ 400,000	$ 3,600,000	$ -	$ 4,000,000	$ -
422	Vinkemulder Infrastructure Improvements	-	-	4,400,000	-	-	4,400,000	-
	Total-Special Assessment	**$ -**	**$ -**	**$ 4,800,000**	**$ 3,600,000**	**$ -**	**$ 8,400,000**	**$ -**
	Completed Projects							
428	Sound System	$ -	$ -	$ -	$ -	$ -	$ -	$ 160,000
429	Undergrounding of Aboveground Utility Lines	-	-	-	-	-	-	3,483,940
	Total-Completed Projects	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 3,643,940**
	Grand Total-Recommended	**$ 22,918,040**	**$ 46,750,320**	**$ 81,354,920**	**$ 36,423,080**	**$ 47,596,150**	**$ 235,042,510**	**$ 82,472,580**

Vehicle Replacement Program

STRATEGIC GOAL:	Invest in Maintenance of All Mobility Systems	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	II	**ACCT. NUMBER:**	3971539-6795 4171539-6795		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6795		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		

DESCRIPTION/JUSTIFICATION:

The continued replacement of City vehicles is warranted by age (between 7 and 17 years old), and/or high mileage (over 100,000 miles), and/or high repair and maintenance costs within a two year period. Based on these criteria, replacement of the following 17 vehicles is recommended in FY26:

Police - K9	**1**	**#1406**
Police - Patrol	**5**	**#1374, 1375, 1385, 1392, 1393**
Police – Admin	**1**	**#1325**
Fire	**1**	**#1355**
Utilities & Engineering	**4**	**#1338, 1340, 1341, 1344**
Recreation	**1**	**#1358**
Parks & Natural Res	**2**	**#1351, 1399**
P&Z	**1**	**#1314 (EV)**
Building	**1**	**#1354 (EV)**

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$814,030	$1,647,890	$1,736,070	$1,800,000	$1,900,000	$7,897,990	$1,430,340	Recurring
Water & Wastewater Fund (41)	362,190	0	0	0	0	$362,190	0	
TOTAL	**$1,176,220**	**$1,647,890**	**$1,736,070**	**$1,800,000**	**$1,900,000**	**$8,260,180**	**$1,430,340**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	1,176,220	1,647,890	1,736,070	1,800,000	1,900,000	8,260,180	1,430,340	
TOTAL	**$1,176,220**	**$1,647,890**	**$1,736,070**	**$1,800,000**	**$1,900,000**	**$8,260,180**	**$1,430,340**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact is due to anticipated maintenance costs savings.
Operating	($5,000)	($5,000)	($5,000)	($5,000)	($5,000)	($25,000)	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**($5,000)**	**($5,000)**	**($5,000)**	**($5,000)**	**($5,000)**	**($25,000)**	

Parks Improvement Program

STRATEGIC GOAL:	Protect and Enhance Access to Open Space and Natural Areas	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	II	**ACCT. NUMBER:**	3971572-6800		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6800		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		

DESCRIPTION/JUSTIFICATION:

This program addresses the rehabilitation needs of City parks. The following replacement schedule is included:

FY26:	Replace External Doors at Community Center	$132,000
	Sabal Pines Park Baseball Field #3 Fence	$165,000
	Recreation Complex Preserve Fence	$165,000
	Gerber Park Soccer Field Fence	$110,000
	Gerber Park Angled Backstop Fence	$88,000
		$660,000
FY27:	Sabal Pines Park Soccer Field Fence	**$22,000**

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$660,000	$322,000	$300,000	$300,000	$300,000	$1,882,000	$120,000	Recurring
TOTAL	**$660,000**	**$322,000**	**$300,000**	**$300,000**	**$300,000**	**$1,882,000**	**$120,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$5,000	$5,000	$5,000	$5,000	$20,000	$0	Recurring
Construction	660,000	317,000	295,000	295,000	295,000	1,862,000	0	
Equipment /Other	0	0	0	0	0	0	120,000	
TOTAL	**$660,000**	**$322,000**	**$300,000**	**$300,000**	**$300,000**	**$1,882,000**	**$120,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

HVAC Replacement Program

STRATEGIC GOAL:	Plan Ahead for Emerging Technologies and Business Methods	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	I	**ACCT. NUMBER:**	3971539-6754 6571539-6754		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6754		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		

DESCRIPTION/JUSTIFICATION:

This program addresses the need to replace the HVAC units at the end of their useful life throughout City facilities. The following replacement schedule is included:

FY26:	Fire Station #50	$600,000
FY27:	Public Works HVAC & Software Updates	$880,000
FY28:	Sabal Pines Park, Rowe Center & Software Updates	$200,000

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$600,000	$880,000	$200,000	$0	$0	$1,680,000	$500,000	Recurring
Grants Fund (65)	0	0	0	0	0	0	0	
TOTAL	**$600,000**	**$880,000**	**$200,000**	**$0**	**$0**	**$1,680,000**	**$500,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	600,000	880,000	200,000	0	0	1,680,000	500,000	
TOTAL	**$600,000**	**$880,000**	**$200,000**	**$0**	**$0**	**$1,680,000**	**$500,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact reflects projected energy savings.
Operating	($1,000)	($1,000)	($1,000)	($1,000)	($1,000)	($5,000)	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**($1,000)**	**($1,000)**	**($1,000)**	**($1,000)**	**($1,000)**	**($5,000)**	

Technology Refresh Program

STRATEGIC GOAL:	Plan Ahead for Emerging Technologies and Business Methods	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	I	**ACCT. NUMBER:**	3915513-6738		
DEPARTMENT:	Information Technology	**PROJECT CODE:**	6738		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		

DESCRIPTION/JUSTIFICATION:

This project provides for the continual upgrading of hardware, including computers, servers, routing and switching equipment, wireless bridges, tablets, projectors, security firewalls, large printers, and audio/visual equipment. This provides City-wide users the necessary tools to process information efficiently while maintaining operations and enables the City to remain in a proactive position for current technological advances.

Computers and Equipment	$193,060
Software and Connectivity	$174,240
	$367,300

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$367,300	$368,910	$253,910	$243,910	$273,340	$1,507,370	$224,260	Recurring
TOTAL	**$367,300**	**$368,910**	**$253,910**	**$243,910**	**$273,340**	**$1,507,370**	**$224,260**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	$367,300	$368,910	$253,910	$243,910	$273,340	1,507,370	224,260	
TOTAL	**$367,300**	**$368,910**	**$253,910**	**$243,910**	**$273,340**	**$1,507,370**	**$224,260**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Traffic Calming Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	Recurring
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring
PRIORITY:	II	**ACCT. NUMBER:**	3991541-6856
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6856
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring

LOCATION: City-wide

DESCRIPTION/JUSTIFICATION:

The City's Code of Ordinances allows for the installation of traffic calming devices within the City's right-of-way. This program funds speed and volume studies, traffic analyses, and construction of traffic calming devices following review and recommendation from the City's Traffic Management Team. Improvements are based on resident requests and Traffic Management Team recommendations. In FY26, the Traffic Management Team is planning on designing and constructing a pedestrian crosswalk with rectangular rapid flashing beacons (RRFB) on Winston Park Boulevard west of Lyons Rd to improve pedestrian safety.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$275,000	$50,000	$50,000	$50,000	$50,000	$475,000	$25,000	Recurring
TOTAL	**$275,000**	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**$475,000**	**$25,000**	**Recurring**

PROJECT COMPONENTS:

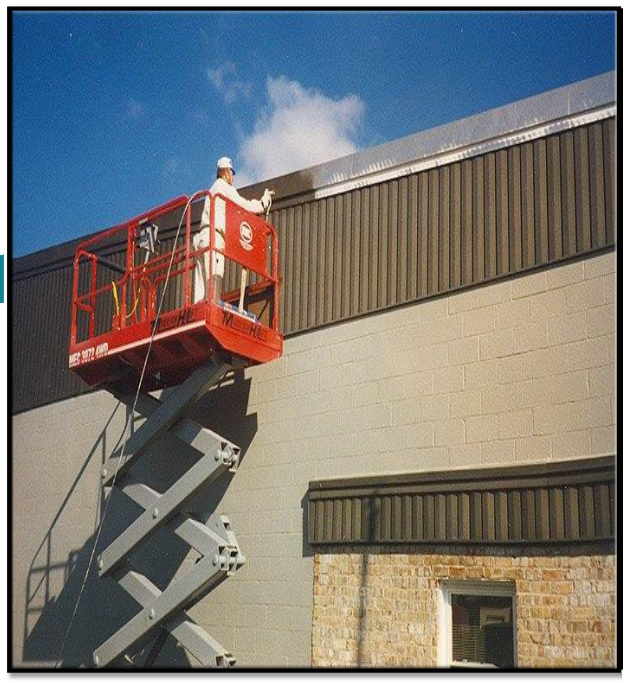
CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$275,000	$5,000	$5,000	$5,000	$5,000	$295,000	$5,000	Recurring
Construction	0	45,000	45,000	45,000	45,000	180,000	20,000	
Equipment /Other	0	0	0	0	0	0	0	
TOTAL	**$275,000**	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**$475,000**	**$25,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Exterior Painting Program

STRATEGIC GOAL:	Protect the Small Town Feeling and Look	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	III	**ACCT. NUMBER:**	3971539-6880 4171539-6880		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6880		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

The exterior of City buildings are in need of repainting typically every 6 - 8 years depending on the severity of weather conditions. The following painting schedule is as follows:

FY26:	Community Center	$110,000
	Fire Station #94	$66,000
	Median Entryway Signs	$66,000
		$242,000
FY27:	Recreation Complex	$100,000
FY28:	Public Works Bldg. & Bay Storage	$200,000
FY29:	Gerber Park Restroom Building	$50,000
FY30:	Hosford Park Restroom/Storage Building	$50,000

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$242,000	$100,000	$200,000	$50,000	$50,000	$642,000	$60,000	Recurring
Water & Wastewater Fund (41)	0	0	0	0	0	0	0	
TOTAL	**$242,000**	**$100,000**	**$200,000**	**$50,000**	**$50,000**	**$642,000**	**$60,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	242,000	100,000	200,000	50,000	50,000	642,000	60,000	
TOTAL	**$242,000**	**$100,000**	**$200,000**	**$50,000**	**$50,000**	**$642,000**	**$60,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Irrigation Pump Station Replacement Program

STRATEGIC GOAL:	Protect the Small Town Feeling and Look	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	II	**ACCT. NUMBER:**	3971537-6860		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6860		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		

DESCRIPTION/JUSTIFICATION:

Many of the irrigation pump stations throughout the City have exceeded their expected useful life and have been repaired multiple times to keep them operational. Age, wear and tear, and frequent repairs make them costly to maintain and operationally inefficient. The following replacement schedule is included:

FY26:	Sabal Pines Park	$137,500
	Lyons Road North Median (Reclaimed Water Connection)	$60,000
		$197,500
FY27:	Government Center, Flowguard 3 (Windmill Park)	$125,000
FY28:	Flowguard 3 (Lyons Road)	$125,000
FY29:	Flowguard 3 (Rec Complex, State Road 7)	$125,000
FY30:	Wiles Road Central	$125,000

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$197,500	$125,000	$125,000	$125,000	$125,000	$697,500	$125,000	Recurring
TOTAL	**$197,500**	**$125,000**	**$125,000**	**$125,000**	**$125,000**	**$697,500**	**$125,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	197,500	125,000	125,000	125,000	125,000	697,500	125,000	
TOTAL	**$197,500**	**$125,000**	**$125,000**	**$125,000**	**$125,000**	**$697,500**	**$125,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact reflects anticipated electricity costs savings.
Operating	($500)	($500)	($500)	($500)	($500)	($2,500)	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**($500)**	**($500)**	**($500)**	**($500)**	**($500)**	**($2,500)**	

Cyber Resilience, Security Leadership and Disaster Recovery

STRATEGIC INITIATIVE:	Plan Ahead for Emerging Technologies and Business Methods	START DATE:	10/2022	LOCATION:	Information Technology Department
STATUS:	Continuing Project	COMPLETION DATE:	09/2029		
PRIORITY:	II	ACCT. NUMBER:	3915513-6717 6515513-6717		
DEPARTMENT:	Information Technology	PROJECT CODE:	6717		
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring		

DESCRIPTION/JUSTIFICATION:

The project will replace and enhance the current data center infrastructure, as well as construct new infrastructure that will help ensure minimal downtime and improve operability for the 24/7 Police and Fire departments. Improvements include an upgraded data center with redundant data sites. This will also improve networking capabilities to ensure uptime and availability through the use of fiber and upgraded switching technologies.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$192,500	$175,000	$175,000	$175,000	$175,000	$892,500	$175,000	Recurring
TOTAL	$192,500	$175,000	$175,000	$175,000	$175,000	$892,500	$175,000	Recurring

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	192,500	175,000	175,000	175,000	175,000	892,500	175,000	
TOTAL	$192,500	$175,000	$175,000	$175,000	$175,000	$892,500	$175,000	Recurring

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	$0	$0	$0	$0	$0	$0	

Street Maintenance Program

STRATEGIC GOAL:	Invest in Maintenance of All Mobility Systems	START DATE:	Recurring	LOCATION:	City-wide
STATUS:	Continuing Project	COMPLETION DATE:	Recurring		
PRIORITY:	I	ACCT. NUMBER:	1191541-6761 3991541-6761		
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6761		
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring		

DESCRIPTION/JUSTIFICATION:

As the City's roadway infrastructure ages, the need for rehabilitation and improvements become necessary. The program funds roadway maintenance and other related activities, not covered by the Comprehensive Street Improvement Program, that are in need of immediate attention. Locations will be addressed on an as-needed basis in FY26.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$176,000	$170,000	$180,000	$190,000	$200,000	$916,000	$0	Recurring
Street Construction & Maint. Fund (11)	0	0	0	0	0	0	0	
TOTAL	**$176,000**	**$170,000**	**$180,000**	**$190,000**	**$200,000**	**$916,000**	**$0**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	176,000	170,000	180,000	190,000	200,000	916,000	0	
Equipment /Other	0	0	0	0	0	0	0	
TOTAL	**$176,000**	**$170,000**	**$180,000**	**$190,000**	**$200,000**	**$916,000**	**$0**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Shade Structures

STRATEGIC INITIATIVE:	Enhance Community Health, Safety, and Well-Being	START DATE:	Recurring	LOCATION:	City-wide
STATUS:	Continuing Project	COMPLETION DATE:	Recurring		
PRIORITY:	II	ACCT. NUMBER:	3971539-6785		
DEPARTMENT:	Public Works	PROJECT CODE:	6785		
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring		

DESCRIPTION/JUSTIFICATION:

This project provides for the new installation of shade structures and the replacement of shade awnings. The following improvements are included:

FY26: Donaldson Park Playground Shade Structure $165,000

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$165,000	$0	$20,000	$20,000	$20,000	$225,000	$110,000	Recurring
TOTAL	$165,000	$0	$20,000	$20,000	$20,000	$225,000	$110,000	Recurring

PROJECT COMPONENTS:

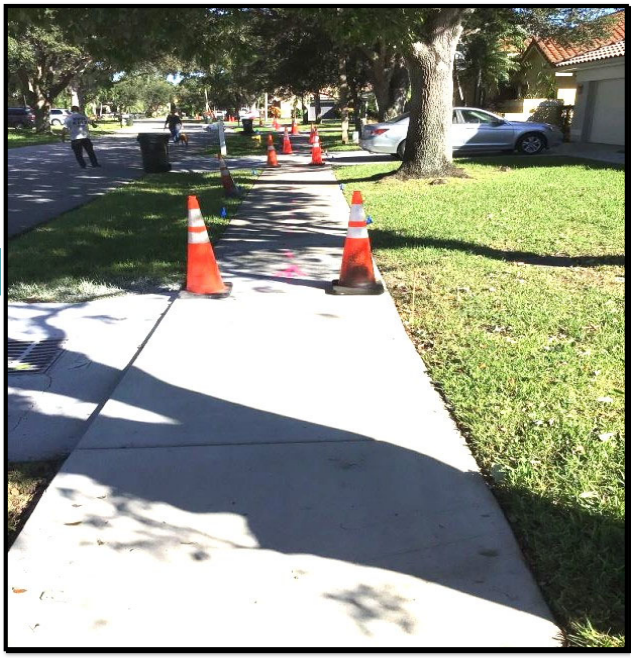
CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	165,000	0	20,000	20,000	20,000	225,000	110,000	
TOTAL	$165,000	$0	$20,000	$20,000	$20,000	$225,000	$110,000	Recurring

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	$0	$0	$0	$0	$0	$0	

Sidewalk Improvement Program

STRATEGIC GOAL:	Invest in Maintenance of All Mobility Systems	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	I	**ACCT. NUMBER:**	3991541-6715		
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6715		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

This program funds the rehabilitation and improvement of existing City-owned sidewalks. Improvements include completing missing sidewalk links, repairing sidewalk trip hazards, replacing asphalt sidewalks with concrete, meeting Americans with Disabilities Act (ADA) requirements and other activities impacted by rehabilitation such as drainage and landscaping replacement, as needed. In FY25, the City completed sidewalk sections in South Creek (NW 10th St., NW 42nd Ter., NW 9th St., and NW 8th St.), Tall Trees, Lakewood East, The Township (NW 42nd Ave, north of Copans Rd), Trails of Willow Bend and Cypress Walk. In FY26, the City is planning to rehabilitate sidewalk sections in South Creek (NW 45th Ave, NW 7th Street, NW 6th Court, NW 44th Ave, and NW 43th Ave), Cougar Trail, Coral Tree Circle, Park School Road and other locations, as necessary.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$150,000	$872,500	$525,000	$550,000	$575,000	$2,672,500	$450,000	Recurring
TOTAL	**$150,000**	**$872,500**	**$525,000**	**$550,000**	**$575,000**	**$2,672,500**	**$450,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	150,000	872,500	525,000	550,000	575,000	2,672,500	450,000	
Equipment /Other	0	0	0	0	0	0	0	
TOTAL	**$150,000**	**$872,500**	**$525,000**	**$550,000**	**$575,000**	**$2,672,500**	**$450,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Playground Replacement Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	II	**ACCT. NUMBER:**	1671572-6501 3971572-6501 6571572-6501		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6501		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		

DESCRIPTION/JUSTIFICATION:

This program provides for the replacement of playgrounds that have exceeded their expected useful life and require frequent repairs/maintenance to keep them safe and operational. The following replacements are included:

FY26: Lakeside Park (resurface only)	$110,000
FY27: Pond Apple Park	$385,000
FY28: Community Center	$350,000

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$110,000	$385,000	$350,000	$0	$0	$845,000	$300,000	Recurring
CDBG Fund (16)	0	0	0	0	0	0	200,000	
TOTAL	**$110,000**	**$385,000**	**$350,000**	**$0**	**$0**	**$845,000**	**$500,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	110,000	385,000	350,000	0	0	845,000	500,000	
TOTAL	**$110,000**	**$385,000**	**$350,000**	**$0**	**$0**	**$845,000**	**$500,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

City Facility Lighting Improvement Program

STRATEGIC GOAL:	Strengthen Long-Term Community Resilience and Resource Stewardship	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	II	**ACCT. NUMBER:**	3971572-6505		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6505		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		

DESCRIPTION/JUSTIFICATION:

This program addresses lighting improvements at City facilities and parking lots. Improvements include the replacement of less energy efficient high intensity discharge (HID) and fluorescent lights and fixtures with high efficiency LED lights and fixtures in support of the City's Community Resilience Plan. The following improvements are included:

FY26: City Hall & Commission Chambers Interior
FY27: Sabal Pines Park Outside Buildings & Parking Lot
FY28: Government Center Outside Buildings & Parking Lot
FY29: Winston Park & Lakeside Park Outside Buildings & Parking Lots
FY30: George Gerber Park Outside Buildings & Parking Lot

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$110,000	$650,000	$600,000	$600,000	$350,000	$2,310,000	$0	Recurring
TOTAL	**$110,000**	**$650,000**	**$600,000**	**$600,000**	**$350,000**	**$2,310,000**	**$0**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$50,000	$50,000	$50,000	$50,000	$200,000	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	110,000	600,000	550,000	550,000	300,000	2,110,000	0	
TOTAL	**$110,000**	**$650,000**	**$600,000**	**$600,000**	**$350,000**	**$2,310,000**	**$0**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating cost savings reflects lower electrical costs due to changing bulbs to LED.
Operating	($1,000)	($1,000)	($1,000)	($1,000)	($1,000)	($5,000)	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**($1,000)**	**($1,000)**	**($1,000)**	**($1,000)**	**($1,000)**	**($5,000)**	

Pedestrian Lighting

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	III	**ACCT. NUMBER:**	3971541-6896 6571541-6896		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6896		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		

DESCRIPTION/JUSTIFICATION:

Installation of pedestrian lighting enhances the safety of pedestrians by providing visibility in low-light conditions. FDOT has completed the construction of improvements within the Lyons Road right-of-way from Atlantic Boulevard to the Sawgrass Expressway to include new sidewalks, bicycle lanes, and road resurfacing. Additionally, conduits were installed adjacent to the new sidewalks to allow for the addition of pedestrian lighting in the future without disturbance to the newly constructed improvements. In FY24, replacement of pedestrian lights along the Hilton Road Greenway was completed. Additionally, in FY23, the City was approved for $3.9 million in earmarked funds to install pedestrian lights along Lyons Road. Design for this project began in FY23 with construction anticipated to begin in FY25. In FY26, street lights will be installed along NW 43rd Avenue between Sol Press Boulevard and NW 42nd Terrace, the entrance to Parkwood VI. These street lights will improve safety for students walking from Parkwood VI to Lyons Creek Middle School. Future plans include the installation of pedestrian lighting along Pine Creek Greenway in FY29 and the replacement of pedestrian lights along the 69th Street Greenway in FY30.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$100,000	$0	$0	$900,000	$600,000	$1,600,000	$0	Recurring
Grants Fund (65)	0	0	0	0	0	0	0	
TOTAL	**$100,000**	**$0**	**$0**	**$900,000**	**$600,000**	**$1,600,000**	**$0**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$50,000	$50,000	$100,000	$0	Recurring
Construction	100,000	0	0	850,000	550,000	1,500,000	0	
Equipment /Other	0	0	0	0	0	0	0	
TOTAL	**$100,000**	**$0**	**$0**	**$900,000**	**$600,000**	**$1,600,000**	**$0**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$75,000	$78,000	$82,000	$85,000	$320,000	Operating impacts due to additional personnel, electricity costs, and capital outlay for a small bucket truck and replacement fixtures.
Operating	0	50,000	50,000	50,000	50,000	200,000	
Capital Outlay	0	100,000	0	0	0	100,000	
TOTAL	**$0**	**$225,000**	**$128,000**	**$132,000**	**$135,000**	**$620,000**	

Outdoor Park Amenities Replacement Program

STRATEGIC GOAL:	Protect the Small Town Feeling and Look	START DATE:	Recurring	LOCATION:	City-wide
STATUS:	Continuing Project	COMPLETION DATE:	Recurring		
PRIORITY:	III	ACCT. NUMBER:	3971572-6709		
DEPARTMENT:	Public Works	PROJECT CODE:	6709		
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring		

DESCRIPTION/JUSTIFICATION:

This program addresses the replacement of outdoor park amenities that have become unsightly or unusable due to age, exposure to the elements, or vandalism. Replacements include, but are not limited to, benches, trash receptacles, tables, bleachers, grills, outdoor water fountains, and various outdoor amenities.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$99,000	$80,000	$70,000	$60,000	$50,000	$359,000	$100,000	Recurring
TOTAL	$99,000	$80,000	$70,000	$60,000	$50,000	$359,000	$100,000	Recurring

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	99,000	80,000	70,000	60,000	50,000	359,000	100,000	
TOTAL	$99,000	$80,000	$70,000	$60,000	$50,000	$359,000	$100,000	Recurring

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	$0	$0	$0	$0	$0	$0	

Flooring/Carpet Replacement Program

STRATEGIC INITIATIVE:	Enhance Community Health, Safety, and Well-Being	START DATE:	Recurring	LOCATION:	City-wide
STATUS:	Continuing Project	COMPLETION DATE:	Recurring		
PRIORITY:	III	ACCT. NUMBER:	3971572-6873		
DEPARTMENT:	Public Works	PROJECT CODE:	6873		
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring		

DESCRIPTION/JUSTIFICATION:

This program addresses the need to replace flooring in City facilities that have reached unacceptable conditions due to wear, permanent staining, or damage. The following replacement schedule is included:

FY26: Fire Station #50 Epoxy Bay Floors **$66,000**

Future replacements to be determined based on needs.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$66,000	$0	$50,000	$50,000	$50,000	$216,000	$70,000	Recurring
TOTAL	**$66,000**	**$0**	**$50,000**	**$50,000**	**$50,000**	**$216,000**	**$70,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	66,000	0	50,000	50,000	50,000	216,000	70,000	
TOTAL	**$66,000**	**$0**	**$50,000**	**$50,000**	**$50,000**	**$216,000**	**$70,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Sports Surface Repair and Resurfacing

STRATEGIC GOAL:	Protect and Enhance Access to Open Space and Natural Areas	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	II	**ACCT. NUMBER:**	3971572-6516		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6516		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		

DESCRIPTION/JUSTIFICATION:

This program addresses the maintenance needs for the City's sport court surfaces. Sports courts typically need to be resurfaced every 5-7 years depending upon their use and weather conditions. Future improvements include:

FY26:	Sabal Pines Tennis	$16,500
	Windmill Park Basketball	$22,000
	Lyons Creek Basketball	$22,000
		$60,500
FY27:	Winston Park Basketball	$10,000
	Community Center Pickleball	$12,000
		$22,000
FY28:	Winston Park Racquetball	$5,000
	George Gerber Basketball	$10,000
	Community Center Basketball	$20,000
		$35,000
FY29:	Sabal Pines Park Roller Hockey Rink	**$25,000**

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$60,500	$22,000	$35,000	$25,000	$0	$142,500	$82,000	Recurring
TOTAL	**$60,500**	**$22,000**	**$35,000**	**$25,000**	**$0**	**$142,500**	**$82,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	60,500	22,000	35,000	25,000	0	142,500	82,000	
TOTAL	**$60,500**	**$22,000**	**$35,000**	**$25,000**	**$0**	**$142,500**	**$82,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Fitness Equipment Replacement Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	Recurring	**LOCATION:**	Recreation Complex and Community Center
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	I	**ACCT. NUMBER:**	3972572-6500		
DEPARTMENT:	Parks & Recreation	**PROJECT CODE:**	6500		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		

DESCRIPTION/JUSTIFICATION:

This program addresses the replacement of fitness equipment at Creek Fit North (Recreation Complex) and Creek Fit South (Community Center). Timely replacement of fitness equipment ensures user safety and optimal customer service to fitness members. The following fitness equipment replacement schedule is included:

FY26: 4 Ellipticals (North)
FY27: 6 Treadmills (South) & Strength Equipment Accessories (North & South), and 2 Ellipticals (South)
FY28: 25 Stationary Spinning Bikes (North)
FY29: 8 Bikes, 2 NuSteps, 1 Stairmaster, 2 Stepmills, 2 Rowers (North and South) & Strength Equipment Accessories (North & South)

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$29,920	$189,260	$70,000	$84,850	$85,550	$459,580	$74,270	Recurring
TOTAL	**$29,920**	**$189,260**	**$70,000**	**$84,850**	**$85,550**	**$459,580**	**$74,270**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	29,920	189,260	70,000	84,850	85,550	459,580	74,270	
TOTAL	**$29,920**	**$189,260**	**$70,000**	**$84,850**	**$85,550**	**$459,580**	**$74,270**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact includes savings from equipment trade-ins.
Operating	(2,000)	(1,500)	(2,000)	(2,500)	(1,500)	(9,500)	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**($2,000)**	**($1,500)**	**($2,000)**	**($2,500)**	**($1,500)**	**($9,500)**	

Sports Lighting Replacement Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	II	**ACCT. NUMBER:**	3971572-6893		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6893		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		

DESCRIPTION/JUSTIFICATION:

Many sports lighting fixtures in City parks have exceeded their expected useful life. As the fixtures age, it becomes difficult to maintain the adequate lighting for safe play on the fields and courts. Replacement of these fixtures will ensure adequate lighting is maintained at a cost savings to the City due to the use of LED fixtures. The following replacement schedule is included:

FY27: Sabal Pines Park - East Soccer Field	$275,000
FY28: Sabal Pines Park - West Soccer Field	$250,000
FY29: Community Center - Pickleball & Basketball Courts	$200,000

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$0	$275,000	$250,000	$200,000	$0	$725,000	$250,000	Recurring
TOTAL	**$0**	**$275,000**	**$250,000**	**$200,000**	**$0**	**$725,000**	**$250,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	0	275,000	250,000	200,000	0	725,000	250,000	
TOTAL	**$0**	**$275,000**	**$250,000**	**$200,000**	**$0**	**$725,000**	**$250,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact reflects savings in electric costs.
Operating	0	($500)	($500)	($500)	($500)	($2,000)	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**($500)**	**($500)**	**($500)**	**($500)**	**($2,000)**	

MainStreet Village Green and Parking Garage

STRATEGIC GOAL:	Complete the MainStreet Project	START DATE:	01/2026	LOCATION:	MainStreet
STATUS:	Upcoming Project	COMPLETION DATE:	09/2029		
PRIORITY:	I	ACCT. NUMBER:	3971539-6201		
DEPARTMENT:	Public Works	PROJECT CODE:	6201		
PROJECT TYPE:	Non-Recurring	PROJECT COST:	$20,717,030		

DESCRIPTION/JUSTIFICATION:

The MainStreet project presents significant opportunities for Coconut Creek, including permit fees, tax revenues and other assessments. However, the project also comes with City obligations associated with the buildout of planned Civic Space. This project includes the development of the Civic Space in the MainStreet area, including a multi-purpose park and a parking structure in FY26.

FY26: Design $1,883,370

FY28: Construction $18,883,660

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$1,883,370	$0	$18,833,660	$0	$0	$20,717,030	$0	$0
TOTAL	$1,883,370	$0	$18,833,660	$0	$0	$20,717,030	$0	$0

PROJECT COMPONENTS:

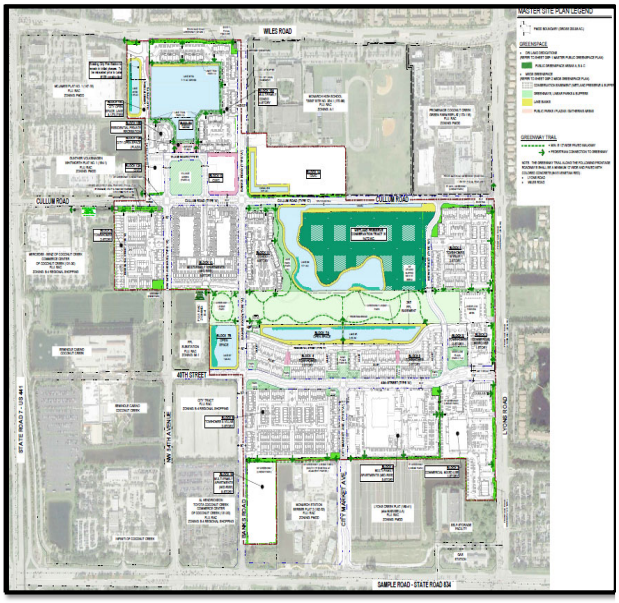
CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$1,883,370	$0	$0	$0	$0	$1,883,370	$0	$0
Construction	0	0	18,833,660	0	0	18,833,660	0	0
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	$1,883,370	$0	$18,833,660	$0	$0	$20,717,030	$0	$0

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$129,000	$135,450	$142,230	$406,680	Covers additional costs for personnel, landscaping, maintenance, janitorial services, capital outlay, and utility services.
Operating	0	0	259,000	271,950	285,550	816,500	
Capital Outlay	0	0	215,000	225,750	237,040	677,790	
TOTAL	$0	$0	$603,000	$633,150	$664,820	$1,900,970	

MainStreet Infrastructure Expansion

STRATEGIC GOAL:	Complete the MainStreet Project	**START DATE:**	01/2025	**LOCATION:**	MainStreet
STATUS:	New Project	**COMPLETION DATE:**	09/2028		
PRIORITY:	I	**ACCT. NUMBER:**	3991541-6817 4291535-6817 4591538-6817		
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6817		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$3,259,370		



DESCRIPTION/JUSTIFICATION:

The MainStreet project presents significant opportunities for Coconut Creek, including permit fees, tax revenues and other assessments. However, the project also comes with City obligations associated with substantial infrastructure improvements. This CIP includes shared infrastructure expenses covering roadway, water, sewer, drainage and reclaimed water improvements in City-owned parcels and on public right-of-way within the MainStreet area.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$593,400	$0	$0	$0	$0	$593,400	$1,206,510	$1,206,510
Capital Imp. Fund (42)	0	0	0	0	0	0	323,680	323,680
Stormwater Mgmt. Fund (45)	0	0	0	0	0	0	1,135,780	1,135,780
TOTAL	**$593,400**	**$0**	**$0**	**$0**	**$0**	**$593,400**	**$2,665,970**	**$2,665,970**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$1,206,510	$0
Construction	593,400	0	0	0	0	593,400	952,980	0
Equipment /Other	0	0	0	0	0	0	506,480	0
TOTAL	**$593,400**	**$0**	**$0**	**$0**	**$0**	**$593,400**	**$2,665,970**	**$0**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Facility Roof Replacement Program

STRATEGIC GOAL:	Protect the Small Town Feeling and Look	**START DATE:**	10/2016	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2030		
PRIORITY:	I	**ACCT. NUMBER:**	3971539-6895 3371539-6895 3271539-6895		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6895		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$6,869,640		

DESCRIPTION/JUSTIFICATION:

This program addresses the need to replace the roofs of City facilities at the end of their useful life. When feasible, the City seeks to install solar panels to support the City's resiliency initiatives. In FY25, the City replaced the Fleet Island Canopy Roof. The following replacements are included:

FY26:	Gerber Park Bathroom Building	$220,000
	Sabal Pines Park Dugouts (8) & Gerber Park Dugouts (2)	$300,000
		$520,000
FY27:	Park Dugouts: Lakeside (2), Hosford (2)	$150,000
FY28:	Rowe Center & Outdoor Bathrooms	$150,000
FY29:	Recreation Complex Outdoor Bathrooms	$120,000
FY30:	Utilities & Engineering	$1,000,000

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$520,000	$150,000	$150,000	$120,000	$1,000,000	$1,940,000	$122,710	$122,710
2009 Capital Project Fund (33)	0	0	0	0	0	0	33,380	33,380
Capital Projects Financing Fund (32)	0	0	0	0	0	0	4,773,550	4,773,550
TOTAL	**$520,000**	**$150,000**	**$150,000**	**$120,000**	**$1,000,000**	**$1,940,000**	**$4,929,640**	**$4,929,640**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$183,730	$122,076
Construction	520,000	150,000	150,000	120,000	1,000,000	1,940,000	4,745,910	4,004,988
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$520,000**	**$150,000**	**$150,000**	**$120,000**	**$1,000,000**	**$1,940,000**	**$4,929,640**	**$4,127,064**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Pavilion Replacement Program

STRATEGIC GOAL:	Protect the Small Town Feeling and Look	**START DATE:**	10/2026	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2029		
PRIORITY:	II	**ACCT. NUMBER:**	3971572-6202		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6202		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$1,100,000		

DESCRIPTION/JUSTIFICATION:

This program addresses the need to replace or rehabilitate the pavilions located within the City's parks that are at the end of their useful life. The following replacements are included:

FY26: (1) Donaldson Park Shelter & (2) Gerber Park Shelters	$330,000
FY27: (7) Winston Park Pavilions	$400,000
FY28: (2) Windmill Park Pavilions	$200,000
FY29: (1) Recreation Complex Pavilion	$170,000

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$330,000	$400,000	$200,000	$170,000	$0	$1,100,000	$0	$0
TOTAL	**$330,000**	**$400,000**	**$200,000**	**$170,000**	**$0**	**$1,100,000**	**$0**	**$0**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$20,000	$20,000	$20,000	$20,000	$0	$80,000	$0	$0
Construction	0	0	0	0	0	0	0	0
Equipment /Other	310,000	380,000	180,000	150,000	0	1,020,000	0	0
TOTAL	**$330,000**	**$400,000**	**$200,000**	**$170,000**	**$0**	**$1,100,000**	**$0**	**$0**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Hillsboro Corridor Project

STRATEGIC GOAL:	Expand Safe and Walkable/Bikeable Options Across the Community	**START DATE:**	09/2020	**LOCATION:**	Hillsboro Boulevard
STATUS:	Continuing Project	**COMPLETION DATE:**	02/2026		
PRIORITY:	I	**ACCT. NUMBER:**	3951541-6749 6551541-6749		
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6100 6749		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$1,790,000		

DESCRIPTION/JUSTIFICATION:

This project includes the property acquisition of 4651 W. Hillsboro Blvd. and the redevelopment of the existing sidewalk along Hillsboro Boulevard (Lyons Road to NW 51st Terrace). Improvements include a multi-use pathway with landscape enhancements which will recreate the historic landscape buffer along with the area preserves. The project provides a missing link segment of a multi-use pathway from Lyons Road to the Broadstone apartments. The City was awarded a $1,000,000 grant from Broward County to offset project costs. Additionally, the City has specified that $200,000 of the proceeds from the sale of Broward Redevelopment Program property acquisition will be utilized for enhancement along the Hillsboro Corridor.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$320,000	$0	$0	$0	$0	$320,000	$760,000	$760,000
Grants Fund (65)	0	0	0	0	0	0	640,000	640,000
General Trust Fund (61)	0	0	0	0	0	0	70,000	70,000
TOTAL	**$320,000**	**$0**	**$0**	**$0**	**$0**	**$320,000**	**$1,470,000**	**$1,470,000**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$186,190	$108,277
Construction	320,000	0	0	0	0	320,000	782,500	19,319
Equipment/Other	0	0	0	0	0	0	501,310	414,680
TOTAL	**$320,000**	**$0**	**$0**	**$0**	**$0**	**$320,000**	**$1,470,000**	**$542,277**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impacts include costs to landscape, irrigation, and maintenance.
Operating	8,000	8,000	8,000	8,000	8,000	40,000	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$8,000**	**$8,000**	**$8,000**	**$8,000**	**$8,000**	**$40,000**	

Boardwalk and Pathway Rehabilitation

STRATEGIC GOAL:	Protect the Small Town Feeling and Look	START DATE:	10/2015	LOCATION:	City-wide
STATUS:	Continuing Project	COMPLETION DATE:	09/2030		
PRIORITY:	I	ACCT. NUMBER:	3951572-6597		
DEPARTMENT:	Public Works	PROJECT CODE:	6597		
PROJECT TYPE:	Non-Recurring	PROJECT COST:	$1,442,470		

DESCRIPTION/JUSTIFICATION:

This project addresses the rehabilitation needs of the City's boardwalks and recycled rubber pathways that have exceeded their useful life. The rubber pathways at Sabal Pines Park were installed over fifteen (15) years ago and need to be replaced. Segments of the rubber path will be replaced with concrete in a phased approach. The following phased approach to replacements is being included, consisting of five phases, with the project scheduled for completion by FY30.

FY26: Phase 1 - Sabal Pines Rubber Pathway Replacement with Concrete
FY27: Phase 2 - Sabal Pines Rubber Pathway Replacement with Concrete
FY28: Phase 3 - Sabal Pines Rubber Pathway Replacement with Concrete
FY29: Phase 4 - Sabal Pines Rubber Pathway Replacement with Concrete
FY30: Phase 5 - Sabal Pines Rubber Pathway Replacement with Concrete

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$110,000	$100,000	$100,000	$100,000	$100,000	$510,000	$932,470	$932,470
TOTAL	$110,000	$100,000	$100,000	$100,000	$100,000	$510,000	$932,470	$932,470

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$10,000	$10,000	$10,000	$10,000	$10,000	$50,000	$90,000	$89,561
Construction	100,000	90,000	90,000	90,000	90,000	460,000	842,470	772,903
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	$110,000	$100,000	$100,000	$100,000	$100,000	$510,000	$932,470	$862,463

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact includes costs associated with periodic pressure cleaning of the new concrete sidewalks.
Operating	500	1,000	1,500	2,000	2,500	7,500	
Capital Outlay	0	0	0	0	0	0	
TOTAL	$500	$1,000	$1,500	$2,000	$2,500	$7,500	

Government Center Rehabilitation

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	10/2012	**LOCATION:**	Government Center
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2028		
PRIORITY:	III	**ACCT. NUMBER:**	3971539-6758 3671539-6758 3371539-6758 3271539-6758		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6758		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$5,611,680		

DESCRIPTION/JUSTIFICATION:

The Government Center is in need of renovation to meet the daily operational needs of City staff. Phases I through IV have been completed. Installation of protective ballistic glass (Phase V) was completed in FY24. In FY25 we replaced all external automated doors, refurbished the bollards in the courtyard and created a new office in the Finance Department. Future improvements include:

FY26: Building Electrical Assessment $55,000

FY27: Common Area, Kitchen, and Patio Renovation $120,000

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$55,000	$120,000	$0	$0	$0	$175,000	$2,503,320	$2,503,320
Capital Projects Financing Fund (32)	0	0	0	0	0	0	750,000	750,000
2009 Capital Project Fund (33)	0	0	0	0	0	0	1,908,360	1,908,360
Public Safety Fund (36)	0	0	0	0	0	0	275,000	275,000
TOTAL	**$55,000**	**$120,000**	**$0**	**$0**	**$0**	**$175,000**	**$5,436,680**	**$5,436,680**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$55,000	$20,000	$0	$0	$0	$75,000	$421,450	$343,437
Construction	0	100,000	0	0	0	100,000	4,529,310	3,852,902
Equipment /Other	0	0	0	0	0	0	485,920	287,062
TOTAL	**$55,000**	**$120,000**	**$0**	**$0**	**$0**	**$175,000**	**$5,436,680**	**$4,483,400**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Vinkemulder Neighborhood Improvements

STRATEGIC GOAL:	Protect the Small Town Feeling and Look	**START DATE:**	10/2027	**LOCATION:**	Vinkemulder Area
STATUS:	Upcoming Project	**COMPLETION DATE:**	10/2028		
PRIORITY:	III	**ACCT. NUMBER:**	TBD		
DEPARTMENT:	Sustainable Development	**PROJECT CODE:**	TBD		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$275,000		

DESCRIPTION/JUSTIFICATION:

The Vinkemulder Equestrian Neighborhood Zoning Overlay (District) is designed to maintain the residential and recreational nature of the neighborhood while improving traffic safety, circulation infrastructure, and environmental quality, fostering a harmonious and vibrant community for residents.

To support these objectives, key outcomes and resident recommendations from Phase I include:

1) Landscaping improvements to enhance the area's visual appeal and maintain its rural ambiance.
2) Neighborhood identification signage to strengthen community identity and ensure clear navigation.
3) Designated pedestrian crosswalks to improve walkability and ensure safe passage for residents and visitors.

To implement these improvements, the FY27 request will support the execution of these enhancements in alignment with the zoning overlay study recommendations.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$0	$275,000	$0	$0	$0	$275,000	$0	$0
TOTAL	**$0**	**$275,000**	**$0**	**$0**	**$0**	**$275,000**	**$0**	**$0**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	$0
Construction	0	275,000	0	0	0	275,000	0	0
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$0**	**$275,000**	**$0**	**$0**	**$0**	**$275,000**	**$0**	**$0**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Oak Trail Park Expansion

STRATEGIC GOAL:	Protect and Enhance Access to Open Space and Natural Areas	**START DATE:**	01/2018
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2026
PRIORITY:	I	**ACCT. NUMBER:**	0198-6100 3271572-6898 3971572-6898
DEPARTMENT:	Public Works	**PROJECT CODE:**	6898
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$6,928,460

LOCATION: Adjacent to Oak Trails Park

DESCRIPTION/JUSTIFICATION:

The City began the development of Oak Trail Park in 2007. Since then, the City implemented the Parks & Recreation Master Plan to strategically plan for the future. The City has been awarded $1,135,650 from the Florida Department of Environmental Protection to help offset construction cost for Phase I of the project in FY25. The Phase I funds will be used for additional design and post-design services as well as funding construction of external lighting in the parking lot and entrance road. The following improvements include:

Phase I: Parking Lot, Multi-Purpose Path, Outdoor Exercise Fitness Equipment, Split Rail Fencing, Multi-Purpose Lawns/Field, Restrooms, Signage, Interpretive Kiosk, Restoration of Existing Facility, Irrigation, and after dark lighting.

Phase II: Slated for FY35 and will consist of the development of the remaining space to potentially include play features such as a playground, basketball, volleyball, open play space, outdoor seating, public art, outdoor games, and butterfly plantings.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$0	$0	$0	$0	$0	$0	$2,449,410	$2,449,410
Capital Projects Financing Fund (32)	0	0	0	0	0	0	532,940	532,940
General Fund (01)	0	0	0	0	0	0	2,810,460	2,810,460
Grants Fund (65)	0	0	0	0	0	0	1,135,650	1,135,650
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$6,928,460**	**$6,928,460**

PROJECT COMPONENTS:

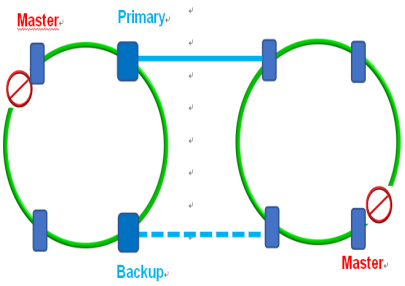
CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$433,870	$343,992
Construction	0	0	0	0	0	0	3,555,980	151,277
Equipment /Other	0	0	0	0	0	0	2,938,610	2,835,153
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$6,928,460**	**$3,330,422**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact includes costs associated with contractual field, electric charges, and janitorial maintenance services.
Operating	0	115,000	115,000	115,000	115,000	460,000	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$115,000**	**$115,000**	**$115,000**	**$115,000**	**$460,000**	

Redundant Fiber Optic Ring

STRATEGIC GOAL:	Enhance Technological Connectivity	**START DATE:**	03/2027	**LOCATION:**	City-wide
STATUS:	Upcoming Project	**COMPLETION DATE:**	12/2027		
PRIORITY:	III	**ACCT. NUMBER:**	6515519-6499		
DEPARTMENT:	Information Technology	**PROJECT CODE:**	6499		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$2,051,120		



DESCRIPTION/JUSTIFICATION:

Redundant fiber optic ring architecture improves resilience on the current fiber optic system. To meet the requirements of resiliency, a fiber optic ring is recommended. This project will add redundancy via fiber optics. If the fiber is accidentally damaged by fiber cuts, equipment failure, or malicious attacks, communication will be redirected through the ring to the data center and quickly repaired. Phase I will focus on establishing connections between critical emergency operations centers, while Phase II will extend connectivity to key infrastructure sites. The City is actively seeking appropriations to fund this project, and its implementation is contingent upon securing the necessary funding.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$0	$551,120	$0	$0	$0	$551,120	$0	$0
Grants Fund (65)	0	1,500,000	0	0	0	1,500,000	0	0
TOTAL	**$0**	**$2,051,120**	**$0**	**$0**	**$0**	**$2,051,120**	**$0**	**$0**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	$0
Construction	0	2,051,120	0	0	0	2,051,120	0	0
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$0**	**$2,051,120**	**$0**	**$0**	**$0**	**$2,051,120**	**$0**	**$0**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Enterprise Resource Planning (ERP) Solution

STRATEGIC GOAL:	Plan Ahead for Emerging Technologies and Business Methods	START DATE:	10/2030	LOCATION:	City-wide
STATUS:	Upcoming Project	COMPLETION DATE:	09/2031		
PRIORITY:	III	ACCT. NUMBER:	TBD		
DEPARTMENT:	Information Technology	PROJECT CODE:	TBD		
PROJECT TYPE:	Non-Recurring	PROJECT COST:	$16,000,000		

DESCRIPTION/JUSTIFICATION:

An Enterprise Resource Planning Solution (ERP) is a powerful business tool that integrates various functions into one system to streamline processes and information. In an effort to remain current with new technologies and increase employee efficiency, the City will be evaluating the ERP options available to upgrade the City's software. Core processes that are essential to running a more efficient organization that will be considered include: a Financial System, Utility Billing, Inventory, Purchase Order Management, Human Resources, Building, Business Permitting and Licensing, Code Enforcement, Payroll, Parks and Recreation, and various other applications. The estimated cost for an ERP supporting an organization the size of this City is $16,000,000.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$0	$0	$0	$0	$16,000,000	$16,000,000	$0	$0
TOTAL	$0	$0	$0	$0	$16,000,000	$16,000,000	$0	$0

PROJECT COMPONENTS:

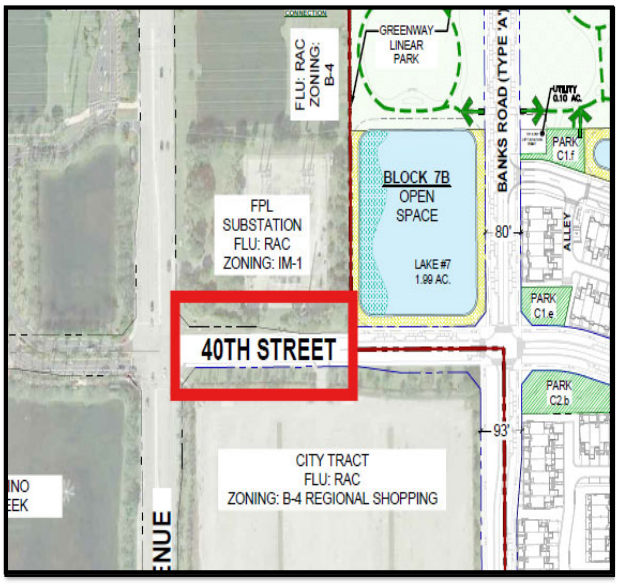
CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	$0
Construction	0	0	0	0	0	0	0	0
Equipment /Other	0	0	0	0	16,000,000	16,000,000	0	0
TOTAL	$0	$0	$0	$0	$16,000,000	$16,000,000	$0	$0

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	$0	$0	$0	$0	$0	$0	

MainStreet - NW 40th Street Gap Project

STRATEGIC GOAL:	Complete the MainStreet Project	**START DATE:**	1/2027	**LOCATION:**	MainStreet
STATUS:	New Project	**COMPLETION DATE:**	9/2029		
PRIORITY:	I	**ACCT. NUMBER:**	TBD		
DEPARTMENT:	Sustainable Development	**PROJECT CODE:**	TBD		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$2,450,000		



DESCRIPTION/JUSTIFICATION:

Between the NW 54th and NW 40th Traffic Circle and the western extent of the MainStreet Development at Block 7B, there is a gap in roadway improvements. This project will involve building out the complete street design in FY27, with construction planned for FY28, consistent with the MainStreet at Coconut Creek Planned MainStreet Development (PMDD) roadway design. Features include, but are not limited to, paving, drainage, a shared-use pathway, on-street parking spaces, and landscaping.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$0	$300,000	$2,150,000	$0	$0	$2,450,000	$0	$0
TOTAL	**$0**	**$300,000**	**$2,150,000**	**$0**	**$0**	**$2,450,000**	**$0**	**$0**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$300,000	$0	$0	$0	$300,000	$0	$0
Construction	0	0	2,150,000	0	0	2,150,000	0	0
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$0**	**$300,000**	**$2,150,000**	**$0**	**$0**	**$2,450,000**	**$0**	**$0**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Fleet Building Rehabilitation

STRATEGIC GOAL:	Invest in Maintenance of All Mobility Systems	START DATE:	10/2022
STATUS:	Continuing Project	COMPLETION DATE:	09/2026
PRIORITY:	III	ACCT. NUMBER:	3971539-6748
DEPARTMENT:	Public Works	PROJECT CODE:	6748
PROJECT TYPE:	Non-Recurring	PROJECT COST:	$2,200,000

LOCATION: Government Center

DESCRIPTION/JUSTIFICATION:

The fleet maintenance building is in need of renovation to meet the daily operational needs of the staff, increase resiliency during emergencies and/or disasters, and provide a safe updated work environment. Design started in FY25 with construction anticipated to begin in FY26.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$0	$0	$0	$0	$0	$0	$2,200,000	$2,200,000
TOTAL	$0	$0	$0	$0	$0	$0	$2,200,000	$2,200,000

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$200,000	$87,581
Construction	0	0	0	0	0	0	2,000,000	0
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	$0	$0	$0	$0	$0	$0	$2,200,000	$0

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact is due to the required solar array maintenance.
Operating	0	2,500	2,500	2,500	2,500	10,000	
Capital Outlay	0	0	0	0	0	0	
TOTAL	$0	$2,500	$2,500	$2,500	$2,500	$10,000	

Sabal Pines Park Sign Replacement Program

STRATEGIC GOAL:	Protect the Small Town Feeling and Look	**START DATE:**	10/2023	**LOCATION:**	Sabal Pines Park
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2025		
PRIORITY:	III	**ACCT. NUMBER:**	3971539-6874		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6874		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$230,000		

DESCRIPTION/JUSTIFICATION:

This program addresses the need to replace all signage within Sabal Pines Park, as they are over twenty years old and have exceeded their useful life. Staff has created a standardized concept design for all park locations that will create a new city brand in line with the City's strategic priorities.

FUNDING SOURC

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$0	$0	$0	$0	$0	$0	$230,000	$230,000
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$230,000**	**$230,000**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	$0
Construction	0	0	0	0	0	0	0	0
Equipment /Other	0	0	0	0	0	0	230,000	13,228
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$230,000**	**$13,228**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Artificial Turf Sport Fields

STRATEGIC GOAL:	Protect the Small Town Feeling and Look	START DATE:	10/2027	LOCATION:	City Parks
STATUS:	Upcoming Project	COMPLETION DATE:	09/2030		
PRIORITY:	III	ACCT. NUMBER:	TBD		
DEPARTMENT:	Public Works	PROJECT CODE:	TBD		
PROJECT TYPE:	Non-Recurring	PROJECT COST:	$2,400,000		

DESCRIPTION/JUSTIFICATION:

Currently, the City's grass fields require periodic replacement of sod in high usage areas of the field and, eventually, full sod replacement. This results in the fields being out of service for extensive periods of time. Artificial fields have less field downtime and a more uniform playing surface. The following improvements are included:

FY27:	Sabal Pines Park North Field	$600,000
FY28:	Gerber Park West Soccer Field	$900,000
FY29:	Gerber Park East Soccer Field	$900,000

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$0	$600,000	$900,000	$900,000	$0	$2,400,000	$0	$0
TOTAL	$0	$600,000	$900,000	$900,000	$0	$2,400,000	$0	$0

PROJECT COMPONENTS:

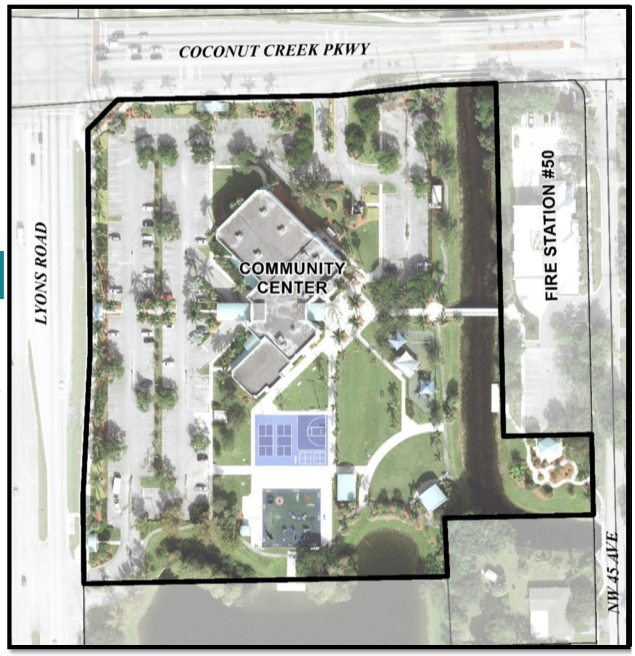
CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	$0
Construction	0	0	0	0	0	0	0	0
Equipment /Other	0	600,000	900,000	900,000	0	2,400,000	0	0
TOTAL	$0	$600,000	$900,000	$900,000	$0	$2,400,000	$0	$0

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Savings in operating impact result from avoided re-sodding, which offsets artificial turf maintenance needs.
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	$0	$0	$0	$0	$0	$0	

Community Center Park Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	10/2020	**LOCATION:**	Community Center Park
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2028		
PRIORITY:	I	**ACCT. NUMBER:**	3271572-6743		
DEPARTMENT:	Parks & Recreation	**PROJECT CODE:**	6743		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$1,887,550		



DESCRIPTION/JUSTIFICATION:

To optimize the City's existing parks and recreation resources and assets as well as strategically plan for the future, the City adopted a Parks and Recreation Master Plan in 2019. The Plan provides a 10-year vision for parks, recreation, and open space and trails as well as an action plan for implementing this vision. Considered improvements include:

FY27: Design

FY28: Site Furnishings, Tree Seating, Extension Fishing Dock with Rails, Outdoor Patio, Multi-Purpose Lawns/Fields, Outdoor Table Games, Signage, and Public Art

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$0	$231,000	$1,546,550	$0	$0	$1,777,550	$0	$0
Capital Projects Financing Fund (32)	0	0	0	0	0	0	110,000	110,000
TOTAL	**$0**	**$231,000**	**$1,546,550**	**$0**	**$0**	**$1,777,550**	**$110,000**	**$110,000**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$231,000	$0	$0	$0	$231,000	$10,000	$8,189
Construction	0	0	1,283,790	0	0	1,283,790	100,000	80,125
Equipment /Other	0	0	262,760	0	0	262,760	0	0
TOTAL	**$0**	**$231,000**	**$1,546,550**	**$0**	**$0**	**$1,777,550**	**$110,000**	**$88,314**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Lyons Road Median Landscape Improvements

STRATEGIC GOAL:	Protect the Small Town Feeling and Look	**START DATE:**	10/2027	**LOCATION:**	Lyons Road Medians - County Line to Sawgrass Expressway
STATUS:	New Project	**COMPLETION DATE:**	09/2028		
PRIORITY:	III	**ACCT. NUMBER:**	TBD		
DEPARTMENT:	Public Works	**PROJECT CODE:**	TBD		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$220,000		

DESCRIPTION/JUSTIFICATION:

The medians from the County Line southward to the Sawgrass Expressway are in need of landscape replacements. The groundcover within this area was originally installed approximately fifteen (15) years ago and for various reasons such as decline or maintenance difficulty, needs to be replaced with new landscaping. The project will remove and replace landscaping within this segment of Lyons Road.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$0	$220,000	$0	$0	$0	$220,000	$0	$0
TOTAL	**$0**	**$220,000**	**$0**	**$0**	**$0**	**$220,000**	**$0**	**$0**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	$0
Construction	0	0	0	0	0	0	0	0
Equipment /Other	0	220,000	0	0	0	220,000	0	0
TOTAL	**$0**	**$220,000**	**$0**	**$0**	**$0**	**$220,000**	**$0**	**$0**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Art Walk

STRATEGIC GOAL:	Expand Safe and Walkable/Bikeable Options Across the Community	START DATE:	01/2022	LOCATION:	Northeast Corner of 441 and Sawgrass Expressway
STATUS:	Continuing Project	COMPLETION DATE:	09/2028		
PRIORITY:	III	ACCT. NUMBER:	3951572-6594		
DEPARTMENT:	Public Works	PROJECT CODE:	6872 6594		
PROJECT TYPE:	Non-Recurring	PROJECT COST:	$550,000		

DESCRIPTION/JUSTIFICATION:

This project enhances a linear pathway that links the residential development of Casa Palma to the new hotel developments and the Regency Lakes shopping area. The addition of wayfinding signage, artwork, amenities, and landscaping will improve cohesion of the area and enhance walkability. This project consists of the following components:

Landscape, Lighting & Irrigation	$400,000
Plans & Studies	$50,000
Art	$50,000
Benches, Trash Receptacles, & Signage	$50,000
	$550,000

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$0	$215,980	$0	$0	$0	$215,980	$284,020	$284,020
General Trust Fund (61)	0	0	0	0	0	0	50,000	50,000
TOTAL	$0	$215,980	$0	$0	$0	$215,980	$334,020	$334,020

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$50,000	$14,721
Construction	0	215,980	0	0	0	215,980	234,020	0
Equipment /Other	0	0	0	0	0	0	50,000	0
TOTAL	$0	$215,980	$0	$0	$0	$215,980	$334,020	$14,721

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact includes costs associated with contractual landscape, janitorial and aquatic maintenance.
Operating	0	80,000	80,000	80,000	80,000	320,000	
Capital Outlay	0	0	0	0	0	0	
TOTAL	$0	$80,000	$80,000	$80,000	$80,000	$320,000	

Commission Chambers Renovation

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	09/2024	**LOCATION:**	Government Center
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2028		
PRIORITY:	II	**ACCT. NUMBER:**	3271539-6760		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6760		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$550,000		

DESCRIPTION/JUSTIFICATION:

The Commission Chambers at the Government Center is in need of renovation to meet the daily operational needs of City Commissioners and staff. While a full renovation is needed, the project will consist of phases.

Phase I will include updating accessibility, seating, flooring, audio/acoustics

Phase II will include the larger renovation for planning and zoning rooms and offices

FY25: Audio Visual Improvements $200,000

FY27: Commission Chambers Refresh $350,000

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$0	$350,000	$0	$0	$0	$350,000	$0	$0
Capital Projects Financing Fund (32)	0	0	0	0	0	0	200,000	200,000
TOTAL	**$0**	**$350,000**	**$0**	**$0**	**$0**	**$350,000**	**$200,000**	**$200,000**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	$0
Construction	0	0	0	0	0	0	0	0
Equipment /Other	0	350,000	0	0	0	350,000	200,000	0
TOTAL	**$0**	**$350,000**	**$0**	**$0**	**$0**	**$350,000**	**$200,000**	**$0**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

George Gerber Park Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	10/2028	LOCATION:	George Gerber Park
STATUS:	Upcoming Project	COMPLETION DATE:	09/2029		
PRIORITY:	I	ACCT. NUMBER:	TBD		
DEPARTMENT:	Parks & Recreation	PROJECT CODE:	TBD		
PROJECT TYPE:	Non-Recurring	PROJECT COST:	$3,176,260		

DESCRIPTION/JUSTIFICATION:

To optimize the City's existing parks and recreation resources and assets as well as strategically plan for the future, the City adopted a Parks and Recreation Master Plan in 2019. The Plan provides a 10-year vision for parks, recreation, and open space and trails as well as an action plan for implementing this vision. The following improvements are as follows:

FY28: Design

FY29: Site Furnishings, Picnic Pavilion Replacement, 8' wide Paved Multi-Purpose Path with Improved All Inclusive Access, Public Art, Signage, and Adult Fitness Equipment

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$0	$0	$346,500	$2,829,760	$0	$3,176,260	$0	$0
TOTAL	$0	$0	$346,500	$2,829,760	$0	$3,176,260	$0	$0

PROJECT COMPONENTS:

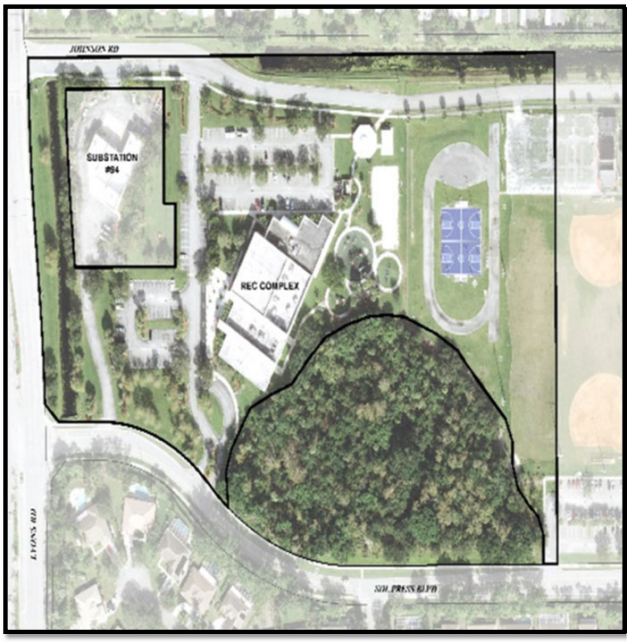
CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$346,500	$0	$0	$346,500	$0	$0
Construction	0	0	0	2,743,130	$0	2,743,130	0	0
Equipment /Other	0	0	0	86,630	$0	86,630	0	0
TOTAL	$0	$0	$346,500	$2,829,760	$0	$3,176,260	$0	$0

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	$0	$0	$0	$0	$0	$0	

Recreation Complex Park Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	10/2029	**LOCATION:**	Recreation Complex Park
STATUS:	Upcoming Project	**COMPLETION DATE:**	09/2030		
PRIORITY:	I	**ACCT. NUMBER:**	TBD		
DEPARTMENT:	Parks & Recreation	**PROJECT CODE:**	TBD		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$1,876,880		



DESCRIPTION/JUSTIFICATION:

To optimize the City's existing parks and recreation resources and assets as well as strategically plan for the future, the City adopted a Parks and Recreation Master Plan in 2019. The Plan provides a 10-year vision for parks, recreation, and open space and trails as well as an action plan for implementing this vision. The following improvements are as follows:

FY29: Design

FY30: Site Furnishings, Outdoor Patio, Outdoor Table Games Signage, Lighting, Pickleball Courts, and Public Art

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$0	$0	$0	$232,160	$1,644,720	$1,876,880	$0	$0
TOTAL	**$0**	**$0**	**$0**	**$232,160**	**$1,644,720**	**$1,876,880**	**$0**	**$0**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$232,160	$0	$232,160	$0	$0
Construction	0	0	0	0	1,644,720	1,644,720	0	0
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$0**	**$0**	**$0**	**$232,160**	**$1,644,720**	**$1,876,880**	**$0**	**$0**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Lakeside Park Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	10/2016
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2030
PRIORITY:	I	**ACCT. NUMBER:**	0198-6100 3271572-6891 3971572-6891
DEPARTMENT:	Parks & Recreation	**PROJECT CODE:**	6891
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$17,641,830

LOCATION: Johnson Road Adjacent to Lakeside Park

DESCRIPTION/JUSTIFICATION:

The City purchased a five-acre parcel of vacant land adjacent to Lakeside Park from the Broward County School Board. In FY20, the City was awarded $200,000 from the Florida Recreation Development Assistance Program (FRDAP) to partially fund sports lighting, landscaping, new parking and restroom improvements. In conjunction with the Parks and Recreation Master Plan improvements include:

FY24: (SOUTH)
Pickleball Courts, Half Court Basketball Courts, Batting Cage, Shade Trees/Structure, Multi-Purpose Paved Path, Irrigation, Site Furnishing, Outdoor Table Games

FY30: (NORTH)
Bandshell, Signage, Multi-Purpose Lawns/Fields, Multi-Purpose Paved Path, Outdoor Exercise Equipment, Food Truck Pull Off Area, Field/LED Lighting, Restroom Facility, Parking Lot, Fencing, Irrigation, Site Furnishing, Landscaping

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$0	$0	$0	$0	$11,850,300	$11,850,300	$461,580	$461,580
Capital Projects Financing Fund (32)	0	0	0	0	0	0	2,784,250	2,784,250
Grants Fund (65)	0	0	0	0	0	0	118,940	118,940
General Fund (01)	0	0	0	0	0	0	2,346,430	2,346,430
TOTAL	**$0**	**$0**	**$0**	**$0**	**$11,850,300**	**$11,850,300**	**$5,711,200**	**$5,711,200**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$505,300	$473,609
Construction	0	0	0	0	11,600,820	11,600,820	2,859,470	549,239
Equipment /Other	0	0	0	0	249,480	249,480	2,346,430	2,346,428
TOTAL	**$0**	**$0**	**$0**	**$0**	**$11,850,300**	**$11,850,300**	**$5,711,200**	**$3,369,276**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$138,000	$138,000	Operating impact includes costs for additional field maintenance staff, contractual janitorial services, and an additional mower.
Operating	0	0	0	0	100,000	100,000	
Capital Outlay	0	0	0	0	200,000	200,000	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$438,000**	**$438,000**	

Sabal Pines Park Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	10/2030	**LOCATION:**	Sabal Pines Park
STATUS:	Upcoming Project	**COMPLETION DATE:**	09/2032		
PRIORITY:	I	**ACCT. NUMBER:**	TBD		
DEPARTMENT:	Parks & Recreation	**PROJECT CODE:**	TBD		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$5,365,020		

DESCRIPTION/JUSTIFICATION:

To optimize the City's existing parks and recreation resources and assets as well as strategically plan for the future, the City adopted a Parks and Recreation Master Plan in 2019. The Plan provides a 10-year vision for parks, recreation, and open space and trails as well as an action plan for implementing this vision. The following improvements are as follows:

FY30: Safety Town

FY31: Design

FY32: Site Furnishing, Signage, Repairs to Cypress Pavilion, Multi-Purpose Lawns/Field, Food Truck Parking, Outdoor Exercise Equipment, Upgrade Asphalt Walkway to Concrete, and Public Art

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$0	$0	$0	$0	$1,758,490	$1,758,490	$0	$0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$1,758,490**	**$1,758,490**	**$0**	**$0**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$231,000	$231,000	$0	$0
Construction	0	0	0	0	1,527,490	1,527,490	0	0
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$1,758,490**	**$1,758,490**	**$0**	**$0**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Pond Apple Park Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	10/2030	**LOCATION:**	Pond Apple Park
STATUS:	Upcoming Project	**COMPLETION DATE:**	09/2031		
PRIORITY:	I	**ACCT. NUMBER:**	TBD		
DEPARTMENT:	Parks & Recreation	**PROJECT CODE:**	TBD		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$415,610		

DESCRIPTION/JUSTIFICATION:

To optimize the City's existing parks and recreation resources and assets as well as strategically plan for the future, the City adopted a Parks and Recreation Master Plan in 2019. The Plan provides a 10-year vision for parks, recreation, and open space and trails as well as an action plan for implementing this vision. The following improvements are as follows:

FY30: Design

FY31: Site Furnishings, Wide Walking Path with Improved All Inclusive Access, Outdoor Table Games, Signage, Public Art, and Native Butterfly Plantings

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$0	$0	$0	$0	$57,750	$57,750	$0	$0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$57,750**	**$57,750**	**$0**	**$0**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$57,750	$57,750	$0	$0
Construction	0	0	0	0	0	0	0	0
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$57,750**	**$57,750**	**$0**	**$0**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

NW 74th Place Sidewalk Improvements

STRATEGIC GOAL:	Invest in Maintenance of All Mobility Systems	START DATE:	10/2023	LOCATION:	NW 74th Place
STATUS:	Continuing Project	COMPLETION DATE:	09/2025		
PRIORITY:	III	ACCT. NUMBER:	3991541-6509		
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6509		
PROJECT TYPE:	Non-Recurring	PROJECT COST:	$350,000		

DESCRIPTION/JUSTIFICATION:

Multiple portions of the NW 74th Place sidewalk were uplifted and damaged by roots from existing shade trees. Costly repairs are needed annually to maintain ADA compliance and pedestrian safety. With the existing sidewalk providing the only direct pedestrian connection to the Broward County nature area and the City's desire to keep the shade trees in place, a complete reconstruction of the sidewalk is necessary. In FY24, preliminary design plans were completed. Due to limited use and budget, the City will repair the sidewalk as needed to provide adequate access. To fully address known issues, this section of sidewalk will be incorporated into the Comprehensive Street Improvement (CSI) Program Phase III.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$0	$0	$0	$0	$0	$0	$350,000	$350,000
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$350,000**	**$350,000**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$50,000	$29,520
Construction	0	0	0	0	0	0	300,000	0
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$350,000**	**$29,520**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Parking Lot Rehabilitation Program

STRATEGIC GOAL:	Invest in Maintenance of All Mobility Systems	**START DATE:**	08/2019
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2030
PRIORITY:	II	**ACCT. NUMBER:**	1191541-6759 3291541-6759
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6759
PROJECT TYPE:	Recurring	**PROJECT COST:**	$1,888,810

LOCATION: City-wide

DESCRIPTION/JUSTIFICATION:

This program funds rehabilitations of City-owned parking lots and associated access roadways. Rehabilitation includes milling and resurfacing asphalt, striping, adding and/or replacing concrete curbs, adding root barriers, repairing damaged sidewalks, improvements to meet ADA guidelines, and other associated work. In FY25, construction of the Fleet Parking Lot was completed. In FY27, the design for two (2) Sabal Pines Park entrance parking lots will be completed.

The following schedule is planned:

FY27: Construction for two (2) Sabal Pines Park entrance parking lots
FY28: Design for Winston Park Nature Center and Cypress Park
FY29: Construction for Winston Park Nature Center and Cypress Park
FY30: Design for Veterans Park and Gerber Park
FY31: Construction for Veterans and Gerber Park

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Projects Financing Fund (32)	$0	$110,000	$350,000	$100,000	$300,000	$860,000	$983,810	Recurring
Street Construction & Maint. Fund (11)	0	0	0	0	0	0	50,000	
TOTAL	**$0**	**$110,000**	**$350,000**	**$100,000**	**$300,000**	**$860,000**	**$1,033,810**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$110,000	$0	$100,000	$0	$210,000	$275,000	Recurring
Construction	0	0	350,000	0	300,000	650,000	758,810	
Equipment /Other	0	0	0	0	0	0	0	
TOTAL	**$0**	**$110,000**	**$350,000**	**$100,000**	**$300,000**	**$860,000**	**$1,033,810**	**Recurring**

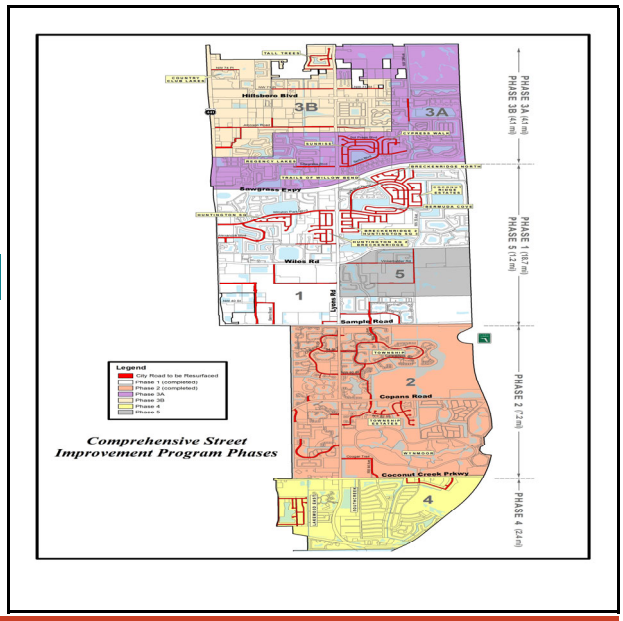
OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Comprehensive Street Improvement Program

STRATEGIC GOAL:	Invest in Maintenance of All Mobility Systems	**START DATE:**	10/2015
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2031
PRIORITY:	I	**ACCT. NUMBER:**	4591538-6859 3291541-6859 1291541-6859
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6859
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$12,326,510

LOCATION: City-wide



DESCRIPTION/JUSTIFICATION:

The City's roadway infrastructure has aged and requires rehabilitation. This is a multi-year comprehensive street improvements program that includes milling and resurfacing, striping, sidewalk and ADA improvements, implementation of complete streets where possible, and aesthetic enhancements. Both Phase I and Phase II are complete. Phase IV is being primarily addressed by two (2) separate CIPs: the South Creek Neighborhood Improvement Program (South Creek roadways) and the Streets Maintenance Program (Lakewood East roadways). In FY26, the City intends to apply for Broward County Transportation Surtax funding for both the design and construction phases of Phase III (A) and Phase III (B). Subject to funding availability, design is expected to begin in FY30, with construction projected for FY32.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Projects Financing Fund (32)	$0	$0	$0	$0	$600,000	$600,000	$6,746,000	$6,746,000
Transportation Surtax Fund (12)	0	0	0	0	0	0	3,357,010	3,357,010
Stormwater Mgmt. Fund (45)	0	0	0	0	0	0	873,500	873,500
Street Construction & Maint. Fund (11)	0	0	0	0	0	0	500,000	500,000
Grants Fund (65)	0	0	0	0	0	0	250,000	250,000
TOTAL	**$0**	**$0**	**$0**	**$0**	**$600,000**	**$600,000**	**$11,726,510**	**$11,726,510**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$600,000	$600,000	$900,000	$587,515
Construction	0	0	0	0	0	0	10,826,500	10,783,698
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$600,000**	**$600,000**	**$11,726,500**	**$11,371,213**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

South Creek Neighborhood Improvements

STRATEGIC GOAL:	Invest in Maintenance of All Mobility Systems	**START DATE:**	10/2025	**LOCATION:**	South Creek
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2032		
PRIORITY:	II	**ACCT. NUMBER:**	3991541-6707 3951541-6885 3251541-6885 1291541-6707		
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6707 6885		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$16,560,790		

DESCRIPTION/JUSTIFICATION:

South Creek neighborhood improvements include traffic calming features, roadway paving/resurfacing, widening of existing bridges and sidewalks, drainage improvements, and other measures to improve the mobility infrastructure as well as aesthetics. In FY23, an initial assessment of the bridges was conducted to ensure integrity and compliance with current standards and in FY24 rehabilitation of the bridges began; both tasks were funded by the City. The City successfully applied for Broward County Mobility Advancement Program (MAP) funding for both the design and construction phases of the South Creek Neighborhood Improvement project. The funds have been programmed for FY28 for design and FY29 for construction. The City has formally requested an advance of the design funds from FY28 to FY26 and is currently awaiting approval from the County.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Transportation Surtax Fund (12)	$1,786,400	$0	$0	$14,275,000	$0	$16,061,400	$0	$0
Capital Improvement Fund (39)	0	0	0	0	0	0	432,560	432,560
Capital Projects Financing Fund (32)	0	0	0	0	0	0	66,830	66,830
TOTAL	**$1,786,400**	**$0**	**$0**	**$14,275,000**	**$0**	**$16,061,400**	**$499,390**	**$499,390**

PROJECT COMPONENTS:

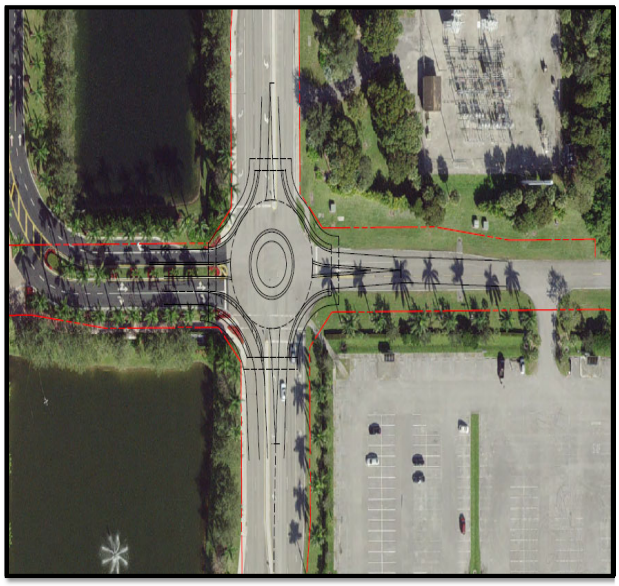
CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$1,786,400	$0	$0	$0	$0	$1,786,400	$250,000	$247,235
Construction	0	0	0	14,275,000	0	14,275,000	$249,390	23,347
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$1,786,400**	**$0**	**$0**	**$14,275,000**	**$0**	**$16,061,400**	**$499,390**	**$270,582**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

MainStreet - NW 54th Ave & NW 40th Street Roundabout Project

STRATEGIC GOAL:	Complete the MainStreet Project	START DATE:	01/2027	LOCATION:	MainStreet
STATUS:	New Project	COMPLETION DATE:	01/2028		
PRIORITY:	I	ACCT. NUMBER:	TBD		
DEPARTMENT:	Sustainable Development	PROJECT CODE:	TBD		
PROJECT TYPE:	Non-Recurring	PROJECT COST:	$2,588,970		



DESCRIPTION/JUSTIFICATION:

A traffic circle is recommended at the intersection of NW 54th Avenue and NW 40th Street. The traffic circle will improve connectivity, provide multi-modal transportation options, and calm traffic in the MainStreet area. The construction cost of this project will be funded through the Mobility Advancement Program (MAP Broward) and a developer obligation contribution of $125,000. Landscaping will be maintained by the MainStreet Community Development District (CDD). This project is contingent on Surtax funding.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Transportation Surtax Fund (12)	$0	$336,000	$0	$0	$0	$336,000	$0	$0
TOTAL	$0	$336,000	$0	$0	$0	$336,000	$0	$0

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	$0
Construction	0	336,000	0	0	0	336,000	0	0
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	$0	$336,000	$0	$0	$0	$336,000	$0	$0

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	$0	$0	$0	$0	$0	$0	

Sample Road Multi-Purpose Pathway

STRATEGIC GOAL:	Expand Safe and Walkable/Bikeable Options Across the Community	**START DATE:**	10/2024
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2027
PRIORITY:	III	**ACCT. NUMBER:**	1251541-6776
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6776
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$2,755,000

LOCATION: City-wide

DESCRIPTION/JUSTIFICATION:

This project consists of the widening of sidewalks on Sample Road from Lyons Road to Florida's Turnpike, including improved accessibility to Tradewinds Park as well as shelters and other transit amenities. Design for this project was funded through the Broward County Mobility Advancement Program (MAP). Construction is anticipated to begin in late 2025.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Transportation Surtax Fund (12)	$0	$0	$0	$0	$0	$0	$2,755,000	$2,755,000
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,755,000**	**$2,755,000**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$330,600	$293,509
Construction	0	0	0	0	0	0	2,424,400	0
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,755,000**	**$293,509**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$10,000	$10,000	$10,000	$10,000	$10,000	$50,000	Operating impact includes costs associated with contractual landscape maintenance.
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$50,000**	

Fire Rescue Equipment Replacement Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	I	**ACCT. NUMBER:**	1862522-6318 6562522-6318		
DEPARTMENT:	Fire Rescue	**PROJECT CODE:**	6318		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		

DESCRIPTION/JUSTIFICATION:

This program addresses the need to replace Fire Rescue and EMS equipment at the end of its useful life. The department is also actively seeking grant opportunities to help fund these replacements and reduce the impact on the City's budget. The replacement equipment is as follows:

FY26:	Fire Rescue Truck (FS #113)	$736,450
	Mechanical CPR Devices (2)	$66,030
	Ballistics Vests & Helmets (12	$26,130
	Mobile Radios (2)	$18,890
	Stair Chairs (3)	$89,570
	Bunker Gear & Boots (10)	$57,200
	Thermal Imaging Camera (2)	$15,400
		$1,009,670
FY27:	Bunker Gear & Boots (10)	$55,640
	Thermal Imaging Camera (2)	$14,980
	Stretcher/Cots (3)	$161,440
	SCBA Paks (28)	$269,280
	Defibrillator/Monitors (4)	$344,300
		$845,640

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Seminole Mitigation Fund (18)	$1,009,670	$845,640	$720,210	$219,380	$2,382,980	$5,177,880	$768,120	Recurring
Grants Fund (65)	0	0	0	0	0	0	0	
TOTAL	**$1,009,670**	**$845,640**	**$720,210**	**$219,380**	**$2,382,980**	**$5,177,880**	**$768,120**	**Recurring**

PROJECT COMPONENTS:

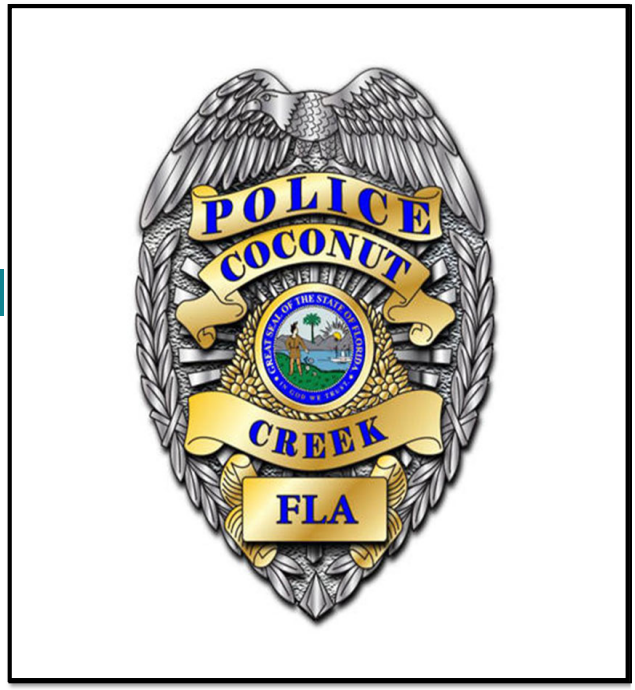
CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	1,009,670	845,640	720,210	219,380	2,382,980	5,177,880	768,120	
TOTAL	**$1,009,670**	**$845,640**	**$720,210**	**$219,380**	**$2,382,980**	**$5,177,880**	**$768,120**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Police Officer Equipment Replacement Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	Recurring	**LOCATION:**	Police Department
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	I	**ACCT. NUMBER:**	1861521-6854 3961521-6854 6261521-6854		
DEPARTMENT:	Police	**PROJECT CODE:**	6854		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

This program addresses the need to replace Police Officer equipment at the end of their useful life. The replacement equipment is as follows:

FY26:	Officer Safety Plan and Software	$536,150
	Body Worn Camera Program	$266,560
	SWAT Ballistic Helmets	$35,200
	SWAT Ballistic Vests	$36,850
	Ballistic Helmets	$55,000
		$929,760
FY27:	Officer Safety Plan and Software	$496,460
	Body Worn Camera Program	$266,560
		$763,020

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Seminole Mitigation Fund (18)	$929,760	$763,020	$763,020	$873,020	$763,020	$4,091,840	$165,200	Recurring
Capital Improvement Fund (39)	0	0	0	0	0	0	0	
Law Enforcement Trust Fund (62)	0	0	0	0	0	0	0	
TOTAL	**$929,760**	**$763,020**	**$763,020**	**$873,020**	**$763,020**	**$4,091,840**	**$165,200**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	929,760	763,020	763,020	873,020	763,020	4,091,840	165,200	
TOTAL	**$929,760**	**$763,020**	**$763,020**	**$873,020**	**$763,020**	**$4,091,840**	**$165,200**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Recreation Complex Building Rehabilitation

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	10/2022	**LOCATION:**	Recreation Complex
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2026		
PRIORITY:	II	**ACCT. NUMBER:**	3271572-6787 1871572-6787		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6787		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$2,700,000		

DESCRIPTION/JUSTIFICATION:

The Recreation Complex was constructed over twenty years ago and is in need of rehabilitation. The recommended improvements include remodeling of all offices, rooms, hallways, ceilings, lighting and bathrooms. In support of the City's Community Resilience Plan, energy-efficient lighting fixtures will be installed. Replacement of doors, exhaust fans, and water heaters occurred in FY24. FY26 funding will provide for the construction of the remaining above mentioned improvements.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Seminole Mitigation Fund (18)	$2,200,000	$0	$0	$0	$0	$2,200,000	$0	$0
Capital Projects Financing Fund (32)	0	0	0	0	0	0	500,000	500,000
TOTAL	**$2,200,000**	**$0**	**$0**	**$0**	**$0**	**$2,200,000**	**$500,000**	**$500,000**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$200,000	$128,015
Construction	2,200,000	0	0	0	0	2,200,000	300,000	181,996
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$2,200,000**	**$0**	**$0**	**$0**	**$0**	**$2,200,000**	**$500,000**	**$310,010**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Police Station Improvements

STRATEGIC GOAL:	Provide Outstanding Local Emergency Preparedness and Response	**START DATE:**	10/2019	**LOCATION:**	Police Station
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2029		
PRIORITY:	I	**ACCT. NUMBER:**	3271539-6756 1871572-6756		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6756		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$42,067,540		

DESCRIPTION/JUSTIFICATION:

Population growth in the city resulted in the need to hire additional police officers in recent years. The City's police station, located adjacent to City Hall, has not expanded since it was constructed decades ago. This has resulted in a significant shortage of space that is negatively impacting operations. This project consists of a complete renovation of the existing police station to improve the use of the space and the flow of operations. Additionally, a new two-story Category 5 hurricane rated building is being recommended adjacent to the existing station to provide for safe operations during a disaster and room for additional growth of the department as the population increases in the future. The FY26 funding request is for a new kennel building within the compound, and the additional requested funds will be used to secure design services for the police station renovation and expansion.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$55,000	$0	$0	$0	$0	$55,000	$0	$0
Seminole Mitigation Fund (18)	935,000	0	37,000,000	1,500,000	0	$39,435,000	2,157,540	2,157,540
Capital Projects Financing Fund (32)	0	0	0	0	0	0	425,000	425,000
TOTAL	**$990,000**	**$0**	**$37,000,000**	**$1,500,000**	**$0**	**$39,490,000**	**$2,582,540**	**$2,582,540**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$935,000	$0	$0	$0	$0	$935,000	$2,175,240	$98,280
Construction	55,000	0	37,000,000	0	0	37,055,000	186,000	57,925
Equipment /Other	0	0	0	1,500,000	0	1,500,000	221,300	157,564
TOTAL	**$990,000**	**$0**	**$37,000,000**	**$1,500,000**	**$0**	**$39,490,000**	**$2,582,540**	**$313,770**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact includes costs associated with contractual janitorial maintenance.
Operating	0	0	30,000	30,000	30,000	90,000	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$30,000**	**$30,000**	**$30,000**	**$90,000**	

Fire Station #113

STRATEGIC GOAL:	Provide Outstanding Local Emergency Preparedness and Response	START DATE:	10/2021	LOCATION:	MainStreet Area
STATUS:	Continuing Project	COMPLETION DATE:	09/2029		
PRIORITY:	I	ACCT. NUMBER:	1871572-6510		
DEPARTMENT:	Public Works	PROJECT CODE:	6510		
PROJECT TYPE:	Non-Recurring	PROJECT COST:	$30,664,660		

DESCRIPTION/JUSTIFICATION:

Fire Station #113 is currently operating out of a temporary trailer within the MainStreet area. With the realization of MainStreet and associated population growth, construction of a permanent Fire Station #113 in the MainStreet area will be necessary. Design began in FY25, with construction slated for FY27. Enhancements to the K-9 training facilities at temporary Fire Station #113 are included for FY26. The FY28 funding request covers the costs associated with the removal of the temporary fire station, the purchase of additional equipment, and the possibility of required surface water creation at the temporary site.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Seminole Mitigation Fund (18)	$40,000	$26,000,000	$2,000,000	$0	$0	$28,040,000	$2,664,660	$2,664,660
TOTAL	**$40,000**	**$26,000,000**	**$2,000,000**	**$0**	**$0**	**$28,040,000**	**$2,664,660**	**$2,664,660**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$2,664,660	$103,830
Construction	40,000	26,000,000	1,000,000	0	0	27,040,000	0	0
Equipment /Other	0	0	1,000,000	0	0	1,000,000	0	52,960
TOTAL	**$40,000**	**$26,000,000**	**$2,000,000**	**$0**	**$0**	**$28,040,000**	**$2,664,660**	**$156,790**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$77,000	$161,700	$169,790	$408,490	Operating impact is due to additional personnel, contractual janitorial and landscaping services, and utility expenses.
Operating	0	0	0	264,000	277,200	541,200	
Capital Outlay	0	0	105,000	0	0	105,000	
TOTAL	**$0**	**$0**	**$182,000**	**$425,700**	**$446,990**	**$1,054,690**	

Fire Station #94 Improvements

STRATEGIC GOAL:	Provide Outstanding Local Emergency Preparedness and Response	START DATE:	10/2021	LOCATION:	Fire Station #94
STATUS:	Continuing Project	COMPLETION DATE:	09/2028		
PRIORITY:	II	ACCT. NUMBER:	3262522-6720		
DEPARTMENT:	Public Works	PROJECT CODE:	6720		
PROJECT TYPE:	Non-Recurring	PROJECT COST:	$1,385,000		

DESCRIPTION/JUSTIFICATION:

This project addresses the need of improvements for Fire Station #94 to meet the daily operational needs of the City's Fire Rescue personnel. Improvements include the following:

FY26:	Fire Sprinklers	$110,000
	Epoxy Bay Floors	$55,000
		$165,000
FY28:	Reconfigure Two Story Area for Improved Storage	$200,000

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Projects Financing Fund (32)	$165,000	$0	$200,000	$0	$0	$365,000	1,020,000	$1,020,000
TOTAL	$165,000	$0	$200,000	$0	$0	$365,000	$1,020,000	$1,020,000

PROJECT COMPONENTS:

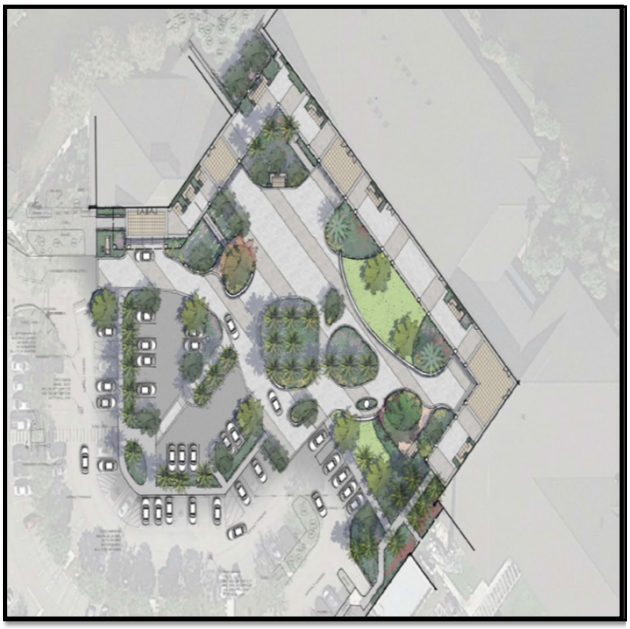
CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$50,000	$0	$0	$50,000	$40,000	$39,147
Construction	110,000	0	150,000	0	0	260,000	180,000	0
Equipment /Other	55,000	0	0	0	0	55,000	800,000	600,821
TOTAL	$165,000	$0	$200,000	$0	$0	$365,000	$1,020,000	$639,968

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	$0	$0	$0	$0	$0	$0	

Government Center Courtyard and Parking Lot Renovations

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	10/2023	**LOCATION:**	Government Center
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2028		
PRIORITY:	III	**ACCT. NUMBER:**	3271539-6726 3971539-6726		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6726		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$1,375,990		



DESCRIPTION/JUSTIFICATION:

The Government Center courtyard is in need of renovation to meet the daily operational needs and to expand its potential. Planned improvements include a redesign of the courtyard area to enhance its use during public events and a potential reconfiguration of the parking lot to add additional parking spaces for public use during events. Design services were awarded in FY25. Future improvements include:

FY26:	Construct sidewalk for City Hall Art Master Plan	$66,000
FY27:	Courtyard and Parking Lot Renovation	$1,000,000

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Projects Financing Fund (32)	$66,000	$1,000,000	$0	$0	$0	$1,066,000	$250,000	$250,000
Capital Improvement Fund (39)	0	0	0	0	0	0	59,990	59,990
TOTAL	**$66,000**	**$1,000,000**	**$0**	**$0**	**$0**	**$1,066,000**	**$309,990**	**$309,990**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$10,000	$0	$0	$0	$0	$10,000	$200,000	$96,649
Construction	56,000	1,000,000	0	0	0	1,056,000	0	0
Equipment /Other	0	0	0	0	0	0	109,990	106
TOTAL	**$66,000**	**$1,000,000**	**$0**	**$0**	**$0**	**$1,066,000**	**$309,990**	**$96,755**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Donaldson Park Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	10/2021	**LOCATION:**	Donaldson Park
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2026		
PRIORITY:	I	**ACCT. NUMBER:**	3285572-6506		
DEPARTMENT:	Parks & Recreation	**PROJECT CODE:**	6506		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$294,150		

DESCRIPTION/JUSTIFICATION:

To optimize the City's existing parks and recreation resources and assets as well as strategically plan for the future, the City adopted a Parks and Recreation Master Plan in 2019. The Plan provides a 10-year vision for parks, recreation, and open space and trails as well as an action plan for implementing this vision. Improvements include:

FY22: Site Furnishing, Shade Canopy, Kayak, and Canoe Launch, Adult Exercise Equipment, Outdoor Games, Signage, Native Butterfly Planting, and Public Art.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Projects Financing Fund (32)	$0	$0	$0	$0	$0	$0	$294,150	$294,150
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$294,150**	**$294,150**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$60,000	$57,393
Construction	0	0	0	0	0	0	150,000	50,576
Equipment /Other	0	0	0	0	0	0	84,150	876
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$294,150**	**$108,845**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Sunshine Drive Park Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	10/2021	**LOCATION:**	Sunshine Drive Park
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2026		
PRIORITY:	I	**ACCT. NUMBER:**	3285572-6508 6585572-6508		
DEPARTMENT:	Parks & Recreation	**PROJECT CODE:**	6508		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$521,680		

DESCRIPTION/JUSTIFICATION:

To optimize the City's existing parks and recreation resources and assets as well as strategically plan for the future, the City adopted a Parks and Recreation Master Plan in 2019. The Plan provides a 10-year vision for parks, recreation, and open space and trails as well as an action plan for implementing this vision. The City was awarded $315,000 in state appropriations to help offset cost in FY24. Improvements include:

FY24: Site Furnishings, Playground, Half Court Basketball, Adult Exercise Equipment, Multi-Purpose Path with Improved All-Inclusive Access, Outdoor Table Games, Signage, and Public Art

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Projects Financing Fund (32)	$0	$0	$0	$0	$0	$0	$206,680	$206,680
Grants Fund (65)	0	0	0	0	0	0	315,000	0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$521,680**	**$206,680**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$31,680	$30,757
Construction	0	0	0	0	0	0	390,000	120,375
Equipment /Other	0	0	0	0	0	0	100,000	1,677
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$521,680**	**$152,809**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Veterans Park Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	10/2023	LOCATION:	Veteran's Park
STATUS:	Continuing Project	COMPLETION DATE:	09/2024		
PRIORITY:	I	ACCT. NUMBER:	3285572-6512		
DEPARTMENT:	Parks & Recreation	PROJECT CODE:	6512		
PROJECT TYPE:	Non-Recurring	PROJECT COST:	$1,575,420		

DESCRIPTION/JUSTIFICATION:

To optimize the City's existing parks and recreation resources and assets as well as strategically plan for the future, the City adopted a Parks and Recreation Master Plan in 2019. The Plan provides a 10-year vision for parks, recreation, open space, and trails as well as an action plan for implementing this vision. The following improvements are as follows:

FY32: Design

FY33: Landscaping, Walking Path, Wayfinding with QR Codes, Memorial Embracing all Ethnicities, Religions, Genders, Background of Veterans that have served in the Armed Forces

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Projects Financing Fund (32)	$0	$0	$0	$0	$0	$0	$245,700	$245,700
General Trust Fund (61)	0	0	0	0	0	0	50,000	50,000
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$295,700**	**$295,700**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	$0
Construction	0	0	0	0	0	0	245,700	20,729
Equipment /Other	0	0	0	0	0	0	50,000	16,925
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$295,700**	**$37,654**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Facilities Electric Vehicle Charging Station Program

STRATEGIC GOAL:	Strengthen Long-Term Community Resilience and Resource Stewardship	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	III	**ACCT. NUMBER:**	3371539-6502		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6502		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		

DESCRIPTION/JUSTIFICATION:

This program addresses the installation of additional electric vehicle charging stations on City property to accommodate the City's current and future electric fleet vehicles. The City currently has five (5) electric vehicles in its fleet with the intention of expanding the electric fleet in the future. These recommended Level 1 charging stations are intended for City use only and will be installed in multiple locations to accommodate City staff working at various facilities. Future locations include:

FY27: Community Center (1)
FY28: Recreation Complex (1)
FY29: Utilities & Engineering (1)

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
2009 Capital Project Fund (33)	$0	$55,000	$50,000	$50,000	$0	$155,000	$60,000	Recurring
TOTAL	**$0**	**$55,000**	**$50,000**	**$50,000**	**$0**	**$155,000**	**$60,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$10,000	$10,000	$10,000	$0	$30,000	$10,000	Recurring
Construction	0	35,000	30,000	30,000	0	95,000	40,000	
Equipment /Other	0	10,000	10,000	10,000	0	30,000	10,000	
TOTAL	**$0**	**$55,000**	**$50,000**	**$50,000**	**$0**	**$155,000**	**$60,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact includes the anticipated annual electrical costs associated with charging the vehicles as well as fuel savings.
Operating	0	1,000	3,000	5,000	7,000	16,000	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$1,000**	**$3,000**	**$5,000**	**$7,000**	**$16,000**	

Water Distribution System Improvement Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	Recurring	LOCATION:	City-wide
STATUS:	Continuing Project	COMPLETION DATE:	Recurring		
PRIORITY:	I	ACCT. NUMBER:	4191533-6863		
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6863		
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring		

DESCRIPTION/JUSTIFICATION:

This program funds the assessment of all City-owned water mains and appurtenances and incorporates necessary repairs and improvements to the water distribution system. In FY25, seven (7) line stops were installed to facilitate the installation of twenty-two (22) valves in the Wynmoor community. In FY26, City-owned water distribution valves, pipes and fire hydrants will be assessed to facilitate any necessary installations and repairs. Multiple line stops will also be utilized as a part of Phase III of the Wynmoor project. Other City-wide improvements will be conducted including fire hydrant repairs/replacement and unforeseen projects such as utility adjustments required by FDOT and Broward County projects within their right-of-ways.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Water/Wastewater Fund (41)	$800,000	$825,000	$850,000	$900,000	$950,000	$4,325,000	$550,000	Recurring
TOTAL	**$800,000**	**$825,000**	**$850,000**	**$900,000**	**$950,000**	**$4,325,000**	**$550,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	800,000	825,000	850,000	900,000	950,000	4,325,000	550,000	
Equipment /Other	0	0	0	0	0	0	0	
TOTAL	**$800,000**	**$825,000**	**$850,000**	**$900,000**	**$950,000**	**$4,325,000**	**$550,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact is due to reduced costs for emergency repairs.
Operating	(125,000)	(150,000)	(175,000)	(200,000)	(200,000)	(850,000)	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**(125,000)**	**(150,000)**	**(175,000)**	**(200,000)**	**(200,000)**	**(850,000)**	

Wastewater Conveyance System Improvement Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	Recurring	LOCATION:	City-wide
STATUS:	Continuing Project	COMPLETION DATE:	Recurring		
PRIORITY:	I	ACCT. NUMBER:	4191535-6806		
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6806		
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring		

DESCRIPTION/JUSTIFICATION:

As the City's wastewater infrastructure ages, rehabilitation is needed to maintain structural integrity, water tightness, and hydraulic capacity. Reduction of ground water infiltration reduces wastewater transmission and treatment costs charged to the City by Broward County and ensures uninterrupted services. The City owns and maintains approximately 160 miles of wastewater lines. This program funds cleaning and televising of mainlines to maintain infrastructure and funds the repair of deficiencies observed. The objective is to clean and televise 20% (160,000 ft.) of the City's gravity wastewater mains annually and rehabilitate/reline pipes as necessary. In FY25, mainlines associated with Lift Stations (LS) #12B, #18, #19, #22, #25, #30, #32, #54 and #59 were cleaned and televised. In FY26, mainlines associated with LS #21, #28, #33, #34, #35, #36, #36A, #38, #39 and #42 are included for cleaning and televising.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Water/Wastewater Fund (41)	$675,000	$700,000	$725,000	$750,000	$775,000	$3,625,000	$500,000	Recurring
TOTAL	$675,000	$700,000	$725,000	$750,000	$775,000	$3,625,000	$500,000	Recurring

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	675,000	700,000	725,000	750,000	775,000	3,625,000	500,000	
Equipment /Other	0	0	0	0	0	0	0	
TOTAL	$675,000	$700,000	$725,000	$750,000	$775,000	$3,625,000	$500,000	Recurring

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact includes potential savings from Broward County treatment fees for maintenance of wastewater infrastructure.
Operating	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(500,000)	
Capital Outlay	0	0	0	0	0	0	
TOTAL	($100,000)	($100,000)	($100,000)	($100,000)	($100,000)	($500,000)	

Water Valve Replacement Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	Recurring	LOCATION:	City-wide
STATUS:	Continuing Project	COMPLETION DATE:	Recurring		
PRIORITY:	II	ACCT. NUMBER:	4191533-6844		
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6844		
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring		

DESCRIPTION/JUSTIFICATION:

This program funds the replacement of valves that are obsolete, inaccessible, or malfunctioning throughout the City's water distribution system. The system consists of approximately 5,500 valves that are necessary to perform water main and service line repairs, meter repair, and overall system maintenance with minimal disruption to residents and businesses. In FY25, seven (7) line stops were installed to facilitate the installation of twenty-two (22) valves in the Wynmoor community. In FY26, approximately twenty-five (25) City-owned water distribution valves will be assessed to facilitate any necessary installations and repairs. Multiple line stops will also be utilized as a part of Phase III of the Wynmoor project.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Water/Wastewater Fund (41)	$600,000	$500,000	$525,000	$550,000	$575,000	$2,750,000	$500,000	Recurring
TOTAL	$600,000	$500,000	$525,000	$550,000	$575,000	$2,750,000	$500,000	Recurring

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	600,000	500,000	525,000	550,000	575,000	2,750,000	500,000	
Equipment /Other	0	0	0	0	0	0	0	
TOTAL	$600,000	$500,000	$525,000	$550,000	$575,000	$2,750,000	$500,000	Recurring

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact is due to reduced costs for emergency repairs.
Operating	(300,000)	(325,000)	(350,000)	(375,000)	(400,000)	(1,750,000)	
Capital Outlay	0	0	0	0	0	0	
TOTAL	($300,000)	($325,000)	($350,000)	($375,000)	($400,000)	($1,750,000)	

Wastewater Pump Station Rehabilitation Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	Recurring	LOCATION:	City-wide
STATUS:	Continuing Project	COMPLETION DATE:	Recurring		
PRIORITY:	I	ACCT. NUMBER:	4191535-6810		
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6810		
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring		

DESCRIPTION/JUSTIFICATION:

This program provides funding for the inspection and rehabilitation of the City's wastewater pump/lift stations (LS) to prevent potential failures, minimize inflow and infiltration, and increase efficiency of the City's wastewater collection and transmission system and provide uninterrupted service. The program includes the rehabilitation of fifty-nine (59) pump stations on a 10-year cycle including inspection, wet well rehab, pump replacement, and wet well piping. Costs vary based on the size of the lift station. In FY25, pumps were replaced at LS #15, #32, and #10B. Additionally in FY25, wet well pipe rehab was completed at LS #12B, #12G, #43, and #58. In FY26, pump replacement is included for LS #12C, #33, #47, and #52. Likewise, pipe rehabilitation is funded for LS #10B, #14, #42, #46, and #59.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Water/Wastewater Fund (41)	$600,000	$700,000	$750,000	$750,000	$800,000	$3,600,000	$425,000	Recurring
Water & Wastewater Fund Appropriations (41)	0	0	0	0	0	0	75,000	
TOTAL	**$600,000**	**$700,000**	**$750,000**	**$750,000**	**$800,000**	**$3,600,000**	**$500,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	600,000	700,000	750,000	750,000	800,000	3,600,000	500,000	
Equipment /Other	0	0	0	0	0	0	0	
TOTAL	**$600,000**	**$700,000**	**$750,000**	**$750,000**	**$800,000**	**$3,600,000**	**$500,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact is due to reduced costs for emergency repairs.
Operating	(175,000)	(200,000)	(225,000)	(250,000)	(250,000)	(1,100,000)	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**($175,000)**	**($200,000)**	**($225,000)**	**($250,000)**	**($250,000)**	**($1,100,000)**	

Wastewater Access Structure Rehabilitation Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	Recurring
STATUS:	Continuing Project	COMPLETION DATE:	Recurring
PRIORITY:	II	ACCT. NUMBER:	4191535-6812
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6812
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring

LOCATION: City-wide

DESCRIPTION/JUSTIFICATION:

This program funds the inspection and rehabilitation of wastewater access structures and recoating of lift stations (LS) within the City's wastewater collection system. The City currently has 3,818 access structures that have aged in a corrosive environment and are in need of routine rehabilitation. Recoating of the structures is needed to reduce inflow and infiltration issues related to the deterioration of existing coatings. In FY25, rehabilitation of the wet well structures at lift stations #12B, #12G, #43 and #58 were completed. In FY26, rehabilitation of wet well structures at lift stations #10B, #14, #42, #46, and #59 are included along with access structures north of Wiles Rd.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Water/Wastewater Fund (41)	$500,000	$525,000	$550,000	$575,000	$600,000	$2,750,000	$300,000	Recurring
TOTAL	$500,000	$525,000	$550,000	$575,000	$600,000	$2,750,000	$300,000	Recurring

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	500,000	525,000	550,000	575,000	600,000	2,750,000	300,000	
Equipment /Other	0	0	0	0	0	0	0	
TOTAL	$500,000	$525,000	$550,000	$575,000	$600,000	$2,750,000	$300,000	Recurring

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact includes wastewater treatment cost savings.
Operating	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(125,000)	
Capital Outlay	0	0	0	0	0	0	
TOTAL	($25,000)	($25,000)	($25,000)	($25,000)	($25,000)	($125,000)	

Water Meter Connection Lines Retrofit Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	II	**ACCT. NUMBER:**	4191533-6865		
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6865		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		

DESCRIPTION/JUSTIFICATION:

In neighborhoods within the City's utility service area, water meter service lines, valves, and appurtenances have aged and are in need of replacement. This program funds the assessment of current community infrastructure and provides remedies using newer, better quality service lines to reduce waste and minimize water losses while providing reliable and uninterrupted service. In FY25, twenty-four (24) new service lines were installed on the north side of the Hammocks community. In FY26, approximately thirty (30) additional service lines will be replaced primarily on the north side of Hammocks Drive. Retrofitting water service lines in the Wynmoor community is also expected in FY26, as needed.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Water/Wastewater Fund (41)	$400,000	$425,000	$450,000	$475,000	$500,000	$2,250,000	$375,000	Recurring
TOTAL	**$400,000**	**$425,000**	**$450,000**	**$475,000**	**$500,000**	**$2,250,000**	**$375,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	400,000	425,000	450,000	475,000	500,000	2,250,000	375,000	
Equipment /Other	0	0	0	0	0	0	0	
TOTAL	**$400,000**	**$425,000**	**$450,000**	**$475,000**	**$500,000**	**$2,250,000**	**$375,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Standby Generator and Bypass Pump Replacement Program

STRATEGIC GOAL:	Outstanding Local Emergency Preparedness and Response	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	II	**ACCT. NUMBER:**	4191535-6842		
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6842		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		

DESCRIPTION/JUSTIFICATION:

The City owns seventeen portable generators, seven stationary generators and six stationary by-pass pumps. As part of the City's Emergency Preparedness Plan, the City installed stationary standby generators at designated lift stations (LS) servicing Broward County emergency shelters, City emergency operation centers, as well as water storage tanks and wastewater lift stations servicing these critical facilities. In FY25, stationary bypass pumps were installed at LS #27, #43, and #58. FY26 includes the installation of two stationary bypass pumps at LS #46, and #59. FY27 includes the installation of a stationary bypass pump at LS #42.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Water/Wastewater Fund (41)	$365,000	$475,000	$350,000	$375,000	$400,000	$1,965,000	$275,000	Recurring
TOTAL	**$365,000**	**$475,000**	**$350,000**	**$375,000**	**$400,000**	**$1,965,000**	**$275,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	365,000	475,000	350,000	375,000	400,000	1,965,000	275,000	
TOTAL	**$365,000**	**$475,000**	**$350,000**	**$375,000**	**$400,000**	**$1,965,000**	**$275,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Wastewater Force Main Isolation Valves Rehabilitation Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	Recurring	LOCATION:	City-wide
STATUS:	Continuing Project	COMPLETION DATE:	Recurring		
PRIORITY:	I	ACCT. NUMBER:	4191535-6846		
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6846		
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring		

DESCRIPTION/JUSTIFICATION:

This program funds the rehabilitation/replacement of the City's existing wastewater force main isolation valves and the installation of new valves, including appurtenances, to provide the ability to redirect flows in the event of an emergency or for scheduled repairs. In FY25, an 18" valve along Copans Rd adjacent to the Wynmoor maintenance gate was replaced. FY26 includes an assessment and upgrade of a 16" inline isolation valve along State Road 7 and the south side of Winston Park Blvd.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Water/Wastewater Fund (41)	$200,000	$220,000	$230,000	$240,000	$250,000	$1,140,000	$200,000	Recurring
TOTAL	**$200,000**	**$220,000**	**$230,000**	**$240,000**	**$250,000**	**$1,140,000**	**$200,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	200,000	220,000	230,000	240,000	250,000	1,140,000	200,000	
Equipment /Other	0	0	0	0	0	0	0	
TOTAL	**$200,000**	**$220,000**	**$230,000**	**$240,000**	**$250,000**	**$1,140,000**	**$200,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Water Storage Tank Maintenance

STRATEGIC GOAL:	Provide Outstanding Local Emergency Preparedness and Response	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	II	**ACCT. NUMBER:**	4191533-6450		
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6450		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		

DESCRIPTION/JUSTIFICATION:

This program provides funding for the routine maintenance of the City's two (2) water storage tanks (WST). Every year the Florida Department of Environmental Protection (FDEP) conducts inspections of the WSTs, systems and compounds, which result in routine maintenance requirements. In FY26, in addition to FDEP's annual routine repair requirements, both tanks and associated systems will undergo additional repairs, based on inspections performed by tank manufacturer and tank inspection companies.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Water & Wastewater Fund (41)	$150,000	$50,000	$50,000	$50,000	$50,000	$350,000	$0	Recurring
TOTAL	**$150,000**	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**$350,000**	**$0**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$150,000	$50,000	$50,000	$50,000	$50,000	350,000	0	0
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$150,000**	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**$350,000**	**$0**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact is due to reduced repair costs.
Operating	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(125,000)	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**($25,000)**	**($25,000)**	**($25,000)**	**($25,000)**	**($25,000)**	**($125,000)**	

Water Meter and Box Replacement Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	Recurring	LOCATION:	City-wide
STATUS:	Continuing Project	COMPLETION DATE:	Recurring		
PRIORITY:	II	ACCT. NUMBER:	4191533-6823		
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6823		
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring		

DESCRIPTION/JUSTIFICATION:

This program funds the evaluation and rehabilitation/replacement of potable water meters and appurtenances. Meters should typically be replaced within 30 years of installation to improve service, ensure accurate accounting of water usage and billing, and minimize water losses. Appurtenances including meter boxes and curb stops are also replaced based on their condition. In FY25, rehabilitation/replacement of approximately 600 water meters and appurtenances citywide were completed. In FY26, funding will be used for the replacement of malfunctioning meters and appurtenances until the AMI conversion program is completed.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Water/Wastewater Fund (41)	$80,000	$85,000	$90,000	$95,000	$100,000	$450,000	$75,000	Recurring
TOTAL	**$80,000**	**$85,000**	**$90,000**	**$95,000**	**$100,000**	**$450,000**	**$75,000**	**Recurring**

PROJECT COMPONENTS:

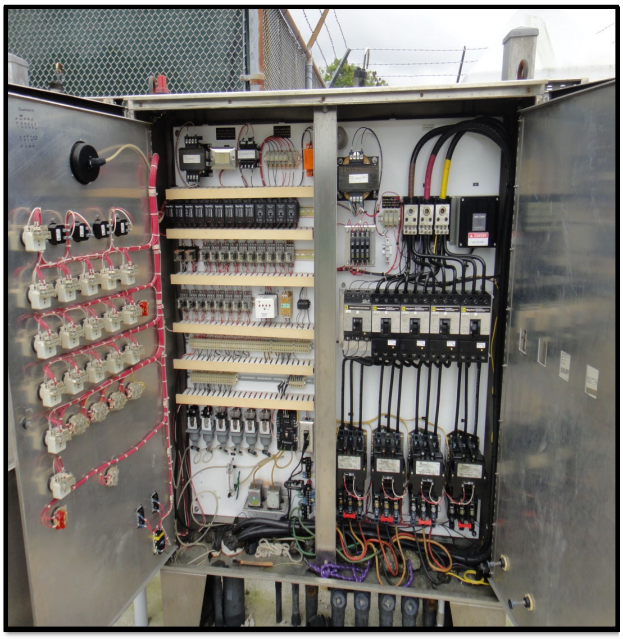
CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	80,000	85,000	90,000	95,000	100,000	450,000	75,000	
TOTAL	**$80,000**	**$85,000**	**$90,000**	**$95,000**	**$100,000**	**$450,000**	**$75,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Electrical Control Panel Rehabilitation Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	Recurring	LOCATION:	City-wide
STATUS:	Continuing Project	COMPLETION DATE:	Recurring		
PRIORITY:	I	ACCT. NUMBER:	4191535-6840		
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6840		
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring		



DESCRIPTION/JUSTIFICATION:

The City's 59 wastewater pump/lift stations (LS) require electrical control panels that need to be replaced on a precautionary 10-year schedule for continuous operation and monitoring of the wastewater collection/transmission system. This program funds upgrading and/or replacing existing control panels to meet current standards while providing safe operations and reducing the number of emergency repairs. In FY25, two (2) pump control panels (PCPs) were replaced at LS #12B and #12E. In FY26 one (1) pump control panel will be replaced at LS #53. Based on the 10 year plan, two (2) panels will be replaced in FY27, four (4) in FY28, and then reduced to one panel the following years.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Water/Wastewater Fund (41)	$80,000	$175,000	$350,000	$85,000	$100,000	$790,000	$70,000	Recurring
TOTAL	$80,000	$175,000	$350,000	$85,000	$100,000	$790,000	$70,000	Recurring

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	80,000	175,000	350,000	85,000	100,000	790,000	70,000	
TOTAL	$80,000	$175,000	$350,000	$85,000	$100,000	$790,000	$70,000	Recurring

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact is due to reduced repair costs.
Operating	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(50,000)	
Capital Outlay	0	0	0	0	0	0	
TOTAL	($10,000)	($10,000)	($10,000)	($10,000)	($10,000)	($50,000)	

Meter Reading Conversion

STRATEGIC GOAL:	Plan Ahead for Emerging Technologies and Business Methods	**START DATE:**	10/2025	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2027		
PRIORITY:	II	**ACCT. NUMBER:**	4191533-6884		
DEPARTMENT:	Finance & Administrative Services	**PROJECT CODE:**	6884		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$7,600,000		

DESCRIPTION/JUSTIFICATION:

The City has over 12,145 metered connections within its potable water service area. Meter reading is currently performed by touch read once a month. This meter conversion project will enable remote, fixed network electronic reading of meters at any time. An Advanced Metering Infrastructure (AMI) system allows for accuracy in the tracking of water usage and can be used to assist customers with identifying leaks or abnormalities prior to billing and will decrease read times. Project is scheduled to begin in FY25 with completion in FY27.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Water/Wastewater Fund (41)	$1,500,000	$0	$0	$0	$0	$1,500,000	$6,100,000	$6,100,000
TOTAL	**$1,500,000**	**$0**	**$0**	**$0**	**$0**	**$1,500,000**	**$6,100,000**	**$6,100,000**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$280,000	$182,000
Construction	0	0	0	0	0	0	600,000	0
Equipment /Other	1,500,000	0	0	0	0	1,500,000	5,220,000	0
TOTAL	**$1,500,000**	**$0**	**$0**	**$0**	**$0**	**$1,500,000**	**$6,100,000**	**$182,000**

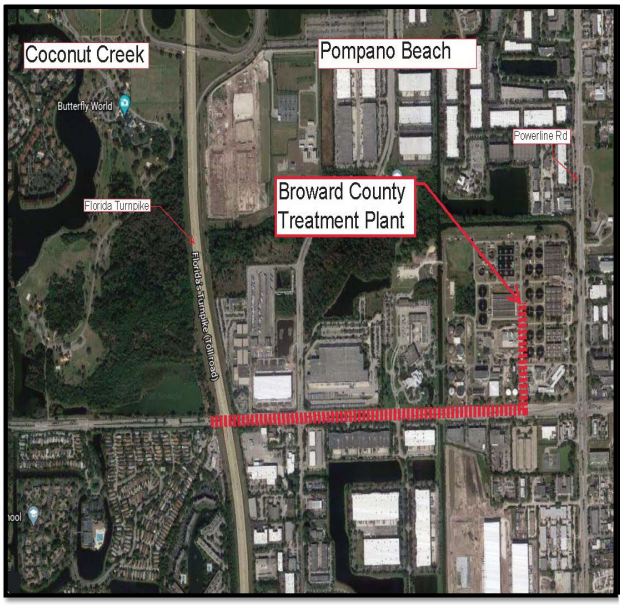
OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	(35,000)	(65,000)	(65,000)	(65,000)	(230,000)	Anticipated cost savings due to reduced meter reading costs and staff repurposing
Operating	0	(2,500)	(2,380)	(2,260)	(2,140)	(9,280)	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**($37,500)**	**($67,380)**	**($67,260)**	**($67,140)**	**($239,280)**	

Copans Road Wastewater Transmission System Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	10/2014
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2026
PRIORITY:	I	**ACCT. NUMBER:**	4191535-6883 4291535-6883
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6883
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$4,632,300

LOCATION: East of Lyons Rd between Copans Rd and Sample Rd



DESCRIPTION/JUSTIFICATION:

This program funds the inspection, rehabilitation, replacement, and/or installation of wastewater force mains along Copans Road. Phase I is complete, which included rehabilitation along Copans Road from Lyons Road to the Turnpike. Phase II includes the force main from the Turnpike to the Broward County treatment plant. Evaluation and surveys of Phase II began in FY23 and is expected to be completed in FY25. Rehabilitation work, if needed, is expected to begin in FY26.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Water & Wastewater Fund (41)	$0	$0	$0	$0	$0	$0	$4,632,300	$4,632,300
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$4,632,300**	**$4,632,300**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$332,300	$329,529
Construction	0	0	0	0	0	0	4,300,000	2,653,031
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$4,632,300**	**$2,982,561**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Lead and Copper Rule Compliance

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	10/2023	LOCATION:	City-wide
STATUS:	Continuing Project	COMPLETION DATE:	09/2025		
PRIORITY:	I	ACCT. NUMBER:	4191533-6511		
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6511		
PROJECT TYPE:	Non-Recurring	PROJECT COST:	$850,000		

DESCRIPTION/JUSTIFICATION:

This program funds the assessment, inventory, and retrofitting of public and private water service lines as required by the Environmental Protection Agency (EPA) Lead and Copper Rule Revision to address locations where lead is found in drinking water. In FY24, the inventory was completed, and all of the City's water service lines were assessed using existing records and field inspections conducted by City staff, revealing no lead materials. This approach resulted in significant cost savings, as it minimized the need for extensive retrofitting. In FY25, the City submitted a formal 100% inventory, along with all supporting documentation, to the Florida Department of Environmental Protection (FDEP) to ensure full compliance with the rule. In FY26, the City will begin updating the existing Lead and Copper Sampling plan.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Water & Wastewater Fund (41)	$0	$0	$0	$0	$0	$0	$850,000	$850,000
TOTAL	$0	$0	$0	$0	$0	$0	$850,000	$850,000

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$500,000	$75,759
Construction	0	0	0	0	0	0	350,000	0
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	$0	$0	$0	$0	$0	$0	$850,000	$75,759

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	$0	$0	$0	$0	$0	$0	

Northeast Utilities Expansion

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	10/2024	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2030		
PRIORITY:	II	**ACCT. NUMBER:**	4291535-6515		
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6515		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$5,350,000		

DESCRIPTION/JUSTIFICATION:

This program is for the design and construction of water and wastewater system improvements north of Hillsboro Blvd between Lyons Road and NW 39th Avenue. Lift Station #56 and existing 4" wastewater forcemain on NW 39th Avenue were originally designed to service Adios Golf Club and nearby properties. Consequently, North Broward Preparatory School and other properties in the area connected to the existing forcemain, which has been nearing its maximum capacity. In order to sustain current demand and accommodate for future developments and connections in the area, the City completed the design phase of the Force Main upgrade in FY25, which runs north from Hillsboro Blvd along NW 39th Avenue and west on NW 74th Street. The forcemain construction phase is set to begin in FY27 and following years' budget requests will focus on new developments and demands to connect properties currently on septic tanks and well water systems to the City's water and wastewater systems. All future plans will explore grant opportunities to help offset costs and will also require special assessments.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Water & Sewer Capital Imp. Fund (42)	$0	$550,000	$0	$0	$0	$550,000	$800,000	$800,000
Special Assessment (TBD)	0	0	400,000	3,600,000	0	$4,000,000	0	0
TOTAL	**$0**	**$550,000**	**$400,000**	**$3,600,000**	**$0**	**$4,550,000**	**$800,000**	**$800,000**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$400,000	$0	$0	$400,000	$800,000	$56,974
Construction	0	550,000	0	3,600,000	0	4,150,000	0	0
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$0**	**$550,000**	**$400,000**	**$3,600,000**	**$0**	**$4,550,000**	**$800,000**	**$56,974**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Increase in maintenance cost over time.
Operating	0	1,000	5,000	10,000	10,000	26,000	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$1,000**	**$5,000**	**$10,000**	**$10,000**	**$26,000**	

Rehabilitation of Water Storage Tanks

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	10/2024	LOCATION:	City-wide
STATUS:	Continuing Project	COMPLETION DATE:	12/2025		
PRIORITY:	II	ACCT. NUMBER:	4291533-6513		
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6513		
PROJECT TYPE:	Non-Recurring	PROJECT COST:	$900,000		

DESCRIPTION/JUSTIFICATION:

This program provides funding for the rehabilitation of the City's two (2) water storage tanks (WST). In FY25, staff initiated the rehabilitation of the interior lining of the Hilton Road WST, which is a major rehabilitation component.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Water & Sewer Capital Imp. Fund (42)	$0	$0	$0	$0	$0	$0	$1,035,000	$1,035,000
TOTAL	$0	$0	$0	$0	$0	$0	$1,035,000	$1,035,000

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$135,000	$1,083
Construction	0	0	0	0	0	0	900,000	0
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	$0	$0	$0	$0	$0	$0	$1,035,000	$1,083

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact is due to reduced repair costs.
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	$0	$0	$0	$0	$0	$0	

Vinkemulder Infrastructure Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	10/2018
STATUS:	Continuing Project	**COMPLETION DATE:**	12/2029
PRIORITY:	II	**ACCT. NUMBER:**	4291533-6897
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6897
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$4,575,280

LOCATION: Vinkemulder Rd., NW 43rd St. and NW 39th Ave.

DESCRIPTION/JUSTIFICATION:

This project consists of the design and construction of approximately 4,800 Linear Feet (LF) of new water distribution main and approximately 4,400 LF of new wastewater gravity collection line to serve the residents along Vinkemulder Road, NW 43rd Street and NW 39th Avenue. Design was completed in FY21 with construction slated for FY28, contingent solely upon available grant funding and special assessments.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Water/Sewer Capital Improv. Fund (42)	$0	$0	$0	$0	$0	$0	$175,280	$175,280
Special Assessment (TBD)	0	0	4,400,000	0	0	4,400,000	0	0
TOTAL	**$0**	**$0**	**$4,400,000**	**$0**	**$0**	**$4,400,000**	**$175,280**	**$175,280**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$175,280	$147,158
Construction	0	0	4,400,000	0	0	4,400,000	0	0
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$0**	**$0**	**$4,400,000**	**$0**	**$0**	**$4,400,000**	**$175,280**	**$147,158**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Canal and Lake Bank Restoration Program

STRATEGIC GOAL:	Provide Outstanding Local Emergency Preparedness and Response	START DATE:	Recurring	LOCATION:	City-wide
STATUS:	New Project	COMPLETION DATE:	Recurring		
PRIORITY:	I	ACCT. NUMBER:	4591538-6514		
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6514		
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring		

DESCRIPTION/JUSTIFICATION:

The City's canal and lake banks are experiencing natural erosion. The migration of soil along the banks into the water reduces land, is unsightly, creates unsafe drop-offs, and can compromise nearby infrastructure. In FY25, this program funded the establishment of a Canal and Lake Bank Restoration Master Plan for the inspection and prioritization of all city-owned canal and lake banks, as well as non-city-owned banks, which can affect city-owned infrastructure. In FY26, City staff will determine the most appropriate method for each prioritized location and proceed with restoration of the banks.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Stormwater Mgmt. Fund (45)	$550,000	$525,000	$550,000	$575,000	$600,000	$2,800,000	$200,000	Recurring
TOTAL	$550,000	$525,000	$550,000	$575,000	$600,000	$2,800,000	$200,000	Recurring

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$200,000	Recurring
Construction	550,000	525,000	550,000	575,000	600,000	2,800,000	0	
Equipment /Other	0	0	0	0	0	0	0	
TOTAL	$550,000	$525,000	$550,000	$575,000	$600,000	$2,800,000	$200,000	Recurring

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	$0	$0	$0	$0	$0	$0	

Stormwater Drainage Improvement Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	Recurring	LOCATION:	City-wide
STATUS:	Continuing Project	COMPLETION DATE:	Recurring		
PRIORITY:	I	ACCT. NUMBER:	4591538-6862		
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6862		
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring		

DESCRIPTION/JUSTIFICATION:

The City's stormwater drainage system requires regular maintenance and improvements. Since drainage systems throughout the City are unique, the City must tailor improvements on a case-by-case basis. This program funds the assessment of all City-owned drainage systems and rehabilitation, which includes cleaning, relining, replacement, and installation of drainage structures and pipes. The City strives to inspect, televise, and/or clean approximately 20% of the 24 miles of its stormwater infrastructure on an annual basis to meet Federal NPDES and Broward County Surface Water Management license requirements. In FY25, the City completed the inspection and cleaning of stormwater pipes and structures in South Creek, Coconut Ridge Estates, Johnson Road, Breckenridge North, Coral Tree Circle, and Cypress Walk. FY26 includes the inspection and rehabilitation of drainage systems in Sabal Pines Park, Hilton Road, Alexandria Blvd, Lakeside Park/441, and Trails of Willow Bend.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Stormwater Mgmt. Fund (45)	$467,500	$450,000	$475,000	$500,000	$525,000	$2,417,500	$400,000	Recurring
TOTAL	$467,500	$450,000	$475,000	$500,000	$525,000	$2,417,500	$400,000	Recurring

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	467,500	450,000	475,000	500,000	525,000	2,417,500	400,000	
Equipment /Other	0	0	0	0	0	0	0	
TOTAL	$467,500	$450,000	$475,000	$500,000	$525,000	$2,417,500	$400,000	Recurring

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	$0	$0	$0	$0	$0	$0	

Concrete Curbing Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	Recurring	LOCATION:	City-wide
STATUS:	Continuing Project	COMPLETION DATE:	Recurring		
PRIORITY:	II	ACCT. NUMBER:	4591538-6742		
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6742		
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring		

DESCRIPTION/JUSTIFICATION:

This program funds the installation and replacement of concrete curbing throughout the City on an as needed basis. Installation of curbing can improve stormwater drainage and prevent damage to swales from unwanted vehicular traffic. In FY25, concrete curbing was installed on NW 39th Ave adjacent to the Crescent Creek community. In FY26, any/all concrete curbing installations will be addressed on an as-needed basis.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Stormwater Mgmt. Fund (45)	$55,000	$50,000	$50,000	$50,000	$50,000	$255,000	$50,000	Recurring
TOTAL	$55,000	$50,000	$50,000	$50,000	$50,000	$255,000	$50,000	Recurring

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	55,000	50,000	50,000	50,000	50,000	255,000	50,000	
Equipment /Other	0	0	0	0	0	0	0	
TOTAL	$55,000	$50,000	$50,000	$50,000	$50,000	$255,000	$50,000	Recurring

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	$0	$0	$0	$0	$0	$0	

Public Art

STRATEGIC GOAL:	Promote Arts, Culture, and Entertainment Across City	**START DATE:**	10/2026	**LOCATION:**	City-wide
STATUS:	New Project	**COMPLETION DATE:**	9/2030		
PRIORITY:	III	**ACCT. NUMBER:**	6151573-6872		
DEPARTMENT:	Sustainable Development	**PROJECT CODE:**	6872		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$435,000		

DESCRIPTION/JUSTIFICATION:

The City is committed to enriching public spaces with meaningful and culturally significant art installations that honor history and community values. In FY24, the City allocated $75,000 for the Holocaust Memorial art piece. The City is also seeking grant opportunities to support the funding of future art projects. Over the next five years, the following projects are included:

FY26:	High Performance Goverment	$60,000
	Safety and Quality of Life	$60,000
FY27:	Strategic Growth and Economic Vitality	$60,000
FY28:	Resilience and Resource Stewardship	$60,000
FY29:	Adaptable and Transformative Mobility	$60,000
FY30:	An Art Piece at Village Green Park in MainStreet	$60,000

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
General Trust Fund (61)	$120,000	$60,000	$60,000	$60,000	$60,000	$360,000	$75,000	$75,000
TOTAL	**$120,000**	**$60,000**	**$60,000**	**$60,000**	**$60,000**	**$360,000**	**$75,000**	**$0**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	$0
Construction	10,000	10,000	10,000	10,000	10,000	50,000	0	0
Equipment /Other	110,000	50,000	50,000	50,000	50,000	310,000	75,000	0
TOTAL	**$120,000**	**$60,000**	**$60,000**	**$60,000**	**$60,000**	**$360,000**	**$75,000**	**$0**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Tree Canopy Grant Restoration Program

STRATEGIC GOAL:	Strengthen Long-Term Community Resilience and Resource Stewardship	START DATE:	Recurring	LOCATION:	City-wide
STATUS:	Continuing Project	COMPLETION DATE:	Recurring		
PRIORITY:	III	ACCT. NUMBER:	6151515-6805		
DEPARTMENT:	Sustainable Development	PROJECT CODE:	6805		
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring		

DESCRIPTION/JUSTIFICATION:

This program re-establishes tree canopy through the newly adopted Tree Canopy Replacement Grant. The grant offers communities financial assistance when replacing lost canopy during tree removal.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
General Trust Fund (61)	$0	$0	$0	$0	$0	$0	$250,000	Recurring
TOTAL	$0	$0	$0	$0	$0	$0	$250,000	Recurring

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	250,000	
Equipment /Other	0	0	0	0	0	0	0	
TOTAL	$0	$0	$0	$0	$0	$0	$250,000	Recurring

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	$0	$0	$0	$0	$0	$0	

Sound System

STRATEGIC GOAL:	Promote Arts, Culture, and Entertainment Across City	START DATE:	10/2022	LOCATION:	Recreation Complex and Community Center
STATUS:	Completed Project	COMPLETION DATE:	09/2025		
PRIORITY:	III	ACCT. NUMBER:	3971572-6504		
DEPARTMENT:	Parks & Recreation	PROJECT CODE:	6504		
PROJECT TYPE:	Non-Recurring	PROJECT COST:	$160,000		

DESCRIPTION/JUSTIFICATION:

Sounds systems are an important tool used at City facilities for large and small events. Updated sound systems are included for the the Community Center's A, B, and C rooms, gymnasium, and teen activity room.The project was fully completed in FY25.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Capital Improvement Fund (39)	$0	$0	$0	$0	$0	$0	$160,000	$160,000
TOTAL	$0	$0	$0	$0	$0	$0	$160,000	$160,000

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	$0
Construction	0	0	0	0	0	0	0	0
Equipment /Other	0	0	0	0	0	0	160,000	160,000
TOTAL	$0	$0	$0	$0	$0	$0	$160,000	$160,000

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	$0	$0	$0	$0	$0	$0	

Undergrounding of Aboveground Utility Lines

STRATEGIC GOAL:	Strengthen Long-Term Community Resilience and Resource Stewardship	**START DATE:**	01/2009	**LOCATION:**	City-wide
STATUS:	Completed Project	**COMPLETION DATE:**	12/2025		
PRIORITY:	III	**ACCT. NUMBER:**	3570539-6807 3370539-6807 3370539-6866 3370539-6867		
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6807 6866 6867		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$3,483,940		

DESCRIPTION/JUSTIFICATION:

This project consists of undergrounding aerial utility lines. The City has completed the undergrounding of a three mile section including Lyons Road, Hilton Road, Cullum Road, and North West 54th Avenue. The final phase consisted of undergrounding and relocation of approximately 600 linear feet of utility lines on the east side of Lakeside Park which was completed in FY25.

FUNDING SOURCES:

FUND	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Revenue as of 9/30/25
Utility Underground Fund (35)	$0	$0	$0	$0	$0	$0	$803,690	$803,690
2009 Capital Project Fund (33)	0	0	0	0	0	0	1,312,140	1,312,140
FEMA (33)	0	0	0	0	0	0	500,000	500,000
Special Assessment	0	0	0	0	0	0	868,110	868,110
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$3,483,940**	**$3,483,940**

PROJECT COMPONENTS:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	Previously Budgeted	Expenses as of 9/30/25
Plans and Studies	$0	$0	$0	$0	$0	$0	$500,000	$481,285
Construction	0	0	0	0	0	0	2,180,250	2,282,454
Equipment /Other	0	0	0	0	0	0	803,690	1,330
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$3,483,940**	**$2,765,069**

OPERATING IMPACT:

CATEGORY	FY26	FY27	FY28	FY29	FY30	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Appendices

DEBT ADMINISTRATION

Debt Issuance

The objective of the City of Coconut Creek's debt management policy is to maintain the City's ability to incur present and future debt at the most beneficial interest rates in amounts needed for financing the adopted Capital Improvement Program without adversely affecting the City's ability to fund essential City services. The City desires to maintain a conservative debt position.

Review and analysis of the City's debt position is required to provide a capital financing plan for infrastructure and other improvements. Both available resources and City's needs drive the City's debt issuance program. Decisions regarding the use of debt are based upon a number of factors including, but not limited to, the long-term needs of the City and the amount of resources available to repay the debt. City debt ratios are examined, as is the impact of future debt financing on those ratios. The use of debt ratios is only one tool of many in determining a course of action and is not used exclusively in making a decision. The debt policy is not expected to anticipate every future contingency in the City's Capital Improvement Program. Sufficient flexibility is required to enable City management to respond to unforeseen circumstances or new opportunities when appropriate.

The decision to issue bonds or obtain bank financing is based upon which alternative will provide the City with lower costs. The City Commission decides on an issue-by-issue basis which method of sale would be more appropriate. The City encourages the use of competitive sales for all issues unless circumstances dictate otherwise. Negotiated sales are considered if the sale is a complex financing structure (amount of issues, certain revenue issues, a combination of taxable/nontaxable issues, etc.) or based upon other factors that lead the Finance and Administrative Services Department to conclude that a competitive sale would be less effective. If a negotiated sale was anticipated, then the Finance and Administrative Services Department and City Bond Counsel would establish a list of pre-qualified underwriters.

Legal Debt Limit

The City Charter allows revenue bonds to be issued when authorized by the City Commission. General Obligation bonds must be approved by a referendum of the electorate. The City Charter and State Statutes do not provide for a legal debt limit.

DEBT SERVICE FUND SUMMARY

The City currently has three revenue notes outstanding as follows:

Capital Improvement Revenue Note, Series 2017A - The Series 2017A issue provided funds for the acquisition, improvement and equipping of various public improvements in accordance with the City's Five-Year Capital Improvement Program, as amended and approved by the City Commission from time to time. The note has a fifteen-year term and is secured by non-ad valorem revenues.

Capital Improvement Revenue Note, Series 2017B - The Series 2017B issue retired the then outstanding Series 2009 Revenue Notes. The original bonds were issued to provide funds for the undergrounding of above ground utility lines, construction of a Public Works/EOC Administration Building, and other capital projects. The note has a fifteen-year term and is secured by non-ad valorem revenues.

Capital Improvement Revenue Note, Series 2021 - The Series 2021 issue retired the then outstanding Series 2018 Revenue Note. The original bond was issued to provide funds for the acquisition, improvement and equipping of various public improvements in accordance with the City's Five-Year Capital Improvement Program, as amended and approved by the City Commission from time to time. The note has a seven-year term and is secured by non-ad valorem revenues.

The City Charter allows revenue bonds to be issued when authorized by the City Commission. General Obligation bonds must be approved by referendum of the electorate. The City Charter and State Statutes does not provide for a legal debt limit.

Outstanding as of September 30, 2025

Description	Year of Maturity	Interest Rates	Principal Amount Payable
Capital Improvement Revenue Note, Series 2017A	2032	2.46%	$ 5,130,000
Capital Improvement Revenue Note, Series 2017B	2032	2.91%	$ 3,530,000
Capital Improvement Revenue Note, Series 2021	2028	1.12%	$ 3,230,000
Total Outstanding Long-term Debt			**$ 11,890,000**

DEBT SERVICE REQUIREMENTS TO MATURITY

TOTAL DEBT SERVICE REQUIREMENTS

Fiscal Year	Principal	Interest	Total
2026	$ 2,205,000	$ 265,194	$ 2,470,194
2027-2031	8,345,000	712,625	9,057,625
2032	1,340,000	35,438	1,375,438
	$ 11,890,000	$ 1,013,257	$ 12,903,257

CAPITAL IMPROVEMENT REVENUE NOTE, SERIES 2017A

Fiscal Year	Principal	Interest	Total
2026	$ 680,000	$ 126,198	$ 806,198
2027-2031	3,660,000	371,830	4,031,830
2032	790,000	19,434	809,434
	$ 5,130,000	$ 517,462	$ 5,647,462

CAPITAL IMPROVEMENT REVENUE NOTE, SERIES 2017B

Fiscal Year	Principal	Interest	Total
2026	$ 460,000	$ 102,723	$ 562,723
2027-2031	2,520,000	304,241	2,824,241
2032	550,000	16,004	566,004
	$ 3,530,000	$ 422,968	$ 3,952,968

CAPITAL IMPROVEMENT REVENUE NOTE, SERIES 2021

Fiscal Year	Principal	Interest	Total
2026	$ 1,065,000	$ 36,273	$ 1,101,273
2027-2028	2,165,000	36,554	2,201,554
	$ 3,230,000	$ 72,827	$ 3,302,827

PLEDGED REVENUE COVERAGE
Last Ten Fiscal Years
(Amounts Expressed in Thousands)

				Improvement Revenue Notes							
				Debt Service			Non-Ad Valorem	Debt Service			
Fiscal Year	Electric Utility Taxes	Electric Franchise Fees	Total Revenue	Principal	Interest	Coverage	Revenue	Principal		Interest	Coverage
2016	3,695	2,910	6,605	1,629	112	3.79	28,397	1,236		315	18.31
2017	3,802	2,985	6,787	1,685	64	3.88	29,551	6,766	(1)	298	4.18
2018	-	2,959	2,959	799	16	3.63	34,568	925		488	24.46
2019	-	-	-	-	-	-	38,709	1,825		693	15.37
2020	-	-	-	-	-	-	36,906	1,875		643	14.66
2021	-	-	-	-	-	-	39,928	10,205	(2)	523	3.72
2022	-	-	-	-	-	-	41,326	2,040		424	16.77
2023	-	-	-	-	-	-	48,585	2,080		386	19.70
2024	-	-	-	-	-	-	52,242	2,120		347	21.18
2025	-	-	-	-	-	-	51,074	2,165		306	20.67

(1) Includes $6,765,000 to fully refund principal on Series 2009 from issuance of Series 2017B revenue note proceeds.
(2) Includes $8,215,000 to fully refund principal on Series 2018 from issuance of Series 2021 revenue note proceeds.

Fiscal Year 2025 - Not Audited

ORDINANCE NO. 2025-044

AN ORDINANCE OF THE CITY COMMISSION OF THE CITY OF COCONUT CREEK, FLORIDA, ESTABLISHING AND ADOPTING THE CITY OF COCONUT CREEK'S AD VALOREM TAX OPERATING MILLAGE RATE AT 6.8988 MILLS FOR THE 2026 FISCAL YEAR; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the City Manager of the City of Coconut Creek has estimated expenditures and revenues of said City for the 2026 Fiscal Year with detailed information, including revenues to be derived from sources other than the ad valorem tax levy and has made recommendations as to the amounts necessary to be appropriated for the ensuing fiscal year; and

WHEREAS, the City Commission has received and considered the recommendations of the City Manager and the proposed budget and has determined the amount of available funds on hand and the estimated ad valorem tax necessary to be levied; and

WHEREAS, all public hearings, as required by law, have been held pursuant to notice duly published, the public has been given the opportunity to be heard, and all other requirements have been fulfilled.

NOW, THEREFORE, THE CITY COMMISSION OF THE CITY OF COCONUT CREEK HEREBY ORDAINS:

Section 1: That the foregoing "WHEREAS" clauses are hereby ratified and confirmed as being true and correct and are hereby made a specific part of this ordinance.

Section 2: That an ad valorem tax operating millage rate of 6.8988 mills (6.8988 per $1,000 of taxable value) is hereby established and adopted for the 2025 tax year (2026 Fiscal Year).

Section 3: That said operating millage rate represents a 0.00% increase from the current millage rate of 6.8988 and is a 6.47% increase from the roll back millage rate of 6.4793.

Section 4: That all ordinances or parts of ordinances, all City Code sections or parts of City Code sections, and all resolutions or parts of resolutions in conflict with this ordinance are hereby repealed to the extent of such conflict.

Section 5: That should any section or provision of this ordinance or any portion thereof, any paragraph, sentence, clause or word be declared by a court of competent jurisdiction to be invalid, such decision shall not affect the validity of the remainder hereof as a whole or part hereof other than the part declared invalid.

Section 6: That this ordinance shall become effective upon its passage on second and final reading.

PASSED FIRST READING THIS 15TH DAY OF SEPTEMBER, 2025.

PASSED SECOND READING THIS 25TH DAY OF SEPTEMBER, 2025.

Jacqueline Railey

Jacqueline Railey, Mayor

Attest:

Joseph J. Kavanagh, City Clerk

	1st	2nd
Railey	Aye	Aye
Wasserman	Aye	Absent
Welch	Aye	Aye
Rydell	Aye	Aye
Brodie	Aye	Aye

ORDINANCE NO. 2025-045

AN ORDINANCE OF THE CITY COMMISSION OF THE CITY OF COCONUT CREEK, FLORIDA, ADOPTING A BUDGET FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2025, AND ENDING SEPTEMBER 30, 2026; DETERMINING THE AMOUNT OF AVAILABLE FUNDS ON HAND AND ESTIMATED REVENUES FOR SAID YEAR; APPROPRIATING THE FUNDS NECESSARY FOR THE OPERATION OF THE CITY FOR SAID YEAR; AUTHORIZING CONTINUATION OF A GENERAL TRUST FUND; AUTHORIZING CONTINUATION OF GRANTS FUNDS; AUTHORIZING CONTINUATION OF LOCAL AND FEDERAL LAW ENFORCEMENT TRUST FUNDS; AUTHORIZING THE CONTINUATION OF THE TRANSPORTATION SURTAX FUND; AUTHORIZING RE-APPROPRIATION OF UNSPENT ECONOMIC DEVELOPMENT DIVISION FUNDS; AND AUTHORIZING RE-APPROPRIATION OF $500,000 OF FUND BALANCE RESERVES FOR E-911 DISPATCH SERVICES; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the City Manager of the City of Coconut Creek has presented the proposed budget to the City Commission, which contains estimates of amounts on hand, revenues to be received, and amounts to be appropriated to each of the various departments and capital projects of the City for the 2026 Fiscal Year; and

WHEREAS, the City Commission has received and reviewed said proposed budget and desires to adopt the Operating and Capital Improvement Budget as the official budget for the City of Coconut Creek for the 2026 Fiscal Year; and

WHEREAS, all public hearings, as required by law, have been held pursuant to notice duly published, the public has been given the opportunity to be heard, and all other requirements have been fulfilled.

NOW, THEREFORE, THE CITY COMMISSION OF THE CITY OF COCONUT CREEK HEREBY ORDAINS:

Section 1: That the foregoing "WHEREAS" clauses are hereby ratified and confirmed as being true and correct and are hereby made a specific part of this ordinance.

Section 2: That the Operating and Capital Improvement Budget is hereby adopted as the City of Coconut Creek's official budget for the 2026 Fiscal Year, as presented and discussed by the City Commission during the Budget Workshop held on August 11, 2025.

Section 3: That the Operating and Capital Improvement Budget establishes the amount of available funds on hand, estimated revenues, and appropriates the funds necessary to operate the government of the City for the 2026 Fiscal Year.

Section 4: That the continuation of a General Trust Fund is hereby authorized with said Fund to be used to receive monies from grants, gifts, and bequests and to disburse monies in accordance with said grant, gift, or bequest without being included in the Operating and Capital Improvement Budget.

Section 5: That the continuation of the Grants Funds are hereby authorized with said Funds to be used to receive monies from grants and to disburse monies in accordance with said grants without being included in the Operating and Capital Improvement Budget.

Section 6: That the continuation of Local and Federal Law Enforcement Trust Funds are hereby authorized with said Funds to be used to receive and expend monies in accordance with State and Federal laws without being included in the Operating and Capital Improvement Budget.

Section 7: That the continuation of the Transportation Surtax Fund is hereby authorized with said Funds to be used to receive and expend monies in accordance with State and Local requirements without being included in the Operating and Capital Improvement Budget.

Section 8: That for financial reporting purposes, the appropriate fund budgets may be amended to account for activities related to the General Trust Fund, the Grants Funds, the Local and Federal Law Enforcement Trust Funds, and the Transportation Surtax Fund.

Section 9: That re-appropriating any unspent funds budgeted for the Economic Development Division is hereby authorized.

Section 10: That re-appropriating $500,000 of fund balance reserves for E-911 dispatch services is hereby authorized.

Section 11: That all ordinances or parts of ordinances, all City Code sections or parts of City Code sections, and all resolutions or parts of resolutions in conflict with this ordinance are hereby repealed to the extent of such conflict.

Section 12: That should any section or provision of this ordinance or any portion thereof, any paragraph, sentence, clause or word be declared by a court of competent jurisdiction to be invalid, such decision shall not affect the validity of the remainder hereof as a whole or part hereof other than the part declared invalid.

Section 13: That this ordinance shall become effective upon its passage on second and final reading.

PASSED FIRST READING THIS 15TH DAY OF SEPTEMBER, 2025.

PASSED SECOND READING THIS 25TH DAY OF SEPTEMBER, 2025.

Jacqueline Railey, Mayor

Attest:

Joseph J. Kavanagh, City Clerk

	1st	2nd
Railey	Aye	Aye
Wasserman	Aye	Absent
Welch	Aye	Aye
Rydell	Aye	Aye
Brodie	Aye	Aye

RESOLUTION NO. 2025-134

A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF COCONUT CREEK, FLORIDA, ADOPTING THE CAPITAL IMPROVEMENT PROGRAM (CIP) FOR FISCAL YEAR 2026 THROUGH FISCAL YEAR 2030, PURSUANT TO SECTION 602 OF THE CITY CHARTER; PROVIDING FOR SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the City Commission has considered and desires to approve the Capital Improvement Program for Fiscal Year 2026 through Fiscal Year 2030.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF COCONUT CREEK, FLORIDA:

Section 1: That the forgoing "WHEREAS" clauses are hereby ratified and confirmed as being true and correct and are hereby made a specific part of this resolution.

Section 2: That the City Commission has reviewed and hereby approves and adopts the Capital Improvement Program for Fiscal Year 2026 through Fiscal Year 2030.

Section 3: That if any clause, section, other part or application of this resolution is held by any court competent jurisdiction to be unconstitutional or invalid, in part or in application, it shall not affect the validity of the remaining portion or applications of this resolution.

Section 4: That this resolution shall be in full force and effect immediately upon its adoption.

Adopted this 25th **day of** September, **2025.**

Jacqueline Railey

Jacqueline Railey, Mayor

Attest:

Joseph J. Kavanagh, City Clerk

1

Railey	Aye
Wasserman	Absent
Welch	Aye
Rydell	Aye
Brodie	Aye

GLOSSARY

Account	A separate financial reporting unit for budgeting, management, or accounting purposes. All budgetary transactions, whether revenue or expenditure are recorded in accounts.
Accountability	The state of being obliged to explain actions to justify what was done. Accountability requires justification for the raising of public funds and the purposes for which they are used.
Accounting Period	A period of time (e.g. one month, one year) where the City determines its financial position and results of operations.
Accounting Standards	The generally accepted accounting principles (GAAP) promulgated by the Government Accounting Standards Board (GASB), which guide the recording and reporting of financial information by state and local governments. The standards establish such guidelines as to when transactions are recognized, the types and purposes of funds, and the content and organization of the annual financial report.
Accounting System	The total set of records and procedures which are used to record, classify, and report information on the financial status and operations of an entity.
Accrual Basis	A method of accounting in which revenues are recorded when measurable and earned, and expenses are recognized when a good or service is used.
Activity	A department effort contributing to the achievement of a specific set of program objectives; the smallest unit of the program budget.
Adopted Budget	The original budget as approved by the City Commission at the beginning of the fiscal year.
Ad Valorem Tax	A tax levied on the assessed value of real and personal property; also known as Property Tax.
Amended Budget	The current budget resulting from changes to the Adopted Budget. An example of a common change would be a line item transfer of funds.
Americans with Disabilities Act (ADA)	A civil rights legislation that prohibits discrimination against people with disabilities in several areas, including employment, transportation, public accommodations, communications, and access to state and local government programs and services.
Annual Comprehensive Financial Report	Financial report which contains, at a minimum, three sections: (1) introductory, (2) financial, and (3) statistical, and whose financial section provides information on each individual fund.

GLOSSARY

Appropriation	The setting aside of money for a particular purpose.
Assessed Property Value	The valuation set upon real estate and certain personal property by the Property Appraiser as a basis for levying property taxes.
Assets	Resources, owned or held by a government, which have monetary value.
Audit	An examination of evidence, including records, facilities, inventories, systems, etc., to discover or verify desired information.
Balanced Budget	A budget in which current revenues equal current expenditures. The legal requirements for a balanced budget may be set by the state or local government.
Benchmark	A point of reference from which measurements may be made. A benchmark is something that serves as a standard by which other performance indicators may be evaluated or compared.
Bond	A promise to repay borrowed money on a particular date, often ten or twenty years in the future. Most bonds also involve a promise to pay a specified dollar amount of interest at predetermined intervals. Local governments use bonds to obtain long-term financing for capital projects.
Bond Covenant	A legally enforceable agreement with bondholders that requires the governmental agency selling the bond to meet certain conditions in the repayment of the debt.
Budget	A plan of financial activity for a specified period of time (e.g. fiscal year, biennium) indicating all planned revenues and expenses for the budget period.
Budget Amendment	A revision of the adopted budget which, when approved by the Commission, replaces the original provision. Budget amendments occur throughout the fiscal year as spending priorities shift.
Budgetary Basis	The basis of accounting used to estimate financing sources and uses in the budget. This generally takes on the three forms: GAAP, cash, or modified accrual.
Budget Calendar	The schedule of key dates or milestones which a government follows in the preparation and adoption of the budget.

GLOSSARY

Budget Cycle	The recurring process, either annual or biennial, in which a government prepares, adopts, and implements a spending plan. The budget cycle consists of (1) preparation of a budget proposal, (2) legislative approval of the proposed budget, (3) executive-branch implementation of the proposed budget, and (4) preparation of an annual report detailing the results of operations.
Budget Message	Included in the opening section of the budget, the Budget Message provides summary of the most important aspects of the budget, changes from previous fiscal years, and recommendations regarding the financial policy for the upcoming period.
Business Tax	A tax imposed for the privilege of doing business in Coconut Creek. Any individual or home-based business providing merchandise, entertainment, or service directly or indirectly to the public must obtain a license to operate.
Capital Assets	Assets of significant value and long-term character, which are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment; also known as Fixed Assets.
Capital Budget	The appropriation of bonds or operating revenue for improvements to facilities and other infrastructure.
Capital Expenditure / Capital Outlay	Spending on fixed assets. Generally, such acquisitions cost more than a specified amount (e.g. $5,000) and are intended to last more than one year.
Capital Improvement	Any significant expenditure relating to the acquisition, expansion, rehabilitation, or renovation of a government's infrastructure, which adds value to its physical assets, and generally falls into one of the following categories: land purchase, new structures, structural and non-structural improvements, major repairs, and major equipment; also known as Capital Project.
Capital Improvement Program (CIP)	A five-year plan which identifies capital projects and equipment purchases, provides a planning schedule (including start and completion dates), and identifies options for financing the plan.
Capital Project	Any significant expenditure relating to the acquisition, expansion, rehabilitation, or renovation of a government's infrastructure, which adds value to its physical assets, and generally falls into one of the following categories: land purchase, new structures, structural and non-structural improvements, major repairs, and major equipment; also known as Capital Improvement.
Capital Projects Funds	Governmental funds established to account for resources used for the acquisition of large capital improvements, other than those accounted for in the proprietary or trust funds.

GLOSSARY

Cash Flow	The net cash balance at any given point. The treasurer prepares a cash budget that projects the inflow, outflow, and net balance of cash reserves on a daily, weekly, and/or monthly basis.
Charges for Services	A collection of accounts used to capture revenue related to services provided by the City, such as administrative, parks and recreation, sewer and stormwater, and water.
Collective Bargaining Agreement	A legal contract between the employer and a verified representative of a recognized bargaining unit for specific terms and conditions of employment (e.g. hours, working conditions, salary, fringe benefits, matters affecting health and safety of employees).
Community Development Block Grant (CDBG) Fund	A special revenue fund used to account for funds received from the U.S. Department of Housing and Urban Development.
Consumer Price Index (CPI)	A statistical description of price levels provided by the U.S. Department of Labor. The index is used as a measure of the increase in the cost of living (e.g. economic inflation).
Contingency	A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted. This type of account protects the local government from having to issue short-term debt to cover such needs.
Contractual Services	Services rendered to a government by private firms, individuals, or other governmental agencies; examples include maintenance agreements, professional consulting services, rent, and utilities.
Cost-of-Living Adjustment (COLA)	An increase in salaries to offset the adverse effect of inflation on compensation.
COVID-19	Coronavirus disease
Debt Service	The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.
Debt Service Funds	One or more funds established to account for expenditures used to repay the principal and interest on debt.
Deficit	The amount by which expenditures exceed revenues during a single accounting period.

GLOSSARY

Department	The basic organizational unit of government, which is functionally unique in its delivery of services.
Depreciation	Expiration in the service life capital assets attributes to wear and tear, deterioration, and action of the physical elements, inadequacy, or obsolescence.
Designated	Funds that have been identified for a specific purpose. This differs from reserved funds, in that there is no legal requirement for funds that have been designated.
Disbursement	Payment for goods or services that have been delivered and invoiced.
Distinguished Budget Presentation Program	A voluntary program administered by the Government Finance Officers Association (GFOA) to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.
Employee Benefits	Contributions made by an employer to meet commitments or obligations for employees beyond base pay, including the employers' share of costs for deferred compensation, medical and life insurance plans, Social Security, and various pensions; also known as Fringe Benefits.
Encumbrances	Budget authority that is set aside from a government's resources to cover approved contracts, liabilities, and purchase orders; also known as Obligations.
Enterprise Funds	A separate fund used to account for services supported primarily by service charges; examples include airport funds, golf, sewer, and water.
Enterprises	Government-owned services, such as utilities, that are supported primarily by fees rather than by tax revenue.
Estimate	The most recent prediction of current year revenue and expenditures. Estimates are based on several months of actual expenditure and revenue information and are prepared to consider the impact of unanticipated costs or other economic changes.
Expenditure	The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service, or settling a loss.
Expense	Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest, or other charges.
Fiduciary Funds	Funds that account for resources that government holds in trust for individuals or other governments.
Fines and Forfeitures	Consists of a variety of fees, fines, and forfeitures collected by the State Court System, including bail forfeitures, garnishments, legal defenders recoupment, and juror/witness fees.

GLOSSARY

Fiscal Year	A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. For Coconut Creek, this twelve-month period is October 1 to September 30.
Five-Year Capital Plan	A plan for capital expenditures to be incurred each year over a five-year period to meet capital needs arising from the long-term work program or other capital needs. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the resources estimated to be available to finance the projected expenditures. The Five-Year Capital Plan should link to the City's Business/Strategic Plans.
Fixed Assets	Assets of significant value and long-term character, which are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment; also known as Capital Assets.
Fleet	The vehicles owned and operated by the City.
Forfeiture	The automatic loss of property, including cash, as penalty for breaking the law, or as compensation for losses resulting from illegal activities. Once property has been forfeited, the City may claim it, resulting in confiscation of the property.
Franchise Fee	Charges to utilities for exclusive/non-exclusive rights to operate within municipal boundaries; examples include cable television, electricity, solid waste, and telephone.
Fringe Benefits	Contributions made by an employer to meet commitments or obligations for employees beyond base pay, including the employers' share of costs for deferred compensation, medical and life insurance plans, Social Security, and various pensions; also known as Employee Benefits.
Full-Time Equivalent Position	A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year.
Fund	A self-balancing set of accounts. Governmental accounting information is organized into funds, each with separate revenues, expenditures, and fund balances.
Fund Balance	The difference between a fund's assets and its liabilities. Portions of the fund balance may be reserved for various purposes, such as contingencies or encumbrances.
General Fund	The major fund in most governmental units, the General Fund accounts for all activities not accounted for in other funds. Most tax-funded functions, such as fire rescue services and police, are accounted for in the General Fund.

GLOSSARY

Generally Accepted Accounting Principles (GAAP)	Uniform minimum standards used by state and local governments for financial recording and reporting; established by the accounting profession through the Governmental Accounting Standards Board (GASB).
General Obligation (GO) Bond	This type of bond is backed by the full faith, credit, and taxing power of the government; requires voter approval.
Governmental Accounting Standards Board (GASB)	The body that sets accounting standards specifically for governmental entities at the state and local levels.
Government Finance Officers Association (GFOA)	An association of state/provincial and local finance professionals in the United States and Canada.
Governmental Funds	Funds typically used to account for tax supported, governmental activities (e.g. the general fund, special revenue funds, debt service funds, capital projects funds, permanent funds).
Goal	A statement of broad direction, purpose, or intent based on the needs of the community.
Grants	A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.
Homestead Exemption	Pursuant to the Florida State Constitution, the first $25,000 of assessed value of a home that the owner occupies as principal residence is exempt from the property tax. The second $25,000 excludes School Board taxes and applies to properties with assessed values greater than $50,000
HB7055	The bill requires all local government employees with access to the government's network to complete a basic cybersecurity training within 30 days after they begin employment and annually thereafter.
Impact Fees	Fees charged to developers to cover the anticipated cost of improvements that will be needed as a result of growth and development.
Indirect Cost	A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service.
Infrastructure	The physical assets of a government (e.g. streets, water, sewer, public buildings, parks).

GLOSSARY

Intergovernmental Revenue	Funds received from federal, state, and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.
Interlocal Agreement	A contractual agreement between two or more governmental entities.
Internal Service Funds	One or more funds that account for the goods and services provided by one department to another within government on a cost-reimbursement basis. Departments that use internal services (e.g. data processing) may have a line item in their budget for such services.
Key Performance Indicators	Indicators used in budgets to show, for example, (1) the amount of work accomplished, (2) the efficiency with which tasks were completed, and (3) the effectiveness of a program, which are often expressed as the extent to which objectives were accomplished.
Liability	Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date.
Levy	To impose taxes for the support of government activities.
Licenses and Permits	A collection of accounts used to capture revenues related to business licenses, as well as electrical, mechanical, building permits, etc. issued by the City.
Line Item Budget	A budget prepared along departmental lines that focuses on what is to be bought by linking appropriations to objects of expenditures.
Local Housing Assistance Plan	A program that assist very low to moderate income households in order to preserve and expand production of affordable housing.
Long-Term Debt	Debt payable more than one year after date of issue.
Major Fund	A fund that reports at least 10% of total governmental assets, liabilities, revenues or expenditures and at least 5% of combined City assets, liabilities, revenues, or expenditures.
Mandate	A requirement from a higher level of government that a lower level of government perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.
Measurement	A variety of methods used to assess the results achieved and improvements still required in a process or system. Measurement gives the basis for continuous improvement by helping evaluate what is working and what is not working.

GLOSSARY

Mill	The property tax rate, which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each $1,000 of assessed property valuation. One tenth of one cent.
Millage	The total tax obligation per $1,000 of assessed valuation of property.
Mission	A clear and concise statement that focuses on the purpose of the program and sets program goals to align practices with values. A mission statement is an actionable plan for a program's future, which includes the objectives, how these objectives will be reached, who is responsible for performance, and why the program must meet its goals.
Modified Accrual Basis of Accounting	A form of accrual accounting in which (1) expenditures are recognized when the goods or services are received and (2) revenues, such as taxes, are recognized when measurable and available to pay expenditures in the current accounting period.
Municipal Service Provider	Services provided, either by the municipality, or by an external agent on behalf of the municipality in terms of a service delivery agreement.
National Pollutant Discharge Elimination System	A permit program which controls water pollution by regulating point sources that discharge pollutants into waters of the United States.
Net Position	An account in the equity section of the balance sheet reflecting the accumulated earnings of the Water & Sewer Fund, the Self-Insurance Funds, the Equipment Services Fund, or the City Centre Fund.
Non-Departmental	Referring to activities, revenues, and expenditures that are not assigned to a department.
Non-Major Fund	A fund that reports less than 10% of total governmental assets, liabilities, revenues, or expenditures and less than 5% of combined City assets, liabilities, revenues, or expenditures.
Object of Expenditure	An expenditure classification referring to the lowest and most detailed level of classification, such as asphalt, electricity, furniture, and office supplies.
Objective	Something to be accomplished in specific, well-defined, and measurable terms and that is achievable within a specific period.
Obligations	Budget authority that is set aside from a government's resources to cover approved contracts, liabilities, and purchase orders; also known as Encumbrances.
Operating Expenses	The cost of personnel, materials, and equipment required for a government and/or its departments to function.

GLOSSARY

Operating Income	The excess of operating revenue over operating expenses, before interfund transfers, interest, and other adjustments not directly related to operations. The concept of operating income applies only to enterprise, internal service, as well as non-expendable and pension trust funds.
Operating Revenue	Funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues; used to pay for day-to-day services.
Ordinance	A municipal regulation or an authoritative decree or law.
Pandemic	A disease outbreak that spreads across countries or continents.
Pay-As-You-Go Basis	A term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing.
Per Capita	A measurement of the proportion of some statistic to an individual resident determined by dividing the statistic by the current population.
Performance Measurement System	The City's methodology for monitoring performance measures and Key Intended Outcomes. See Quarterly Performance Report.
Personal Services	Expenditures for salaries, wages, and fringe benefits of government employees.
Potable Water	Water that is fit to drink.
Productivity	The cost per unit of goods or services, holding quality constant. Productivity increases when the cost per unit goes down but quality remains constant or increases.
Program	A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the government is responsible.
Program Budget	A budget format that organizes budgetary information and allocates funds along program rather than departmental lines.
Property Tax	A tax levied on the assessed value of real and personal property; also known as Ad Valorem Tax.

GLOSSARY

Proprietary Funds	The Enterprise Fund account for operations (a) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.
Public Hearing	An open meeting regarding proposed operating or capital budget allocations, which provides citizens with an opportunity to voice their views on the merits of the proposals.
Purchase Order	An agreement to buy goods and services from a specific vendor with a promise to pay on delivery.
Quality	Excellence, as defined by the customer.
Reappropriation	The process of bringing forward unspent dollars from the previous fiscal year budget to the current approved budget.
Reserve	An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.
Reserves	A portion of the fund balance or retained earnings legally segregated for specific purposes.
Resolution	A special or temporary order of legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.
Resources	Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.
Revenues	All amounts of money received by a government from external sources for the purpose of financing the operations of the government.
Retained Earnings	Cumulative net earnings or profits.
Revenue Bonds	A bond that is backed only by revenues which come from a specific enterprise or project, such as a hospital or toll road.
Rollback Rate	The millage necessary to raise the same amount of Ad Valorem tax revenue as the previous year, excluding taxes for new construction.

GLOSSARY

Service Level	Services or products that comprise actual or expected output of a given program, focus is on result, not measures of workload.
Source of Revenue	The classification of revenues according to their point of origin.
Special Assessment	A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.
Special Revenue Fund	A fund used to account for revenues legally restricted to expenditures for a particular purpose.
State Housing Initiatives Partnership Program (SHIP)	A State of Florida housing initiative program which provides local funding to implement and/or supplement the following programs: housing development, down payment assistance, housing acquisition and rehabilitation, homeownership assistance, and homebuyers counseling and technical assistance.
Statute	A law enacted by a legislative body.
Strategic Plan	A document outlining long-term goals, critical issues, and action plans that will increase the organization's effectiveness in attaining its mission, priorities, goals, and objectives. Strategic planning starts with examining the present, envisioning the future, choosing how to get there, and making it happen.
Taxable Value	The assessed value less homestead and other exemptions, if applicable.
Taxes	Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.
Temporary Positions	An employee who fills a temporary or short-term position. Such employees provide contingency staffing for government operations during peak workloads or to address temporary staffing needs. Temporary employees are on a per-hour basis, and do not receive benefits.
Transport Fees	The cost to provide ambulance transportation to patients from home to hospital.
Truth in Millage	The Florida Truth in Millage Act (TRIM) serves to formalize the property tax levying process by requiring a specific method of tax rate calculation, form of notice, public hearing requirements, and advertisement specifications prior to the adoption of a budget tax rate.

GLOSSARY

Trust Funds	A fund established to receive money that the local government holds on behalf of individuals or other governments whereas the government holding the money has little or no discretion over it; examples include employee pension funds and taxes collected for other governments.
Unappropriated	Not obligated for specific purposes; also known as Undesignated.
Unassigned Fund Balance	The portion of a fund balance that is not restricted for a specific purpose and is available for general appropriation.
Undesignated	Not obligated for specific purposes; also known as Unappropriated.
Unencumbered Balance	The amount of an appropriation that is neither expended nor encumbered; essentially the amount of money still available for future use.
User Fees	Charges for expenses incurred when services are provided to an individual or group and not the community at large. The key to effective utilization of user fees is being able to identify specific beneficiaries of services and then determine the full cost of the service they are consuming (e.g. building inspections).
Utility Tax	Taxes levied on consumer consumption of utility services provided in the City; levied as a percentage of gross receipts.
Vision 2030	A strategic plan which includes the City's Vision, Mission, and Values, launched by the City Commission to help guide our long-term planning, align our services with community priorities, and prepare Coconut Creek for the future.
Water & Sewer Fund	An enterprise fund established to account for the resources and uses of the Utilities function of the City and is prepared on the full accrual basis of accounting. The Utilities function consists of the provision of a clean water source and the proper disposal of wastewater. The Water & Sewer Fund is an enterprise fund and as such receives its revenues from charges levied for the provision of services to users.
Working Capital	A calculation of the current assets minus the current liabilities.

ACRONYMS

ACFR	Annual Comprehensive Financial Report
ADA	Americans with Disabilities Act
AI	Audubon International
AED	Automatic External Defibrillator
AMI	Advanced Metering Infrastructure
AWWA	American Water Works Association
BHAP	Behavioral Health Access Program
CAAS	Commission on Accreditation of Ambulance Services
CCR	Consumer Confidence Report
CDBG	Community Development Block Grant
CEMP	Comprehensive Emergency Management Plan
CERT	Community Emergency Response Team
CFA	Commission for Florida Law Enforcement Accreditation
CFAI	Commission on Fire Accreditation International
CIP	Capital Improvement Program
CIT	Crisis Intervention Training
CMMS	Computerized Maintenance Management System
COA	Comprehensive Operational Analysis
COLA	Cost of Living Adjustment
CPI	Consumer Price Index
CST	Communications Service Tax
DRC	Development Review Committee
DUI	Driving Under the Influence
ECMS	Electronic Content Management System
EMS	Emergency Medical Services
EOC	Emergency Operations Center
ERP	Enterprise Resource Planning
EV	Electric Vehicle
EXP	Expenditure Budget
FAPPO	Florida Association of Public Purchasing Officers
FCA	Facility Condition Assessment
FDEP	Florida Department of Environmental Protection
FDLE	Florida Department of Law Enforcement
FDOT	Florida Department of Transportation
FEMA	Federal Emergency Management Agency
FGBC	Florida Green Building Coalition
FPL	Florida Power and Light
FRDAP	Florida Recreation Development Assistance Program
FTE	Full-Time Equivalent
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association

ACRONYMS

GHG	Greenhouse Gas
HHW	Household Hazardous Waste
HID	High Intensity Discharge
HR	Human Resources
HUD	Housing and Urban Development
HVAC	Heating, Ventilating and Air Conditioning
ICC	International Code Council
ISO	Insurance Services Office
IT	Information Technology
KPI	Key Performance Indicator
LEED	Leadership in Energy and Environmental Design
LF	Linear Feet
LUPA	Land Use Plan Amendment
MAP	Mobility Advancement Program
MFA	Multi Factor Authentication
MPO	Metropolitan Planning Organization
MSPA	Municipal Services Provider Agreement
MSW	Maintenance Service Worker
MTECC	Metro Transportation Engineering & Construction Cooperative
NIBRS	National Incident-Based Reporting System
NPDES	National Pollutant Discharge Elimination System
OEM	Original Equipment Manufacturer
PAFR	Popular Annual Financial Report
PMDD	Planned Mainstreet Development District
PW	Public Works
RFID	Radio Frequency Identification
RFP	Request for Proposals
ROSC	Return of Spontaneous Circulation
RTCC	Real-Time Crime Center
SET	Special Enforcement Team
SLA	Service Level Agreement
SMART	Specific Measurable Achievable Realistic and Timely
SOE	Supervisor of Elections
SRO	School Resource Officer
SWAT	Special Weapons and Tactics
TRIM	Truth in Millage
UCR	Uniform Crime Report
USPCA	United States Police Canine Association
USW	Utility Service Worker